AYRSHIRE SHARED SERVICE JOINT COMMITTEE

7 June 2024

Report by the Head of Roads - Ayrshire Roads Alliance

AYRSHIRE ROADS ALLIANCE PERFORMANCE SCORECARD

Purpose of report

1. The purpose of this Report is to advise the Joint Committee regarding the progress made to date against the Performance Scorecard.

Recommendations

- 2 It is recommended that the Joint Committee:
 - i. Notes the performance scorecard presented in this report;
 - ii. Continues to receive the performance scorecard updates; and
 - iii. Otherwise, notes the content of the report.

Background

- 3. The purpose of the performance management and benchmarking is to work collaboratively to deliver tangible and sustained improvements within the Ayrshire Roads Alliance in order to manage the on-going development and delivery of benchmarking frameworks.
- 4. Improved performance management is fundamental to supporting the Ayrshire Roads Alliance. This drives change and improvement within the fully integrated roads service and support improved outcomes, better performance, and more effective use of resources.
- 5. The Performance Indicators are regularly refreshed when new useful performance measures are introduced by the Ayrshire Roads Alliance or there is an agreement to include a specific indicator. This will be a regular item for the Ayrshire Shared Service Joint Committee to review

Main report/main issues

- 6. This scorecard is used to:
 - monitor the progress in meeting the Ayrshire Roads Alliance's objectives;
 - help managers to have performance-related conversations with staff; and

- identify any problem areas that need addressed.
- 7. Some indicators are collated at different frequencies and so these will be included as appropriate.
- 8. The Performance Scorecard is presented in Appendix 1. Commentary against the specific red and amber performance measures are included in Appendix 1. There are a number of green performance measures which should be highlighted, especially:
 - <u>Finance</u> with respect to the percentage of invoices paid within 30 calendar days. This is currently at 99% for this financial year.
 - <u>Priority 1 and Priority 2 Faults</u> with respect to the percentage of priority 1 and 2 faults completed within timescale. This is currently above target for this financial year.
 - <u>Street Lighting Repairs</u> with respect to the percentage of street lighting repairs completed within the timescale. The service has achieved an average of 98% for this financial year.
- 9. The Process Improvement and Integration Plan continues to identify improvements to a number of existing processes for re-design within The Ayrshire Roads Alliance.

Implications

Implications	Yes	No	Paragraph number in report
1. Policy/Strategic Planning	Х		10 and 11
2. Governance	Х		12
3. Human Resources	Х		13
4. Equality and Fairer Scotland Duty	Х		14
5. Financial	Х		15
6. Risk	Х		16
7. Community Wealth Building	Х		17
8. Net Zero	Х		18

Policy/strategic planning implications

- 10. A well-maintained road network will contribute to achieving the 2015-2030 Community Plan objectives and associated 2021-2024 Delivery Plans
- 11. The matters referred to in this report contribute to Priority 1 of the South Ayrshire Council Plan: Spaces and Places/ Moving around and the environment (Outcome 1).

Governance Implications

12. The work of the Ayrshire Roads Alliance is undertaken in accordance with relevant legislation.

Humans resources Implications

13. The Performance Scorecard has no direct impact on human resources.

Equality impact and Fairer Scotland duty implications

14. The Performance Scorecard complements the Equality Impact Assessment by ensuring that any issues arising are adequately prioritised, managed and either eliminated or mitigated.

Financial implications

15. The Performance Scorecard facilitates the existing scrutiny arrangements to manage, prioritise, and review the budget provided by East Ayrshire Council and South Ayrshire Council to the Ayrshire Roads Alliance.

Risk implications

16. The Performance Scorecard assists in the prioritisation of risks that need to be mitigated by the Ayrshire Roads Alliance in order to reduce the overall risk to either Council and to comply with the Community Plan/Council Plan in both partner bodies.

