

18 November 2025

To:- **Councillors Connolly (Chair), Clark, Cullen, Davis, Grant, Hunter, Kilbride and Shields.**

**All other Members for INFORMATION ONLY**

**Educational Representatives – Mr. McGuire, Pastor Gall, Rev. Gemmell, Ms. Bell, Mr. Laird and Pupil Representatives K. Nelson and D. Griffiths.**

Dear Councillor

**CABINET**

You are requested to participate in a meeting of the Cabinet to be held **on Tuesday, 25 November 2025 at 10.00 a.m.** for the purpose of considering the undernoted business.

This meeting will be held in the County Hall, County Buildings, Ayr on a hybrid basis for Elected Members, will be live-streamed and available to view at <https://south-ayrshire.public-i.tv/>

**Yours sincerely**

**CATRIONA CAVES**  
Chief Governance Officer

**B U S I N E S S**

1. Declarations of Interest.
2. Minutes of previous meeting of 28 October 2025 (copy herewith).
3. Decision Log -
  - (a) Overdue Actions – for approval;
  - (b) Actions Listed with Revised Dates – for approval ; and
  - (c) Recently Completed Actions.(copies herewith).

**4. Education and Lifelong Learning Policy.**

- (a) Inspection of Heathfield Primary School – Submit report by the Director of Education (copy herewith).
- (b) Revised, Devolved School Management Scheme – Submit report by the Director of Education (copy herewith).
- (c) Update on Pupil Equity Fund and Scottish Attainment Challenge - Submit report by the Director of Education (copy herewith).

**5. Finance and Corporate Services/Leisure and Community Services.**

- (a) Annual Procurement Report 2025 - Submit joint report by the Chief Financial Officer (copy herewith).

**6. Leisure and Community Services.**

- (a) Ayrshire Regional Economic Strategy (ARES) – Submit report by the Director of Communities and Transformation (copy herewith).

**7. Finance and Corporate Services.**

- (a) Budget Management – Revenue Budgetary Control 2025/26 – Position at 30 September 2025 – Submit report by Chief Financial Officer (copy herewith).
- (b) General Services Capital Programme 2025/26: Monitoring Report as at 30 September 2025 – Submit report by the Depute Chief Executive and Director of Housing, Operations and Development (copy herewith).

**8. Finance and Corporate Services/Housing and Property Services.**

- (a) Housing Capital Programme 2025/26: Monitoring Report as at 30 September 2025 – Submit report by the Depute Chief Executive and Director of Housing, Operations and Development (copy herewith).

**9. Housing and Property Services.**

- (a) South Ayrshire Council Public Bodies Climate Change Duties Annual Report 2024-2025 – Submit report by the Chief Executive (copy herewith).
- (b) Strategic Housing Investment Plan (SHIP) – 2026/27 to 2030/31 - Submit report by the Chief Executive, Depute Chief Executive and Director of Housing, Operations and Development (copy herewith).

**10. Council Leader, Economy and Strategy.**

- (a) Place Based Investment Fund 2025/26 – Submit report by the Director of Communities and Transformation (copy herewith).

For more information on any of the items on this agenda, please telephone  
Arlene Steven, Committee Services on at 01292 616685, at Wellington Square, Ayr or  
e-mail: [committee.services@south-ayrshire.gov.uk](mailto:committee.services@south-ayrshire.gov.uk)  
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## **CABINET**

Minutes of a hybrid webcast meeting on 28 October 2025 at 10.00 a.m.

Present

in County Councillors Brian Connolly (Chair), Alec Clark, Ian Davis, William Grant,  
Hall: Martin Kilbride and Bob Shields.

Present

Remotely: Councillors Chris Cullen and Hugh Hunter.

Attending  
in County

Hall: C. Sneddon, Chief Executive; K. Braidwood, Depute Chief Executive and Director of Housing, Operations and Development; J. Bradley, Director of Communities and Transformation; C. Caves, Chief Governance Officer; T. Eltringham, Director of Health and Social Care; C. Cox, Assistant Director - Planning and Development; L. Reid, Assistant Director – Transformation; S. Marshall, Head of Community Health and Care; and E. Moore, Committee Services Assistant.

### **Opening Remarks.**

The Chair took the sederunt, confirmed to Members the procedures to conduct this meeting and advised that the meeting was being broadcast live.

#### **1. Declarations of Interest.**

There were no declarations of interest by Members of the Cabinet in terms of Council Standing Order No. 17 and the Councillors' Code of Conduct.

#### **2. Minutes of previous meeting.**

The minutes of 23 September 2025 (issued) were submitted and approved.

#### **3. Decision Log.**

The Cabinet

##### **Decided:**

- (1) to approve the overdue actions;
- (2) to approve the actions listed with revised due dates; and
- (3) to note the recently completed actions.

### **Housing and Property Services.**

#### **4. Empty Homes Strategy**



There was submitted a report (issued) of 1 October 2025 by the Chief Executive and Depute Chief Executive seeking agreement of the revised Empty Homes Strategy for the period 2025-2030, which set out new proposals to maximise the number of empty homes brought back into use across South Ayrshire.

Following discussion, the Cabinet

**Decided:**

- (1) to approve the revised Empty Homes Strategy and actions for the period 2025 2030 (detailed in Appendix 1); and
- (2) to request that Members be kept updated annually on progress against this Strategy via the Service and Partnership Performance Panel,

**Health and Social Care**

**5. Gaelic Language Plan (2025 – 2030)**

There was submitted a report (issued) of 8 October 2025 by the Chief Executive seeking approval of the Gaelic Language Plan (2025 -2030).

The Cabinet

**Decided:**

- (1) to approve the Gaelic Language Plan (2025 - 2030) (appendix one) and thereafter formal submission to the Bòrd na Gàidhlig on the 28th of October 2025; and
- (2) to approve delegated authority to amend the Gaelic Language Plan (if required) following formal consideration by the Bòrd na Gàidhlig.

**Council Leader, Economy and Strategy**

**6. Collaborative Working in Ayrshire**

There was submitted a report (issued) of 2 October 2025 by the Chief Executive providing an update on progress of collaborative working across Ayrshire and outlining the recommended next steps.

Following discussion and clarification on governance arrangements, the Cabinet

**Decided:** to note the progress to date and approve further development of collaborative opportunities across Ayrshire.

## **Council Leader, Economy and Strategy**

### **7. Shaping Our Future Council**

There was submitted a report (issued) of 29 September 2025 by the Director of Communities and Transformation updating Members on 'Shaping Our Future Council' transformation activity and; seeking approval to extend the scope and timescales of the transformation programme until 31 March 2029.

Following discussion, the Cabinet

#### **Decided:**

- (1) to note the updated 'Shaping Our Future Council' transformation programme on a page at Appendix 1 and the actions being progressed through the Transformation Board at 3.3 to refresh the transformation programme to focus on initiatives that realise significant savings/ income generation and support the Council's short to medium term budget strategy;
- (2) to note the update on Transformation Fund spend at section 6 and the most recent Dashboard Report and Portfolio Risk Register at Appendix 2 and Benefits Report at Appendix 3;
- (3) to agree that all activity of a transformational nature (i.e. change activity that supported the future financial sustainability of the Council), where agreed by the Transformation Board, is included within the transformation governance arrangements, as recommended at 3.5;
- (4) to agree the recommendation of the Transformation Board and the Service and Partnerships Performance Panel (SPPP) that the transformation programme be extended from 3 to 5 years to 31st March 2029 and;
- (5) to note the update on the Business Support Model project and agree the final Business Case for Business Support be subject to Cabinet approval in January 2026.

**Leisure and Community Services Portfolio/Depute Council Leader Commercial/  
Operational Services**

**8. Girvan Conservation Area Management Plan**

There was submitted a report (issued) of 7 October 2025 by the Director of Housing, Operations and Development to feedback the outcomes of public consultation on the draft Girvan Conservation Area Management Plan and to seek approval to adopt the finalised Girvan Conservation Area Management Plan.

Following discussion, the Cabinet

**Decided:**

- (1) to note the outcomes of the consultation on the draft Girvan Conservation Area Management Plan, as set out in Appendix 1 and Appendix 2; and
- (2) to agree to adopt the Girvan Conservation Area Appraisal Management Plan, as set out in Appendix 3, and that delegation be given to make appropriate typographical changes, if required.

**Exclusion of press and public.**

The Cabinet resolved, in terms of Section 50A(4) of the Local Government (Scotland) Act 1973, that the press and public be excluded during consideration of the remaining item of business on the grounds that it involved the likely disclosure of exempt information in terms of paragraphs 8 and 9 of Part 1 of Schedule 7A of the Act.

**Health and Social Care Portfolio.**

**9. Practice Development Team Service Review**

There was submitted a report (Members only) of 21 October 2025 by the Chief Social Work Officer proposing a restructure of the Practice Development Team following a review of the service; providing an update on the progress made in implementing the approved recommendations; and seeking approval of additional structural changes identified through a subsequent review.

The Cabinet

**Decided:**

- (1) to note the progress to date;
- (2) to approve the additional proposed structural revisions; and
- (3) to approve the severance costs to allow the full implementation of the Practice Development Team Service review.

10. **Consideration of Disclosure of the above confidential report.**

**Decided:** to agree that under Standing Order 32.4, the undernoted report remain exempt until the structural changes are complete when the report can be disclosed subject to redaction for GDPR purposes:

- Practice Development Team Service Review.

The meeting ended at 11.00 a.m.

DRAFT

# Agenda Item 3(a)

| Mtg | Mtg Date   | Title of Report                                                                             | Directorate | Managed by                     | Implementation                                                                                                                                                                                                                                                                                                                                                            | Complete | Current Due Date | Requested Revised Due Date | Notes (any date changes agreed with relevant PFH(s))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Date Revision agreed with PFH | Portfolio Holder               |
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| CAB | 14/06/2022 | Services to Gypsy Travellers - Site to Support and Accommodate Gypsy/ Traveller Encampments | ["HOD"]     | Burns, Tom; Dalrymple, Kenneth | report back an update to Cabinet (originally in September 2022 - different to rec in report)<br><br>A officers/member working met on the 9th December 2024 and 2nd April 2025. There is a seminar held at the start of May 2025 with the Scottish Government regarding funding. The members/officers group will meet following the this seminar to discuss a way forward. | No       | 31/10/2025       |                            | 04 Mar 2024 - Options to be discussed with the MOWG with a report to Cabinet in September 2024<br><br>23-Oct-23: Item deferred to February 2024 Cabinet - PFHs notified<br><br>18/04/2022- MOWG will be set up to provide updates.- Mike Newall<br><br>Asset Management will engage with a Land Agent to enter into discussions with the Landowner who has intimated that land may be available to develop a transit site for Gypsy/Travellers. It has been agreed with the Leader of the Council that an update paper will be deferred until the end of March 2023 to allow Officers the opportunity to engage with the landowner and prepare potential alternative proposals. Cabinet on 29/11/22 agreed revised due date of 31/3/23 (previously 29/11/22)<br><br>At the Cabinet meeting on 31 October 2023 it was agreed that the current due date of 30/09/2023 be amended to 14/02/2024.<br><br>At the Cabinet meeting on the 12 March 2024, it was agreed that the current due date of 14/02/2024 be amended to 26/09/2024.<br><br>16/09/24 Kevin Braidwood appointed as Chair of the MOWG. Report has been deferred to allow the Group to meet<br><br>At the Cabinet meeting on the 26th November 2024, it was agreed that the current due date of 31/11/2024 be amended to 10/03/2025.<br><br>PFH agreed to the new date<br><br>At the Cabinet meeting on the 29th March 2025, it was agreed that the current due date of 05/05/2025 be amended to 30/05/2025. |                               | Kilbride, Martin; Hunter, Hugh |
| CAB | 28/11/2023 | Ayrshire Growth Deal – Roads Enabling Progress Report                                       | ["HOD"]     | Corrie, Jane                   | STAG Progress and approval                                                                                                                                                                                                                                                                                                                                                | No       | 31/08/2025       |                            | At the Cabinet meeting on the 27th August 2024, it was agreed that the current due date of 18/06/2024 be amended to 27/08/2024.<br><br>At the Cabinet meeting on the 25th September 2024, it was agreed that the current due date of 27/08/2024 be amended to 31/12/2024.<br><br>A further report regarding the AGD is due to be taken to Council on 13th February 2025 and if approved the development of the STAG and OBC will then be progressed.<br><br>Report was considered by Cabinet on 6th February 2025 and Case for Change has been submitted to Scottish and UK Governments seeking changes to the overall proposal and the roads proposals. Work has commenced on the STAG & OBC.<br><br>At the Cabinet meeting on the 17 June 2025, it was agreed that the current due date of 31/05/2025 be amended to 31/08/2025.<br><br>20/10/25 - ARA are still meeting with Transport Scotland for the OBC and SAC team with all the other projects of the AGD, however SWECO have put a hold on their work pending award of a contract. We are dealing with EAC Procurement to progress.                                                                                                                                                                                                                                                                                                                                                                           |                               | Cullen, Chris                  |
| SAC | 07/12/2023 | Review of South Ayrshire Integration Scheme                                                 | ["HSCP"]    | Eltringham, Tim                | Revised Draft Integration Scheme presented to Council                                                                                                                                                                                                                                                                                                                     | No       | 30/09/2025       |                            | Work to review the Integration Schemes across Ayrshire is continuing in collaboration with the NHS, East Ayrshire Council and North Ayrshire Council.<br><br>At the Cabinet meeting on the 23 April 2024, it was agreed that the current due date of 30/03/2024 be amended to 31/10/2024.<br><br>25/7/24 No change and date still as above.<br><br>10/09/2024 No change and date still as above.<br><br>14/11/2024 Discussions ongoing.<br><br>At the Cabinet meeting on the 26th November 2024, it was agreed that the current due date of 31/10/2024 be amended to 28/02/2025.<br><br>Review is ongoing along with the 2 other councils and NHS. No proposals have yet been agreed for consideration.<br><br>At the Cabinet meeting on the 18th March 2025, it was agreed that the current due date of 28/02/2025 be amended to 30/09/2025.<br><br>12/5/2025 - Discussion involving the 4 Statutory Partners is ongoing. 30/9/2025 still expected date.<br><br>3/6/2025 - Discussion involving the 4 Statutory Partners is ongoing. 30/9/2025 still expected date. Same update as previous.<br><br>2/7/25 - Discussion involving the 4 Statutory Partners is ongoing. 30/9/2025 still expected date.                                                                                                                                                                                                                                                                 |                               | Hunter, Hugh; Grant, William   |

|     |            |                                                        |          |                 |                                                                               |    |            |            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            |                                |
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| CAB | 25/09/2024 | Proposals for HSCP Administration Services Restructure | ["HSCP"] | Eltringham, Tim | Revised Administration Structure                                              | No | 30/09/2025 | 30/01/2026 | <p>Recruitment to the permanent post of Senior Manager Business Support has been concluded. The process to match current staff to the new structures is ongoing, supported by Human Resources.</p> <p>At the Cabinet meeting on the 21st January 2025, it was agreed that the current due date of 13/12/2024 be amended to 31/03/2025.</p> <p>The Admin review is being implemented but delayed as consideration is being given to a review of the Grade 5 Job Descriptions.</p> <p>At the Cabinet meeting on the 18th March 2025, it was agreed that the current due date of 31/03/2025 be amended to 30/06/2025.</p> <p>12/5/2025 - Job roles are currently being considered as part of the Council Wide Administration Review. It is hoped that this initial process will be completed by 30 June with implementation by 30 September.</p> <p>3/6/25 - Job roles are currently being considered as part of the Council Wide Administration Review. It is hoped that this initial process will be completed by 30 June with implementation by 30 September - same update as previous.</p> <p>02/07 - Implementation remains hopeful for 30 September.</p> <p>23/10 - A final round of consultation was completed on 18th September to engage those who joined HSCP Business Support after the original paper was approved, ensuring everyone was informed about the process and its implications. Initial matching for 'like-for-like' roles is complete, secondment proposals are pending HR and Trade Union discussions, and following budget reconciliation with Finance, recruitment will begin in November with implementation targeted for January 2026.</p> | 23/10/2025 | Hunter, Hugh; Davis, Ian       |
| CAB | 26/11/2024 | South Ayrshire Council Public Bodies Climate Change    | ["EDUC"] | McCardie, Susan | Prepare annual report for 2024/25                                             | No | 31/10/2025 |            | Work to compile information for the annual report will begin April 2025 with the report to be presented to Cabinet on 25th November 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |            | Kilbride, Martin               |
| CAB | 21/01/2025 | Motorhome Parking Scheme 2025                          | ["HOD"]  | Corrie, Jane    | The Battery, Ayr - promotion of permanent Traffic Regulation Orders           | No | 30/09/2025 |            | <p>At the Cabinet meeting on the 23rd September 2025, it was agreed that the current due date of 01/09/2025 be amended to 30/09/2025.</p> <p>20/10/25 - draft TROs have been completed but the statutory advertising process has been delayed - this is now due to commence mid-November 2025 with full implementation anticipated in the Spring of 2026.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |            | Clark, Alec; Cullen, Chris     |
| CAB | 21/01/2025 | Motorhome Parking Scheme 2025                          | ["HOD"]  | Corrie, Jane    | Supporting On Street TTROs – promotion of permanent Orders                    | No | 30/09/2025 |            | <p>At the Cabinet meeting on the 23rd September 2025, it was agreed that the current due date of 01/09/2025 be amended to 30/09/2025.</p> <p>20/19/25 - draft TROs have been completed but the statutory advertising process has been delayed - this is now due to commence mid-November 2025 with full implementation anticipated in the Spring of 2026.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |            | Pollock, Bob; Clark, Alec      |
| SAC | 14/05/2025 | Redevelopment of Y                                     | ["HOD"]  | Yuille, Derek   | Submit a further report with the outcomes of public consultation              | No | 06/11/2025 |            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            | Cullen, Chris; Connolly, Brian |
| SAC | 14/05/2025 | Redevelopment of Y                                     | ["HOD"]  | Yuille, Derek   | Submit a further report prior to Concluding the stage 2 construction contract | No | 06/11/2025 |            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            | Cullen, Chris; Connolly, Brian |
| CAB | 26/08/2025 | Learning Disabilities Team Policy                      | ["HSCP"] | McClean,        | Progress implementation                                                       | No | 30/09/2025 |            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            | Hunter, Hugh                   |
| SAC | 06/11/2025 | Political Composition and                              | ["CEO"]  | Carlaw, Wynne   | Publish updated details of membership of Panels                               | No | 14/11/2025 |            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            | Connolly, Brian                |

| Mtg | Mtg Date   | Title of Report                      | Directorate | Managed by           | Implementation                                                                            | Complete | Current Due Date | Requested Revised Due Date | Notes (any date changes agreed with relevant PFH(s))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Date Revision agreed with PFH | Portfolio Holder |
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| SAC | 18/09/2025 | SAC LLP (Nominees) Limited           | ["HOD"]     | McMenamin, Christine | Where approved, lodge appropriate form with Companies House to update company information | No       | 31/01/2026       | 31/01/2026                 | Obtaining consent of PFH to change date pending receipt of resignation of current company secretary.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 31/10/2025                    | Connolly, Brian  |
| CAB | 21/01/2025 | Lease Renewal – Craigie Caravan Park | ["HOD"]     | Burns, Tom           | Conclude 30-year lease with the Caravan and Motorhome Club. .                             | No       | 21/11/2025       | 21/11/2025                 | <p>LET COMMITTEE SERVICES KNOW WHEN LEASE CONCLUDED AND REPORT CAN BE RELEASED.</p> <p>Update 3.3.25 - instructions awaited from Estates necessary to prepare draft lease, including details of plan and tenant's agents.</p> <p>Update 7.4.25 - draft lease is with Estates for comment.</p> <p>Update 5.6.25 - Draft offer and lease issued on 23.5.25, and currently with Caravan Park solicitors for conclusion. Titles and lease plan have been exhibited.</p> <p>Update 4.7.25 - awaiting response from Club's solicitor. Have sought extension of log deadline to end of September to all for necessary negotiation.</p> <p>At the Cabinet meeting on the 26th August 2025, it was agreed that the current due date of 30/06/2025 be amended to 30/09/2025</p> <p>The other parties solicitors have only recently returned their revisions to legal Services. I have discussed delay by the other party with the PFH Cllr Martin Kilbride and we will extend the date for conclusion.</p> <p>Legal advised that the lease has been with the other parties solicitors for some time awaiting signature. Despite numerous chase up by the Council's Legal Services as of Friday 7th November the lease has still not be signed by the other party. This is very frustrating given the initial urgency required by the tenants. It is expected that the lease should be concluded this week (10th November) however given we have been repeatedly extended the deadline I have put a completion date of 21st November. If the lease has not been concluded by that timescale we need to consider other options</p> | 21/11/2025                    | Kilbride, Martin |

|     |            |                                                        |          |                 |                                  |    |            |            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            |                          |
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| CAB | 25/09/2024 | Proposals for HSCP Administration Services Restructure | ["HSCP"] | Eltringham, Tim | Revised Administration Structure | No | 30/09/2025 | 30/01/2026 | <p>Recruitment to the permanent post of Senior Manager Business Support has been concluded. The process to match current staff to the new structures is ongoing, supported by Human Resources.</p> <p>At the Cabinet meeting on the 21st January 2025, it was agreed that the current due date of 13/12/2024 be amended to 31/03/2025.</p> <p>The Admin review is being implemented but delayed as consideration is being given to a review of the Grade 5 Job Descriptions.</p> <p>At the Cabinet meeting on the 18th March 2025, it was agreed that the current due date of 31/03/2025 be amended to 30/06/2025.</p> <p>12/5/2025 - Job roles are currently being considered as part of the Council Wide Administration Review. It is hoped that this initial process will be completed by 30 June with implementation by 30 September.</p> <p>3/6/25 - Job roles are currently being considered as part of the Council Wide Administration Review. It is hoped that this initial process will be completed by 30 June with implementation by 30 September - same update as previous.</p> <p>02/07 - Implementation remains hopeful for 30 September.</p> <p>23/10 - A final round of consultation was completed on 18th September to engage those who joined HSCP Business Support after the original paper was approved, ensuring everyone was informed about the process and its implications. Initial matching for 'like-for-like' roles is complete, secondment proposals are pending HR and Trade Union discussions, and following budget reconciliation with Finance, recruitment will begin in November with implementation targeted for January 2026.</p> | 23/10/2025 | Hunter, Hugh; Davis, Ian |
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| Mtg | Mtg Date   | Title of Report                                                           | Directorate | Managed by      | Implementation                                                                                       | Complete | Current Due Date | Notes (any date changes agreed with relevant PFH(s))                      | Portfolio Holder               |
|-----|------------|---------------------------------------------------------------------------|-------------|-----------------|------------------------------------------------------------------------------------------------------|----------|------------------|---------------------------------------------------------------------------|--------------------------------|
| SAC | 06/11/2025 | Appointment of Chief Officers                                             | ["CEO"]     | Wesson, Wendy   | Finalisation of recruitment documentation and issuing of contracts                                   | Yes      | 31/10/2025       |                                                                           | Connolly, Brian                |
| SAC | 06/11/2025 | Scheme of Delegation                                                      | ["CEO"]     | Carlaw, Wynne   | Updated Scheme of Delegation to be published and notified to employees                               | Yes      | 14/11/2025       |                                                                           | Connolly, Brian                |
| SAC | 06/11/2025 | Redevelopment of the Former Hourstons Building and Former Arran Mall, Ayr | ["HOD"]     | Yuille, Derek   | Commencement procurement of demolition of the former Hourstons building involving a facade retention | Yes      | 30/11/2025       | Documentation passed to SAC Procurement to commence procurement exercise. | Kilbride, Martin; Hunter, Hugh |
| CAB | 28/10/2025 | Gaelic Language Plan (2025 – 2030)                                        | ["HOD"]     | McCardie, Susan | Formally submit South Ayrshire Gaelic Plan 2025-2030 to the Bòrd na Gàidhlig.                        | Yes      | 28/10/2025       |                                                                           | Hunter, Hugh; Grant, William   |

|     |            |                                                           |          |                    |                                                                                                        |     |            |                                                                                                            |                                  |
|-----|------------|-----------------------------------------------------------|----------|--------------------|--------------------------------------------------------------------------------------------------------|-----|------------|------------------------------------------------------------------------------------------------------------|----------------------------------|
| CAB | 28/10/2025 | Shaping Our Future Council                                | ["CT"]   | McCall, Stewart    | Update 'Shaping Our Future Council' programme artefacts to reflect new programme end date              | Yes | 31/10/2025 |                                                                                                            | Connolly, Brian; Davis, Ian      |
| CAB | 28/10/2025 | Girvan Conservation Area Management Plan                  | ["HOD"]  | Iles, Craig        | Publish the adopted Conservation Area Management Plan on the Council's website                         | Yes | 31/10/2025 |                                                                                                            | Clark, Alec; Shields, Bob        |
| CAB | 23/09/2025 | New Girvan Primary and Early Years Campus                 | ["CEO"]  | Yuille, Derek      | Execution of the main works contract                                                                   | Yes | 10/10/2025 | Contract signed and works commenced                                                                        | Grant, William; Kilbride, Martin |
| CAB | 23/09/2025 | Annual Assurance Statement – Housing                      | ["HOD"]  | Alexander, Michael | Submit the Annual Assurance Statement to Scottish Housing Regulator                                    | Yes | 31/10/2025 | The approved Annual Assurance Statement was submitted to the Scottish Housing Regulator on 1 October 2025. | Kilbride, Martin                 |
| CAB | 23/09/2025 | Annual Assurance Statement – Housing                      | ["HOD"]  | Alexander, Michael | Publish the approved Annual Assurance Statement on Council website for tenants and other customers     | Yes | 31/10/2025 | The approved Annual Assurance Statement was published on the Council website on 1 October 2025.            | Kilbride, Martin                 |
| CAB | 23/09/2025 | Age Well: Dementia Strategy 2024-2034                     | ["HSCP"] | Eltringham, Tim    | Following agreement the new Age Well: Dementia strategy 2024-2034 will be published                    | Yes | 23/09/2025 |                                                                                                            | Hunter, Hugh                     |
| CAB | 23/09/2025 | Live Well: Mental Health and Wellbeing Strategy 2024-2034 | ["HSCP"] | Eltringham, Tim    | Following Agreement the new Age Well: Mental Health and Wellbeing Strategy 2024-2034 will be published | Yes | 23/09/2025 |                                                                                                            | Hunter, Hugh                     |
| SAC | 18/09/2025 | Small Grants Scheme                                       | ["HOD"]  | Tait, Jamie        | Advertising for grant applications for South Ayrshire Charitable Trust for the year 2025/26            | Yes | 30/10/2025 |                                                                                                            | Connolly, Brian                  |
| SAC | 18/09/2025 | The Citadel Leisure Centre                                | ["CEO"]  | tom.simpson        | Process budget transfer to the General Services Capital Programme                                      | Yes | 30/09/2025 |                                                                                                            | Connolly, Brian; Davis, Ian      |

|     |            |                                                                                                                                                                                           |         |                 |                                                                                                                                                  |     |            |                                                                                                                                  |                             |
|-----|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|----------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| CAB | 26/08/2025 | McCosh Hall and Bowling Green Community Asset Transfer under Part 5 of the Community Empowerment (Scotland) Act 2015 and Application for Funding from the Advancing Community Assets Fund | ["CEO"] | Caves, Catriona | Issue Decision notice                                                                                                                            | Yes | 30/09/2025 |                                                                                                                                  | Kilbride, Martin            |
| CAB | 26/08/2025 | Tenant Participation Strategy 2025 - 2030                                                                                                                                                 | ["CEO"] | Carroll, Chris  | Integrate the new Tenant Participation Strategy                                                                                                  | Yes | 31/10/2025 | Implemented                                                                                                                      | Kilbride, Martin            |
| SAC | 26/06/2025 | South Ayrshire Charitable Trust                                                                                                                                                           | ["CT"]  | Tait, Jamie     | Advertising for grant applications for South Ayrshire Charitable Trust for the year 2025/26 should funds become available                        | Yes | 31/10/2025 |                                                                                                                                  | Connolly, Brian; Davis, Ian |
| SAC | 26/06/2025 | Girvan Conservation Area Management Plan                                                                                                                                                  | ["HOD"] | Iles, Craig     | Consult on the draft Conservation Area Management Plan                                                                                           | Yes | 28/10/2025 | At the Cabinet meeting on the 28TH October 2025, it was agreed that the current due date of 30/09/2025 be amended to 28/10/2025. | Clark, Alec; Shields, Bob   |
| SAC | 26/06/2025 | Girvan Conservation Area Management Plan                                                                                                                                                  | ["HOD"] | Iles, Craig     | Report to Cabinet the consultation findings and seek agreement to adopt the finalised Conservation Area Management Plan, with any modifications. | Yes | 29/10/2025 |                                                                                                                                  | Cullen, Chris; Clark, Alec  |
| SAC | 26/06/2025 | Interim Chief Executive                                                                                                                                                                   | ["CEO"] | Caves, Catriona | Further report to Council following review of interim arrangements                                                                               | Yes | 31/12/2025 | Update report submitted to Council on 6 November 2025                                                                            |                             |