Community Wealth Building implications

17. The works programme provides economic levers to develop resilient, inclusive local economies with more local spend and fair employment, as well as ensuring that wealth is more locally owned and benefits local people

Net zero implications

18. The Ayrshire Roads Alliance Service Plan supports and links to East Ayrshire Climate Strategy Themes

Theme 2: Transport

Theme 4: Natural Environment

Appendices (if applicable)

1. Performance Scorecard

Background papers

None

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ANNUAL REPORT 2023 / 24

ANNUAL PERFORMANCE INDICATORS			Α	YRSHIRE	ROADS	ALLIANCE			
(CALENDAR YEAR)	2014	2015	2016	2017	2018	2019	2020	2021	2022
Number of people killed or seriously injured in road accidents per 100,000 population	25	29	29	33	59	46	36	36	42.6
Number of slightly injured casualties per 100,000 population	147	176	138	150	181	86	65	49	58

ANNUAL PERFORMANCE INDICATORS				E	ast Ayrsh	ire Counc	il							Sc	outh Ayrsh	ire Council				
(FINANCIAL YEAR)	2018/20	2018/20 Scotland Average		2019/21 Scotland Average	2020/22	2020/22 Scotland Average	2021/23	2021/23 Scotland Average	2022/24	2022/24 Scotland Average	2018/20	2018/20 Scotland Average	2019/21	2019/21 Scotland Average	2020/22	2020/22 Scotland Average	2021/23	2021/23 Scotland Average	2022/24	2022/24 Scotland Average
% of A Class roads that should be considered for maintenance	23.00%	30.60%	22.10%	29.80%	17.20%	27.60%	15.60%	27.40%	18.80%	To be Advised	34.10%	30.60%	34.10%	29.80%	28.90%	27.60%	23.00%	27.40%	21.7%	To be Advised
% of B Class roads that should be considered for maintenance	32.50%	35.00%	32.60%	34.00%	26.85%	33.60%	27.00%	31.50%	22.60%	To be Advised	36.90%	35.00%	37.30%	34.00%	34.40%	33.60%	32.50%	31.50%	31.0%	To be Advised
% of C Class roads that should be considered for maintenance	38.80%	35.10%	33.50%	33.60%	29.50%	33.20%	29.60%	32.70%	35.60%	To be Advised	42.20%	35.10%	40.80%	33.60%	37.90%	33.20%	38.90%	32.70%	38.1%	To be Advised
% of U Class roads that should be considered for maintenance	42.10%	37.80%	42.30%	38.30%	40.90%	36.70%	40.60%	36.40%	31.40%	To be Advised	42.40%	37.80%	43.40%	38.30%	42.90%	36.70%	41.00%	36.40%	38.5%	To be Advised
Overall % of the road network that should be considered for maintenance	38.40%	35.80%	36.80%	35.50%	33.80%	34.20%	33.50%	33.60%	29.30%	To be Advised	40.60%	35.80%	40.90%	35.50%	39.00%	34.20%	37.40%	33.60%	35.5%	To be Advised

					A	YRSHIRE	ROADS A	LLIANCE								
MONTHLY PERFORMANCE INDICATORS	APSE Average 2015/16	Target	Current Status	P1	P2	P3	P4	P5	P6	P7	P8	P9	P10	P11	P12	Comments
						<u> </u>	INANCE									
No of invoices paid within 30 days				423	481	492	558	522	581	563	543	587	524	552	650	
No of Invoices Received	-	98%	1	427	485	499	559	554	586	567	547	591	524	554	650	
Average Year to date of Number of Invoices paid within 30 days				99%	99%	99%	99%	99%	99%	99%	99%	99%	99%	99%	99%	
						HEALTI	H AND SA	AFETY								
Number of ARA Safety Inspections Completed within Timescale				51	51	47	50	51	48	45	49	-	38	45	45	
Number of ARA Safety Inspections Scheduled	92.02%	90%	1	52	51	47	50	51	48	45	49	-	44	51	46	No information available for P9 due to the WDM System migrating over to the Cloud (Web based system)
% of ARA Safety Inspections Completed within timescale				98%	100%	100%	100%	100%	100%	100%	100%	•	87%	88%	98%	(Web based system)
Number of Health and Safety Incidents Reported to the Health and Safety Section	_	5		5	5	5	5	3	6	6	4	14	2	3	2	
Average Number of days to report an incident to the Health and Safety Section	_	J		1.8	5.5	2.3	5.5	1.9	4	1.5	2.8	2.6	1.5	1	1.3	
					:	ABSENC	E MONIT	ORING								
Average days lost per employee	-	-	1	1.19	0.99	0.6	0.6	0.86	0.6	0.6	0.52	0.54	0.84	1.07	1.04	
						WEL	L ENGAG	<u>SED</u>								
Visits to the ARA Website every month	-	49,000 per annum	1	7,168	7,307	7,325	7,753	8,407	7,705	9,322	9,431	7,796	11,302	10,585	10,471	
No of Twitter Followers every month	-	-	-	4,427	4,426	4,427	4,416	4,427	4,459	4,483	4,505	3,298	4,551	4,551	4,599	
Monthly visits to the website from social media	-	1,800 per annum	1	856	737	758	1694	864	981	1386	1899	2062	5337	1464	2312	

APSE	EAST AYRSHIRE COUNCIL	SOUTH AYRSHIRE COUNCIL
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	APSE						E	EAST AYRS	HIRE COL	JNCIL													SOUTH A	YRSHIRE C	COUNCIL					
MONTHLY PERFORMANCE INDICATORS	Average 2015/16	Target	Current Status	P1	P2	P3	P4	P5	P6	P7	P8	P9	P10	P11	P12	Target	Current Status	P1	P2	P3	P4	P5	P6	P7	P8	P9	P10	P11	P12	Comments
														PARK	<u>ING</u>															
Number of parking appeals accepted				29	27	22	48	51	34	42	51	31	19	35	39			48	23	38	22	32	18	28	32	24	28	53	183	
Number of parking appeals received	-	-	-	80	81	67	100	121	86	104	140	72	71	85	94	-	-	108	93	99	80	104	57	82	102	34	64	143	213	
% of parking appeals accepted				36%	33%	33%	48%	42%	40%	40%	36%	43%	27%	41%	41%			44%	25%	38%	25%	31%	32%	34%	31%	71%	44%	37%	86%	
													ROAD	WORKS I	PROGRAM	MME														-Sunari usis war tan nairi n
Physical % of Roadworks Programme Completed	-	100%	•	12%	25%	31%	36%	41%	45%	50%	55%	65%	70%	72%	75%	100%	1	20%	28%	32%	40%	50%	55%	65%	70%	80%	90%	96%	100%	March 23, however, in April and November material costs increased meaning that EAC could not complete the full Roadworks Programme
	•				<u> </u>	1	1							BRIDO	GES .	1														
Number of General Bridge Inspections	_	408	■	16	29	44	16	27	20	38	17	0	0	9	1	257	1	36	38	29	16	40	12	10	0	0	15	37	51	EAC - Did not achieve target due to
Number of General Bridges Inspected Year to Date			•	16	45	89	105	132	152	190	207	207	207	216	217			36	74	103	119	159	171	181	181	181	196	233	284	Long Term Sickness within the Section
Number of Special Bridge Inspections	-	408	1	7	61	7	61	7	61	7	63	7	63	7	61	150	1	62	5	26	5	27	5	27	5	6	5	0	5	
Number of Special Bridge Inspections Year to Date				7	68	75	136	143	204	211	274	281	344	351	412			62	67	93	98	125	130	157	162	168	173	173	178	
Number of Principal Bridge Inspections		88	1	0	0	0	0	0	0	0	0	0	0	0	0	56	1	0	0	0	0	0	0	0	0	3	2	28	9	
Number of Principal Bridge Inspections Year to D	-	00		0	0	0	0	0	0	0	0	0	0	0	0	36		0	0	0	0	0	0	0	0	3	5	33	41	
PRIORITY 1 DEFECTS																														
Number of Category 1 Road Emergency defect repairs made safe within 2 hours				1	2	3	3	1	1	1	1	-	1	1	1			1	5	3	1	2	10	1	3	-	2	4	2	
Number of Category 1 Repair Lines issued	91.20%	75%	1	2	2	3	3	1	1	1	1	-	1	1	1	75%	1	1	5	3	1	2	10	1	3	-	2	4	2	No information available for P9 due to the WDM System migrating over to the Cloud (Web based system)
% of Category 1 Road Emergency defect repairs made safe within 2 hours				50%	100%	100%	100%	100%	100%	100%	100%	-	100%	100.00%	100%			100%	100%	100%	100%	100%	100%	100%	100%	-	100%	100%	100%	
													PR	RIORITY 2	DEFECTS	<u>s</u>														
Number of Category 2 Road Emergency defect repairs made safe within 5 working days				12	4	3	5	8	6	7	7		8	29	23			16	64	14	5	11	63	8	10	-	12	53	31	
Number of Category 2 Repair Lines issued	76.23%	50%	1	18	7	5	6	8	8	7	14	-	12	36	28	50%	1	16	74	14	5	11	79	9	12	-	12	56	31	No information available for P9 due to the WDM System migrating over to the Cloud (Web based system)
% of Carriageway Category 2 Defects repaired within 5 working days				67%	57%	60%	83%	100%	75%	100%	50%	-	67%	81%	82%			100%	86%	100%	100%	100%	80%	89%	83%	-	100%	95%	100%	
													<u>s</u>	STREET L	IGHTING							ı								
Number of Street Lighting repairs completed within 7 working days				66	39	51	49	60	91	121	134	104	161	120	60			36	30	41	45	50	49	75	99	52	87	69	35	
Number of Street Lighting Repair Lines Issued	88.07%	95%	1	66	41	51	51	61	93	135	145	119	177	125	62	95%	1	36	30	42	47	50	51	89	107	55	93	78	35	
% Street Lighting repairs completed within 7 working days				100%	95%	100%	96%	98%	98%	90%	92%	87%	91%	96%	97%			100%	100%	98%	96%	100%	96%	84%	93%	95%	94%	88%	100%	
						ı	ı							TRAF	FIC												•	I	ı	
Number of Traffic light repairs completed within 48 hours				3	10	19	16	17	25	19	23	24	34	34	27			8	13	15	14	19	12	9	21	20	11	18	13	
Number of Traffic light repair lines issued	88.23%	95%	1	3	12	20	16	17	25	19	23	26	36	34	27	95%	1	8	13	17	14	19	12	11	21	21	12	18	13	
% of Traffic light repairs completed within 48 hours				100%	83%	95%	100%	100%	100%	100%	100%	92%	95%	100%	100%			100%	100%	88%	100%	100%	100%	82%	100%	95%	92%	100%	100%	
														COMPL	<u>AINTS</u>															