|     |            |                                                                                                                             |         |                 |                                                                                                                                                                                             |     |            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                           |
|-----|------------|-----------------------------------------------------------------------------------------------------------------------------|---------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| CAB | 28/05/2025 | Additional Resources – Social Care Support Finance – Revenues and Benefits Services                                         | ["CEO"] | Gemmell, Nicola | Implement structure changes                                                                                                                                                                 | Yes | 31/10/2025 | Recruitment exercise is now completed with new candidates in post by 20 Oct 2025                                                                                                                                                                                                                                                                                                                                                                                                             | Davis, Ian                                |
| SAC | 14/05/2025 | Redevelopment of Y                                                                                                          | ["HOD"] | Yuille, Derek   | Instruct Ayrshire Roads Alliance to proceed with procurement of the design team and contractor for the first stage of the design and build contract. Communication strategy in preparation. | Yes | 30/04/2026 | ARA instructed to proceed with procurement of main contractor/design team.                                                                                                                                                                                                                                                                                                                                                                                                                   | Cullen, Chris;Connolly, Brian             |
| SAC | 14/05/2025 | Review of Management Structure                                                                                              | ["CEO"] | Caves, Catriona | Submit a list of the changes required to the Scheme of Delegation for Council approval                                                                                                      | Yes | 30/09/2025 | a paper amending the Scheme of Delegations is going to Sept 25 Council meeting                                                                                                                                                                                                                                                                                                                                                                                                               | Connolly, Brian;Davis, Ian;Grant, William |
| CAB | 18/03/2025 | Prestwick Parking Consultation                                                                                              | ["HOD"] | Corrie, Jane    | Prepare draft TROs - preparation underway and statutory consultation to follow.                                                                                                             | Yes | 30/09/2025 | Work progressing in accordance with agreed timescales.                                                                                                                                                                                                                                                                                                                                                                                                                                       | Cullen, Chris                             |
| CAB | 21/01/2025 | Update on Ayrshire Roads Alliance Electric Vehicle Infrastructure Strategy with North Ayrshire : Procurement Phase Progress | ["HOD"] | Corrie, Jane    | Prepare draft TROs and commence statutory consultation process                                                                                                                              | Yes | 01/08/2025 | At the Cabinet meeting on the 18th February 2025, it was agreed that the current due date of 01/02/2025 be amended to 01/08/2025.<br><br>This will now be undertaken as part of the design phase and delivered in connection with the new Charge Point Operator (CPO). The TRO process will be aligned with the phased implementation plan over the three-year installation programme, so a standalone tracker item is no longer required.<br><br>Can this now be deleted from the tracker?? | Cullen, Chris                             |
| CAB | 29/10/2024 | Shaping Our Future Council update                                                                                           | ["CT"]  | Reid, Louise    | Shaping Our Future Council report to Cabinet                                                                                                                                                | Yes | 31/10/2025 | Report submitted to Cabinet on 28 October 2025                                                                                                                                                                                                                                                                                                                                                                                                                                               | Davis, Ian;Connolly, Brian                |

|     |            |                                                                           |         |            |                                                                                                                                                    |     |            |                                                                                                                                                                                 |                  |
|-----|------------|---------------------------------------------------------------------------|---------|------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| CAB | 23/04/2024 | Redevelopment of the Former Hourstons Building and Former Arran Mall, Ayr | ["HOD"] | Cox, Chris | Preparation of a Business Case to provide net costing to the Council arising from provision of a new facility within the former Hourstons building | Yes | 18/09/2025 | A report is on the agenda for Council on 6 November 2025<br><br>06-Nov: agreement reached to terminate this action. New action opened following submission of report to Council | Kilbride, Martin |
|-----|------------|---------------------------------------------------------------------------|---------|------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|

**South Ayrshire Council**

**Report by Director of Education  
to Cabinet  
of 25 November 2025**

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**Subject: Inspection of Heathfield Primary School: Education  
Scotland Report**

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**1. Purpose**

- 1.1 The purpose of this report is to inform Cabinet of the outcome of the Education Scotland Inspection of Heathfield Primary School

**2. Recommendation**

**2.1 It is recommended that Cabinet:**

- 2.1.1 considers the contents of the inspection report by Education Scotland as contained in Appendix 1; and**
- 2.1.2 agrees that the main points for action will be addressed by the Headteacher and Quality Improvement Officer.**

**3. Background**

- 3.1 Education Scotland inspectors inspected Heathfield Primary School in June 2025 and looked at some particular aspects of the school's recent work. The inspection was carried out using the short inspection model. This involves inspectors evaluating; learning, teaching and assessment and raising attainment and achievement across the school.
- 3.2 The report for Heathfield Primary was published on 16<sup>th</sup> September 2025.
- 3.3 The school received the following evaluations:

|                                        |             |
|----------------------------------------|-------------|
| 2.3 Learning, Teaching and Assessment  | <b>Good</b> |
| 3.2 Raising Attainment and Achievement | <b>Good</b> |

**3.4 The inspection of Heathfield found the following key strengths:**

- Positive relationships between staff and children built on effective supportive and nurturing approaches. Children are proud of their school and engage well in their learning.

- The headteacher and staff collaborate effectively through their engagement and application of professional learning to improve learning and teaching. This is having a particularly positive impact on attainment in reading. Staff are ambitious for themselves and for children.
- The staff team's strong approaches to identifying and supporting any barriers to children's learning. Staff and partners support children well to progress and achieve.
- Within the Extended Learning Facility, the high-quality learning and teaching using effective structures and routines. Staff support children well to manage and regulate their own behaviours and know themselves as learners.

3.5 Education Scotland Inspectors agreed the following key points for action with the leadership team of the school and educational services:

- Continue to strengthen approaches to assessment to inform planning. This will support all children to make the best possible progress.
- Review and develop consistent approaches to tracking children's progress to ensure that children at all stages continue to build on their attainment.
- Continue to increase inclusive experiences to support children across the whole establishment to learn and achieve together.

3.6 The Headteacher of Heathfield Primary School will link with the Quality Improvement Officer to build on the strengths identified in the inspection report and address the key points for action.

#### **4. Proposals**

4.1 It is proposed that Cabinet notes the key strengths and points for action in the Education Scotland report and agrees to the Headteacher addressing these in conjunction with the Quality Improvement Officer.

4.2 As a result of the inspection findings, Education Scotland are confident that the school has the capacity to continue to improve and so we will make no more visits in connection with this inspection.

#### **5. Legal and Procurement Implications**

5.1 There are no legal implications arising from this report.

5.2 There are no procurement implications arising from this report.

#### **6. Financial Implications**

6.1 Not applicable.

#### **7. Human Resources Implications**

7.1 Not applicable.

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

8.1.1 There are no risks associated with adopting the recommendations.

### **8.2 *Risk Implications of Rejecting the Recommendations***

8.2.1 Educational Services may be downgraded as part of the Shared Risk Assessment process carried out by the Local Area Network responsible for scrutiny if the service does not address the main points for action.

## **9. Integrated Impact Assessment (incorporating Equalities)**

9.1 The report does not involve proposals for policies, strategies, procedures, processes, financial decisions and activities (including service delivery), both new and at review, that affect the Council's communities and employees, therefore an Integrated Impact Assessment is not required.

## **10. Sustainable Development Implications**

10.1 ***Considering Strategic Environmental Assessment (SEA)*** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## **11. Options Appraisal**

11.1 An options appraisal has not been carried out in relation to the subject matter of this report.

## **12. Link to Council Plan**

12.1 The matters referred to in this report contribute to Priority Two of the Council Plan: Live, Work, Learn and Outcome One: Education and lifelong learning.

## **13. Link to Shaping Our Future Council** Yes ☐ No ☒

13.1 Not applicable.

## **14. Results of Consultation**

14.1 There has been no public consultation on the contents of this paper.

14.2 Consultation has taken place with Councillor William Grant, Policy Lead for Education and Lifelong Learning, and the contents of this report reflect any feedback provided.



## 15. Next Steps for Decision Tracking

- 15.1 If the recommendations above are approved by Members, the Director of Education will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| Implementation                                                                                                                                                                            | Due date         | Managed by                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------------------|
| Meeting to be arranged with the Headteacher to agree a plan to address the action points contained in the report and monitor progress in conjunction with the planned programme of visits | 30 November 2025 | Quality Improvement Officer |

**Background Papers**    **None**

**Person to Contact**    **Scott Mulholland, Director of Education**  
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**Phone 01292 616627**  
**E-mail [Scott.Mulholland@south-ayrshire.gov.uk](mailto:Scott.Mulholland@south-ayrshire.gov.uk)**

**Date:**    **4 November 2025**

# Summarised inspection findings

**Heathfield Primary School**

South Ayrshire Council

16 September 2025

## Key contextual information

Heathfield Primary School is a non-denominational school, serving the Heathfield area of Ayr in South Ayrshire. The current roll is 416 children across 16 mainstream classes. The school also has a nursery class with a roll of 52. An Extended Learning Facility for children with complex needs opened in August 2024 having moved location from another establishment in the local authority. Currently, 35 children access the specialist provision in four classes.

The headteacher is supported by two deputy headteachers and four principal teachers, one of whom is acting principal teacher funded by Pupil Equity Funding (PEF). The headteacher has been in post for six years.

Across the school, the majority of children reside in deciles 4 or 8 in the Scottish Index of Multiple Deprivation. The rest of the school roll are evenly split across all other deciles. A few children have English as an additional language. In September 2023, 40% of children were recorded by the school as requiring additional support with their learning.

Heathfield Primary School nursery class was inspected by the Care Inspectorate within the past 18 months, therefore, the local authority and headteacher had the option to include the nursery class as part of this inspection. We have agreed with the local authority and school that the nursery class is not part of this inspection. The findings set out below are for the primary school stages.

### 2.3 Learning, teaching and assessment

**good**

This indicator focuses on ensuring high-quality learning experiences for all children and young people. It highlights the importance of highly-skilled staff who work with children, young people and others to ensure learning is motivating and meaningful. Effective use of assessment by staff and learners ensures children and young people maximise their successes and achievements. The themes are:

- learning and engagement
- quality of teaching
- effective use of assessment
- planning, tracking and monitoring

- The headteacher's effective leadership supports staff to create a positive and inclusive ethos. Children are happy, polite and proud of their school. Relationships between children and staff are nurturing, supportive and respectful. Children behave well, engage well in their learning, and understand the school values of being ambitious, supportive, and inclusive. They can explain how these values shape their behaviour and relationships. When necessary, staff make appropriate use of local authority policies and procedures to support a few children requiring support to manage their behaviour. Staff and children work hard to embed the United Nations Convention on the Rights of the Child and are proud of their recent national accreditation. Children understand their rights and how these link to learning.
- Staff provide calm, motivating and inclusive environments which support children well to engage with their learning. Staff provide a wide range of accessibility aids to help children overcome barriers to learning. For example, children can choose ear defenders or alternative seating arrangements. Staff make effective use of school grounds and the local area for outdoor learning. Primary 7 children participate in the John Muir Award to develop their problem-solving, teamwork and communication skills. A few children improve their confidence

and skills well through targeted interventions outdoors. Building on this positive practice, staff should now plan outdoor learning experiences that build children's skills progressively as they move through the school.

- Children contribute meaningfully to school life. For example, children and teachers work collaboratively to improve the school library. The 'page turners' pupil leadership group recommend reading material to others and have developed a well-organised attractive school library. All children select texts and enjoy seeing their personal progress in texts of increasing lengths and complexity. This is supporting children's engagement in reading and response to reading challenges.
- Senior leaders and teachers have a shared understanding of what high-quality learning and teaching looks like. Almost all teachers provide effective learning experiences and opportunities for children to work independently and collaboratively. Highly skilled staff who form the 'inclusion team' deliver worthwhile interventions in literacy, numeracy and health and wellbeing. Children's engagement and readiness to learn is increasing and gaps in their learning are closing as a result. Almost all children are motivated and demonstrate their learning well in different ways. Children need increased opportunities to lead learning for themselves and others. A few children, particularly those working beyond expectations, are capable of making better progress in learning.
- In almost all lessons, teachers provide clear instructions, and children understand the purpose of their learning. Most teachers use effective questioning to check children's understanding and extend their thinking. They use check-ins and plenaries well to help children reflect and plan next steps. Children are gaining confidence in identifying measures for success in their learning and teachers should continue to support this. In a few lessons, children's learning is overly teacher led, and too much time is allocated to teachers' explanations. At times, a brisker pace of learning would further enhance children's engagement and support more active participation. Senior leaders and staff should consider ways to ensure all learning time is used effectively to maximise children's opportunities for deeper understanding and progression.
- Staff use a range of digital technologies well to enhance their teaching and enrich children's learning experiences. Children used tablets to apply their learning about compass points in numeracy. Staff have rightly identified the need to develop progression pathways to provide children opportunities to develop a wider range of digital skills across the curriculum.
- Children across P1 and P2 learn through play experiences in a well-resourced and inviting environment. Staff link these play experiences well to children's learning in literacy and numeracy. Staff are at the early stages of implementing a revised play policy which they developed together. This is increasing their shared understanding of play and of meaningful learning experiences. Staff should now ensure that they provide a balance of adult-led and child-led activities that will effectively meet children's needs through curiosity and choice.
- Teachers use a range of summative and end of unit assessments well to gather evidence about children's attainment in literacy and numeracy. They analyse this assessment evidence effectively to identify children who work within or beyond expectations and children who require further support. Building on this, assessment needs to be more integral to planning to ensure that it is an ongoing process to assess children's progress within as well as achievement of a level. This will help ensure that all children experience appropriate pace and challenge in their learning as they progress through Curriculum for Excellence (CfE).

- All teachers collaborate effectively with their colleagues in school and other schools on a regular basis. Teachers' engagement with their South Ayrshire Reads (SAR) partner school this session has deepened their understanding of reading standards. Teachers demonstrate a firm understanding of national expectations for achievement of CfE levels in literacy and numeracy.
- Teachers provide children with useful verbal feedback during the course of teaching and written feedback in their jotters. In all classes, children have a few opportunities to self- and peer-assess their work. This is beginning to support children to know what they are doing well and their next steps in learning. This session, senior leaders and teachers have developed approaches to provide children with high-quality feedback and to help them to set targets for their learning. Senior leaders and staff should continue to embed these approaches consistently across the school.
- Teachers plan children's learning appropriately over different timescales using CfE experiences and outcomes. They refer appropriately to local authority frameworks to plan breadth and coverage of the curriculum. This session, teachers have improved approaches to medium-term planning. This is supporting them well to plan progressive learning and consider in more detail the skills children will develop through their learning. Teachers should continue to develop and embed consistent approaches to planning.
- Children contribute ideas about what they would like to learn within learning contexts. They plan and personalise their reading programme to develop their individual vocabulary and skills. Children in P5 and P6 also have choice in their learning through an electives programme. They have opportunities to develop skills in areas of interest to them and supports engagement in learning. Teachers should continue to increase opportunities for all children to plan, personalise and make choices in their learning.
- Senior leaders and teachers hold regular tracking meetings throughout the year to discuss children's progress and attainment. They focus on a wide range of summative assessment data about children's attainment in literacy and numeracy. They identify children who require additional support or challenge with their learning including children who may be impacted by factors relating to poverty. Teachers and support for learning staff plan and implement very well a wide range of effective interventions for children who require additional support with their learning. This 'team around the class' approach meets children's learning and wellbeing needs effectively and supports children to sustain participation in class. Senior leaders and staff use a range of different tools to record their discussions during these tracking meetings. It would be helpful for senior leaders to adopt a consistent format to recording their tracking discussions. They should continue to develop these approaches ensuring they outline clearly actions to support children with timescales for completion. This will ensure a clearer analysis of children's progress through CfE levels and help all children to make the best possible progress.

## 2.1 Safeguarding and child protection

- The school submitted self-evaluation information related to child protection and safeguarding. Inspectors discussed this information with relevant staff and, where appropriate, children. In addition, inspectors examined a sample of safeguarding documentation. Areas for development have been agreed with the school and the education authority.

### 3.2 Raising attainment and achievement

good

This indicator focuses on the school's success in achieving the best possible outcomes for all learners. Success is measured in attainment across all areas of the curriculum and through the school's ability to demonstrate learners' achievements in relation to skills and attributes. Continuous improvement or sustained high standards over time is a key feature of this indicator. The themes are:

- attainment in literacy and numeracy
- attainment over time
- overall quality of learners' achievement
- equity for all learners

#### Attainment in literacy and numeracy

- Overall, attainment in literacy and numeracy is good. At P1, almost all children achieve nationally expected CfE levels in reading, writing and numeracy and most achieve in listening and talking. At P4 and P7, almost all children achieve in listening and talking and most achieve in reading, writing and numeracy. Across the school, a few children could achieve more in reading, writing and numeracy.
- Most children who require additional support are make good progress towards their individual targets.

#### Attainment in literacy and English

- Overall, most children make good progress from prior levels of attainment in literacy and English.

#### Listening and talking

- At early level, most children understand and respond to stories they know and like. Most children listen well to instructions and are beginning to listen to each other. At first level, almost all children communicate clearly and contribute to group discussions. They would benefit from opportunities to further explore techniques used to engage and influence the listener. At second level, almost all children contribute their view during discussions and show respect for the views of others. They would benefit from more practice delivering talks to different audiences.

#### Reading

- The work done to develop reading through the SAR programme has developed a positive culture of reading across the school. Staff encourage children to read widely and track their progress closely. The school library has a wide range of fiction and non-fiction. This includes texts to encourage and support children, who have dyslexic difficulties and those who are reluctant to read. Children are proud of the graphic novel section they have recently introduced in response to children's interests in this genre. Staff support children to engage in reading skilfully. Overall, these approaches promote a positive reading culture successfully.
- At early level, almost all children enjoy reading and listening to a range of texts. They hear and say sounds made by a combination of letters. At first level, most children talk about different texts that they enjoy reading and read aloud with expression. They decode unknown words using familiar letter patterns. Children lack confidence in their ability to explore a range of questions to develop their understanding of a text. At second level, children show understanding of different types of text and identify the purpose of these. Children at first and second level need to continue to develop skills in comprehension with a wider range of texts.



## Writing

- At early level, almost all children use known sounds to attempt to spell common words. They write short phrases or a sentence to convey a simple idea. They should continue to practise accurate letter formation. At first level, most children plan and organise ideas for their writing using an appropriate format. They require further practice creating texts for a variety of authentic purposes. At second level, most children use language well to engage and influence the reader. They should continue to practise using feedback to improve throughout the writing process. This should include reviewing their progress regularly.

## Numeracy and mathematics

- At early level, almost all children make good progress in numeracy and mathematics. Across first and second levels, most children make good progress.

## Number, money and measure

- At early level, almost all children count forwards and backwards confidently within 20. They double numbers to a total of 10 mentally and share a group of items equally into smaller groups. They are less confident finding missing numbers in a sequence. They sequence days of week and would benefit from revisiting months of the year. At first level, most children have a sound understanding of place value to 1,000 and rounding to the nearest 10 and 100. They are confident with addition and subtraction calculations. They require further practice using their times table facts to solve both multiplication and division problems. At second level, most children understand place value well for numbers up to 1,000,000. They round whole numbers and decimal fractions with increasing confidence and accuracy. Children would benefit from further work identifying and using efficient strategies to solve a range of problems.

## Shape, position and movement

- At early level, almost all children copy and continue a pattern accurately. They identify one line of symmetry within shapes correctly and use positional language appropriately in context, such as in front, behind, forwards, backwards. At first level, most children name and describe the properties of common two-dimensional shapes and three-dimensional objects. They identify two lines of symmetry in patterns, pictures and simple shapes. At second level, most children were confident in naming angles. They should consolidate learning on circles including radius and diameter.

## Information handling

- At early level, almost all children answer questions confidently about simple graphs. At first level, most children understand and extract information well from a range of charts and pictograms. At second level, most children use the language of probability appropriately to describe the likelihood of events happening. At both first and second level, children would benefit from using digital technologies to develop further their data handling skills.

## Attainment over time

- Attendance in session 2023/24 was 92.8%. This is in line with the national average. Attendance rates were being maintained at this level at the time of inspection. The main impact on attendance is families taking holidays during term time. Senior leaders use the local authority guidance well to manage attendance. Senior leaders developed a clear guide for parents on why attendance is important. They have developed innovative ways to encourage attendance, including support for children's wellbeing. They monitor and track attendance for groups of children, including those impacted by socio-economic factors. They act promptly where individual attendance dips below 90%. Senior leaders and Support and Development Workers support families very effectively to improve children's attendance at school. These interventions have a positive impact on the attendance of individual children.



When there are shared arrangements for education, these are managed effectively and reviewed regularly.

- Overall, children's attainment in literacy and English and numeracy and mathematics at key stages is improving over time. Senior leaders and staff collate data over time to identify trends and patterns. Staff have worked together to raise attainment in reading. This work impacts positively on teachers' approaches to teaching and assessing reading and their understanding of high-quality pedagogy. Teachers assess children's knowledge of phonics rigorously to evidence about children's strengths and next steps. They use this evidence well to identify and close gaps in children's phonics knowledge. As a result, there has been an improvement in attainment in reading and writing at P1. Senior leaders and staff should develop further their use of assessment data across all stages to identify any possible causes for any dips in progress. This should support children to build on their attainment as they move through the school.

### **Overall quality of learner's achievements**

- Children are proud of their achievements and celebrate these at whole school events and within classes. They benefit from participating in a wide range of clubs offered by staff and partners, such as gymnastics, dance and handball. Staff hold in-school competitions to support as many children as possible to participate. Children work together well to achieve local and national awards and accreditations. These include children's rights, reading and sports awards.
- Older children demonstrate leadership through house captain roles, committees and pupil groups. Children are beginning to recognise that they develop teamwork and communication skills and improve their confidence through these activities. Staff should consider how to provide experiences to support all children to achieve and build transferable skills.
- Senior leaders track and monitor children's participation in clubs, both in school and out of school. They use this information well to create bespoke targeted opportunities to make sure no child misses out. This encourages children to attend and as a result, most children participated in a sports club this session. Staff should support children to identify the skills they demonstrate in clubs and school experiences. They should create a simple tracking system to help children to notice any gaps. This should support children to demonstrate and apply their skills in different contexts as they move through the school.

### **Equity for all learners**

- All staff know children very well and have a sound understanding of the school's socio-economic context. They are aware of children's circumstances and potential barriers to learning. Volunteers run a breakfast club which is open to all families at no cost, which children benefit from daily. Parents can access a school uniform clothing bank throughout the year. Senior leaders and staff should continue to work with parents to consider further ways to reduce the cost of the school day.
- Senior leaders implement a highly-effective equity plan developed in partnership with parents, children and staff. They use PEF very effectively to support children's learning to raise attainment and accelerate children's progress. Senior leaders use this fund to provide additional staff, as well as a range of resources which include literacy and numeracy resources. A dedicated PEF staff team meets fortnightly to review children's progress within the targeted interventions and discuss any necessary adaptations. They clearly identify those children who will benefit from targeted learning and wellbeing support, which they track and measure effectively. Senior leaders have robust evidence which shows the positive impact of PEF interventions on individuals and groups. Previously, staff have focused on targeted

literacy, attendance and well-being interventions for children. As a result, data shows improvement in attainment and attendance for children involved. There is progress towards closing the poverty-related attainment gap for cohorts of children. Staff should continue to develop targeted approaches to raise attainment and support children's progress.

## Quality of provision of Special Unit (contributes to school evaluations)

Heathfield Primary School Extended Learning Facility provides intensive language and communication support for children with complex language and communication needs. Children access the provision through the local authority central admissions group. Currently, there are 35 children attending the Extended Learning Facility which has four classes. Plans are in place to increase the roll for academic session 2025 to 2026 with the formation of an additional class.

The headteacher has overall accountability for the Extended Learning Facility and delegates the responsibility to the deputy headteacher. The staff team comprises of a principal teacher, eight class teachers and six school assistants. Two class teachers have a specialised remit delivering lifeskills and communication skills across the support classes.

The Extended Learning Facility was previously situated in another local primary school and became part of Heathfield Primary in August 2024.

### QI 2.3 Learning, teaching and assessment

- Across the Extended Learning Facility children benefit from nurturing relationships and a supportive ethos. Highly skilled teachers and support staff work very well together and demonstrate a strong understanding of the communication, wellbeing and learning needs of children. The culture of achievement and high expectations of the staff team ensure that almost all children engage very well in learning activities most of the time.
- The whole staff team embrace professional learning to meet the diverse learning needs of children in each class. This ensures that children are supported very well in their learning. Staff place a high priority on children regulating their behaviours independently as well as anticipating when to apply strategies to de-escalate instances of distressed behaviours. As a result, when children become dysregulated, they re-engage in learning quickly without disrupting the learning of other children in the class.
- The model of delivery comprises two teachers in each class who plan learning very well informed by the support staff. Teachers and support staff work alongside each other seamlessly. The focused lifeskills and communication sessions delivered by specialist teachers are reinforced across all areas of children's learning. Teachers follow the whole school 'non-negotiables' in each lesson and implement a consistent approach to learning and teaching. Lessons have a clear structure with routines that link effectively to each child's individual learning target.
- All staff provide intensive support for language and communication and revisit learning using a range of appropriate communication aids including signs, symbols and digital devices. Staff provide activities focused on children's sensory needs and children access physical activities on a regular basis to support their levels of alertness. Children benefit from regular high-quality feedback. They know their targets and are involved fully in discussions about their learning. All lessons include children working individually, in pairs or small groups very successfully.
- Teachers implement effective long-term, medium-term and short-term planning for each child across the curriculum. All children benefit from individualised targets that link to milestones and CfE benchmarks. These include a focus on children's wellbeing needs, lifeskills, attention skills, communication, preference and choice. Planning includes appropriate opportunities for children to apply personalisation and choice taking account of children's needs and interests. Staff should further develop planning approaches to ensure children learn for relevance and real-life contexts. A review of current topics could help inform this. Staff should

use assessment information more effectively to identify increased and regular opportunities for children to learn alongside their mainstream peers.

- Senior leaders accurately record children's progress on attainment and data trackers using a commercially produced resource. In addition, staff have a clear overview of children's progress taking account of teacher's ongoing and summative assessment evidence linked to CfE experiences and outcomes. All staff have a sound understanding of assessment, its purpose and how it contributes to children's progress. Teachers are beginning to moderate with colleagues in other South Ayrshire schools to support consistency in planning and assessment for children with complex language and communication needs. There is a need for staff to revisit the wide range of assessment information available to demonstrate the progress of individual children and cohorts of children.

### **QI 3.2 Raising attainment and achievement**

- Overall, most children make good progress in their literacy and numeracy targets, and a few make very good progress. Most children make very good progress in aspects of language and communication and their social and emotional development. Most children are working towards milestones in early level literacy and English, and numeracy and mathematics. A few are working at the beginning of first level CfE experiences and outcomes in literacy and English, and numeracy and mathematics.
- In literacy and English, most children are making good progress. In listening and talking, most children listen well to each other, and all are learning to take turns. In reading, children enjoy exploring events and characters in stories and other texts. They show meaningful vocalisations in response to familiar prompts and provocations. In writing, children explore sounds, letters and words discovering how they work together. They use a range of media for mark making.
- In numeracy and mathematics, most children are making good progress. They follow a sequence of activities in response to visual timetables, work independently and show an understanding of time regulating their behaviours through the use of timers for taking turns. Children match three-dimensional objects and identify two-dimensional shapes. They use signs, symbols and objects of reference to help plan and make choices.
- Overall, children are progressing very well in their individual targets in literacy and numeracy. They make very good progress in their social and emotional skills and development of skills in self-regulation. They apply their skills of physical education (PE) through regular very well-planned opportunities. Children achieve well across the curriculum through opportunities to apply their literacy, numeracy and social and emotional wellbeing. Staff should further develop opportunities for children to apply their skills in a range of real-life contexts. Senior leaders should continue to develop manageable approaches to track children's progress across the curriculum.
- Children are included in whole school events. They participate in whole school assemblies, sporting activities, residential experiences and the whole school rewards system. P7s joined the mainstream P7s for the end of session performance for parents. A few children are beginning to engage meaningfully with the leadership roles offered within the school. Staff now need to help children better understand the skills they are developing through these achievement experiences.
- Senior leaders track the progress in learning very well for children affected by poverty. Pupil Equity Funding is used to improve children's access to achievement experiences, such as accessing sports coaching including gymnastics and tennis.

- Most children's attendance rates are high. Where there are issues with attendance, senior leaders communicate closely with parents to understand the reasons for this. Senior leaders should review interventions for a few children with persistent low attendance to further improve attendance.

## Other relevant evidence

- Across all stages, children experience a progressive programme of learning in French and Spanish languages and culture in line with 1+2 languages approach.
- All children receive two hours of high-quality PE each week. Teachers make effective use of indoor and outdoor spaces to plan and deliver progressive learning. Across the school, children take part in a wide range of experiences which develop their sporting skills and physical health very well.
- Teachers deliver well-planned, progressive lessons within religious and moral education. This supports children to learn about different religions and beliefs.

## Explanation of terms of quantity

The following standard Education Scotland terms of quantity are used in this report:

|                         |               |
|-------------------------|---------------|
| All                     | 100%          |
| Almost all              | 91%-99%       |
| Most                    | 75%-90%       |
| Majority                | 50%-74%       |
| Minority/less than half | 15%-49%       |
| A few                   | less than 15% |

Other quantitative terms used in this report are to be understood as in common English usage.

**South Ayrshire Council**

**Report by Director of Education  
to Cabinet  
of 25 November 2025**

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**Subject:      Revised Devolved School Management Scheme**

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**1.      Purpose**

- 1.1      The purpose of this report is to seek Cabinet's approval to implement a revised Devolved School Management scheme (DSM).

**2.      Recommendation**

**2.1      It is recommended that Cabinet:**

**2.1.1      considers and approves the revised, 2026, Devolved School Management scheme (attached as Annex 1) and,**

**2.1.2      delegates authority to the Director of Education to amend the DSM scheme to reflect any future Council decisions that impact on it.**

**3.      Background**

- 3.1      In June 2019 the Scottish Government and COSLA published updated [DSM Guidelines](#), which sought to build on and improve the DSM arrangements in Local Authorities, reflecting principles agreed within the [Education Reform Joint Agreement](#) of June 2018.
- 3.2      The guidelines established that improved Devolved School Management enhances the control of resources in schools, through greater management of budgets, and an ability to respond to local needs more effectively. Recommendations also concluded that Headteachers are the leaders of learning and teaching in their school, they are senior officers of the Council and have operational responsibility for the service they provide, and therefore the majority of decisions should be made at school level.
- 3.3      Following the publication of the Scottish Government's revised DSM guidelines in 2019, SAC Educational Services last in a series of updated DSM schemes was approved at the Council's [Cabinet of 28 November 2023](#).
- 3.4      The 2024 DSM included a review date of August 2026, for a new scheme to be implemented by April 2027. However, various factors affecting Education in South Ayrshire, including changing school rolls and a need to include Early Years provision within the DSM have led to an earlier update than anticipated.



3.5 As such, a working group has recently been established to review the Council's existing DSM scheme. The working group consisted of representatives from the Educational Services team, from the Corporate Finance team, Early Years colleagues and the Head Teachers involved in the delivery of education at all stages.

3.6 Informing the proposed DSM update presented to Cabinet for approval, along with the inclusion of Early Years staffing and resources formula, the group discussed the main issues Head Teachers had experienced with the existing scheme over the past two academic sessions.

#### 4. Detail

4.1 The revised DSM Scheme (**attached as Annex 1**), can be achieved within current Education budgets and reflects both the Council's educational priorities, as well as the requirements of the Scottish Government's DSM guidelines. The scheme has been improved to better suit current requirements while ensuring transparency remains over how budgets are calculated and allocated to schools. Generally, budgets are based on the size of the school but also take account of staff numbers, pupil demographics and Additional Support Needs (ASN).

4.2 Key changes for the 2026 DSM are outlined below:

4.2.1 As was detailed to Members when the 2024 DSM was approved at Cabinet on 28 November 2023, the then current budget arrangements for Early Years Learning and Childcare would remain unchanged until subjected to a separate review. This review has since taken place and all staffing and resource entitlement for Council operated Early Years Centres is now included in the main DSM.

4.2.2 Revised roll bandings for primary staffing entitlement in both main grade teaching posts and promoted posts. This will be beneficial for those schools with lower rolls, where the loss of only a few learners can have a significant impact on the number of staff a school is entitled to.

4.2.3 Updates for the last DSM review in 2023 included a change in primary school Principal Teacher (PT) gradings, whereby it was approved that all PTs will be graded at 'PT1' on the SNCT PT pay-scale, and that existing PT Posts at the 'PT2' grade would retain that grade until the post was vacated. For the 2026 DSM review, this guidance has been removed in accordance with the recently published SNCT Agreement on change to Job Sizing (JS/25/84). All PT's going forward will be Job Sized in line with the updated, national SNCT guidance.

4.2.4 The promoted post structure for Southcraig School and Invergarven School has been updated to include a roll band-based allocation, where previously these were static figures. This update is a more equitable arrangement and has been made in recognition of Invergarven School's roll increasing, while Southcraig School's roll has remained stable.

4.2.5 Clerical entitlement at Southcraig School has been reduced from a Grade 2 - Level 5 post, to a Grade 1 - Level 4 post, to bring this in line with the grading of clerical entitlement at Invergarven School. Clerical staff at Southcraig School currently at Grade 2 - Level 5 will retain that grade until their post is vacated.

4.2.6 Entitlement for Specialist Support Assistants at Southcraig School and Invergarven School has been updated to include a roll band-based allocation, where previously these were static figures. This update is a more equitable arrangement and has been made in recognition of Invergarven School's roll increasing, while Southcraig School's roll has remained stable.

4.2.7 Appendix 1 of the DSM on Core School Budgets has been updated with a reduction in the permissible carry forward balances figures for employee absence cover costs and supplies and services costs. These have both been reduced from 100% to 30%, albeit that any request to carry forward underspent budget must be approved by both the Service Finance Coordinator for Education, and the Service Lead, Education Support Services.

4.3 A further review of the DSM will take place, at the very latest, in another three years' time.

4.4 It is proposed that Cabinet considers and approves the revised DSM and delegates authority to the Director of Education to amend the scheme to reflect any future Council decisions that impact on it.

## **5. Legal and Procurement Implications**

5.1 There are no legal implications arising from this report.

5.2 There are no procurement implications arising from this report.

## **6. Financial Implications**

6.1 The revised DSM can be delivered within current Education budgets. To support Head Teachers in the management and monitoring of their budgets, the Corporate Finance team will issue the annual budget for each education establishment at the beginning of the financial year, and monthly budget monitoring reports will be provided thereafter.

6.2 Schools will continue to have the ability to request budget transfers and carry forwards within the context of the Council's Financial Regulations and DSM guidelines. Carry forward arrangements are a key feature of DSM and will not be restricted by underspends or overspends elsewhere in the Council or Directorate.

## **7. Human Resources Implications**

7.1 Not applicable.

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

8.1.1 There are no risks associated with adopting the recommendations.

### **8.2 *Risk Implications of Rejecting the Recommendations***

- 8.2.1 The revised DSM has been updated on the principles of empowerment, fairness, consultation, communication, transparency and accountability. Rejecting the recommendations will require schools to continue to operate within the existing scheme which was last updated in 2024 and does not reflect current educational requirements, as established by the DSM working group.

## 9. Integrated Impact Assessment (incorporating Equalities)

Our Integrated Impact Assessment (IIA) considers the following areas:

- Public Sector Equality Duty, Human Rights and Fairer Scotland Duty;
- United Nations Convention on the Rights of the Child (UNCRC);
- Sustainability, climate change and biodiversity;
- Potential impact on older people;
- Rural communities;
- Health and wellbeing;
- A trauma informed organisation; and
- The Promise.

- 9.1 An Integrated Impact Assessment has been carried out on the proposals contained in this report, which identifies potential positive and/ or negative impacts and/ or areas that require further consideration. The IIA Summary Report is attached as **Appendix 2** which includes information on any mitigating or follow-up action required. Details of consultation that has taken place can be found in section 13 of the report.

A copy of the fully completed IIA can be accessed here ([LINK](#))

## 10. Sustainable Development Implications

- 10.1 **Considering Strategic Environmental Assessment (SEA)** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## 11. Options Appraisal

- 11.1 An options appraisal has not been carried out in relation to the subject matter of this report. The proposal presented for Cabinet's approval is straightforward and does not require any additional funding or resource. The alternative would be for schools and Early Years Centres to continue to operate within the existing scheme which was last updated in 2024.

## 12. Link to Council Plan

- 12.1 The matters referred to in this report contribute to Priority Two of the Council Plan: Live, Work, Learn and Outcome One: Education and lifelong learning.

## 13. Link to Shaping Our Future Council

No ☐

13.1 Not applicable

#### **14. Results of Consultation**

14.1 There has been no public consultation on the contents of this report.

14.2 Consultation has taken place with Councillor William Grant, Policy Lead for Education and Lifelong Learning, and the contents of this report reflect any feedback provided.

14.3 Consultation has taken place through a working group of representatives from the Educational Services team, from the Corporate Finance team, Early Years colleagues and the Head Teachers involved in the delivery of education at all stages. The contents of this report reflect any feedback provided.

14.4 Consultation has taken place with Trade Unions from the Council's JNCT, and the contents of this report reflect any feedback provided.

#### **15. Next Steps for Decision Tracking Purposes**

15.1 If the recommendations above are approved by Members, the Director of Education will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>                       | <b><i>Due date</i></b> | <b><i>Managed by</i></b>                       |
|----------------------------------------------------|------------------------|------------------------------------------------|
| Publish the revised DSM and issue to all schools   | 31 March 2026          | Director of Education                          |
| Construct 2026/27 school budgets using the new DSM | 30 April 2026          | Service Finance Team Coordinator for Education |

**Background Papers**     [Revised Devolved School Management Scheme 2024 - Decision of Cabinet - 28 November 2023](#)

[Scottish Government & COSLA – Devolved School Management Guidelines – June 2019](#)

[Scottish Government & COSLA - Education Reform Joint Agreement - June 2018](#)

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**Date: 29 October 2025**

# South Ayrshire Council

## Devolved School Management Scheme (DSM)

Commencing session 2026/27



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## 1. INTRODUCTION

South Ayrshire is one of 32 Scottish Local Authorities and comprises of eight multimember wards, each represented jointly by three or four local Councillors.

The Council's priorities and outcomes place an emphasis on the connection between our places and the wellbeing of our communities and environment. The place-based approach recognises that every area has a different blend of physical, social, and economic characteristics that influence each other and aims to address complex problems that no service alone can solve. The priorities provide a common framework, aimed at promoting a shared understanding that encourages services and partners to work collaboratively to achieve improved outcomes and wellbeing for our communities.

Within the Council's most recent [Council Plan \(2023-28\)](#) three strategic priorities include priority two, Live, Work, Learn and an objective on Education and Lifelong Learning, in the pursuit that everyone in South Ayrshire benefits from high quality education and lifelong learning.

The Council's Educational Services team is led by the Director of Education, supported by the Assistant Director of Education and a central team of Quality Improvement Managers and support staff, working in partnership to ensure our children and young people have the very best opportunity to achieve their potential. Collectively we are working towards getting it right for every child.

### 1.1 DSM Overview

DSM was introduced nationally in 1993 to enhance and improve the management of resources at school level.

The most recent [Devolved School Management Guidelines](#) were published by the Scottish Government and COSLA in 2019, and sought to build and improve on the DSM Guidelines of 2012, reflecting and integrating the Education Reform Programme and priorities emerging from the Education Reform Joint Agreement of June 2018, focusing on school empowerment, collaboration, parental engagement and pupil participation.

The Guidelines were prepared through collaboration and consultation with a wide range of stakeholders and assist Local Authorities in reviewing and developing their own DSM schemes, with the aim of encouraging participation from stakeholders including, schools and parents. Collaboration is essential to a successful local DSM Scheme and this is captured within the Joint Agreement and Head Teachers' Charter to which these guidelines align and support.

DSM is already a key policy of South Ayrshire Council and operates within the Council's overarching [Scheme of Delegation](#), [Financial Regulations](#) and [Standing Orders Relating to Contracts](#). Through this process, decision-making powers and budgetary responsibilities are devolved to Head Teachers to allow them to respond to local needs more effectively. DSM is intrinsically linked to the school improvement planning process and enables schools to plan for improvement and raise educational attainment.



## Principles of DSM

DSM is built upon the foundations and principles of:

- Subsidiarity and Empowerment
- Collaboration
- Accountability and Responsibility
- Clarity and Equity

These principles reflect the National Improvement Framework aims of excellence through raising attainment and achieving equity. The principles also fully endorse those proposed in the Fair Funding consultation:

- **Support excellence and equity** - ensuring every child and young person has the same opportunity to succeed
- **Be fair** - placing the needs of all children and young people at the centre
- **Be simple**, transparent and predictable – ensuring the costs of delivering education can be easily understood and explained and that schools are able to manage and plan ahead with certainty
- **Deliver value for money** – ensuring that every penny spent is used effectively

### 1.2 Education Context within South Ayrshire

The quality of learning and teaching in South Ayrshire is considered to be very good and this has been highlighted in many school inspections carried out by Education Scotland.

South Ayrshire Council is responsible for the education provision of approximately 16,000 children and young people. This is delivered through 8 secondary schools, 40 primary schools, 2 special schools and a number of integrated specialist facilities for children and young people with additional support needs. Early Learning and Childcare provision is delivered through 35 Early Years Centres.

The Council's [Educational Services Improvement Plan 2023 - 2026](#) takes account of the feedback from consultation with our stakeholders across the council and community to ensure delivery of the agreed priorities of the National Improvement Framework.

Working in close partnership with the Council, with the communities of South Ayrshire and as part of the South West Educational Improvement Collaborative (SWEIC), the plan has a clear focus on improving outcomes for all of our learners, and sets out how we will address the inequalities of outcomes that exist for different equity groups.

The service plan builds on the very strong teamwork demonstrated by all staff working across Educational Services. It highlights our commitment to improvement and for ensuring the very best for all our learners.

### **1.3 Parent Council's**

Parents and carers are the most important influence throughout a child's education and parental involvement in learning makes a real difference to children's achievements.

Parent Councils help parents and carers to become more actively and effectively involved in their children's learning. They were established under the Scottish Schools (Parental Involvement) Act 2006 in recognition of the important role that parents can play, both in their own children's learning, and in the life of a school. Parent Forum is the collective name for every parent, carer or guardian at a school. The Act gives each school's Parent Forum the right to set up a Parent Council. More information can be found on the Parents' page of the Scottish Government website at [www.scotland.gov.uk/parents](http://www.scotland.gov.uk/parents).

The role of the Parent Council is to:

- Support the school in its work with children and young people
- Represent the views of parents and carers
- Encourage links between the school, parents and carers, children and young people, pre-school groups and the wider community

Parent Councils play an important part in providing opportunities for parents to get involved in ways that suit them and to support their school in getting the best education for their children and young people. Under the Council's DSM Scheme, Head Teachers will be required to update their Parent Council's on their school budget throughout the school year.

## **2. BUDGET OVERVIEW**

The Council receives the majority of its funding from the Scottish Government through Aggregate External Finance (AEF). The Council agrees its budget annually in March and financial plans are aligned with the delivery of the priorities outlined in the Council Plan.

School budgets are primarily based on the school roll and the specific responsibilities of Head Teachers in relation to the administration and management of school budgets are clearly identified within the DSM Scheme.

The Scheme ensures that there is transparency throughout the process and that budgets are allocated on a fair and consistent basis.

The Scheme in general covers two main budget areas. These are:

- Employee costs; and
- Supplies & Services costs.

In Appendix 1 a brief title or description for each delegated budget line is detailed. The basis of allocation is then described (for example, a fixed rate plus a per pupil allocation).

The actual amount allocated to each budget line in cash terms is not detailed in this document, as it will change each year, to take into account factors such as changes in pupil numbers or

Council policy. Information on detailed amounts is made available to each school at the start of a new financial year.

The ability to move monies from one budget line to another is known as virement and is permitted on most budget lines subject to the provisions in the Financial Regulations. Virement will be available to Head Teachers in certain budget lines, although financial support staff will closely monitor the amounts of virement and raise any issues if necessary. Permissible virements are detailed in Appendix 1.

### **3. AREAS OF EXPENDITURE DEVOLVED TO SCHOOLS**

Whilst Head Teachers are given maximum flexibility over their budgets, there are areas of expenditure that are generally not considered suitable for devolution. The reasons for this may include, but are not limited to: areas outside the influence of a Head Teacher; areas that are too bureaucratic such as property maintenance costs; have unacceptable levels of risk e.g. insurance costs; benefit from economies of scale e.g. school transport; require professional expertise e.g. corporate support functions.

The areas that will be devolved to schools under this scheme and subject to its conditions are:

#### **3.1 Employee Costs**

All employee budgets are devolved under the scheme. The budgets for staff have been broken down into teaching and school support staff most of which are allocated on a formula basis. Head Teachers will continue to appoint and manage employees in accordance with the Council's policies and procedures.

Although the scheme gives greater flexibility for the management of employee budgets, Head Teachers should always consider the wider implications of any proposals, for example, staffing standards, employment rights etc; and therefore, Head Teachers should contact relevant central education staff who can assist/advise them with any such decisions.

All staffing entitlement detailed within the scheme, that is based on roll band, will only be changed if the school roll has remained within the new band for two academic sessions. Changes to staffing entitlement will be implemented in the third academic session. However, where the roll band has changed within a school, if an LGE vacancy becomes available, the post will be advertised based on the roll band of the current academic year.

### 3.1.1 Primary Staffing Entitlement

#### Teaching

| Staffing component                                        |                                                                     |
|-----------------------------------------------------------|---------------------------------------------------------------------|
| Basic staffing formula (incl. pupils in ASN bases/units): |                                                                     |
| 1 to 16 pupils                                            | 2.0 posts - inclusive of reducing class contact time                |
| 17 to 150 pupils                                          | $(1.5 \text{ posts} + (0.039 \times \text{pupils})) \times 1.035$   |
| over 150 pupils                                           | $(1.67 \text{ posts} + (0.0377 \times \text{pupils})) \times 1.035$ |

| Additional staffing formula (incl. pupils in ASN bases/units): |                                                                                                                                                                                                                                                                                                                |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Reducing Class Contact Time                                    | Promoted 0.06<br>Unpromoted 0.1                                                                                                                                                                                                                                                                                |
| Management Pointage                                            | Schools with a Depute Head Teacher will receive fte *0.6 management pointage + Principal Teacher fte *0.4 management pointage<br><br>Where a school has no DHT, PT management pointage will be 0.6<br><br>In a Shared Headship, or schools with a roll of less than 90, 0.5 PT management pointage will be 0.3 |
| Mid-Size School Enhancement                                    | Where a school has a roll of between 90 and 175, is not a shared headship, and does not receive additional teaching entitlement e.g. Nurture Allocation, an additional unpromoted 0.4 will be allocated.                                                                                                       |
| Class Sizes                                                    | Allocated based on number of classes required to reduce class size maximum in P1-3                                                                                                                                                                                                                             |
| Plus Year Enhancement                                          | Allocated based on Amalgamations or Closures agreement                                                                                                                                                                                                                                                         |

#### Promoted Post Structure *(allocated in accordance with JNCT 2.5)*

Promoted posts are included within a school's basic entitlement in terms of FTE

### Head Teacher Entitlement

| <b>Roll Band<br/>(includes learners in ASN bases and<br/>EY Settings)</b> | <b>HT Post<br/>(Excluding Shared Headships)</b> |
|---------------------------------------------------------------------------|-------------------------------------------------|
| 0 – 50                                                                    | 1                                               |
| 51 – 100                                                                  | 1                                               |
| 101 – 200                                                                 | 1                                               |
| 201 – 300                                                                 | 1                                               |
| 301 – 400                                                                 | 1                                               |
| 401 – 500                                                                 | 1                                               |
| 501 – 600                                                                 | 1                                               |
| 601 – 700                                                                 | 1                                               |

### Depute Head Teacher Entitlement

Where a school has an ASN base (Heathfield Primary, Doonfoot Primary, Troon Primary and Girvan Primary), the roll of the base is not included in the formula to determine DHT entitlement.

| <b>Roll Band<br/>(incl learners in EY)</b> | <b>DHT Post</b> |
|--------------------------------------------|-----------------|
| 0 – 90                                     | -               |
| 91 – 500                                   | 1               |
| 501 – 700                                  | 2               |

### Principal Teacher Entitlement

Where a school has an ASN base (Heathfield Primary, Doonfoot Primary, Troon Primary and Girvan Primary), the roll of the base is not included in the formula to determine PT entitlement.

Where a school has a 52-week EYC, the EY Roll will not be included in the formula to determine PT entitlement.

| <b>Roll Band<br/>(incl learners in TT EY establishments)</b> | <b>PT Post<br/>(Excluding Shared Headships)</b> |
|--------------------------------------------------------------|-------------------------------------------------|
| 0 – 90                                                       | 0.5                                             |
| 91 – 270                                                     | 0                                               |
| 271 – 400                                                    | 1                                               |
| 401 – 700                                                    | 2                                               |

Promoted post structures will only be changed if the roll has remained within the new band for 2 academic sessions, \* this includes SIMD PT posts. i.e. for a DHT Post, in 2025/26 actual school roll drops below 91 and therefore school is no longer entitled to a DHT, this is Year 1. 2026/27 actual school roll remains below 91, this is Year 2. Therefore, DHT would be declared surplus and invited to the surplus meeting in May 2028.

The following will be in addition to the basic complement of promoted posts shown above:

- Shared-headship will receive 0.5 fte PT (Promoted Element Only)
- Schools with the highest levels of deprivation will receive an additional PT (Promoted Element Only). This will be based on the annual SIMD data and will be allocated to the 10 primary schools with the highest number of primary children living in deciles 1 and 2 (combined). Where a primary is no longer within the 10 schools identified the process detailed previously\* will be followed for the SIMD PT posts.
- Schools with a base will receive a DHT (Promoted Element Only).

### Absence Cover

| <b>Basic staffing formula * (incl. staff in ASN bases/units):</b> |                                                                                                                              |
|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| Fixed Primary                                                     | daily rate x 2 days                                                                                                          |
| Variable Primary                                                  | (1.5 days x fte of class committed staff*) x daily rate<br>(*no absence cover is provided for promoted post management time) |

### Clerical

| <b>Combined Primary and Early Years Roll Band</b> | <b>Fixed Hours Per Week</b> | <b>Combined Primary and Early Years Roll Band</b> | <b>Fixed Hours Per Week</b> |
|---------------------------------------------------|-----------------------------|---------------------------------------------------|-----------------------------|
| 0 - 40                                            | 25                          | 301-350                                           | 70                          |
| 41 - 65                                           | 27.5                        | 351-400                                           | 80                          |
| 66-100                                            | 32.5                        | 401-450                                           | 90                          |
| 101-150                                           | 37.5                        | 451-500                                           | 100                         |
| 151-200                                           | 45                          | 501-600                                           | 110                         |
| 201-250                                           | 52.5                        | 601+                                              | 120                         |
| 251-300                                           | 60                          |                                                   |                             |

- Total weekly hours entitlement calculated on roll bands. The table above shows roll bands. All hours are term time at grade 1 level 4.

### School Assistants

| <b>School Pupil Roll Roll Band<br/><i>incl. pupils in ASN bases/units</i></b>                                                                       | <b>Fixed number of hours per week [term-time]</b> | <b>Basic allocation per school</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|------------------------------------|
| Up to – 150                                                                                                                                         | 27.11                                             | 1                                  |
| 151 – 300                                                                                                                                           | 27.11                                             | 2                                  |
| 301 – 450                                                                                                                                           | 27.11                                             | 3                                  |
| 451 +                                                                                                                                               | 27.11                                             | 4                                  |
| Braehead PS, Dalmillig PS and Newton PS will be allocated an additional school assistant to reflect the high levels of deprivation in their school. |                                                   |                                    |

Additional allocations to schools will be made following the annual ASN audit

### 3.1.2 Secondary Staffing Entitlement

#### Teaching

| Staffing component                                             |                                                          |
|----------------------------------------------------------------|----------------------------------------------------------|
| Basic staffing formula (incl. pupils in ASN bases/units):      |                                                          |
| All schools                                                    | Fixed element of 10.24 posts + 0.056 x pupils            |
| Additional staffing formula (incl. pupils in ASN bases/units): |                                                          |
| Reducing Class Contact Time                                    | (Unpromoted fte within basic staffing formula * 0.04)    |
| 100 Day Commitment                                             | Fixed allocation across all schools                      |
| Plus Year Enhancement                                          | Allocated based on 'Amalgamations or Closures' agreement |

#### Promoted Post Structure (*allocated in accordance with JNCT 2.5*)

| Pupil Roll | Entitled Points | Pupil Roll  | Entitled Points |
|------------|-----------------|-------------|-----------------|
| 301 - 400  | 38              | 901 – 1000  | 66              |
| 401 - 500  | 43              | 1001 - 1100 | 80              |
| 501 - 600  | 45              | 1101 - 1200 | 82              |
| 601 - 700  | 52              | 1201 - 1300 | 84              |
| 701 - 800  | 58              | 1301 - 1400 | 100             |
| 801 - 900  | 63              | 1401 - 1500 | 110             |

*QMA will be allocated an additional four points for the SLC*

A school's establishment of promoted posts below the level of Head Teacher will be determined in accordance with a pointage system.

Under the DSM arrangements Head Teachers have the authority to exceed their entitlement pointage provided they have an appropriate plan and the necessary funding in place. Any such arrangement will require the approval of the Director of Education.

The points value for the varying grades of promoted post are shown below.

## Points Values

| Post Title   | Job Size | Points Value |  | Post Title        | Job Size | Points Value |
|--------------|----------|--------------|--|-------------------|----------|--------------|
| Head Teacher | DHT 1    | 0            |  | Principal Teacher | PT 1     | 1            |
| Depute Head  | DHT 1    | 3            |  | Principal Teacher | PT 2     | 1.5          |
| Depute Head  | DHT 2    | 3.5          |  | Principal Teacher | PT 3     | 2            |
| Depute Head  | DHT 3    | 4            |  | Principal Teacher | PT 4     | 2.5          |
| Depute Head  | DHT 4    | 4.5          |  | Principal Teacher | PT 5     | 3.5          |
| Depute Head  | DHT 5    | 5            |  | Principal Teacher | PT 6     | 4            |
| Depute Head  | DHT 6    | 5.5          |  | Principal Teacher | PT 7     | 4.5          |
| Depute Head  | DHT 7    | 6            |  | Principal Teacher | PT 8     | 5            |
| Depute Head  | DHT 8    | 6.5          |  |                   |          |              |
| Depute Head  | DHT 9    | 7            |  |                   |          |              |
| Depute Head  | DHT 10   | 7.5          |  |                   |          |              |

Promoted post structures will only be changed if the roll has remained within the new band for 2 academic sessions.