	APSE						E	AST AYR	SHIRE CO	JNCIL													SOUTH A	YRSHIRE C	COUNCIL					
MONTHLY PERFORMANCE INDICATORS	Average 2015/16	Target	Current Status	P1	P2	P3	P4	P5	P6	P7	P8	P9	P10	P11	P12	Target	Current Status	P1	P2	P3	P4	P5	P6	P7	P8	P9	P10	P11	P12	Comments
Number of Stage 1 Complaints responded to within allotted timescales				0	1	1	5	1	0	0	0	1	0	1	1			3	2	2	4	1	0	0	0	1	3	0	0	
Numer of Stage 1 Complaints received	-	100%	1	-	1	1	5	1	-	-	-	1	-	1	1	100%	1	3	2	2	4	1	-	-	-	1	3	-	-	
% of Stage 1 Complaints responded to within allotted timescales				-	100%	100%	100%	100%	-	-	-	100%	-	100%	100%			100%	100%	100%	100%	100%	-	-	-	100%	100%	-	-	
Number of Stage 2 complaints responded to within allotted timescales				0	0	0	0	1	0	0	0	1	0	1	0			0	0	0	1	0	0	0	0	0	1	0	0	
Number of Stage 2 complaints received	-	100%		-	-	-	-	1	-	-	-	1	-	1	-	100%		-	-	-	1	-	-	-	-	-	1	-	-	
% of Stage 2 complaints responded to within allotted timescales				-	-	-	-	100%	-	-	-	100%	-	100%	-			-	-	-	100%	-	-	-	-	-	100%	-	-	
														ENQUI	RIES															
Number of enquiries responded to within allotted timescales				37	38	43	54	51	50	59	49	58	59	61	58			25	28	33	35	38	39	54	43	48	51	53	59	
Number of enquiries received	83.44%	80%		42	41	47	55	58	53	60	55	61	63	65	66	80%	1	35	31	36	35	41	40	54	45	53	55	58	62	
% of enquiries responded to within allotted timescales				88%	93%	91%	98%	88%	94%	98%	89%	95%	94%	94%	88%			71%	90%	92%	100%	93%	97%	100%	96%	91%	93%	91%	95%	
													FREE	DOM OF I	NFORMA	TION														
Number of FOI & EIR requests responded to within 20 working days				23	19	16	13	8	7	12	13	15	31	14	21			20	18	12	10	14	11	19	14	10	42	16	25	
Number of FOI & EIR requests received	88.52%	100%		23	19	16	13	8	7	12	13	15	31	14	21	100%	1	20	18	12	12	14	11	19	14	10	42	16	25	
% of FOI & EIR requests responded to within 20 working days				100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%			100%	100%	100%	83%	100%	100%	100%	100%	100%	100%	100%	100%	
													PUB	LIC LIABII	LITY CLA	IMS														
Number of Public Liability claims closed				9	8	7	5	3	5	2	4	6	1	6	14			8	7	7	9	8	9	7	4	13	17	21	18	
Number of Public Liability claims received	_	-	-	8	10	5	5	6	6	4	6	3	17	35	30		_	9	10	6	6	6	6	3	2	8	9	18	8	
Total number of open claims				43	48	35	33	39	36	31	35	38	54	53	48			56	58	53	37	33	35	30	33	39	52	72	57	
Number of Public Liability Claims that were successful				0	1	0	0	1	0	0	0	1	0	0	1			0	0	1	1	1	0	0	0	1	1	0	0	