## Absence Cover

| Basic staffing formula (incl. staff in ASN bases/units): |                               |
|----------------------------------------------------------|-------------------------------|
| Variable Secondary                                       | (1.5 days x fte) x daily rate |

## Clerical

| Roll Band | Grade 2<br>level 5<br>Full Time<br>52 weeks | Grade 1<br>level 4<br>Full Time<br>52 weeks | Grade 1<br>level 4<br>Term time<br>39 weeks | Total Hours |
|-----------|---------------------------------------------|---------------------------------------------|---------------------------------------------|-------------|
| Up to 500 | 35                                          | 35                                          | 55                                          | 125         |
| 501-700   | 35                                          | 35                                          | 70                                          | 140         |
| 701-900   | 35                                          | 35                                          | 95                                          | 165         |
| 901-1100  | 35                                          | 35                                          | 125                                         | 195         |
| 1101-1300 | 35                                          | 35                                          | 155                                         | 225         |
| 1301+     | 35                                          | 35                                          | 185                                         | 255         |

Total weekly hours entitlement calculated on roll bands. The table above shows the structure for these hours.

## School Assistants

| School Pupil Roll<br>(incl. pupils in ASN<br>bases/units) | Fixed number of hours<br>per week [term-time] | Basic allocation per<br>school |
|-----------------------------------------------------------|-----------------------------------------------|--------------------------------|
| Up to 800                                                 | 27.11                                         | 3                              |
| 801+                                                      | 27.11                                         | 4                              |

Additional allocations to schools will be made following the annual ASN audit.



### Library Staff

| School Pupil Roll (incl. pupils in ASN bases/units) | Fixed number of hours per week | Grade                                                  |
|-----------------------------------------------------|--------------------------------|--------------------------------------------------------|
| Up to 800                                           | 17.00                          | 39 weeks term time Library Assistant / Grade 1 level 4 |
| 801 - 1000                                          | 25.00                          | 39 weeks term time Library Assistant / Grade 1 level 4 |
| 1001+                                               | 35.00                          | 40 weeks term time Librarian / Grade 2 level 8         |

### Technicians

| Roll Band (incl. pupils in ASN bases/units)                                                                   | Science Technicians - Core Allocation | Technical Technician - Core Allocation | Flexible FTE Allocation - At School Discretion to meet curriculum needs |
|---------------------------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------|-------------------------------------------------------------------------|
| Up to 600                                                                                                     | 1 fte                                 | 0.5 fte                                | 0                                                                       |
| 601 - 1000                                                                                                    | 1 fte                                 | 0.5 fte                                | 1 fte                                                                   |
| 1001+                                                                                                         | 1 fte                                 | 1 fte                                  | 1.5 fte                                                                 |
| Snr technicians will be appointed from the overall technician entitlement. 1 Snr Technical and 2 Snr Science. |                                       |                                        |                                                                         |

### 3.1.3 Special Staffing Entitlement

#### Teaching (Special Schools)

| Staffing component           |                                                                                             |
|------------------------------|---------------------------------------------------------------------------------------------|
| Basic staffing formula:      |                                                                                             |
| All                          | Head Teacher + a ratio of 1 teacher: 5 pupils                                               |
| Additional staffing formula: |                                                                                             |
| Reducing Class Contact Time  | (Primary school roll * 2.5 hours/22.5 hours) + (Secondary school roll * 5 hours/22.5 hours) |
| Management Time              | (Depute head teacher fte + Principal teacher fte) * 0.1                                     |

#### Teaching (ASN Bases/Units and SLC)

| Staffing component                                                                  |                                |
|-------------------------------------------------------------------------------------|--------------------------------|
| Basic staffing formula:                                                             |                                |
| Primary                                                                             | Ratio of (1 teacher: 7 pupils) |
| Secondary                                                                           | Ratio of (1 teacher: 8 pupils) |
| Communications Facility                                                             | Ratio of (1 teacher: 4 pupils) |
| Where there is mix of pupil need the formulas above will be applied as appropriate. |                                |

|                                         |                                                     |
|-----------------------------------------|-----------------------------------------------------|
| Additional staffing formula:            |                                                     |
| Reducing Class Contact Time – Primary   | Promoted 0.06<br>Unpromoted 0.1                     |
| Reducing Class Contact Time – Secondary | Unpromoted fte within basic staffing formula * 0.04 |
| DHT Management Time                     | Depute Head Teacher fte * 0.1                       |

The above ratios are in addition to any increase in a school's mainstream staffing brought about by the inclusion of pupils within the ASN Bases/Units etc. in the mainstream school roll.

### Promoted Post Structure

| Roll Band    | HT Post | DHT Post | PT Post |
|--------------|---------|----------|---------|
| 0-40         | 1       | 1        | 0.5     |
| 41-80        | 1       | 1        | 1       |
| 81 and above | 1       | 2        | 2       |

### Absence cover

| Basic staffing formula * (incl. staff in ASN bases/units): |                              |
|------------------------------------------------------------|------------------------------|
| Fixed Special                                              | daily rate x 2 days          |
| Variable Special                                           | (1.5 day x fte) x daily rate |

### Clerical

| Roll Band    | Grade 1 level 4 | Total Hours |
|--------------|-----------------|-------------|
| 1-50         | 27.5            | 27.5        |
| 51 and above | 65              | 65          |

Total weekly hours entitlement is calculated on roll bands. The table above shows the structure for these hours.

### Specialist Support Assistants (Special Schools)

| Roll Band    | Specialist Support Assistants (fte) |
|--------------|-------------------------------------|
| 0-40         | 1.5                                 |
| 41-60        | 3                                   |
| 61-80        | 6                                   |
| 81 and above | 7.7                                 |

### 3.1.4 Early Years Staffing Entitlement

The following terms will be used:

- **Head Count** – Number of children
- **Roll** – The roll is the number of children rounded up to nearest multiple of 8 (or 5 for 2-3's) for staffing purposes. Centres will be staffed based on their roll.
- **Registered Capacity** – Care Inspectorate registered capacity. The legal maximum number of children at any one time.

| <b>Basic Staffing Formula</b>  |                      |                                  |
|--------------------------------|----------------------|----------------------------------|
|                                | <b>Core Staffing</b> | <b>Lunch Cover (0.1 per FTE)</b> |
| <b>Children Aged 0-2 Years</b> |                      |                                  |
| Up to 6                        | 2 FTE                | 0.2                              |
| Up to 9                        | 3 FTE                | 0.3                              |
|                                |                      |                                  |
| <b>Children Aged 2-3 Years</b> |                      |                                  |
| Up to 10                       | 2 FTE                | 0.2                              |
| 11-15                          | 3 FTE                | 0.3                              |
| 16-20                          | 4 FTE                | 0.4                              |
| 21-25                          | 5 FTE                | 0.5                              |
| 26-30                          | 6 FTE                | 0.6                              |
| 31-35                          | 7 FTE                | 0.7                              |
| 36-40                          | 8 FTE                | 0.8                              |
|                                |                      |                                  |
| <b>Children Aged 3-5 Years</b> |                      |                                  |
| Up to 16                       | 2 FTE                | 0.2                              |
| 17-24 *                        | 3 FTE                | 0.3                              |
| 25-32                          | 4 FTE                | 0.4                              |
| 33-40                          | 5 FTE                | 0.5                              |
| 41-48                          | 6 FTE                | 0.6                              |
| 49-56                          | 7 FTE                | 0.7                              |
| 57-64                          | 8 FTE                | 0.8                              |
| 65-72                          | 9 FTE                | 0.9                              |
| 73-80                          | 10 FTE               | 1.0                              |
| 81-88                          | 11 FTE               | 1.1                              |
| 89-96                          | 12 FTE               | 1.2                              |
| 97-104                         | 13 FTE               | 1.3                              |
| 105-112                        | 14 FTE               | 1.4                              |
| 113-120                        | 15 FTE               | 1.5                              |
| 121-128                        | 16 FTE               | 1.6                              |
| 129-136                        | 17 FTE               | 1.7                              |
| 137-144                        | 18 FTE               | 1.8                              |
| 145-152                        | 19 FTE               | 1.9                              |
| 153-160                        | 20 FTE               | 2.0                              |

\* In rural Early Years Centres with less than 24 children the lunch entitlement will be covered by School Assistant equivalent to 45 minutes per FTE per day. (Rural and semi-rural schools as per the Scottish Government classification)

| <b>Full Year 8.00am – 6.00pm – Early Years Centres Only</b> |                                            |
|-------------------------------------------------------------|--------------------------------------------|
| Shift Allowance                                             | 0.2x FTE EYPs/ snr EYPs<br>(minimum 2 FTE) |

- In general, there will be a minimum of two staff. The exception would be in a rural Early Years Centre that is part of a primary class where there may only be one staff member alongside staff.
- Adjustments to staffing may be made regarding minimum entitlement where the two-year-olds are in one room with the 3-5 years or only access the 9.00am – 3.00pm provision.

#### **Promoted Post Structure for Early Years Centres**

| <b>Roll Band</b> | <b>Senior Early Years Practitioner</b> |
|------------------|----------------------------------------|
| 0-39             | 0                                      |
| 40-79            | 1                                      |
| 80-119           | 2                                      |
| 120 Plus         | 3                                      |

Senior will be counted within ratios as part of the Early Years Practitioner staffing entitlement.

#### **Full Year and Term Time Early Years Centres- Stand alone**

| <b>Roll Band</b> | <b>Depute Manager</b> |
|------------------|-----------------------|
| 0-39             | 0                     |
| 40-119           | 1                     |
| 120-150          | 2                     |

#### **Full Year Early Years Centres- within a Primary School with 3–5 year-old provision**

| <b>Roll Band</b> | <b>Depute Manager</b> |
|------------------|-----------------------|
| 0-39             | 0                     |
| 40-89            | 1                     |
| 90-150           | 2                     |

#### **Term Time Early Years Centres- within a Primary School**

| <b>Roll Band</b> | <b>Depute Manager</b> |
|------------------|-----------------------|
| 0-49             | 0                     |
| 50+              | 1                     |

#### **Term Time Early Years Centres within a Primary School with a BASE and/or 2yr Old Provision**

| <b>Roll Band</b> | <b>Depute Manager</b> |
|------------------|-----------------------|
| 0-44             | 0                     |
| 45+              | 1                     |

Where a Depute is allocated within an Early Years Centre attached to a Primary that meet the criteria of 50+ pupils or 45+ pupils where the Primary has a BASE or provides 2yr old provision the Depute will be counted 0.5FTE within ratios and 0.5FTE out with ratios therefore Early Years Practitioner entitlement will be reduced by 0.5FTE.

Promoted posts structures will only be changed if the headcount has remained within the new band for **two** academic years. Promoted post structures will be changed where a vacancy arises otherwise will only be changed if the headcount has remained within the new band for 2 academic sessions (i.e. for a Depute Manager Post within a Full Year Early Years Centre, in 2024/25 actual Early Years headcount drops below 40 and therefore school is no longer entitled to a Depute Manager, this is Year 1. 2025/26 actual Early Years headcount remains below 40, this is Year 2. Therefore, Depute Manager would be declared surplus and invited to the surplus meeting the following May.)

- Annual leave cover will be met within centres when staffing allocation allows. At all other times temporary staff may be used. The Depute Manager will cover when temporary staff are not available.
- Managers will only be appointed in standalone Early Years Centres.

There may be occasions where education managers, in consultation with resource planning, will adjust the staffing to reflect attendance patterns and individual centre circumstances.

#### Management time allocation in primary schools

The following teacher pointage will be added to primary staffing to support the management of the EYC in a primary school where there is no Depute Manager entitlement.

**0.1 (Up to 40 headcount)**

**0.2 (>40 headcount)**

#### Clerical Allocation

Clerical entitlement in schools will be based on combined roll i.e., school roll and Early Years Centre roll and is included in the Primary Devolved School Management section of this document.

Standalone Full Year Early Years Centres will have 52-week clerical support based on the equivalent of 35 hours.

Standalone Term Time Early Years Centres will have Term Time clerical support and is included in the Primary Devolved School Management section of this document.

Full year Early Years Centres (based within schools) will receive an additional allocation of clerical based on the roll bandings included in the table below. This will support the provision during holiday periods.

| <b>Roll Banding<br/>Full Year<br/>Applications<br/>Headcount</b> | <b>Allocation of Hours for 11<br/>Weeks (Difference Between<br/>Term Time and 50 Week Staff</b> | <b>Flexible Hours to be<br/>Allocated (Per<br/>Centre)</b> |
|------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------------------------------------------------------------|
| 0-25                                                             | 6                                                                                               | 66                                                         |
| 26-50                                                            | 8                                                                                               | 88                                                         |
| 51-75                                                            | 10                                                                                              | 110                                                        |
| 76-100                                                           | 12                                                                                              | 132                                                        |
| 100+                                                             | 14                                                                                              | 154                                                        |

### 3.2 Supplies and Services Budget Allocations (non-employee costs only)

The Supplies & Services budget devolved to schools is calculated on a per capita basis, using pupil census data, and will be downloaded to the Initial DSM Allocation budget line 261000. Details as follows:

| <b>Sector</b>             | <b>Calculation – Ave Pupil Roll (rolling 3-year census)</b> |
|---------------------------|-------------------------------------------------------------|
| Primary/Secondary/Special | Ave Pupil Roll x £72                                        |
| Special/ASN               | Ave Pupil Roll x £150                                       |

An additional sum will be devolved to schools, as follows, to ensure their unique circumstances are taken into account i.e. small/rural:

| <b>Sector</b>         | <b>Ave Pupil Roll<br/>(roll 3-year census)</b> | <b>Additional<br/>Sum £</b> |
|-----------------------|------------------------------------------------|-----------------------------|
| Primary               | 1 to 99                                        | 4,000                       |
|                       | 100 to 149                                     | 2,000                       |
| Primary ASN<br>Base   | ALL                                            | 1,000                       |
| Secondary             | ALL                                            | 5,000                       |
| Secondary<br>ASN Base | ALL                                            | 5,000                       |
| Special               | 1 to 49                                        | 11,000                      |
|                       | >49                                            | 18,000                      |

#### 3.2.1 Early Years Resource Budget Allocation

As detailed in the table below, each centre will receive a fixed element General Admin and Materials Budget of either £300.00 per annum for standalone and 52-week/full year centres or £200.00 per annum for term time centres.

An additional variable General Admin and Materials Budget of £48.00 per pupil will be based on each centre's annual head count.

A further variable budget of £40.00 per pupil, will also be based on each centre's annual head count. Centres should use this to mitigate against the impact of poverty and ensure that parents are not asked to donate for activities, snack or birthdays.

The total variable allocation for each centre will therefore be £88.00 per pupil, based on annual head count, and will be added to the fixed General Admin and Materials Budget for each centre.

|                                                               | <b>General Admin and Materials Budget</b> | <b>General Admin and Materials Budget</b> | <b>Additional 1140 Hours Budget</b>      |
|---------------------------------------------------------------|-------------------------------------------|-------------------------------------------|------------------------------------------|
|                                                               | <b>Fixed Element</b>                      | <b>Variable Element (Per Head Count)</b>  | <b>Variable Element (Per Head Count)</b> |
| Standalone (Term Time and 52wk) and 52 Week/Full Year Centres | £300.00                                   | £48.00                                    | £40.00                                   |
| Term Time Centres (excluding Standalone Early Years Centres)  | £200.00                                   | £48.00                                    | £40.00                                   |

### **3.3 Budget Line Allocations**

Head Teachers are required to carry out a Budget Transfer Request (BTR), moving the allocated budget to the relevant budget lines, in accordance with their planned spend for the financial year. Head Teachers should report their allocated budget lines (budget transfer request) to their Finance contact by 30 June each year. These non-employee budgets will not be adjusted for roll changes during the financial year.

### **3.4 Budget Transfer Request**

Head Teachers can carry out a BTR up to a maximum of £25,000 between devolved budget lines in a financial year, with the Finance Co-ordinator's approval, without the need for further approval from the Director/Assistant Director.

### **3.5 Carry Forwards**

Head Teachers can request carry forward of underspent budget from one financial year to the next. Requests to carry forward underspent budget must be submitted to the Service Lead – Education Support Services for approval, using the Request to Carry Forward Underspent Budget Form provided at Appendix 2. Requests must be supported by a sound business case and submitted by 31 January each year. Head Teachers should include the intended use of any approved carry forward budget within their school improvement plans.

### **3.6 Areas not Devolved to Schools**

It has been agreed that the following budget areas will not be devolved to school under the Scheme.

- Rent in relation to school premises
- Capital expenditure, including PPP/PFI costs
- Property Insurance
- Non-Domestic Rates
- Statutory Local Authority contracted work on managing the school estate
- Corporate support function costs for example Finance, HR, and Legal functions
- School clothing grants
- Education Maintenance Allowances
- Home to school pupil transport
- Premature retirement costs
- Local Authority Information Management Systems (currently SEEMIS)
- School meals
- Waste collection
- Energy costs
- Janitorial and cleaning staff costs
- Central support services e.g. Educational Psychology, Quality Improvement Teams
- Examination fees
- Long Term Sickness Absence
- Family Leave Costs
- Visiting Teachers
- Music Instructors

### **3.7 Budget Reporting**

At the start of each financial year Head Teachers will be provided with their total school budget and a separate budget report detailing the devolved elements. To assist Head Teachers in managing their school budget, monthly budget monitoring reports will be issued to schools for the devolved elements only.

## **4. KEY AREAS TO BE COVERED BY SCHEMES**

### **GENERAL INFORMATION ON DEVOLVED SCHOOL MANAGEMENT**

#### **4.1 Financial Regulations**

The DSM Scheme forms part of the Council's approved Financial Regulations.

#### **4.2 Best Value Principles**

The Council's DSM Scheme demonstrates best value by following the characteristics of:

- commitment and leadership;
- sound governance at a strategic and operational level;
- accountability;



- sound management of resources;
- responsiveness and consultation;
- use of review and options appraisal;
- a contribution to sustainable development;
- equal opportunities arrangements and joint working.

Head Teachers are expected to deploy the school's budget in accordance with best value principles. School expenditure should align with the School Improvement Plan supporting both Council and national priorities and frameworks. In considering the above Head teachers should also take into account any relevant SNCT and JNCT agreements.

Value for money is a key aspect of Best Value and all decisions regarding resource use at school level should provide this. This should be managed within the Council's [Procurement Strategy](#).

### **4.3 Local Authority Commitment to Devolved School Management**

DSM is a key policy of South Ayrshire Council and operates within the Council's overarching Scheme of Delegation, Financial Regulations and Standing Orders Relating to Contracts. Through this process decision-making powers and budgetary responsibilities are devolved to Head Teachers to allow them to respond to local needs more effectively. DSM is intrinsically linked to the school improvement planning process and enables schools to plan for improvement and raise educational attainment.

### **4.4 School Expenditure within Wider Strategic Planning**

Head Teachers should ensure that school expenditure is in line with their School Improvement Plan which reflects the Council's strategic plans, priorities and the National Improvement Framework.

### **4.5 Scottish Negotiating Committee for Teachers and Local Negotiating Committees for Teachers Agreements**

The DSM Scheme has been developed in consultation with South Ayrshire Council's JNCT for Teachers and JCC for Local Government employees, and is consistent with the Council's HR policies and procedures and national SNCT and local JNCT agreements.

## **PUBLICATION**

### **4.6 Publication Availability**

The Council's DSM Scheme will be published on the Council's website at <https://www.south-ayrshire.gov.uk/>. Head Teachers should also arrange for their school DSM budget to be published on the school website and inform parents and other interested parties of its availability.

## **4.7 Training**

Training on the devolved arrangements contained in this scheme will be essential to Head Teachers, school staff and other stakeholders. This is to ensure that individuals have a clear understanding of the context of the scheme, its aims and objectives and how DSM can be used to meet the needs of staff and learners at a local level.

Training will take various forms such as Coast and induction training (financial regulations and the Council's policies and procedures relating to standing orders, contracts and procurement) DSM training sessions, job shadowing, presentations at staff meetings and one to one meetings with relevant staff will also be offered where appropriate.

## **CONSULTATION, ENGAGEMENT AND TRANSPARENCY**

### **4.8 Consultation and Engagement**

In exercising their delegated powers Head Teachers should ensure that a collegiate approach is taken to planning and managing the school devolved budget. Head Teachers are required to establish formal consultative procedures with all school staff. This will include, in all but very small schools, the establishment of a consultative committee, with representatives from both teaching and support staff. The consultative committee is a mechanism that ensures close staff involvement in more detailed DSM decision making, which would be impractical on a whole school basis. Meetings of the consultative committee should be recorded and made available to staff, who must be subsequently advised of the decisions finally taken by the Head Teacher.

It is expected that Head Teachers should consult with staff, parent councils and children and young people on appropriate matters. This may include the schools DSM budget and the Head Teacher's spending proposals.

All staff must be given access to the full details of any spending proposals including the allocation of departmental resources and the methodology used to allocate budgets. Where possible staff should be given an opportunity to comment on any budget transfers or virement proposals prior to them being processed.

### **4.9 Transparency**

Full details of the South Ayrshire Council's budget are published on the Council web site at [www.south-ayrshire.gov.uk](http://www.south-ayrshire.gov.uk). This includes details of the budget allocated to Education and schools, as explained in the DSM Scheme. This information should also be published on each school website for parents and other interested parties to access.

In the spirit of genuine collaboration and consultation Head teachers should also discuss the school budget and their spending proposals with their Parent Council and encourage meaningful discussion.

Head Teachers should ensure that any costs related to the curriculum are minimised to ensure equality of access. It is recommended that where charges exist for children and young people, including both curriculum and extra-curricular activities (e.g. for class

materials, school trips, school uniform, etc) they should be clearly detailed in school information published at the start of the academic session.

## **COLLABORATION**

### **4.10 Local Priorities**

The Council Plan sets out its vision with a focus on placing people at the centre of everything the Council does, with the aim of delivering the best possible outcomes for South Ayrshire communities. The ambitious priorities set will have a positive impact on the wellbeing of our communities, our local economy, and our environment.

The Council Plan 2023-28 priorities and outcomes are:

| <b>Priority &amp; Outcomes</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b><u>Priority One – Spaces and Places</u></b></p> <p><b>Moving around and the environment</b><br/>Everyone can access streets, places and spaces that make a positive contribution to wellbeing, are well connected, well designed, and maintained.</p> <p><b>Play, Sport and Recreation</b><br/>Everyone can access a range of high quality, safe, well maintained, accessible places with opportunities for play, sport and recreation.</p>                                                                                                           |
| <p><b><u>Priority Two – Live, Work, Learn</u></b></p> <p><b>Education and lifelong learning</b><br/>Everyone benefits from high quality education and lifelong learning and is supported to learn and fulfil their potential.</p> <p><b>Work and Economy</b><br/>Everyone benefits from a local economy that provides opportunities for people and helps our businesses to flourish.</p> <p><b>Housing</b><br/>Everyone can find a good quality home that they can afford, that meets their needs and is in an area where they feel safe and connected.</p> |
| <p><b><u>Priority Three – Civic and Community Pride</u></b></p> <p><b>Pride in South Ayrshire</b><br/>Everyone (residents, visitors, and tourists) can enjoy attractive destinations and people are proud to live in our towns and villages and celebrate our culture and heritage.</p> <p><b><u>Community Engagement</u></b><br/>Everyone has the opportunity to influence and contribute to what happens in their local area</p>                                                                                                                          |

The Council Plan is supported by Directorate Plans for Education, as well as our Health and Social Care Partnership, all of which detail what we will do to deliver our objectives.

These plans are key documents that will provide the basis for how our services and budgets are planned and managed.

The plans are monitored on an ongoing basis, through our Service and Partnerships Performance Panel, and their reports will identify the difference the Council and our partners are making for our communities.

The voices and feedback of service users will feature strongly in this performance reporting and will be used to assess the effectiveness of service delivery and help drive further improvement where necessary.

The performance of schools will be planned and monitored using school improvement plans, self-improvement visits as well as the Service and Partnerships Performance Panel.

## **STAFFING**

### **4.11 Staffing Structures**

All staffing budgets are devolved under the scheme. The budgets for staff have been broken down into teaching and school support staff most of which are allocated on a formula basis. Head Teachers will continue to appoint and manage employees in accordance with the Council's policies and procedures, and in line with SNCT and JNCT agreements.

Although the scheme gives greater flexibility for the management of employee budgets, Head Teachers should always consider the wider implications of any proposals, for example, staffing standards and employment rights etc. Therefore, Head Teachers should contact appropriate staff within the central office, who can assist them with any such decisions.

### **4.12 Legislative and Contractual Requirements**

The legislative context of the Scheme forms part of the wider framework of documentation which relates to local government and schools e.g. Financial Regulation, Standing Orders, Employment legislation and policies and procedures including SNCT and JNCT agreements. It is important that Head Teachers adhere to the legislation and agreements.

### **4.13 Staff Resource**

Head Teachers will be given opportunities to participate in the development and review of recruitment and staffing approaches, both for their own school/s and for the Council. On all staffing matters, Head Teachers must adhere to the appropriate legislation and Council, SNCT and JNCT agreements and guidelines.

## **PROFESSIONAL SUPPORT**

### **4.14 Professional Support Teams, Functions and Transparency**

In carrying out their functions, schools are supported by a wide range of professional support teams. These include:

- Quality Improvement Teams
- Education Support Services
- Corporate and Service Finance
- Organisational Development and Customer Services
- Procurement Services
- Legal Services
- Property Officers
- Professional Design Services
- Risk & Safety Officers
- Facilities Management

## **ACCOUNTING**

### **4.15 Budget Underspend / Overspend**

The Scheme gives Head teachers the flexibility to manage and determine the best use of the resources devolved to their school. To facilitate this, Head Teachers are permitted to move budgets between devolved budget headings (referred to as budget transfer requests), subject to the Council's accounting principles, schemes of delegation and financial regulations.

The budget transfer requests criteria, including any maximum percentage and financial limits are detailed in Appendix 1.

### **4.16 Permissible Carry-Forwards**

Head Teachers should identify the purpose of any carry forward requests and reflect this in their School Improvement Plans or budget spending plans. The extent of the carry forward facility for each budget area is detailed in Appendix 1 and requests to carry forward underspent budget must be submitted to the Service Lead – Education Support Services for approval by 31 January each year, using the Request to Carry Forward Underspent Budget Form provided at Appendix 2.

## **SCHEME REVIEW**

### **4.17 Review, Methodology and Stakeholders**

The Scheme will be reviewed by the DSM working group every 3 years. The group will consist of representation from schools, central education, corporate finance and trade unions and other stakeholders where appropriate. Elements of the scheme may be reviewed separately on occasions such as the annual budget process.

It may be necessary to update the DSM scheme if required following formal agreement of the Council's budget, or to recognise any Council policy decisions which may have an impact on the scheme.