AYRSHIRE ROADS ALLIANCE PERFORMANCE SCORECARD DETAILED MONITORING REPORT

UPDATE: JOINT COMMITTEE - 7 JUNE 2024

ANNUAL PERFORMANCE INDICATORS (CALENDAR YEAR)			ı	AYRSHIRE	ROADS A	LLIANCE			
	2014	2015	2016	2017	2018	2019	2020	2021	2022
Number of people killed or seriously injured in road accidents per 100,000 population	25	29	29	33	59	46	36	36	42.6
Number of slightly injured casualties per 100,000 population	147	176	138	150	181	86	65	49	58

AYF	RSHIRE RO	ADS ALLIA	ANCE		
MONTHLY PERFORMANCE INDICATORS	APSE Average	Target	Current Status	Apr	Comments
	FINA	NCE			
No of invoices paid within 30 days				904	
No of Invoices Received				907	
% of invoices paid within 30 days	-	98%		99%	
Average Year to date of Number of Invoices paid within 30 days				99%	
Ŀ	HEALTH AN	ND SAFE	<u>TY</u>		
Number of ARA Safety Inspections Completed within Timescale				573	
Number of ARA Safety Inspections Scheduled	92.02%		1	583	
% of ARA Safety Inspections Completed within timescale				98%	
Average Number of days to report an incident to the Health and Safety Section				1	

	APSE	EAST A	YRSHIRE C	OUNCIL		SOUTH A	YRSHIRE	COUNCIL
MONTHLY PERFORMANCE INDICATORS	Average	Target	Current Status	Apr	Target	Current Status	Apr	Comments
		FACE	TIME					
Number of staff who have received annual FACETIME review	-	100%	-	0%	100%	-	0%	Managers are aware of the importance of completing FACE reviews with their staff
	PUB	LIC LIAB	ILITY CLA	IMS				
Number of Public Liability claims closed				11			12	
Number of Public Liability claims received				13			14	
Total number of open claims	-	-	-	70	-	-	46	
Number of Public Liability Claims that were successful				0			0	
% of Public Liability Claims that were successful				0%			0%	
	<u> </u>	RIORITY	1 FAULTS	i				
Number of Priority 1 Road Emergency defect repairs made safe within 2 hours				1			2	
Number of Priority 1 Repair Lines issued	91.20%	75%		1	75%		2	
% of Priority 1 Road Emergency defect repairs made safe within 2 hours				100%			100%	

				East Ayrshi	re Counci	ı					5	South Ayrsh	ire Coun	ıcil		
ANNUAL PERFORMANCE INDICATORS (FINANCIAL YEAR)	2019/21	2019/21 Scotland Average	2020/22	2020/22 Scotland Average	2021/23	2021/23 Scotland Average	2022/24	2022/24 Scotland Average	2019/21	2019/21 Scotland Average	2020/22	2020/22 Scotland Average	2021/23	2021/23 Scotland Average	2022/24	2022/24 Scotland Average
% of A Class roads that should be considered for maintenance	22.10%	29.80%	17.20%	27.60%	15.60%	27.40%	17.60%	To be Advised	34.10%	29.80%	28.90%	27.60%	23.00%	27.40%	21.7%	To be Advised
% of B Class roads that should be considered for maintenance	32.60%	34.00%	26.85%	33.60%	27.00%	31.50%	26.10%	To be Advised	37.30%	34.00%	34.40%	33.60%	32.50%	31.50%	31.0%	To be Advised
% of C Class roads that should be considered for maintenance	33.50%	33.60%	29.50%	33.20%	29.60%	32.70%	31.00%	To be Advised	40.80%	33.60%	37.90%	33.20%	38.90%	32.70%	38.1%	To be Advised
% of U Class roads that should be considered for maintenance	42.30%	38.30%	40.90%	36.70%	40.60%	36.40%	39.00%	To be Advised	43.40%	38.30%	42.90%	36.70%	41.00%	36.40%	38.5%	To be Advised
Overall % of the road network that should be considered for maintenance	36.80%	35.50%	33.80%	34.20%	33.50%	33.60%	33.00%	To be Advised	40.90%	35.50%	39.00%	34.20%	37.40%	33.60%	35.5%	To be Advised