## Appendix 1 – Core School Budgets

### EMPLOYEE COSTS (TEACHING)

| BUDGET LINE DESCRIPTION              | BASIS OF ALLOCATION OF RESOURCES TO SCHOOLS                                                                                        | PERMISSABLE VIREMENT                                             | PERMISSIBLE CARRY FORWARD BALANCE £ | COMMENTS                                                                                                                       |
|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| Salaries – Short Term Sickness Cover | Number of days allocated to school in terms of staffing formulae for primary, secondary and special schools and EY establishments. | Unlimited virement in accordance with the financial regulations. | 30%                                 | Reason codes to be used for replacement teachers.<br><br>Minimum standards include adherence to national and local agreements. |

### SUPPLIES & SERVICES COSTS

| BUDGET LINE CODE | BUDGET LINE DESCRIPTION | BASIS OF ALLOCATION OF RESOURCES TO SCHOOLS                                                                                                                                                                       | PERMISSABLE VIREMENT                                             | PERMISSIBLE CARRY FORWARD BALANCE | COMMENTS |
|------------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-----------------------------------|----------|
| 261000           | Supplies & Services     | Variable amount per primary/secondary & special school, based on 3-year average pupil numbers. Plus, a fixed amount per primary/secondary & special school to ensure unique circumstances are taken into account. | Unlimited virement in accordance with the financial regulations. | 30%                               |          |

## Appendix 2 – Request to Carry Forward Underspent Budget Form

| CARRY FORWARD DETAILS                                                                                                                         |     |                                                                               |     |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-----|-------------------------------------------------------------------------------|-----|
| <b>School Name</b>                                                                                                                            |     |                                                                               |     |
| <b>Projected Underspend Amount</b>                                                                                                            | (£) | <b>Carry Forward Requested</b>                                                | (£) |
| <b>Reason for Underspend</b>                                                                                                                  |     |                                                                               |     |
| <b>Business Case for Carry Forward</b><br><br>(what do you intend to spend this money on and how will this support School improvement plans?) |     |                                                                               |     |
| <b>Request Completed by:</b>                                                                                                                  |     | <b>Projected Underspend Confirmed by SAC Corporate &amp; Service Finance:</b> |     |
| Print Name:                                                                                                                                   |     | Print Name:                                                                   |     |
| Designation:                                                                                                                                  |     | Designation:                                                                  |     |
| Signed:                                                                                                                                       |     | Signed:                                                                       |     |
| Date:                                                                                                                                         |     | Date:                                                                         |     |
| <b>Email a completed version of this form to Service Lead, Education Support Services by 31 January each year for consideration</b>           |     |                                                                               |     |
| <b>Request Considered by:</b>                                                                                                                 |     |                                                                               |     |
| Print Name:                                                                                                                                   |     | <b>Approved / Not Approved</b>                                                |     |
| Designation:                                                                                                                                  |     |                                                                               |     |
| Signed:                                                                                                                                       |     |                                                                               |     |
| Date:                                                                                                                                         |     |                                                                               |     |



## Integrated Impact Assessment Summary Report

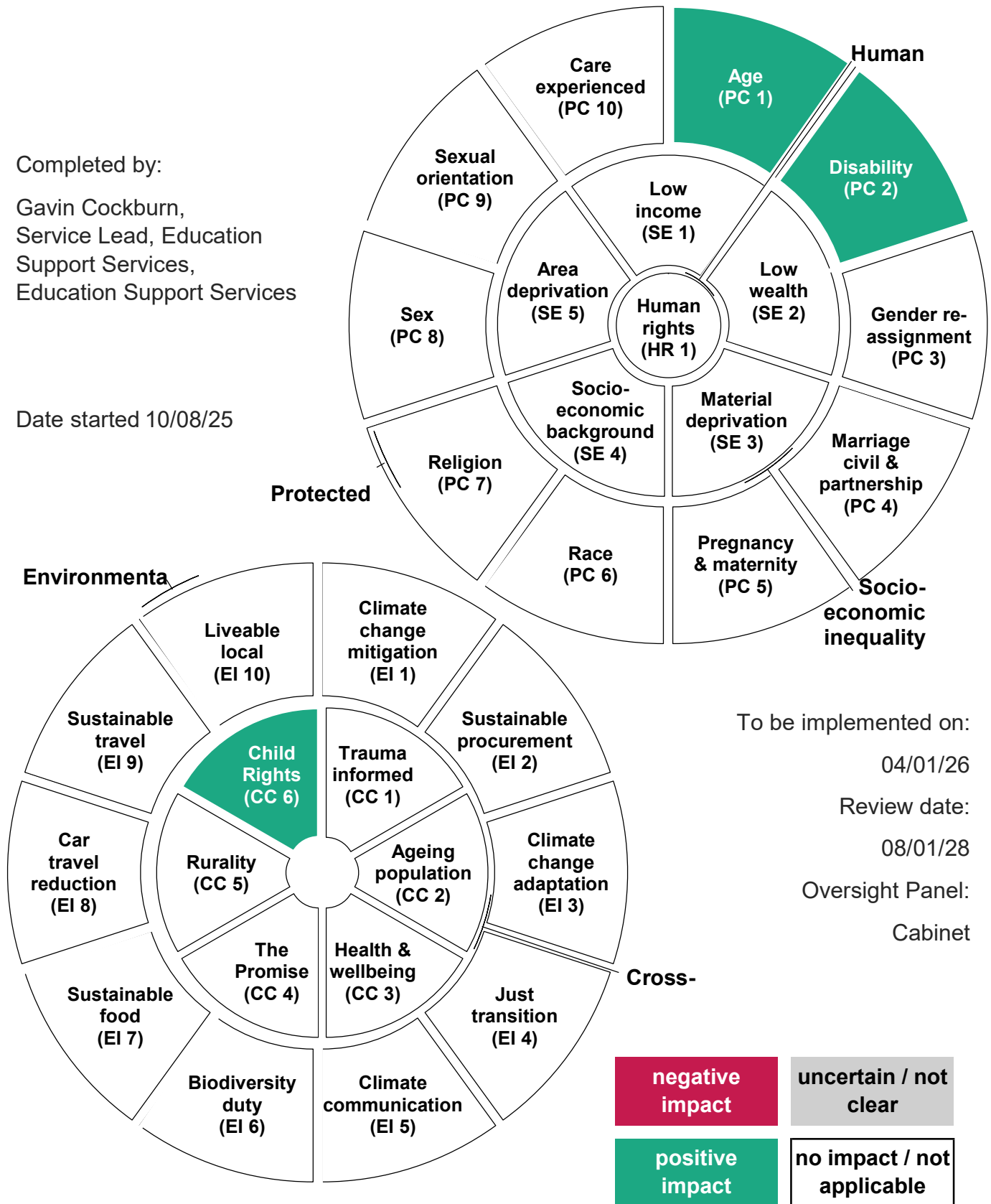


The revised, 2026, Devolved School Management scheme

Completed by:

Gavin Cockburn,  
Service Lead, Education  
Support Services,  
Education Support Services

Date started 10/08/25



To be implemented on:

04/01/26

Review date:

08/01/28

Oversight Panel:

Cabinet

**Public sector equality duty**

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Eliminating unlawful discrimination, harassment, and victimisation?

The proposal neither assists or inhibits the Council's ability to eliminate unlawful discrimination, harassment and victimisation.

---

Advancing equality of opportunity?

The proposal ensures transparency and equity remains over how budgets are calculated and allocated to schools

---

Fostering good relations?

The proposal assists the Council's ability to foster good relations, as Educational Services place a strong emphasis on school/community partnerships.

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**Consultation declaration**

We confirm consultation has been carried out as part of this process.

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## Child Rights & Wellbeing Impact Assessment (CRWIA) summary

### CRWIA for a non-legislative policy/measure

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CRWIA title:

The revised, 2026, Devolved School Management scheme

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Publication date:

31/03/2026

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Summary of policy aims and desired outcomes

Improved control of resources in schools, greater management of budgets, and an ability to respond to local educational needs more effectively.

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Executive summary

The 2024 DSM included a review date of August 2026, for a new scheme to be implemented by April 2027, however changing factors in Education including a reduction in school rolls and a need to include Early Years provision within the DSM have led to an

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Background:

In June 2019 the Scottish Government and COSLA published updated DSM Guidelines, which sought to build on and improve the DSM arrangements in Local Authorities, reflecting principles agreed within the Education Reform Joint Agreement of June 2018.

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Scope of the CRWIA, identifying the children and young people affected by the policy, and summarising the evidence base:

All children and young people, up to the age of 18, in education in South Ayrshire.

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Children and young people's views and experiences:

Revisions to the DSM reflect professional opinion on the impact on the delivery of education in South Ayrshire and its impact on our young people.

---

Key Findings, including an assessment of the impact on children's rights, and how the measure will contribute to children's wellbeing:

Improved control of resources in schools, greater management of budgets, and an ability to respond to local educational needs more effectively.

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Monitoring and review:

The proposed 2026 DSM will come into effect on 01/04/2026 and will be reviewed in August 2028

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### CRWIA Declaration Authorisation

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Policy lead:

Service Lead - Education Support Services

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Date:

10/08/24

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Deputy Director or Equivalent:

Scott Mulholland. Director of Education

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**South Ayrshire Council**

**Report by Director of Education  
to Cabinet  
of 25 November 2025**

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**Subject: Update on Pupil Equity Fund and Strategic Equity Fund**

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**1. Purpose**

- 1.1 The purpose of this report is to request Cabinet confirm they are content with the current approach to the use of the Pupil Equity Fund and Strategic Equity Fund, and to inform Cabinet of the progress made by schools during 2024-25 in improving equity in educational outcomes.

**2. Recommendation**

**2.1 It is recommended that the Cabinet:**

- 2.1.1 **Confirms the current approach taken in the use of Pupil Equity Fund;**
- 2.1.2 **Confirms the current approach taken in the use of Strategic Equity Funding; and**
- 2.1.3 **Notes the progress made in achieving equity in educational outcomes during session 2024-25 in relation to South Ayrshire's stretch aims and plans for the future.**

**3. Background**

- 3.1 As part of the Attainment Scotland Fund, the Scottish Government has allocated additional funding directly to schools, targeted at closing the poverty-related attainment gap. The Pupil Equity Fund (PEF) was initially made available from April 2017. PEF has been confirmed until the end of session 2025-26. In 2024-25, for each P1 – S3 child in a publicly funded primary, secondary or special school who is eligible and registered for free school meals, schools were allocated £1,225.
- 3.2 South Ayrshire schools were allocated £2.615 million in PEF ranging from £2,450 to £232,750. The allocation for South Ayrshire was set in 2022 and remains fixed for the remainder of the Scottish parliamentary term until 2025/26. [Appendix 1](#) provides a summary of the allocation per school.
- 3.3 Scottish Government confirmed, following the introduction of the refreshed Attainment Challenge programme, that all school level PEF allocations will be fixed for each year until 2025/26. This provides Head Teachers with greater flexibility to plan over a longer-term period. It should be noted that whilst the fixed allocations have supported longer term planning on the use of PEF, a number of financial pressures arise because of this model. The fixed allocations do not account for increased staffing or resource costs during the 3-year fixed allocation. This is

leading to schools altering plans to ensure that they can maximise the time and support within the budget available.

#### **4. Detail**

- 4.1 [National guidance](#) has been provided by the Scottish Government to help schools plan how they utilise their PEF allocation. This was published in 2023.
- 4.2 South Ayrshire Council Educational Services have provided additional guidance to support schools in their use and reporting of PEF which is specific to our local circumstances. The advice is set in the context of the existing approaches to self-evaluation, highlighting in this case the poverty-related attainment gap and which interventions may be used to address the gap.
- 4.3 Head Teachers were asked to develop PEF plans detailing how resources would be used to provide targeted interventions in literacy, numeracy and health and wellbeing to close the poverty-related attainment gap. In developing these plans, Head Teachers were asked to set out their rationale for the use of the funding based on a clear contextual analysis which identifies the poverty-related attainment gap in their context. Head Teachers also need to take account of evidence of what is known to be effective at raising attainment for children affected by poverty. In addition, Head Teachers were asked to ensure collaboration with pupils, parents/carers, community partners and their cluster as they developed their PEF plans.
- 4.4 The Director of Education, Quality Improvement Managers/Officers and the Education Scotland Attainment Advisor have worked alongside schools to provide support and challenge as Head Teachers formulated their PEF plans. These plans sit alongside school improvement plans and evaluation of their impact can be found in school [Standards and Quality Reports](#) (Appendix 3).
- 4.5 A significant change introduced following the Attainment Challenge refresh was the removal of the Attainment Challenge School's Programme and Challenge Authority funding. Instead, the Scottish Government have decided to introduce the Strategic Equity Fund (SEF) that seeks to provide funding directly to all local authorities to support strategic work to deliver improved outcomes. This funding sees South Ayrshire gradually increase in funding over a four-year period.
- 4.6 South Ayrshire received a SEF allocation of £299,642 in 2022/23, £435,211 in 2023/24 and £651,500 in 2024/25. The allocation increases to £867,790 in 2025/26. Strategic planning for the SEF will be focused on literacy with the development of an Authority approach to reading through the South Ayrshire Reads initiative. In addition to this work, since 2023/24, funding is also being utilised to support the South Ayrshire Every Learner, Every Day campaign to promote school attendance.
- 4.7 Additional information on the South Ayrshire Reads initiative can be accessed [here](#).
- 4.8 Additional information on the Every Learner, Every Day campaign can be accessed [here](#).
- 4.9 Alongside the funding provided to South Ayrshire in the form of Strategic Equity Funding the Council is required to set stretch aims (Appendix 4). These aims will be reported on through the Educational Services Standards and Quality Report each year.

- 4.10 As part of the conditions associated with the grant for the Pupil Equity Fund and the Strategic Equity Fund, the Education Authority is required to produce a report summarising the outcomes and performance at an authority level. To reduce duplication and bureaucracy this is linked to existing reporting requirements as set in the Standards in Scotland's Schools etc. Act 2000. Further detail can be found in [South Ayrshire Educational Services Standards and Quality Report 2024-25](#).
- 4.11 This report sets out a high-level summary of the progress of South Ayrshire schools in improving outcomes through the use of their PEF during 2024-25. Summary performance results are attached in [Appendix 2](#).
- 4.12 Furthermore, Education Scotland published a [5 Year Impact Report](#) on the work undertaken through the Attainment Challenge across Scotland to close the poverty related attainment gap in 2021 and further publications by [Audit Scotland](#) on educational outcomes, the [OECD Review](#) and [Equity Audit](#) have led to the changes introduced through the refresh programme.
- 4.13 It is recommended that elected members confirm the current approaches to achieving equity using PEF and SEF, and note the progress made by schools in improving outcomes through the use of this additional funding during 2024-25.

## **5. Legal and Procurement Implications**

- 5.1 There are no legal implications arising from this report.
- 5.2 There are no procurement implications arising from this report.

## **6. Financial Implications**

- 6.1 This report provides evidence of the progress made as a consequence of additional funding from the Scottish Government, to support schools in closing the poverty-related attainment gap. South Ayrshire schools received £3.266 million in 2024-25 from PEF and Strategic Equity funding. Robust monitoring arrangements have been put in place for PEF and Attainment Challenge, which ensure that Educational Services and Head Teachers have regular oversight of school level expenditure. PEF expenditure is separated from core school budgets, ensuring that spending is not subsumed within overall school budgets, and can be easily tracked and monitored.
- 6.2 The 2024-25 PEF actual expenditure, including any carry forward from 2023-24, was £2.498 million. Financial records confirm that 97% of the 2024-25 allocation had been spent by the start of the new school year in August 2025.
- 6.3 School PEF allocations have been confirmed for the years 2022-23 until 2025-26 based on the 2021-22 ([Appendix 1](#)) allocations outlined.
- 6.4 South Ayrshire schools were allocated £2.614 million for 2024-25. £0.651 million was allocated as Strategic Equity Funding in 2024/25.
- 6.5 There are no specific financial implications arising from this report.

## **7. Human Resources Implications**

- 7.1 Not applicable.

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

8.1.1 There are no risks associated with adopting the recommendations.

### **8.2 *Risk Implications of Rejecting the Recommendations***

8.2.1 There are no risks associated with rejecting the recommendations.

## **9. Equalities**

9.1 The proposals in this report have been assessed through the Equality Impact Assessment Scoping process. There are no significant potential positive or negative equality impacts of agreeing the recommendations and therefore an Equalities Impact Assessment is not required. A copy of the Equalities Scoping Assessment is attached as [Appendix 5](#).

## **10. Sustainable Development Implications**

10.1 ***Considering Strategic Environmental Assessment (SEA)*** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## **11. Options Appraisal**

11.1 An options appraisal has not been conducted in relation to the subject matter of this report.

## **12. Link to Council Plan**

12.1 The matters referred to in this report contribute to Priority Two of the Council Plan: Live, Work, Learn and Outcome One: To provide quality education and lifelong learning.

## **13. Link to Shaping Our Future Council** Yes ☐ No ☐

13.1 Not applicable

## **14. Results of Consultation**

14.1 There has been no public consultation on the contents of this report.

14.2 Consultation has taken place with Councillor William Grant, Policy Lead for Education and Lifelong Learning, and the contents of this report reflect any feedback provided.

## 15. Next Steps for Decision Tracking Purposes

- 15.1 If the recommendations above are approved by Members, the Director of Education and designated officers from Educational Services will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <i>Implementation</i>                | <i>Due date</i> | <i>Managed by</i>     |
|--------------------------------------|-----------------|-----------------------|
| Annual update on progress to Cabinet | November 2026   | Director of Education |

**Background Papers:** [National PEF Operating Guidance 2023](#)  
[Strategic Equity Fund National Guidance 2022](#)

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County Buildings, Wellington Square, Ayr, KA7 1DR  
E-mail: christopher.flanagan@south-ayrshire.gov.uk

**Date:** 27 October 2025



## Pupil Equity Fund Allocations 2022-23 -2025-26

| School Name                                   | Stage     | Allocation before top-up | Top-up | Allocation including top-up |
|-----------------------------------------------|-----------|--------------------------|--------|-----------------------------|
| Culzean Primary School and Early Years Centre | Primary   | £86,975                  | £0     | £86,975                     |
| Annbank Primary School                        | Primary   | £88,200                  | £0     | £88,200                     |
| Alloway Primary School                        | Primary   | £18,375                  | £0     | £18,375                     |
| Braehead Primary School                       | Primary   | £124,950                 | £0     | £124,950                    |
| Dalmilling Primary School                     | Primary   | £232,750                 | £0     | £232,750                    |
| Forehill Primary School                       | Primary   | £80,850                  | £0     | £80,850                     |
| Grammar Primary School                        | Primary   | £47,775                  | £0     | £47,775                     |
| Heathfield Primary School                     | Primary   | £93,100                  | £0     | £93,100                     |
| Holmston Primary School                       | Primary   | £52,675                  | £0     | £52,675                     |
| St John's Primary School - Ayr                | Primary   | £101,675                 | £0     | £101,675                    |
| Ballantrae Primary School                     | Primary   | £13,475                  | £1,645 | £15,120                     |
| Barr Primary School                           | Primary   | £6,125                   | £355   | £6,480                      |
| Barrhill Primary School                       | Primary   | £1,225                   | £935   | £2,160                      |
| Colmonell Primary School                      | Primary   | £3,675                   | £0     | £3,675                      |
| Coylton Primary School                        | Primary   | £24,500                  | £0     | £24,500                     |
| Crosshill Primary School                      | Primary   | £6,125                   | £0     | £6,125                      |
| Dailly Primary School                         | Primary   | £30,625                  | £0     | £30,625                     |
| Doonfoot Primary School                       | Primary   | £31,850                  | £0     | £31,850                     |
| Dundonald Primary School                      | Primary   | £37,975                  | £0     | £37,975                     |
| Fisherton Primary School                      | Primary   | £14,700                  | £0     | £14,700                     |
| Girvan Primary School                         | Primary   | £111,475                 | £0     | £111,475                    |
| Kirkmichael Primary School                    | Primary   | £8,575                   | £1,145 | £9,720                      |
| Maidens Primary School                        | Primary   | £12,250                  | £0     | £12,250                     |
| St Cuthbert's Primary School - Maybole        | Primary   | £2,450                   | £0     | £2,450                      |
| Minishant Primary School                      | Primary   | £8,575                   | £0     | £8,575                      |
| Monkton Primary School                        | Primary   | £19,600                  | £0     | £19,600                     |
| Glenburn Primary School                       | Primary   | £62,475                  | £0     | £62,475                     |
| Kingcase Primary School                       | Primary   | £62,475                  | £0     | £62,475                     |
| St Ninian's Primary School - Prestwick        | Primary   | £18,375                  | £0     | £18,375                     |
| Straiton Primary School                       | Primary   | £2,450                   | £0     | £2,450                      |
| Symington Primary School                      | Primary   | £15,925                  | £0     | £15,925                     |
| Tarbolton Primary School                      | Primary   | £68,600                  | £0     | £68,600                     |
| Troon Primary School                          | Primary   | £34,300                  | £260   | £34,560                     |
| Barassie Primary School                       | Primary   | £50,225                  | £0     | £50,225                     |
| Muirhead Primary School                       | Primary   | £29,400                  | £0     | £29,400                     |
| St Patrick's Primary School - Troon           | Primary   | £18,375                  | £0     | £18,375                     |
| Kincaidston Primary School                    | Primary   | £91,875                  | £0     | £91,875                     |
| Newton Primary School                         | Primary   | £106,575                 | £0     | £106,575                    |
| Struthers Primary School                      | Primary   | £26,950                  | £3,290 | £30,240                     |
| Sacred Heart Primary School                   | Primary   | £44,100                  | £0     | £44,100                     |
| South Ayrshire Council Virtual School         | Secondary | £0                       | £0     | £0                          |
| Ayr Academy                                   | Secondary | £121,275                 | £0     | £121,275                    |
| Belmont Academy                               | Secondary | £102,900                 | £0     | £102,900                    |

|                        |           |                   |               |                   |
|------------------------|-----------|-------------------|---------------|-------------------|
| Queen Margaret Academy | Secondary | £68,600           | £0            | £68,600           |
| Girvan Academy         | Secondary | £67,375           | £0            | £67,375           |
| Carrick Academy        | Secondary | £34,300           | £0            | £34,300           |
| Prestwick Academy      | Secondary | £85,750           | £0            | £85,750           |
| Marr College           | Secondary | £74,725           | £0            | £74,725           |
| Kyle Academy           | Secondary | £49,000           | £0            | £49,000           |
| Invergarven School     | Special   | £20,825           | £0            | £20,825           |
| Southcraig School      | Special   | £89,425           | £0            | £89,425           |
| <b>Total</b>           |           | <b>£2,606,800</b> | <b>£7,630</b> | <b>£2,614,430</b> |

## South Ayrshire Council Additional Analysis – Outcomes and Impact

### 1. Outcomes and Impact

- 1.1 Where 2024-25 attainment data is not yet published nationally, 2023-24 data will be shared in this report.
- 1.2 The Attainment Challenge guidance issued to schools indicated that Head Teachers should plan to secure improvements for children and young people over a number of years. Current guidance ensures that Head Teachers consider data trends and the use of improvement frameworks to support decision making and continuity of interventions or strategies.
- 1.3 There is a range of evidence from session 2024-25 which outlines that we are continuing to improve the experiences and outcomes of those children and young people most impacted by poverty. In addition to the quantitative data outlined below, qualitative information gathered through PEF impact visits is also used to measure the impact of this additional funding on those children most impacted by poverty.

#### 1.4

##### Attendance - Primary

|            | 2023-24 | 2024-25 |
|------------|---------|---------|
| All pupils | 92.7%   | 93.5%   |
| Q1         | 90.2%   | 91.4%   |

##### Attendance - Secondary

|            | 2023-24 | 2024-25 |
|------------|---------|---------|
| All pupils | 86.8%   | 88.3%   |
| Q1         | 82%     | 84.4%   |

##### Secondary – Exclusion incidence per one thousand pupils

|                      | 2022-23 | 2023-24 | 2024-25 |
|----------------------|---------|---------|---------|
| All pupils           | 32.7    | 26.0    | 17.3    |
| Q1                   | 59.0    | 43.2    | 20.7    |
| All Care experienced | 91.2    | 70.6    | 50.0    |

**% of pre-school Early Years children achieving 8 or more developmental milestones in Health & Wellbeing, Language & Communication, and Mathematics & Numeracy domains: 2020-21 to 2024-25**

|                            | 2022-23 | 2023-24 | 2024-25 |
|----------------------------|---------|---------|---------|
| Health & Wellbeing         | 92.5    | 95.5    | 96.0    |
| Language and Communication | 76.7    | 82.7    | 83.1    |
| Maths & Numeracy           | 88.0    | 88.7    | 91.7    |

1.5 At this stage schools have identified improvements and areas for development in a range of outcomes for individuals and groups of children and young people.

- Overall attendance of pupils in both primary and secondary sectors has increased by 0.8pp and 1.5pp respectively. There is a similar positive trend for

those young people living in Scottish Index of Multiple Deprivation (SIMD) quintile one where improvements have been 1.2pp and 2.4pp respectively.

- Secondary exclusions continue to reduce and are now at the lowest level for five years. Similarly, overall exclusion figures have decreased in primary schools when compared to 2024.
- Nationally published data from 2024 outlines that P1, 4 and 7 combined Curriculum for Excellence attainment in all aspects of literacy is now at the highest level for the past 4 years. Furthermore, there is a positive three-year trend in the attainment of quintile one learners in all literacy organisers and numeracy.
- Latest developmental milestones data shows a positive three-year trend in relation to health and wellbeing, language and communication, and maths and numeracy developmental milestones in early years. In addition, the data illustrated that the gap between the most and least deprived children has narrowed in all three developmental milestones when compared to data from 2023-24.
- The gap between the percentage of leavers in quintile one compared to quintile five achieving Level 4 Literacy and Numeracy has decreased steadily over the last three years by 1.8pp. However, it is noted that there has been an increase in the gap in the same measure at Level 5.
- Initial school leaver destinations for all leavers remain significantly above the national average whilst an improvement of 0.6pp on last year's performance is noted.

## **2. Strategic Equity Funding (SEF) – Stretch Aims**

- 2.1 SEF, introduced in 2022-23, has provided the local authority with greater flexibility in reducing the poverty-related attainment gap. This additional funding was initially focussed on improvements in learning, teaching and assessment with a particular focus on reading skills. Funding has also been used to support improvements in school attendance.
- 2.2 Each local authority is required to submit a number of stretch aims associated with accelerating progress in reducing the poverty-related attainment gap. These aims are focussed on the progress of children and young people in literacy, numeracy and outcomes in the senior phase. In addition, health and wellbeing measures have focussed on attendance, care experienced children's outcomes and exclusions.
- 2.3 South Ayrshire's stretch aims and progress to date can be found in Appendix 4.

## **3. Reporting**

- 3.1 As part of the conditions associated with the grant for SEF, the Education Authority is required to produce a report summarising the outcomes and performance at an authority level. To reduce duplication and bureaucracy, this is linked to existing reporting requirements as set in the Standards in Scotland's Schools etc. Act 2000. This report sets out a high-level summary of the progress of South Ayrshire schools in improving outcomes through the use of their PEF during 2024-25.
- 3.2 In line with the National Improvement Framework (NIF) priorities, the Educational Services Plan includes a number of activities which are intended to bring about improvement in the attainment and experiences for all children and young people. For example, improving reading, writing and mathematics throughout the years of the broad general education and improved attainment at the senior phase. The

improvements that establishments have made have realised benefits for all children and young people, including those experiencing deprivation.

#### **4. Interventions**

4.1 A range of measures were used to provide evidence of success in terms of improving attainment including standardised assessments, Curriculum for Excellence attainment, class and school assessments and data from Scottish National Assessments (SNA). Effective use of data plays a significant role in selecting, monitoring and targeting interventions.

4.2 Looking ahead, from analysing the PEF proposals for the new academic session, the bullet points below highlight some of the key messages in relation to how PEF is being used by schools across South Ayrshire in 2025-26.

- Almost all establishments (92%) are using their PEF allocation in part to implement strategies and supports that aim to raise attainment of targeted groups of young people. This is an increase of eight percentage points (pp) when compared to last session. Where this is the case, a range of strategies are being used which suit the needs, and PEF allocations, of each establishment. Examples include dedicated temporary promoted posts with a focus on tracking and monitoring the progress and supports for targeted cohorts, additional pupil support assistant (PSA) hours to provide targeted support in literacy and numeracy and Early Years Practitioners (EYPs) being used at Early Level for early intervention and support in improving literacy and numeracy outcomes.
- Almost all establishments (92%) are using part of their PEF allocation to improve the engagement of young people in their learning experiences. A wide range of strategies are being implemented in relation to this key indicator. These include EYPs to further develop play-based learning approaches in P1-P3, to fund a library assistant to further develop a positive reading culture across the school and purchasing new resources to enhance engagement in literacy and numeracy activities.
- Less than half of our establishments (38%) are using part of their PEF allocation to focus on improving attendance. This is line with session 2024-25. Where the additional funding is being used to improve attendance, strategies being utilised include the use of an Education Welfare Officer to provide targeted support to children and their families to improve attendance, additional PSA hours to support the use of a walking bus and the appointment of attendance leads in some secondary schools to track and monitor the attendance of specific targeted cohorts.
- A minority (19%) of schools have plans to use part of their PEF allocation to further develop inclusive practices. This is the most significant drop as 32% of schools used this funding to support this key theme last session. The reduction in funding being used for this key theme, could in part be due to a significant focus being placed on this theme during local authority twilight sessions and in-service days for all schools.

4.3 Head Teachers continue to engage with local authority and Education Scotland colleagues to support quality assurance arrangements in the use of Pupil Equity Funding and compliance with the national operational guidance. This includes PEF impact visits

carried out by a Quality Improvement Officer in collaboration with our link attainment advisor from Education Scotland.

## **5. Identification of Good Practice and Areas of Challenge**

5.1 The highlights and areas of challenge were noted from the plans submitted and evaluated by Head Teachers:

- A greater number of schools and senior leaders are using a wider range of data to conduct a robust contextual analysis. This is helping schools to identify specific gaps and to support the identification of needs within their own context. This is supporting improvement planning and the appropriate use of additional funding.
- In almost all cases, clear outcomes and measures are being used to support the implementation and evaluation of plans.
- There is scope to better evidence how staff, learners and parents/carers have been involved in the consultation of how this additional funding is being used to improve the experiences and outcomes of those most impacted by poverty.
- Progress in achieving South Ayrshire's stretch aims continues to be a significant focus for schools and the local authority. Work to support this is regularly shared at Head Teacher meetings.
- Continue to share the most effective strategies to address challenges in attendance of young people across all schools.

**Table 1. Attendance**

| Primary |                |          | Secondary |                |          |
|---------|----------------|----------|-----------|----------------|----------|
| Year    | South Ayrshire | National | Year      | South Ayrshire | National |
| 2020-21 | 95%            | 94%      | 2020-21   | 91%            | 89%      |
| 2021-22 | 92%            | *        | 2021-22   | 86%            | *        |
| 2022-23 | 92%            | 92%      | 2022-23   | 85%            | 88%      |
| 2023-24 | 93%            | 93%      | 2023-24   | 87%            | 88%      |
| 2024-25 | 94%            | *        | 2024-25   | 88%            | *        |

\* Published biennially until 2022-23 – denotes non-data year or not yet published

**Table 2. Exclusions – Primary and Secondary exclusion incidents per 1,000 pupils by deprivation (SIMD 2020v2 quintile), 2020-21 – 2024-25**

| Sector    | Year    | 20% Most Deprived | 2  | 3  | 4  | 20% Least Deprived |
|-----------|---------|-------------------|----|----|----|--------------------|
| Primary   | 2020-21 | 1                 | 3  | 2  | 3  | 0                  |
|           | 2021-22 | 5                 | 1  | 1  | 3  | 0                  |
|           | 2022-23 | 1                 | 2  | 0  | 2  | 0                  |
|           | 2023-24 | 9                 | 2  | 2  | 3  | 1                  |
|           | 2024-25 | 7                 | 2  | 1  | 0  | 1                  |
| Secondary | 2020-21 | 53                | 37 | 34 | 14 | 8                  |
|           | 2021-22 | 45                | 39 | 30 | 14 | 8                  |
|           | 2022-23 | 58                | 30 | 37 | 17 | 16                 |
|           | 2023-24 | 42                | 26 | 31 | 12 | 14                 |
|           | 2024-25 | 21                | 16 | 24 | 14 | 7                  |

**Table 3. Percentage of children with no developmental concerns in any domain at the 27-30 month review (by deprivation)**

|                | Year    | Q1   | Q2   | Q3   | Q4   | Q5   |
|----------------|---------|------|------|------|------|------|
| South Ayrshire | 2019/20 | 76.8 | 84.8 | 80.2 | 82.9 | 89.7 |
|                | 2020/21 | 65.9 | 73.5 | 77.8 | 82.0 | 76.4 |
|                | 2021/22 | 69.2 | 76.6 | 78.0 | 88.0 | 80.6 |
|                | 2022/23 | 73.7 | 77.6 | 75.9 | 79.0 | 86.9 |
|                | 2024/25 | 65.4 | 74.3 | 73.7 | 89.2 | 86.5 |
| Scotland       | 2019/20 | 68.3 | 75.0 | 78.9 | 81.1 | 82.6 |
|                | 2020/21 | 67.2 | 73.4 | 77.1 | 80.2 | 80.8 |
|                | 2021/22 | 64.5 | 71.1 | 75.7 | 78.5 | 78.4 |
|                | 2022/23 | 66.4 | 73.0 | 75.9 | 79.7 | 82.4 |
|                | 2024/25 | 69.7 | 75.0 | 79.0 | 81.3 | 84.1 |

Source: <https://www.opendata.nhs.scot/dataset/27-30-month-review-statistics>

**Table 4. Primary P1, P4 and P7: Percentage Achievement of Expected Levels by Deprivation (SIMD 2020v2 Quintile)**

| Deprivation | Session | Organiser |         |                       |          |          |
|-------------|---------|-----------|---------|-----------------------|----------|----------|
|             |         | Reading   | Writing | Listening and Talking | Literacy | Numeracy |
| Q1          | 21-22   | 68        | 59      | 78                    | 57       | 72       |
|             | 22-23   | 75        | 69      | 84                    | 68       | 76       |
|             | 23-24   | 77        | 71      | 86                    | 69       | 75       |
| Q2          | 21-22   | 78        | 71      | 83                    | 69       | 77       |
|             | 22-23   | 80        | 74      | 87                    | 73       | 79       |
|             | 23-24   | 83        | 79      | 90                    | 78       | 84       |
| Q3          | 21-22   | 79        | 72      | 86                    | 71       | 80       |
|             | 22-23   | 81        | 77      | 89                    | 76       | 82       |
|             | 23-24   | 84        | 79      | 92                    | 78       | 85       |
| Q4          | 21-22   | 85        | 79      | 93                    | 78       | 85       |
|             | 22-23   | 87        | 85      | 92                    | 84       | 89       |
|             | 23-24   | 90        | 87      | 95                    | 86       | 93       |
| Q5          | 21-22   | 88        | 85      | 92                    | 83       | 90       |
|             | 22-23   | 89        | 89      | 94                    | 87       | 92       |
|             | 23-24   | 91        | 89      | 95                    | 88       | 92       |



**Table 5. S3 (Level 3 or better): Percentage Achievement of Expected Levels by Deprivation (SIMD 2020v2 Quintile)**

| Deprivation | Session | Organiser |         |                       |          |          |
|-------------|---------|-----------|---------|-----------------------|----------|----------|
|             |         | Reading   | Writing | Listening and Talking | Literacy | Numeracy |
| Q1          | 21-22   | 78        | 76      | 78                    | 75       | 71       |
|             | 22-23   | 77        | 76      | 77                    | 75       | 83       |
|             | 23-24   | 88        | 88      | 88                    | 87       | 92       |
| Q2          | 21-22   | 88        | 86      | 88                    | 85       | 84       |
|             | 22-23   | 86        | 85      | 88                    | 84       | 88       |
|             | 23-24   | 89        | 89      | 90                    | 89       | 91       |
| Q3          | 21-22   | 88        | 87      | 89                    | 86       | 85       |
|             | 22-23   | 92        | 92      | 93                    | 91       | 92       |
|             | 23-24   | 93        | 92      | 92                    | 92       | 94       |
| Q4          | 21-22   | 90        | 89      | 90                    | 88       | 90       |
|             | 22-23   | 93        | 92      | 91                    | 91       | 92       |
|             | 23-24   | 94        | 94      | 93                    | 93       | 98       |
| Q5          | 21-22   | 94        | 93      | 94                    | 93       | 92       |
|             | 22-23   | 93        | 93      | 94                    | 93       | 95       |
|             | 23-24   | 94        | 94      | 95                    | 94       | 97       |

**Table 6. Percentage Gap in Achievement of Expected Levels: SIMD 2020v2 Q1 and Q5**

| Year Stage           | Session | Reading | Writing | Listening and Talking | Literacy | Numeracy |
|----------------------|---------|---------|---------|-----------------------|----------|----------|
| P1,4&7               | 2021-22 | 20      | 25      | 15                    | 27       | 18       |
|                      | 2022-23 | 14      | 20      | 11                    | 19       | 15       |
|                      | 2023-24 | 14      | 18      | 9                     | 19       | 17       |
|                      |         |         |         |                       |          |          |
| S3 Level 3 or better | 2021-22 | 16      | 17      | 16                    | 18       | 21       |
|                      | 2022-23 | 16      | 17      | 17                    | 18       | 12       |
|                      | 2023-24 | 6       | 7       | 7                     | 7        | 5        |
|                      |         |         |         |                       |          |          |
| S3 Level 4           | 2021-22 | 38      | 39      | 41                    | 38       | 33       |
|                      | 2022-23 | 34      | 33      | 34                    | 34       | 40       |
|                      | 2023-24 | 24      | 23      | 23                    | 26       | 35       |

**Table 7. Percentage Achievement of Level 4 Literacy and Numeracy and Gap in Achievement**

|                            | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|----------------------------|---------|---------|---------|---------|---------|
| 20% Most Deprived Leavers  | 86.9    | 85.6    | 83.1    | 82.0    | 83.1    |
| 20% Least Deprived Leavers | 97.5    | 97.2    | 97.9    | 96.5    | 96.1    |
|                            |         |         |         |         |         |
| Attainment Gap             | 10.6pp  | 11.7pp  | 14.8pp  | 14.5pp  | 12.9pp  |

2024-25 data will be available following Insight update in February 2026.

**Table 8. Percentage Achievement of Level 5 Literacy and Numeracy and Gap in Achievement**

|                                   | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|-----------------------------------|---------|---------|---------|---------|---------|
| <b>20% Most Deprived Leavers</b>  | 51.4    | 61.0    | 42.0    | 54.1    | 53.1    |
| <b>20% Least Deprived Leavers</b> | 89.0    | 88.9    | 82.1    | 83.5    | 89.9    |
|                                   |         |         |         |         |         |
| <b>Attainment Gap</b>             | 37.6pp  | 28pp    | 40pp    | 29.5pp  | 36.8pp  |

2024-25 data will be available following Insight update in February 2026.

**Table 9. Percentage Achievement of Level 6 Literacy and Numeracy and Gap in Achievement**

|                                   | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|-----------------------------------|---------|---------|---------|---------|---------|
| <b>20% Most Deprived Leavers</b>  | 14.8    | 12.8    | 7.3     | 5.9     | 8.2     |
| <b>20% Least Deprived Leavers</b> | 51.5    | 47.0    | 41.0    | 39.5    | 42.1    |
|                                   |         |         |         |         |         |
| <b>Attainment Gap</b>             | 36.8pp  | 34.2pp  | 33.7pp  | 33.6pp  | 33.9pp  |

2024-25 data will be available following Insight update in February 2026.

**Table 10. Percentage Achievement of Literacy and Numeracy Qualifications: 20% Most Deprived Leavers**

| Qualification    | Establishment  | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|------------------|----------------|---------|---------|---------|---------|---------|
| Level 4 Literacy | South Ayrshire | 92.9    | 90.9    | 88.6    | 89.2    | 87.2    |
|                  | SAC VC         | 84.6    | 88.7    | 86.5    | 89.2    | 84.7    |
| Level 5 Literacy | South Ayrshire | 70.0    | 74.3    | 62.6    | 69.8    | 59.7    |
|                  | SAC VC         | 63.4    | 70.0    | 64.4    | 65.3    | 63.5    |
| Level 6 Literacy | South Ayrshire | 38.3    | 47.6    | 28.8    | 30.6    | 32.9    |
|                  | SAC VC         | 36.6    | 40.8    | 32.5    | 34.2    | 33.5    |
| Level 4 Numeracy | South Ayrshire | 88.0    | 87.7    | 85.4    | 83.3    | 87.2    |
|                  | SAC VC         | 82.7    | 84.7    | 82.0    | 84.1    | 80.3    |
| Level 5 Numeracy | South Ayrshire | 56.8    | 64.2    | 52.5    | 60.4    | 59.3    |
|                  | SAC VC         | 52.0    | 58.3    | 51.1    | 53.4    | 52.3    |
| Level 6 Numeracy | South Ayrshire | 15.3    | 13.9    | 7.3     | 7.2     | 8.2     |
|                  | SAC VC         | 15.0    | 14.5    | 11.7    | 12.3    | 13.4    |
|                  |                |         |         |         |         |         |
| No. Leavers      | South Ayrshire | 183     | 187     | 219     | 222     | 243     |
|                  | SAC VC         | 1,830   | 1,870   | 2,190   | 2,220   | 2,430   |

2024-25 data will be available following Insight update in February 2026.

**Table 11. Leaver Initial Destinations - % leavers moving into a positive destination**

| Quintile           | Establishment      | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|--------------------|--------------------|---------|---------|---------|---------|---------|
| <b>Q1</b>          | South Ayrshire     | 98.4    | 97.3    | 99.1    | 96.4    | 99.6    |
|                    | Virtual Comparator | 90.1    | 92.7    | 93.2    | 93.2    | 92.8    |
|                    | National           | 90.0    | 92.8    | 93.4    | 94.0    | 93.6    |
| <b>Q2</b>          | South Ayrshire     | 98.8    | 98.3    | 98.7    | 96.5    | 97.7    |
|                    | Virtual Comparator | 90.9    | 95.0    | 96.4    | 95.4    | 95.6    |
|                    | National           | 91.7    | 94.5    | 94.9    | 94.7    | 94.4    |
| <b>Q3</b>          | South Ayrshire     | 97.4    | 98.6    | 98.0    | 99.3    | 98.4    |
|                    | Virtual Comparator | 93.5    | 95.0    | 96.4    | 95.7    | 95.2    |
|                    | National           | 94.1    | 95.9    | 95.9    | 96.3    | 95.8    |
| <b>Q4</b>          | South Ayrshire     | 99.3    | 99.4    | 98.4    | 98.5    | 99.4    |
|                    | Virtual Comparator | 96.2    | 97.6    | 97.5    | 96.8    | 97.5    |
|                    | National           | 95.2    | 96.8    | 97.0    | 97.0    | 97.1    |
| <b>Q5</b>          | South Ayrshire     | 98.5    | 98.0    | 98.7    | 100.0   | 98.7    |
|                    | Virtual Comparator | 97.4    | 97.9    | 97.8    | 97.6    | 97.5    |
|                    | National           | 96.3    | 97.6    | 97.8    | 97.7    | 97.9    |
| <b>All Leavers</b> | South Ayrshire     | 98.4    | 98.3    | 98.6    | 98.1    | 98.7    |
|                    | Virtual Comparator | 93.5    | 95.7    | 96.3    | 95.6    | 95.6    |
|                    | National           | 93.4    | 95.5    | 95.7    | 95.9    | 95.7    |
|                    |                    |         |         |         |         |         |
| <b>Nº leavers</b>  | South Ayrshire     | 999     | 1,123   | 1,180   | 1,200   | 1,201   |

**Table 12. Leaver Initial Destinations – % Gap between Quintile 1 and All Leavers**

|                                  | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|----------------------------------|---------|---------|---------|---------|---------|
| <b>20% Most Deprived Leavers</b> | 98.4    | 97.3    | 99.1    | 96.4    | 99.6    |
| <b>All Leavers</b>               | 98.4    | 98.3    | 98.6    | 98.1    | 98.7    |
|                                  |         |         |         |         |         |
| <b>Leavers Destination Gap</b>   | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| <b>South Ayrshire</b>            | 0.1     | 0.7     | -0.4    | 3.6     | -0.9    |
| <b>Virtual Comparator</b>        | 7.2     | 5.2     | 4.7     | 4.4     | 4.7     |
| <b>National</b>                  | 6.3     | 4.8     | 4.4     | 3.7     | 4.3     |

| <b>Appendix 3</b>                    |                                                                                             |
|--------------------------------------|---------------------------------------------------------------------------------------------|
| <b>STANDARDS AND QUALITY REPORTS</b> |                                                                                             |
| <b>School</b>                        | <b>Link to Standards and Quality Report</b>                                                 |
| Alloway Primary                      | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Annbank Primary                      | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Ayr Academy                          | <a href="#">Standards and Quality Report - 2023-2024</a>                                    |
| Ayr Grammar Primary                  | <a href="#">Standards and Quality Report - June 2024</a>                                    |
| Ballantrae Primary                   | <a href="#">Standards and Quality Report - 2022-2023</a>                                    |
| Barassie Primary                     | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Barr Primary                         | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Barrhill Primary                     | <a href="#">Standards and Quality Report - June 2025</a>                                    |
| Belmont Academy                      | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Braehead Primary                     | <a href="#">Standards and Quality Report - June 2025</a>                                    |
| Carrick Academy                      | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Colmonell Primary                    | <a href="#">Standards and Quality Report - 2023-2024</a>                                    |
| Coylton Primary                      | <a href="#">Standards and Quality Report - June 2025</a>                                    |
| Crosshill Primary                    | <a href="#">Standards and Quality Report - 2022-2023</a>                                    |
| Culzean Primary                      | <a href="#">Standards and Quality Report - 2023-2024</a>                                    |
| Dailly Primary                       | <a href="#">Standards and Quality Report - 2021-2022</a>                                    |
| Dalmling Primary                     | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Doonfoot Primary                     | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Dundonald Primary                    | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Fisherton Primary                    | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Forehill Primary                     | <a href="#">Standards and Quality Report - June 2024</a>                                    |
| Girvan Academy                       | <a href="#">Standards and Quality Report - 2023-2024</a>                                    |
| Girvan Primary                       | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Glenburn Primary                     | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Heathfield Primary                   | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Holmston Primary                     | <a href="#">Standards and Quality Report - June 2024</a>                                    |
| Invergarven School                   | <a href="#">Standards and Quality Report - 2022-2023</a>                                    |
| Kincaidston Primary                  | <a href="#">Standards and Quality Report - Parent Zone</a>                                  |
| Kingcase Primary                     | <a href="#">Standards and Quality Report - June 2025</a>                                    |
| Kirkmichael Primary                  | <a href="#">Standards and Quality Report - Improvement Priorities</a> (Link on page)        |
| Kyle Academy                         | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Maidens Primary                      | <a href="#">Standards and Quality Report - School Homepage</a> (Access via Information tab) |
| Marr College                         | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Minishant Primary                    | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Monkton Primary                      | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Muirhead Primary                     | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| Newton Primary                       | <a href="#">Standards and Quality Report - 2023-2024</a>                                    |
| Prestwick Academy                    | <a href="#">Standards and Quality Report - 2023-2024</a>                                    |
| Queen Margaret Academy               | <a href="#">Standards and Quality Report - 2023-2024</a>                                    |
| Sacred Heart Primary                 | <a href="#">Standards and Quality Report - 2023</a>                                         |
| Southcraig School                    | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |
| St Cuthbert's Primary                | <a href="#">Standards and Quality Report - School Policies/Documents Homepage</a>           |
| St John's Primary                    | <a href="#">Standards and Quality Report - 2025</a>                                         |
| St Ninian's Primary                  | <a href="#">Standards and Quality - School Improvement Homepage</a> (Link on page)          |
| St Patrick's Primary                 | <a href="#">Standards and Quality Report - Homepage</a>                                     |
| Straiton Primary                     | <a href="#">Standards and Quality Report - 2024-2025</a>                                    |

|                          |                                                          |
|--------------------------|----------------------------------------------------------|
| <b>Struthers Primary</b> | <a href="#">Standards and Quality Report - 2024-2025</a> |
| <b>Symington Primary</b> | <a href="#">Standards and Quality Report - 2024-2025</a> |
| <b>Tarbolton Primary</b> | <a href="#">Standards and Quality Report - June 2025</a> |
| <b>Troon Primary</b>     | <a href="#">Standards and Quality Report - 2024-2025</a> |



Making a Difference Every Day

## South Ayrshire Council Stretch Aims 2022-23 through 2025-26

| ACEL P1,4,7 Literacy                            |                |               |                 |                 |                |
|-------------------------------------------------|----------------|---------------|-----------------|-----------------|----------------|
|                                                 | Overall levels | FME           | SIMD Quintile 1 | SIMD Quintile 5 | Gap (Q1-5)     |
| SAC pre-covid (2016-17 – 2018-19) average / max | 76% / 80%      | 62% / 66%     | 65% / 69%       | 88% / 91%       | 23pp / 26pp    |
| National pre-covid average / max                | 71% / 72%      | Not published | 61% / 63%       | 83% / 84%       | 22pp / 22pp    |
| SAC 2022-23 target (result)                     | 79% (77%)      | 59% (62%)     | 67% (68%)       | 89% (87%)       | 22pp (19pp)    |
| SAC 2023-24 target range (result)               | 78-80% (79%)   | 59-65% (64%)  | 69-72% (69%)    | 88-90% (88%)    | 16-21pp (19pp) |
| SAC 2024-25 target range                        | 80-82%         | 64-68%        | 72-75%          | 90-91%          | 16-19pp        |
| SAC 2025-26 target range                        | 80-82%         | 61-65%        | 66-69%          | 89-92%          | 16-19pp        |

| ACEL P1,4,7 Numeracy                            |                |               |                 |                 |                |
|-------------------------------------------------|----------------|---------------|-----------------|-----------------|----------------|
|                                                 | Overall levels | FME           | SIMD Quintile 1 | SIMD Quintile 5 | Gap (Q1-5)     |
| SAC pre-covid (2016-17 – 2018-19) average / max | 85% / 85%      | 73% / 73%     | 78% / 80%       | 93% / 93%       | 15pp / 18pp    |
| National pre-covid average / max                | 78% / 79%      | Not published | 70% / 72%       | 88% / 88%       | 17pp / 18pp    |
| SAC 2022-23 target (result)                     | 84% (83%)      | 68% (69%)     | 77% (76%)       | 92% (92%)       | 15pp (15pp)    |
| SAC 2023-24 target range (result)               | 84-86% (85%)   | 68-70% (72%)  | 77-80% (75%)    | 92-93% (92%)    | 12-16pp (17pp) |
| SAC 2024-25 target range (result)               | 85-87%         | 70-72%        | 80-82%          | 92-94%          | 11-14pp        |
| SAC 2025-26 target range                        | 86-89%         | 72-75%        | 75-78%          | 93-95%          | 14-17pp        |

| 1@5 leavers                       |                |              |                 |                 |                |
|-----------------------------------|----------------|--------------|-----------------|-----------------|----------------|
|                                   | Overall levels | FME          | SIMD Quintile 1 | SIMD Quintile 5 | Gap (Q1-5)     |
| SAC pre-covid (2017-18 / 2018-19) | 91% / 90%      | 67% / 70%    | 81% / 80%       | 98% / 94%       | 17pp / 14pp    |
| National pre-covid                | 88% / 88%      | 70% / 70%    | 78% / 79%       | 96% / 96%       | 18pp / 17pp    |
| SAC 2021-22 result                | 92%            | 71%          | 82%             | 97%             | 15pp           |
| SAC 2022-23 result                | 89%            | 68%          | 78%             | 98%             | 20pp           |
| SAC 2023-24 target range (result) | 92-94% (86%)   | 72-74% (65%) | 82-85% (73%)    | 94-97% (97%)    | 12-15pp (24pp) |
| SAC 2024-25 target range          | 93-94%         | 74-77%       | 84-86%          | 95-98%          | 11-14pp        |
| SAC 2025-26 target range          | 88-91%         | 67-71%       | 77-81%          | 97-98%          | 16-20pp        |

| <b>1@6 leavers</b>                       |                       |                     |                        |                        |                       |
|------------------------------------------|-----------------------|---------------------|------------------------|------------------------|-----------------------|
|                                          | <b>Overall levels</b> | <b>FME</b>          | <b>SIMD Quintile 1</b> | <b>SIMD Quintile 5</b> | <b>Gap (Q1-5)</b>     |
| <b>SAC pre-covid (2017-18 / 2018-19)</b> | <b>68% / 66%</b>      | <b>33% / 32%</b>    | <b>46% / 45%</b>       | <b>82% / 79%</b>       | <b>36pp / 34pp</b>    |
| <b>National pre-covid</b>                | <b>66% / 66%</b>      | <b>38% / 38%</b>    | <b>49% / 51%</b>       | <b>85% / 83%</b>       | <b>35pp / 33pp</b>    |
| <b>SAC 2021-22 result</b>                | <b>67%</b>            | <b>38%</b>          | <b>39%</b>             | <b>86%</b>             | <b>47pp</b>           |
| <b>SAC 2022-23 result</b>                | <b>63%</b>            | <b>31%</b>          | <b>45%</b>             | <b>86%</b>             | <b>40pp</b>           |
| <b>SAC 2023-24 target range (result)</b> | <b>68-70% (64%)</b>   | <b>38-40% (35%)</b> | <b>40-44% (46%)</b>    | <b>86-88% (86%)</b>    | <b>42-48pp (41pp)</b> |
| <b>SAC 2024-25 target range</b>          | <b>70-72%</b>         | <b>40-42%</b>       | <b>45-48%</b>          | <b>88-90%</b>          | <b>40-45pp</b>        |
| <b>SAC 2025-26 target range</b>          | <b>66-68%</b>         | <b>36-39%</b>       | <b>46-48%</b>          | <b>88-90%</b>          | <b>40-42pp</b>        |

| <b>Participation 16-19</b>         |                       |                        |                        |                      |
|------------------------------------|-----------------------|------------------------|------------------------|----------------------|
|                                    | <b>Overall Levels</b> | <b>SIMD Quintile 1</b> | <b>SIMD Quintile 5</b> | <b>Gap (Q1-5)</b>    |
| <b>SAC 2022-23 target (result)</b> | <b>94% (95.6%)</b>    | <b>90% (91.9%)</b>     | <b>96.3% (97.9%)</b>   | <b>6.3pp (6.0pp)</b> |
| <b>SAC 2023-24 target (result)</b> | <b>95-96% (95.3%)</b> | <b>92-93% (91.5%)</b>  | <b>97-98% (97.8%)</b>  | <b>8pp (6.2pp)</b>   |
| <b>SAC 2024-25 target (result)</b> | <b>96-97% (95.6%)</b> | <b>93-95% (91.3%)</b>  | <b>98-99% (97.9%)</b>  | <b>7-8pp (6.6pp)</b> |
| <b>SAC 2025-26 target range</b>    | <b>95-97%</b>         | <b>91-93%</b>          | <b>97-98%</b>          | <b>4-7pp</b>         |



| Primary attendance          |                |                |                |               |
|-----------------------------|----------------|----------------|----------------|---------------|
| Annual trajectory           | Overall levels | SIMD Q1        | SIMD Q5        | Gap (Q1 – Q5) |
| SAC 2023-24 target (result) | 92-94% (92.7%) | 90-92% (90.2%) | 94-95% (94.7%) | 2-5pp (4.5pp) |
| SAC 2024-25 target (result) | 93-95% (93.5%) | 91-93% (91.4%) | 94-96% (95.3%) | 1-5pp (3.9pp) |
| SAC 2025-26 target range    | 94-95%         | 91-93%         | 95-96%         | 2-5pp         |

| Secondary attendance        |                |                |                |                |
|-----------------------------|----------------|----------------|----------------|----------------|
| Annual trajectory           | Overall levels | SIMD Q1        | SIMD Q5        | Gap (Q1 – Q5)  |
| SAC 2023-24 target (result) | 86-88% (86.8%) | 81-84% (82.0%) | 90-92% (90.7%) | 6-9pp (8.7pp)  |
| SAC 2024-25 target (result) | 88-90% (88.3%) | 83-86% (84.4%) | 91-93% (91.9%) | 5-10pp (7.5pp) |
| SAC 2025-26 target range    | 89-90%         | 85-87%         | 92-93%         | 5-8pp          |

| Exclusion incidence per 1,000 pupils |       |       |       |       |                       |                       |                       |              |
|--------------------------------------|-------|-------|-------|-------|-----------------------|-----------------------|-----------------------|--------------|
| Primary                              | 18-19 | 19-20 | 20-21 | 21-22 | S. Aim (result) 22-23 | S. Aim (result) 23-24 | S. Aim (result) 24-25 | S. Aim 25-26 |
| Incidents per 1,000 pupils           | 3.4   | 1.4   | 1.9   | 1.8   | 1.5 (0.8)             | 0.7 (3.3)             | 0.7 (2.4)             | 0.6          |
| Rate re Q1 - most deprived           | 7.9   | 3.9   | 1.3   | 4.7   | 2.0 (0.7)             | 0.7 (8.6)             | 0.6 (7.5)             | 0.6          |
| Rate - all looked after              | 14.5  | -     | -     | -     | 0 (0)                 | 0 (0)                 | 0 (23.3)              | 0            |
| Rate – previously LA                 | 9.4   | -     | 23.3  | 31.5  | 15 (0)                | 0 (0)                 | 0 (9.7)               | 0            |