A	YRSHIRE F	ROADS ALL	IANCE									
MONTHLY PERFORMANCE INDICATORS	APSE Average	Target	Current Status	Apr	Comments							
	ABSENCE	MONITOR	<u>IING</u>									
Average days lost per employee	•	-		0.82								
WELL ENGAGED												
Visits to the ARA Website every month	,	49,000 per annum		11,906								
No of Twitter Followers every month		=		4,676								
Monthly visits to the website from social media	-	1,800 per annum		1,066								

MONTHLY PERFORMANCE INDICATORS	APSE Average	EAST AYRSHIRE COUNCIL			SOUTH AYRSHIRE COUNCIL				
		Target	Current Status	Apr	Target	Current Status	Apr	Comments	
ROADWORKS PROGRAMME									
Physical % of Roadworks Programme Completed	-	100%	•	17%	100%	•	13%		
BRIDGES									
Number of General Bridge Inspections	ı	20		0	21		21	Clerk of Works in the East area is currently off long term sick which is having an impact on insepctions being carried out	
Number of Special Bridge Inspections	,	40		7	13		30		
Number of Principal Bridge Inspections	-	0		0	5		13		
STREET LIGHTING									
Number of Street Lighting repairs completed within 7 working days	88%	95%	•	72	95%	5%	39		
Number of Street Lighting Repair Lines Issued				72			40		
% Street Lighting repairs completed within 7 working days				100%			98%		

MONTHLY PERFORMANCE INDICATORS	APSE Average	EAST AYRSHIRE COUNCIL			SOUTH AYRSHIRE COUNCIL				
		Target	Current Status	Apr	Target	Current Status	Apr	Comments	
PRIORITY 2 FAULTS									
Number of Priority 2 Road Emergency defect repairs made safe within 5 working days				16			16		
Number of Priority 2 Repair Lines issued	76.23%	50%	1	22	50%	1	17		
% of Carriageway Priority 2 Defects repaired within 5 working days				73%			94%		
<u>COMPLAINTS</u>									
Number of Stage 1 Complaints responded to within allotted timescales				2			2		
Numer of Stage 1 Complaints received	-	100%	1	2	100%	1	2		
% of Stage 1 Complaints responded to within allotted timescales				100%			100%		
Number of Stage 2 complaints responded to within allotted timescales	-			0			0		
Number of Stage 2 complaints received		100%	1	0	100%	1	0		
% of Stage 2 complaints responded to within allotted timescales				-			ı		
PARKING PARKING									
Number of parking appeals accepted				39			187		
Number of parking appeals received	-	-	-	102	-	-	243		
% of parking appeals accepted				38%			76%		

MONTHLY PERFORMANCE INDICATORS	APSE Average	EAST AYRSHIRE COUNCIL			SOUTH AYRSHIRE COUNCIL				
		Target	Current Status	Apr	Target	Current Status	Apr	Comments	
TRAFFIC LIGHTS									
Number of Traffic light repairs completed within 48 hours	88.23%	95%	•	28	95%	•	11		
Number of Traffic light repair lines issued				29			13		
% of Traffic light repairs completed within 48 hours				97%			85%		
<u>ENQUIRIES</u>									
Number of enquiries responded to within allotted timescales	83.44%	80%		77	80%	•	39	Officers are reminded of the importance of responding to enquiries within timescales	
Number of enquiries received			1	78			47		
% of enquiries responded to within allotted timescales				99%			83%		
FREEDOM OF INFORMATION									
Number of FOI & EIR requests responded to within 20 working days	88.52%	100%		17	100%	•	24		
Number of FOI & EIR requests received			1	17			24		
% of FOI & EIR requests responded to within 20 working days				100%			100%		