| Exclusion incidence per 1,000 pupils |       |       |       |       |                             |                             |                             |                 |
|--------------------------------------|-------|-------|-------|-------|-----------------------------|-----------------------------|-----------------------------|-----------------|
| Secondary                            | 18-19 | 19-20 | 20-21 | 21-22 | S. Aim<br>(result)<br>22-23 | S. Aim<br>(result)<br>23-24 | S. Aim<br>(result)<br>24-25 | S. Aim<br>25-26 |
| Incidents per<br>1,000 pupils        | 34.7  | 19.3  | 30.2  | 28.2  | 25<br>(32.7)                | 25<br>(26.0)                | 23<br>(17.3)                | 22              |
| Rate re Q1 -<br>most deprived        | 92.1  | 45.0  | 54.3  | 44.5  | 43<br>(59.0)                | 43<br>(43.2)                | 42<br>(20.7)                | 41              |
| Rate - all<br>looked after           | 164.6 | 29.0  | 115.0 | 19.2  | 30<br>(34.2)                | 26<br>(42.7)                | 24<br>(29.4)                | 22              |
| Rate –<br>previously LA              | 116.7 | 104.9 | 113.9 | 118.8 | 100<br>(133.8)              | 100<br>(92.1)               | 90<br>(63.3)                | 85              |

| Breadth & Depth: leavers looked after at or away from home |               |                 |                 |                 |                      |
|------------------------------------------------------------|---------------|-----------------|-----------------|-----------------|----------------------|
|                                                            | 1@3           | 1@4             | 5@3             | 5@4             | Nº pupils            |
| SAC 2021-22<br>result                                      | 95%           | 90%             | 90%             | 57%             | 21                   |
| SAC 2022-23<br>target range<br>(result)                    | 100%<br>(95%) | 90%<br>(82%)    | 90%<br>(73%)    | 60%<br>(41%)    | 22                   |
| SAC 2023-24<br>target range<br>(result)                    | 100%<br>(82%) | 91-92%<br>(79%) | 90-91%<br>(82%) | 60-62%<br>(64%) | 28                   |
| SAC 2024-25<br>target range                                | 100%          | 92-93%          | 91-92%          | 62-64%          | Published<br>Feb '26 |
| SAC 2025-26<br>target                                      | 100%          | 94%             | 92%             | 65%             | Published<br>Feb '27 |

| Literacy & Numeracy:<br>all care experienced leavers |                     |                     |                     |                     |                      |
|------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
|                                                      | Level 4<br>Literacy | Level 4<br>Numeracy | Level 5<br>Literacy | Level 5<br>Numeracy | No pupils            |
| SAC 2021-22                                          | 77.2%               | 77.2%               | 45.6%               | 28.1%               | 57                   |
| SAC 2022-23<br>target range<br>(result)              | 80%<br>(69.0%)      | 75%<br>(63.8%)      | 40%<br>(37.9%)      | 40%<br>(37.9%)      | 59                   |
| SAC 2023-24<br>target range<br>(result)              | 80-82%<br>(74.2%)   | 75-79%<br>(72.6%)   | 40-44%<br>(32.3%)   | 40-44%<br>(38.7%)   | 62                   |
| SAC 2024-25<br>target range                          | 82-84%              | 79-82%              | 44-49%              | 44-49%              | Published<br>Feb '26 |
| SAC 2025-26<br>target                                | 85%                 | 84%                 | 50%                 | 50%                 | Published<br>Feb '27 |

| ACEL P1,4,7 Literacy: all care experienced |       |       |       |       |                             |                             |                             |                 |
|--------------------------------------------|-------|-------|-------|-------|-----------------------------|-----------------------------|-----------------------------|-----------------|
|                                            | 17-18 | 18-19 | 20-21 | 21-22 | S. Aim<br>(result)<br>22-23 | S. Aim<br>(result)<br>23-24 | S. Aim<br>(result)<br>24-25 | S. Aim<br>25-26 |
| Care<br>Experienced                        | 44%   | 47%   | 35%   | 33%   | 45%<br>(56%)                | 56-58%<br>(59%)             | 58-60%                      | 63%             |
| All pupils                                 | 78%   | 80%   | 69%   | 72%   | 79%<br>(77%)                | 78-80%<br>(80%)             | 80-82%                      | 80-82%          |
| Gap                                        | 34pp  | 33pp  | 34pp  | 39pp  | 34pp<br>(21pp)              | (20pp)                      | -                           | 20pp            |

| ACEL P1,4,7 Numeracy: all care experienced |       |       |       |       |                             |                             |                             |                 |
|--------------------------------------------|-------|-------|-------|-------|-----------------------------|-----------------------------|-----------------------------|-----------------|
|                                            | 17-18 | 18-19 | 20-21 | 21-22 | S. Aim<br>(result)<br>22-23 | S. Aim<br>(result)<br>23-24 | S. Aim<br>(result)<br>24-25 | S. Aim<br>25-26 |
| Care<br>Experienced                        | 56%   | 53%   | 42%   | 49%   | 56%<br>(64%)                | 64-66%<br>(59%)             | 66-69%                      | 70%             |
| All pupils                                 | 85%   | 84%   | 78%   | 81%   | 84%<br>(83%)                | 84-86%<br>(86%)             | 85-87%                      | 86-89%          |
| Gap                                        | 29pp  | 31pp  | 36pp  | 32pp  | 28pp<br>(19pp)              | (26pp)                      |                             | 18pp            |

**1. Proposal details**

|                                                                                |                                         |
|--------------------------------------------------------------------------------|-----------------------------------------|
| Proposal Title<br><b>Update on Pupil Equity Fund and Strategic Equity Fund</b> | Lead Officer<br><b>Scott Mulholland</b> |
|--------------------------------------------------------------------------------|-----------------------------------------|

**2. Which communities, groups of people, employees or thematic groups do you think will be, or potentially could be, impacted upon by the implementation of this proposal? Please indicate whether these would be positive or negative impacts**

| Community, Groups of People or Themes                                                         | Negative Impacts | Positive impacts |
|-----------------------------------------------------------------------------------------------|------------------|------------------|
| The whole community of South Ayrshire                                                         | -                | -                |
| People from different racial groups, ethnic or national origin.                               | -                | -                |
| Women and/or men (boys and girls)                                                             | -                | X                |
| People with disabilities                                                                      | -                | -                |
| People from particular age groups for example older people, children and young people         | -                | X                |
| Lesbian, gay, bisexual and heterosexual people                                                | -                | -                |
| People who are proposing to undergo, are undergoing or have undergone a process to change sex | -                | -                |
| Pregnant women and new mothers                                                                | -                | -                |
| People who are married or in a civil partnership                                              | -                | -                |
| People who share a particular religion or belief                                              | -                | -                |
| Thematic Groups: Health, Human Rights, Rurality and Deprivation                               | -                | -                |

**3. Do you have evidence or reason to believe that the proposal will support the Council to:**

| General Duty and other Equality Themes                                            | Level of Negative and/or Positive Impact (high, medium or low) |
|-----------------------------------------------------------------------------------|----------------------------------------------------------------|
| Eliminate discrimination and harassment faced by particular communities or groups | Low impact                                                     |
| Promote equality of opportunity between particular communities or groups          | Low impact                                                     |
| Foster good relations between particular communities or groups                    | Low impact                                                     |
| Promote positive attitudes towards different communities or groups                | Low impact                                                     |
| Increase participation of particular communities or groups in public life         | Low Impact                                                     |
| Improve the health and wellbeing of particular communities or groups              | Low impact                                                     |
| Promote the human rights of particular communities or groups                      | Low impact                                                     |
| Tackle deprivation faced by particular communities or groups                      | Low Impact                                                     |

**4. Summary Assessment**

|                                                                                                                                                                                                                                                                                                                                                                                                 |  |                                                                                                |                                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|------------------------------------------------------------------------------------------------|----------------------------------------|
| <b>Is a full Equality Impact Assessment (EQIA) required?</b><br>(A full EQIA must be carried out on all high and medium impact proposals)                                                                                                                                                                                                                                                       |  | Yes <input type="checkbox"/>                                                                   | No <input checked="" type="checkbox"/> |
| <b>Rationale for decision:</b><br><br>The proposals in this report allow scrutiny of performance. The report does not involve proposals for policies, strategies, procedures, processes, financial decisions and activities (including service delivery), both new and at review, that affect the Council's communities and employees, therefore an equality impact assessment is not required. |  |                                                                                                |                                        |
| Signed: <b>Scott Mulholland</b>                                                                                                                                                                                                                                                                                                                                                                 |  | Director of Education                                                                          |                                        |
| Date: <b>27/10/2025</b>                                                                                                                                                                                                                                                                                                                                                                         |  | Copy to <a href="mailto:equalities@south-ayrshire.gov.uk">equalities@south-ayrshire.gov.uk</a> |                                        |

**South Ayrshire Council**

**Report by Chief Financial Officer  
to Cabinet  
of 25 November 2025**

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**Subject:      Annual Procurement Report 2025**

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**1.      Purpose**

- 1.1      The purpose of this report is to seek approval for the publication of the Council's Annual Procurement Report 2025 which details the Council's procurement activity between 1 April 2024 and 31 March 2025.

**2.      Recommendation**

**2.1      It is recommended that the Cabinet:**

- 2.1.1      approves the Annual Procurement Report 2025 attached as Appendix 1; and**
- 2.1.2      requests that officers forward this report to the Scottish Government before it is published on the Council's website.**

**3.      Background**

- 3.1      To comply with [Section 18\(1\) of the Procurement Reform \(Scotland\) Act 2014](#) the Council, is obliged to prepare or revise a procurement strategy in relation to its financial year and must also prepare and publish an annual procurement report on its regulated procurement activities as soon as is reasonably practicable after the end of its financial year. A regulated procurement is any procurement for supplies or services with a value over £50,000 and for works contracts with a value of over £2 million.
- 3.2      The annual procurement report must include:
- 3.2.1      a summary of the regulated procurements that have been completed during the year covered by the report;
- 3.2.2      a review of whether those procurements complied with the contracting authority's procurement strategy;
- 3.2.3      a summary of any community benefit requirements imposed as part of regulated procurements and any steps taken to facilitate the involvement of supported businesses in regulated procurements; and
- 3.2.4      a summary of the regulated procurements the authority expects to commence in the next two financial years.

- 3.3 If approved by the Cabinet and in accordance with the Scottish Government's requirements, the Council's annual procurement report must be sent, by e-mail, to the Scottish Government and then made publicly available, online.

#### **4. Detail**

- 4.1 The Council's Annual Procurement Report 2025 (Appendix 1) summarises the performance and achievements of the Council in delivering its Procurement Strategy and covers the period between 1 April 2024 and 31 March 2025.
- 4.2 The Council's Annual Procurement Report 2025 (Appendix 1) includes Performance Indicators based on the figures from 2024/25 financial year. The Council's overall spend with third party suppliers in 2024/25 was £239M. Some areas to highlight are below:
- 4.2.1 The percentage of South Ayrshire based suppliers used was 27.4% in 2024/25.
- 4.2.2 The percentage of new Council contracts awarded to organisations located within South Ayrshire was 18% in 2024/25; and
- 4.2.3 Procurement reviewed 338 of the Council's contracted suppliers and held 17 supplier review meetings in 2024/25. A formal review meeting is held when a supplier's performance drops below a satisfactory level and any actions required to remedy the situation are put in place and tracked.
- 4.3 It is proposed that Cabinet approves the Annual Procurement Report 2025 and agree that it is sent to the Scottish Government in November 2025 before being published on the Council's website.

#### **5. Legal and Procurement Implications**

- 5.1 Legal implications arising from this report are that the Council must prepare an annual procurement report that complies with [Section 18\(1\) of the Procurement Reform \(Scotland\) Act 2014.](#)
- 5.2 Procurement Implications arising from this report are that the Council's Procurement Service have prepared the Council's Annual Procurement Report 2025 and are satisfied that the updated annual procurement report meets all of the requirements of Section [18\(1\) of the Procurement Reform \(Scotland\) Act 2014.](#)

#### **6. Financial Implications**

- 6.1 Not applicable.

#### **7. Human Resources Implications**

- 7.1 Not applicable.

#### **8/**

#### **8. Risk**

- 8.1 ***Risk Implications of Adopting the Recommendations***

8.1.1 There are no risks associated with adopting the recommendations.

## 8.2 ***Risk Implications of Rejecting the Recommendations***

8.2.1 Rejecting the recommendation may impact on the reputation of the Council and/ or may give rise to breach of statute, legal challenge or Council liability.

## 9. **Integrated Impact Assessment (incorporating Equalities)**

9.1 The proposals in this report do not require to be assessed through an Integrated Impact Assessment. This is a financial and performance update only.

## 10. **Sustainable Development Implications**

10.1 ***Considering Strategic Environmental Assessment (SEA)*** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## 11. **Options Appraisal**

11.1 An options appraisal has not been carried out in relation to the subject matter of this report.

## 12. **Link to Council Plan**

12.1 The matters referred to in this report contribute to the Council strategic objective of Priority 2 Live, Work Learn, work and economy and Priority 3 Community Engagement of the current Council Plan 2023 – 2028.

13. **Link to Shaping Our Future Council** Yes ☐ No ☒

13.1 Not applicable.

## 14. **Results of Consultation**

14.1 There has been no public consultation on the contents of this report.

14.2 Consultation has taken place with Councillor Ian Davis, Policy Lead for Finance and Corporate Services, and the contents of this report reflect any feedback provided.

## 15. **Next Steps for Decision Tracking Purposes**

15.1 If the recommendations above are approved by Members, the Chief Financial Officer will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Leadership Panel Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>                  | <b><i>Due date</i></b> | <b><i>Managed by</i></b>   |
|-----------------------------------------------|------------------------|----------------------------|
| Publication of Annual Procurement Report 2025 | 1 December 2025        | Service Lead - Procurement |

**Background Papers**    **None**

**Person to Contact**    **David Alexander, Service Lead - Procurement**  
**County Buildings, Wellington Square, Ayr KA7 1DR**  
**Phone 01292 612143**  
**E-mail david.alexander3@south-ayrshire.gov.uk**

**Date:**    **29 October 2025**



# Annual Procurement Report



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## Section 2 – Introduction

This Annual Procurement Report summaries the performance and achievements of the Council in delivering its Procurement Strategy and covers the period between 1 April 2024 and 31 March 2025.

The Council's Procurement Strategy covering this period sets out the procurement objectives of the Council for the financial years 2024-2025.

The Procurement Strategy is closely aligned to the [Council Plan 2023-2028](#) which outlines the Council's priorities and objectives over the next five years.

The Procurement Strategy enables the Council to understand how procurement contributes towards the Council's vision and provides focus and direction for procurement activities, ensuring a long-term perspective is in place within a framework of policies, procedures, standards, collaboration and improvement planning.

In order to support delivery of the Council Plan, the Procurement Strategy covering the period included 4 Key Objectives:

1. Procurement Capability Development;
2. Maximising Efficiencies Through Procurement;
3. Development of Collaborative Opportunities; and
4. Fulfilment of Sustainable Procurement Duties.

The delivery of these Key Objectives helps support the Council as it continues to face significant challenges to balance the increase in demands for services against reducing budgets and resources.

The procurement landscape in Scotland also continues to evolve. The current procurement regulations introduced in 2015, coupled with financial and economic pressures, requires the support of a strategic Procurement function to assist Services to achieve Best Value; make new efficiencies within existing contracts; manage suppliers; while also ensuring compliance to the legislation that governs public procurement.

Overall, the period between 1 April 2024 and 31 March 2025 the following report sets out the achievements and future plans for the Council's procurement. During the reporting period:

- **238** procurements were completed. All were carried out in accordance with the Council's Procurement Strategy;
- Community benefits were included in a total of **59** procurements awarded; and;
- **129** procurements are expected to be awarded in the next 2 financial years, not including ad-hoc or reactive requirements.

### Section 3 – Summary of Regulated Procurements Completed

A regulated procurement is any procurement for supplies or services with a value over £50,000 and for works contracts with a value of over £2 million. A regulated procurement is completed when the contract is awarded, and an award notice is published on Public Contracts Scotland web portal.

Table 1 below shows a summary of all Regulated Procurements awarded by the Council between 1 April 2024 and 31 March 2025.

**Table 1. Summary of Regulated Procurements**

|                                                            |                     |
|------------------------------------------------------------|---------------------|
| Number of regulated procurements awarded                   | <b>65</b>           |
| Total estimated value of awarded regulated procurements    | <b>£147,838,170</b> |
| Number of light touch contracts let during the period      | <b>17</b>           |
| Average number of bids received                            | <b>5</b>            |
| % of contracts awarded to SMEs during the reporting period | <b>61%</b>          |
| Average processing time for a procurement exercise         | <b>124 Days</b>     |

Further details of the Regulated Procurements awarded by the Council between 1 April 2024 and 31 March 2025 can be found at Annex 1 of this Annual Procurement Report on page 18.

## Section 4 – Review of Regulated Procurement Compliance

The Council is committed to ensuring all regulated procurements comply with both the Council's Procurement Strategy and all relevant legislation. All awarded contracts are published on the monthly updated Contract Register and in addition, lessons learned, or good practice are recorded in each Tender Outcome Report and shared with the wider Procurement Team and relevant service.

This includes compliance with Sustainable Procurement Duties;

|                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Community Benefit Requirements</b>                                               | <p>Fully Complied:</p> <ul style="list-style-type: none"> <li>• All contracts above the Regulated Procurement Threshold contained a community benefit requirement</li> <li>• Community benefits delivered are recorded and published</li> <li>• No challenges or complaints were received regarding publication of Community Benefit clauses</li> </ul>                                                                                                                            |
| <b>Consulting and Engaging with Stakeholders</b>                                    | <p>Fully Complied:</p> <ul style="list-style-type: none"> <li>• Market research carried out prior to tendering to ensure appropriate consultation with both internal and external stakeholders</li> <li>• Contract strategies developed and approved prior to the publication of contracts</li> <li>• No challenges or complaints were received regarding communications from Procurement</li> </ul>                                                                               |
| <b>Payment of a Living Wage</b>                                                     | <p>Fully Complied:</p> <ul style="list-style-type: none"> <li>• Where relevant and proportionate sustainability requirements, including support for Fair Working Practices and the Living Wage were included in contract documents</li> <li>• No challenges or complaints were received regarding publication of Fair Work Practice clauses</li> <li>• The Council is currently engaged in the process of becoming a Living Wage Employer with Procurement's assistance</li> </ul> |
| <b>Procurement of Fairly and Ethically Traded Goods and Services</b>                | <p>Fully Complied:</p> <ul style="list-style-type: none"> <li>• Where ethically traded goods and services are available, the Council will work with all relevant stakeholders and take a Best Value approach when applying fair and ethically trading principles in procurement activities</li> <li>• No challenges or complaints were received regarding fair and ethical trading</li> </ul>                                                                                      |
| <b>Community Health and Wellbeing and Animal Welfare in the Procurement of Food</b> | <p>Fully Complied:</p> <ul style="list-style-type: none"> <li>• Where relevant the nutritional requirements for food, and the welfare of animals were considered</li> <li>• No challenges or complaints were received regarding community health and wellbeing or animal welfare in the procurement of Food</li> </ul>                                                                                                                                                             |

## Section 5 – Community Benefits/Sustainable Procurement Summary

The Council is committed to maximising Community Benefits from its procurement activities. The use of Community Benefits clauses contributes to South Ayrshire Council's Procurement Strategy Key Objectives, in particular Key Objective 4: **"Fulfilment of Sustainable Duties"**.

Within this objective it is the Council's ambition to **"embed established methods of evaluation and recording of Community Benefits in the execution of individual contracts."** In delivering this ambition, the Council will meet the following objectives:

- ✓ To further promote and consider the inclusion of Community Benefits clauses in all relevant procurement activity;
- ✓ Use of a standardised Community Benefit clause and quality (technical) question within tenders;
- ✓ Use of a standardised process to monitor Community Benefits delivered by Suppliers throughout the contract lifetime;
- ✓ Use of a standardised process to report and promote Community Benefits delivered by Suppliers throughout the contract lifetime;
- ✓ Maximise outcomes through the use of Voluntary Community Benefits;
- ✓ Maximise outcomes by developing Supplier knowledge and understanding of Community Benefits.

The table below reports the summary of all Community Benefits included in contracts awarded between 1 April 2024 and 31 March 2025:

**Table 2. Summary of all Community Benefits**

|                                                                         |            |
|-------------------------------------------------------------------------|------------|
| Total Number of Contracts Awarded                                       | <b>238</b> |
| Total Number of Regulated Procurements                                  | <b>65</b>  |
| Total Number of Contracts Awarded with Community Benefit Requirements   | <b>59</b>  |
| % of Community Benefits Awarded from the Total Number Contracts Awarded | <b>25%</b> |

Procurement's Community Benefits in Contracts process was approved by the Council in March 2018. A Community Benefit Register is used within the procurement process to record information on how community benefits are contributing to local and national outcomes.

Procurement's Community Benefit Register provides information on the numbers of achieved community benefits in the following categories:

- Improving Education skills
- Delivering Training & Development
- Enhancing and Improving Local Community Projects
- Improving Local Employability
- Work Experience/ Apprenticeships
- Sponsorship and Charity Work

In looking to maximise the potential and returns from community benefits the Procurement Service started working with colleagues in Thriving Communities in 2018 and, where applicable, embed local requests for Community Benefits in the tenders that are published and contracts that are concluded for the Council's requirements.

The Council's Community Benefits process can be used by community groups and charities to request help and assistance from the Council's suppliers.

Work on the Community Benefits process has continued with assistance from the Community Wealth Building Officers. The Council have developed an online portal to allow community groups to lodge their requests online. This allows any tenderers to see any applicable requests and they can pledge to complete these requests as part of their tender return through the portal.

Some examples of Community Benefits delivered during 2024/25 are:

- Delivery of a programme to provide Work Experience to young people residing in South Ayrshire at weekends.
- Organisation and attendance of recruitment fayres within South Ayrshire.
- Recruitment of two young persons (aged 16 years and 17 years old) as Young People's Workers within a local companies Disabilities Easter and Summer Playscheme.
- Continued support and donations made across multiple contracts to local Community Groups and Charities. (Examples of a few organisations who received support or donations were the Kilt Walk, Whitley's Retreat and South Ayrshire Dementia).
- A local contractor conducted 'Santa and his Sleigh visits' and raised nearly £4000 to support families in our local community struggling to afford day to day essentials around Christmas.

**Table 3. Breakdown of Community Benefits up to 2024/25**

| <b>SAC Community Benefits</b>                                                                                                                                                                                                                              |            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| Total Number of Contracts Awarded within 2023/24 which have a Community Benefit Clause                                                                                                                                                                     | 59         |
| Total Number of Active SAC contracts which have a Community Benefit clause and were monitored in 2024/25                                                                                                                                                   | 248        |
| Total Number of Active SAC Contract Community Benefit Individual Pledges                                                                                                                                                                                   | 1,101      |
| Number of Active SAC Contract Community Benefit Individual Pledges delivered in 2024/25                                                                                                                                                                    | 58         |
| Number of Active SAC Contract Community Benefit Individual Pledges which are 'In Progress' up to the end of 2024/25 (these are pledges which are partially completed, for example 3 of 4 Apprentices completed this far into the duration of the contract) | 599        |
| <b>Individual Pledges Delivered Breakdown:</b>                                                                                                                                                                                                             |            |
| Delivering Training and Development                                                                                                                                                                                                                        | 69         |
| Enhancing and Improving Local Community Projects                                                                                                                                                                                                           | 83         |
| Improving Education and Skills                                                                                                                                                                                                                             | 89         |
| Improving Local Employability - New Jobs                                                                                                                                                                                                                   | 94         |
| Work Experience Placements/Programmes                                                                                                                                                                                                                      | 82         |
| Supported Business Third Sector and Voluntary                                                                                                                                                                                                              | 58         |
| Other (Sponsorship/Charity Work Etc).                                                                                                                                                                                                                      | 124        |
| <b>Total</b>                                                                                                                                                                                                                                               | <b>599</b> |
| <b>Community Group Seeking Support Portal (Implemented Process as of 01/08/2023):</b>                                                                                                                                                                      |            |
| Number of Community Group Seeking Support Requests Submitted in 2024/25                                                                                                                                                                                    | 41         |
| Number of Community Group Seeking Support Requests Taken in 2024/25                                                                                                                                                                                        | 20         |
| Number of Community Group Seeking Support Requests Fulfilled in 2024/25                                                                                                                                                                                    | 10         |



South Ayrshire Council spend through direct awards and mini competitions via Scotland Excel contracts are reported separately by Scotland Excel themselves. These community benefits are not included in this report.

The contracts awarded without community benefits include various direct awards, and self-directed support packages of care, which would not be suitable for community benefits.

South Ayrshire Council is committed to achieving improved standards of sustainable procurement throughout the Council, in accordance with the duties set out within the Procurement Reform (Scotland Act) 2014.

Minimising the impact on the environment is a consideration for all tender exercises for procuring goods, services and works. In line with the Scottish Government's purpose of increasing sustainable economic growth, EU and UK 'green' procurement legislation, the Council initiates savings in materials, energy and waste, where possible and promotes a sustainable approach to the way we conduct our business.

This approach is in line with the Council's Procurement Strategy (which was updated in 2025) Key Objective 4; Development of Collaborative Opportunities and Fulfilment of Sustainable Procurement Duties and ensures that the Council complies with its Sustainable Procurement Duties, which is a mandatory requirement under the Reform Act. South Ayrshire Council continue to follow the Scottish Government's Sustainable Procurement Action Plan, in conjunction with statutory guidance, while updating our progress against sustainability targets using the Flexible Framework self-assessment tool (FFSAT).

## Section 6 – Supported Business

The Council is committed to supporting and improving access to procurement opportunities for local SMEs, Third Sector Bodies and Supported Businesses and this contributes to the Council's Procurement Strategy 2025 Key Objectives, in particular Key Objective 4: **"Fulfilment of Sustainable Duties"**.

Within this objective, the Council's ambition **"to continue to support and improve access to procurement opportunities for SMEs, including local businesses, Third Sector Bodies and Supported Businesses"** has been met by ensuring early consideration, either at contract strategy stage or through our knowledge of forthcoming collaborative opportunities (local or national), on how SMEs, local businesses, Third Sector Bodies and Supported Businesses can be made aware of public procurement activity, while promoting established business support initiatives such as the Supplier Development Programme.

In particular Supported Businesses make an important contribution to the Scottish economy. Not only through the goods and services they deliver, but also by providing meaningful employment, training and social support for those who may otherwise be excluded from the workplace. A Supported Business' primary aim is the social and professional integration of disabled or disadvantaged persons. At least 50% of the employees of those businesses should be disabled or disadvantaged.

This is an important element of the sustainable procurement duty and the steps taken by the Council to facilitate the involvement of Supported Businesses in our procurement will therefore be helpful to the organisation in demonstrating compliance with that duty.

**Table 4. Summary of spend with supported businesses**

| <b>Supplier</b>                          | <b>Spend</b>      |
|------------------------------------------|-------------------|
| CCL North Ltd                            | £2,330.00         |
| Hansel Alliance                          | £519.64           |
| Hey Girls CIC                            | £33,838.15        |
| Keela International                      | £6,751.09         |
| Scotland's Bravest Manufacturing Company | £200.00           |
| <b>Total</b>                             | <b>£43,638.88</b> |

## Section 7 - Future Regulated Procurements

The Council's Contracts Register is publicly available on the Council's website and states the start and end date of all contracts. This end date of each individual Council contract has been used to develop a work plan for the next two financial years. A summary of this work plan can be found at Annex 2 of this Annual Procurement Report on page 21.

South Ayrshire Council Procurement webpage: [Tenders and contracts - South Ayrshire Council](#)

## Section 8 – Contract and Supplier Management

Managing contracts effectively is required to achieve contractual deliverables and best value. Improved Supplier relationships, realising contract efficiencies and minimising total cost of ownership relies on robust Contract and Supplier Management (CSM) throughout the lifetime of the contract.

Procurement's CSM process was approved by the Council in March 2018 and a cross-Service consistent approach to CSM contributes to the Council's Procurement Strategy 2025 Key Objectives, in particular Key Objective 2: **“Maximising Efficiencies Through Procurement”**

Between 1 April 2024 and 31 March 2025, Procurement reviewed 338 of the Council's contracted suppliers and held 17 meetings with 8 suppliers (see Table 5 below).

Service Users evaluate suppliers using Key Performance Indicators (KPIs) relating to cost, service, quality and sustainability

When completing their online supplier surveys, Evaluators will apply the following scoring mechanism:

- ***Exceeding Expectations (100)***
- ***Meeting Expectations (75)***
- ***Minor Concerns (50)***
- ***Major Concerns (25)***
- ***Not Performing (0)***

Where the Supplier fails to achieve a minimum overall score of 75, the Supplier will be required to attend a formal CSM Review Meeting to discuss Contract performance.

Between 1 April 2024 and 31 March 2025 meetings required with suppliers to discuss performance issues led to successful, remedial action being taken on the issues affecting contractual deliverables.

**Table 5. Contract and Supplier Management (CSM) Review Meetings Carried out in 2024/25.**

| Contract Ref | Supplier Name                                           | Contract Description                                      | Date & Time of Meeting          | Meeting Type                                                            |
|--------------|---------------------------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------|
| CE-180-21-MC | Protector Insurance                                     | Provision of Insurance Services to South Ayrshire Council | 25/05/24<br>(10:30 until 11:30) | Balanced Scorecard Meeting, following underperforming scorecard result. |
| CE-140-20    | Richard Healey Removals Ltd                             | Provision of Removals and Storage Services (Housing)      | 04/06/24<br>(13:30 until 14:30) | Balanced Scorecard Meeting, following underperforming scorecard result. |
| CE-139-21    | Healthy Buildings (Ireland) Ltd t/a HBE Risk Management | MTC Legionella & Water Monitoring                         | 04/06/24<br>(15:30 until 16:30) | Balanced Scorecard Meeting, following underperforming scorecard result. |
| CE-07-23-MC  | Virgin media Business                                   | Data Network Platform (WAN) Replacement                   | 11/09/24<br>(09:00 until 10:00) | Balanced Scorecard Meeting, following underperforming scorecard result. |
| CE-133-22    | Regency Contract Cleaning                               | Provision of Cleaning Services Framework Agreement        | 24/09/24<br>(10:30 until 11:30) | Balanced Scorecard Meeting, following underperforming scorecard result. |
| CE-180-21-MC | Protector Insurance                                     | Provision of Insurance Services to South Ayrshire Council | 16/08/24<br>(15:00 until 16:00) | Balanced Scorecard Meeting, following underperforming scorecard result. |
| CE-189-23-DA | McKellars of Ayrshire Limited                           | Supply & Installation of Timber Fencing                   | 22/08/24<br>(15:00 until 16:00) | Balanced Scorecard Meeting, following underperforming scorecard result. |

|              |                                               |                                                                    |                                     |                                                     |                     |
|--------------|-----------------------------------------------|--------------------------------------------------------------------|-------------------------------------|-----------------------------------------------------|---------------------|
| CE-36-23-DA  | Sportex Group Limited                         | 3G Pitch Maintenance                                               | 11/09/24<br>(14:30 until 15:30)     | Balanced Meeting, underperforming scorecard result. | Scorecard following |
| CE-52-21-DA  | Royal National Institute for the Blind (RNIB) | Provision of a Pan-Ayrshire Community Based Vision Support Service | 13/11/2024<br>(09:00 until 10:00am) | Balanced Meeting, underperforming scorecard result. | Scorecard following |
| CE-20-23-DA2 | Vodafone Ltd                                  | Provision and Service of Mobile Phones                             | 06/11/2024<br>(12:30 until 13:30)   | Balanced Meeting, underperforming scorecard result. | Scorecard following |
| CE-64-20-B   | Quarriers                                     | Provision of an Individual Supported Accommodation Placement       | 10/12/2024<br>(10:00 until 11:00)   | Balanced Meeting, underperforming scorecard result. | Scorecard following |
| CE-133-22    | Confida FM Limited (T/A Atlas FM LTD)         | Provision of Cleaning Services Framework Agreement                 | 06/02/25<br>(10:00 until 11:00)     | Balanced Meeting, underperforming scorecard result. | Scorecard following |
| CE-133-22    | Portland Janitorial Products Ltd              | Provision of Cleaning Services Framework Agreement                 | 25/02/25<br>(10:30 until 11:30)     | Balanced Meeting, underperforming scorecard result. | Scorecard following |
| CE-181-22-DA | Selecta UK Ltd                                | Provision of a Fully Managed Vending Service                       | 28/02/25<br>(15:00 until 16:00)     | Balanced Meeting, underperforming scorecard result. | Scorecard following |
| CE-56-23-DA  | Selecta UK Limited                            | Provision of Coffee Vending at the Citadel Leisure Centre          | 28/02/25<br>(15:00 until 16:00)     | Balanced Meeting, underperforming scorecard result. | Scorecard following |

|             |              |                                                                     |                                 |                                                                         |
|-------------|--------------|---------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------|
| CE-69-24-MC | Restore PLC  | Provision of a Records and Information Management Service           | 25/02/25<br>(14:00 until 15:30) | Balanced Meeting, underperforming scorecard result. Scorecard following |
| QQ-43-24    | Danfo UK Ltd | Service & Maintenance of Paddle Gates & Contactless Payment Readers | 31/03/25<br>(15:00 until 16:00) | Balanced Meeting, underperforming scorecard result. Scorecard following |

## Section 9 – Implementation, Monitoring, Reviewing and Reporting

The Council's Procurement performance is measured through internal Key Performance Indicators (KPI's) alongside Council and Service Plans.

Progress against the actions and performance measures contained within the Council's Directorate/Service Plans is managed and reviewed using the Council's 'Pentana' Performance Management System. This helps to ensure that what the Council has set out to do is delivered in line within the standards and timescales anticipated. Also spend data is collated and analysed from the Scottish Procurement Information Hub. Some of these indicators are shown below for 2024/25.

**Table 6. Council's Procurement Performance Indicators**

| Description of Measure                                                                          | Score 2024/25              |
|-------------------------------------------------------------------------------------------------|----------------------------|
| % of Council contracts awarded during the year, actively influenced by procurement professional | 65% (down from 73%)        |
| % of Council contracts awarded to organisations located within South Ayrshire                   | 18% (up from 17%)          |
| % of Council procurement spent with local suppliers                                             | 27.4%<br>(down from 27.6%) |
| Total amount spent with third party suppliers                                                   | £239,972,948               |
| Total amount spent with South Ayrshire based suppliers                                          | £65,218,456.74             |

In 2024/25 the Council maintained the percentage of spend with local South Ayrshire based suppliers from the previous year and had spend with a total of 560 individual suppliers based within the local area.

The Procurement service set goals via a Service Plan, and subsequently monitored these goals via KPI's, to build on previous years. These goals included an increase in Community Benefits being realised, increase of percentages in terms of prompt payment to suppliers and encouraging SME's to take advantage of support available to increase engagement with the Local Authority.



## **Section 10 – Annual Procurement Report Ownership & Contact Details**

For further information on procurement, please refer to the Council's website – <https://www.south-ayrshire.gov.uk/procurement/> or contact David Alexander, Service Lead - Procurement; david.alexander3@south-ayrshire.gov.uk

## Section 11 – Source of Other Information

- [Scottish Model of Procurement](#)
- [Changes to European Directives](#)
- [Public Procurement Reform Programme](#)
- [EU Procurement Thresholds](#)
- [Procurement Journey](#)
- [Procurement and Commercial Improvement Programme \(PCIP\)](#)
- [Public Contracts Scotland](#)
- [Public Contracts Scotland – Tender](#)
- [Information Hub](#)
- [Knowledge Hub – Scottish Procurement Information Network](#)
- [Organisation for Economic Co-Operation and Development](#)
- [South Ayrshire Council Procurement Strategy](#)

## Annex 1. Completed Regulated Procurements in 2024/25

Information on each individual regulated procurement (65) completed during the reporting period.

| Contract Ref  | Contract Description                                                                                      | Start Date    | End Date (inc Extensions) | Tendered Amount |
|---------------|-----------------------------------------------------------------------------------------------------------|---------------|---------------------------|-----------------|
| CE-72-24-DA2  | Mainstream School Transport Provision                                                                     | 01/04/2024    | 31/03/2025                | £ 3,056,354.00  |
| CE-201-23-DA2 | Provision of a Software Asset Management Toolset                                                          | 31/12/2023    | 30/12/2026                | £ 132,003.00    |
| CE-171-23     | Provision of a Taxi Service Framework                                                                     | 01/07/2024    | 30-Jun-28                 | £ 8,331,480.00  |
| CE-47-24-DA2  | Provision of Security Services for the International Ayr Show - Festival of Flight                        | 02/09/2024    | 12/09/2024                | £ 60,650.78     |
| CE-46-24-DA   | Supply and Delivery of X20 120L Solar Compacting Smart Bins                                               | 17/04/2024    | 16/04/2029                | £ 99,900.00     |
| CE-35-24-DA2  | Provision of Laboratory Services                                                                          | 31/03/2024    | 31/03/2025                | £ 111,172.00    |
| CE-163-22     | Flexible Framework Agreement for Supported Living and Personal Care for Adults with Learning Disabilities | 15/05/2024    | 30/09/2026                | £ 67,500,000.00 |
| CE-159-22     | Pan-Ayrshire Supply and Delivery of Community Equipment Framework                                         | 10/06/2024    | 09/06/2028                | £ 4,100,000.00  |
| CE-198-23-MC  | Provision of an Oracle Fusion Support Partner                                                             | 10/07/2024    | 09/07/2028                | £ 738,499.00    |
| CE-66-24-DA   | Replacement of Flat Roof at Kyle Academy, Ayr                                                             | 01/07/2024    | 31/05/2024                | £ 141,410.70    |
| ICT-08-24     | Provision of an Education Management Information System (MIS)                                             | 07/05/2024    | 04/07/2025                | £ 114,379.00    |
| CE-54-22-B    | Supported Living for Adults with Poor Mental Health                                                       | 01/04/2023    | 31/03/2026                | £ 527,042.88    |
| CE-20-23-DA2  | Provision and Service of Mobile Phones                                                                    | 1st July 2024 | 30/06/2027                | £ 100,009.80    |
| CE-22-24-DA2  | Purchase of wireless access point                                                                         | 16/04/2024    | 15/04/2029                | £ 54,541.20     |
| CE-209-23     | Project Management Services Framework Agreement (Housing)                                                 | 10/06/2024    | 09/06/2028                | £ 4,000,000.00  |
| CE-196-23     | MTC Drainage Works to Non Domestic Properties                                                             | 19/06/2024    | 18/06/2029                | £ 389,134.24    |
| CE-20-24      | Provision of Traffic Management Services to deliver the International Ayr Show - Festival of Flight       | 18/06/2024    | 17/06/2028                | £ 59,460.00     |
| CE-67-24-DA4  | Provision of a Video Learning Resource Platform                                                           | 01/07/2024    | 30/06/2026                | £ 62,943.16     |
| CE-05-24      | MTC Installation, Servicing & Maintenance of Door Entry Systems                                           | 01/08/2024    | 28/07/2029                | £ 628,455.52    |
| CE-125-24-DA2 | Provision of Web Security - Zscaler Licences Renewal                                                      | 01/08/2024    | 31/07/2027                | £ 768,451.61    |
| CE-23-24-B    | Delivering a Nectar Network for South Ayrshire's Nature Network                                           | 15/07/2024    | 14/07/2027                | £ 100,000.00    |
| CE-191-23-B2  | Warden Housing Support Service, Mill St                                                                   | 01/12/2023    | 30/11/2027                | £ 82,095.17     |
| CE-90-24-DA2  | Provision of Tyres                                                                                        | 18/06/2024    | 17/06/2029                | £ 750,000.00    |

|               |                                                                                                     |            |            |                |
|---------------|-----------------------------------------------------------------------------------------------------|------------|------------|----------------|
| CE-17-23      | Provision of a Pan-Ayrshire Community Based Hearing Support Service                                 | 01/10/2024 | 30/09/2029 | £ 259,125.00   |
| CE-127-24-DA2 | Microsoft Enterprise Agreement                                                                      | 01/07/2024 | 30/06/2027 | £ 1,967,267.00 |
| CE-54-24-B    | Provision of a Provision of a Shared Lives Placement (OK)                                           | 01/04/2024 | 31/03/2029 | £ 196,888.20   |
| CE-55-24-B    | Provision of a Provision of a Shared Lives Placement (ER)                                           | 01/04/2024 | 31/03/2029 | £ 196,888.20   |
| CE-57-24-B3   | Provision of a Befriending Service for Children and Families                                        | 01/04/2024 | 31/03/2026 | £ 120,182.40   |
| CE-38-24-B2   | Provision of a Family Wellbeing Service - Carrick                                                   | 01/04/2024 | 31/03/2025 | £ 72,381.00    |
| PS-24-01      | Pan-Ayrshire Occupational Health Contract                                                           | 11/08/2024 | 10/08/2028 | £ 214,273.00   |
| CE-59-24-B    | Provision of an Individual Residential Care Placement (LF)                                          | 01/02/2024 | 31/01/2025 | £ 415,740.00   |
| CE-69-24-MC   | Provision of a Records and Information Management Service                                           | 01/08/2024 | 31/07/2028 | £ 163,870.69   |
| ICT-18-24     | Oracle IAAS/PAAS Universal Credit                                                                   | 01/04/2024 | 31/03/2027 | £ 105,000.00   |
| CE-153-24-DA2 | Treatment and Disposal of Food Waste                                                                | 01/08/2024 | 31/10/2025 | £ 70,000.00    |
| CE-03-24      | Girvan Regeneration Project - Girvan Design Team                                                    | 02/10/2024 | 31/12/2025 | £ 125,377.20   |
| CE-16-24-B    | Provision of an Individual Residential Care Placement (MD)                                          | 01/04/2024 | 31/03/2025 | £ 390,000.00   |
| CE-17-24-B    | Provision of an Individual Residential Care Placement (RM)                                          | 01/04/2024 | 31/03/2025 | £ 390,000.00   |
| CE-13-24      | South Ayrshire Local Employability Partnership (SALEP) Trusted Partner Flexible Framework Agreement | 26/11/2024 | 31/03/2028 | £ 280,000.00   |
| CE-40-24-B    | Provision of a Family and Professional Support Service – Neurodiversity                             | 01/04/2024 | 31/03/2026 | £ 366,704.00   |
| CE-139-24-DA2 | Provision of a Webcasting and Hybrid meeting solution                                               | 22/02/2025 | 21/02/2029 | £ 65,697.00    |
| CE-71-24-MC   | Provision of Network Switches and Software Maintenance                                              | 06/11/2024 | 05/11/2029 | £ 262,761.00   |
| CE-91-24-B2   | Provision of a Rape Crisis Counselling Support Service                                              | 01/06/2024 | 31/05/2027 | £ 230,862.60   |
| CE-152-24-DA2 | Treatment and Disposal of Garden Waste                                                              | 01/07/2024 | 30/06/2025 | £ 245,000.00   |
| CE-157-24-DA  | Commercial Waste Contract Management Software Module                                                | 14/10/2024 | 13/10/2028 | £ 379,634.00   |
| CE-185-24-DA  | Provision of Radical Place Leadership Support                                                       | 01/09/2024 | 31/12/2024 | £ 79,050.00    |
| CE-41-24-B    | Provision of Neurodiverse Assessments                                                               | 01/01/2025 | 30/06/2025 | £ 192,284.00   |
| CE-130-24     | Provision of a Fleet Maintenance Service                                                            | 10/12/2024 | 09/12/2029 | £ 4,027,500.00 |
| CE-207-24-DA  | Provision of an Enhanced Microsoft Support Package                                                  | 01/07/2023 | 30/06/2025 | £ 86,794.60    |
| CE-56-24-B    | Provision of an Individual Residential Care Placement (GW)                                          | 01/04/2024 | 31/03/2026 | £ 528,074.70   |
| CE-150-24-B5  | Provision of a Temporary Accommodation and Support Service                                          | 01/04/2024 | 31/03/2026 | £ 516,461.22   |

|                                 |                                                                         |            |            |                 |
|---------------------------------|-------------------------------------------------------------------------|------------|------------|-----------------|
| H25125                          | Housing Window Replacement Programme 2024/25                            | 10/01/2025 | 09/07/2025 | £ 2,131,280.63  |
| CE-175-24-B2                    | EVOLVE for Parents Third Sector Paid Work Experience Programme          | 09/12/2024 | 08/12/2025 | £ 156,000.00    |
| ICT-04-25                       | NEC Software Solutions Support & Maintenance Renewal - Housing Services | 01/04/2025 | 03/01/2026 | £ 69,201.00     |
| CE-58-24-B                      | Provision of a Court Screening Support Worker (Justice)                 | 01/04/2024 | 31/03/2027 | £ 130,143.24    |
| CE-113-23                       | Supply, Delivery & Maintenance of Tractors                              | 05/02/2025 | 04/02/2030 | £ 951,934.58    |
| ICT-05-25                       | NEC Software Solutions Support & Maintenance Renewal                    | 01/04/2025 | 03/01/2026 | £ 90,019.60     |
| CE-73-21 (3rd reopening May 23) | Re-opening of the Care at Home Flexible Framework                       | 05/03/2025 | 31/03/2026 | £ 37,004,000.00 |
| CE-98-24-DA                     | Provision of Corporate External Firewalls                               | 22/07/2024 | 21/07/2027 | £ 54,312.00     |
| CE-154-24-DA                    | Provision of 5G Internet Access for Low Green Events                    | 31/03/2025 | 30/03/2027 | £ 216,010.97    |
| CE-162-24-DA                    | Provision of a Transformation Partner                                   | 24/02/2025 | 23/04/2025 | £ 99,600.00     |
| ICT-06-25                       | Provision of F5 Software Support and Maintenance                        | 01/04/2025 | 31/03/2028 | £ 231,781.90    |
| CE-42-25-DA                     | Provision of Street Sweepers with Operator                              | 01/04/2025 | 31/03/2026 | £ 81,000.00     |
| ICT-07-25                       | Provision of Microsoft Licences for Education Campus Agreement          | 01/04/2025 | 31/03/2028 | £ 440,994.20    |
| CE-52-25-B2                     | Provision of Neurodiverse Assessments                                   | 24/03/2025 | 23/09/2025 | £ 95,496.00     |
| CE-66-25-DA                     | TMV Servicing (Non-Housing Properties only)                             | 01/04/2025 | 31/03/2026 | £ 50,000.00     |

## Annex 2. Regulated Procurements Expected to Commence in 2025/26 and 2026/27

Information on contracts (129) that are anticipated to be awarded between 2025 - 2027.

| Description                                                                                                                 | Estimated Fin<br>Year which<br>contract will<br>be awarded | Estimated NET<br>value |
|-----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|------------------------|
| Re-opening of the South Ayrshire Local Employability Partnership (SALEP) Trusted Partner Flexible Framework Agreement (FFA) | 2025/26                                                    | £0.00                  |
| Development of a Micro-Enterprise Programme                                                                                 | 2025/26                                                    | £99,000.00             |
| Provision of an Adult and Young Carers Service                                                                              | 2026/27                                                    | £1,400,000.00          |
| Measured Term Contract (MTC) Installation, Servicing & Maintenance of Door Entry Systems                                    | 2026/27                                                    | £500,000.00            |
| webCAPTURE Revenues Forms                                                                                                   | 2026/27                                                    | £131,625.00            |
| Treasury Management Consultancy Services                                                                                    | 2025/26                                                    | £57,000.00             |
| eCAPTURE (Forms and UCDS)                                                                                                   | 2026/27                                                    | £123,018.75            |
| Provision of Speech and Language Therapy Services                                                                           | 2025/26                                                    | £471,714.00            |
| Provision of X3 Economically Inactive Programmes                                                                            | 2025/26                                                    | £66,312.00             |
| Measured Term Contract for Servicing and Maintenance of Air Handling and Air Conditioning Units (MTC AHU & ACU)             | 2025/26                                                    | £150,000.00            |
| Measured Term Contract (MTC) Gas Boiler Servicing & Maintenance of Non-Housing Properties                                   | 2026/27                                                    | £201,816.83            |
| Provision of an Online Comprehension Programme                                                                              | 2026/27                                                    | £60,726.00             |
| Provision of an Online Decoding Programme & Vocab Module                                                                    | 2026/27                                                    | £106,782.00            |
| Provision of an Individual Residential Care Placement                                                                       | 2026/27                                                    | £401,700.00            |
| Treatment and Disposal of Glass                                                                                             | 2025/26                                                    | £0.00                  |
| Provision of an Individual Residential Care Placement                                                                       | 2026/27                                                    | £401,700.00            |
| Supply and Delivery of 4x 17 Seat Low Floor Accessible Buses                                                                | 2025/26                                                    | £351,960.00            |
| MTC Servicing & Maintenance of Automatic Doors                                                                              | 2025/26                                                    | £400,000.00            |
| Provision of a Learning Disability Care and Support and Housing Support Service at Carrick Street, Ayr                      | 2026/27                                                    | £2,996,760.00          |
| SIP Provision to Replace ISDN30 Connectivity                                                                                | 2025/26                                                    | £262,615.49            |

|                                                                                                    |         |               |
|----------------------------------------------------------------------------------------------------|---------|---------------|
| Measured Term Contract (MTC) for Servicing, Maintenance & Monitoring of Intruder Alarm Systems     | 2025/26 | £360,000.00   |
| Provision of a Fleet Maintenance Service                                                           | 2026/27 | £4,027,500.00 |
| Provision of Cleaning Services Framework Agreement                                                 | 2025/26 | £1,140,000.00 |
| ICT Network Access Control Solution                                                                | 2025/26 | £58,139.00    |
| Treatment and Disposal of Garden Waste                                                             | 2025/26 | £205,000.00   |
| Treatment of Shredded and Non-Shredded Wood                                                        | 2026/27 | £0.00         |
| Provision of a Cycle to Work Scheme                                                                | 2026/27 | £0.00         |
| Provision of Removals and Storage Services (Housing)                                               | 2025/26 | £353,900.00   |
| Provision of an Individual Fostering and Continuing Care Placement                                 | 2026/27 | £198,054.48   |
| Provision of a Pan-Ayrshire Advice and Information Service for People with Acquired Brain Injury   | 2025/26 | £175,654.53   |
| Provision of Laboratory Services                                                                   | 2025/26 | £121,396.00   |
| Employee Salary Sacrifice Benefit Scheme                                                           | 2026/27 | £0.00         |
| Provision of a Temporary Accommodation and Support Service                                         | 2025/26 | £516,461.22   |
| Treatment and Disposal of Food Waste                                                               | 2025/26 | £70,000.00    |
| 5G Internet Access for Low Green Events                                                            | 2025/26 | £216,010.97   |
| Debt Recovery and Diligence Service                                                                | 2026/27 | £100,000.00   |
| Provision of a Housing Support Service, Hamilton Court & Orchard House, Ayr                        | 2025/26 | £373,483.00   |
| Provision of Speech and Language Therapy Services (Equity)                                         | 2025/26 | £186,690.00   |
| Public Space CCTV Upgrade and Measured Term Contract                                               | 2026/27 | £344,720.00   |
| Digital Services Platform (GOSS) Contract Renewal                                                  | 2025/26 | £368,549.00   |
| Pan-Ayrshire Framework Agreement for the Supply and Delivery of Community Equipment                | 2026/27 | £4,160,000.00 |
| Measured Term Contract (MTC) Lift Servicing & Maintenance                                          | 2025/26 | £315,842.79   |
| Cashless Catering & Online School Payments (OSP): Lot 2 – Cashless Catering Services and Equipment | 2026/27 | £239,578.85   |
| Provision of Print and Related Services                                                            | 2025/26 | £1,725,000.00 |
| Provision of a Taxi Service Framework Agreement                                                    | 2026/27 | £8,331,480.00 |
| Fixed Electrical Testing                                                                           | 2026/27 | £100,000.00   |
| EVOLVE Third Sector Paid Work Experience Programme                                                 | 2025/26 | £156,000.00   |
| Provision of a Fully Managed Vending Service                                                       | 2025/26 | £55,194.36    |

|                                                                                        |         |               |
|----------------------------------------------------------------------------------------|---------|---------------|
| Provision of Childcare Vouchers                                                        | 2025/26 | £0.00         |
| Provision of a Waste Electrical and Electronic Equipment (WEEE) Collection Service     | 2026/27 | £0.00         |
| Provision of a Waste Electrical and Electronic Equipment (WEEE) Collection Service     | 2026/27 | £0.00         |
| Provision of a Textile Recycling Service                                               | 2025/26 | £0.00         |
| Civil and Structural Consultancy Services -Framework Agreement                         | 2026/27 | £640,000.00   |
| Hand Held Fire Fighting Equipment, Servicing & Maintenance                             | 2025/26 | £160,000.00   |
| Supply & Installation of Timber Fencing                                                | 2025/26 | £107,439.30   |
| Warden Support Service – Mill St, Ayr                                                  | 2025/26 | £82,095.17    |
| Provision of a Fleet Management System                                                 | 2026/27 | £142,800.00   |
| Provision of a Housing and Care Support Service at Old Street, Girvan                  | 2025/26 | £535,392.00   |
| Supply and Delivery of Summer and Spring Bedding Plants, Planters, Baskets and Barrels | 2026/27 | £339,281.00   |
| Provision of a Software Asset Management Toolset                                       | 2026/27 | £132,003.00   |
| Provision and Service of Mobile Phones                                                 | 2026/27 | £100,009.80   |
| Measured Term Contract (MTC) Remedial Damp Works                                       | 2025/26 | £950,000.00   |
| Remedial Damp Works Additional                                                         | 2025/26 | £200,000.00   |
| Provision of Transport Services for South Ayrshire Skills Academy Pupils - SASKA       | 2025/26 | £337,822.00   |
| Project Management Consultancy Services Framework Agreement                            | 2026/27 | £4,000,000.00 |
| Treatment of Recyclates                                                                | 2025/26 | £0.00         |
| Independent Living Community Flexible Care and Support Service, Fort Street, Ayr       | 2025/26 | £1,577,292.00 |
| Upgrade of existing Oracle eBS licenses to Oracle Fusion ERP                           | 2025/26 | £2,959,539.00 |
| Servitor Annual Maintenance & Support                                                  | 2025/26 | £212,593.71   |
| Supply and Maintenance of Electronic Homecare Monitoring and Scheduling Solutions      | 2026/27 | £166,165.11   |
| Delivering a Nectar Network for South Ayrshire's Nature Network                        | 2026/27 | £100,000.00   |
| Provision of Media Advertising Services to South Ayrshire                              | 2026/27 | £400,000.00   |
| Provision of a Carer Respite Service                                                   | 2026/27 | £592,574.00   |
| Measured Term Contract (MTC) Servicing, Maintenance & Monitoring of Fire Alarm Systems | 2026/27 | £750,000.00   |
| Provision of Egress Prevent and Defend                                                 | 2025/26 | £180,000.00   |
| Minor Works Framework Agreement                                                        | 2025/26 | £4,000,000.00 |
| Supply & Installation of PVC Windows, Doors & Associated Parts                         | 2026/27 | £318,967.84   |



|                                                                                                                                                           |         |                |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----------------|
| 3G Pitch Maintenance                                                                                                                                      | 2025/26 | £90,025.00     |
| Bulk Leasing of Residential Properties to South Ayrshire Council                                                                                          | 2025/26 | £2,016,000.00  |
| Provision of a Library Management Software                                                                                                                | 2026/27 | £309,742.87    |
| Provision of a Family and Professional Support Service – Neurodiversity                                                                                   | 2025/26 | £390,000.00    |
| Provision of a Car Leasing Scheme                                                                                                                         | 2026/27 | £0.00          |
| Supply of an HGV Sweeper with Operator                                                                                                                    | 2025/26 | £81,000.00     |
| Quantity Surveying Consultancy Services - Framework Agreement                                                                                             | 2025/26 | £200,000.00    |
| Supply of Kitchen Cabinets, Worktops & Associated Products                                                                                                | 2025/26 | £500,000.00    |
| Replacement of Valves at Raith & Collenan Reservoirs                                                                                                      | 2025/26 | £54,372.42     |
| Provision of a Leisure Management System                                                                                                                  | 2026/27 | £496,630.00    |
| Hire of a Forestry Team                                                                                                                                   | 2025/26 | £157,600.85    |
| Provision of a Community Based Support Service for Individuals with Poor and Enduring Mental Ill-Health                                                   | 2025/26 | £527,042.88    |
| Provision of an Individual Residential Care Placement                                                                                                     | 2025/26 | £528,074.70    |
| Provision of a Befriending Service for Children and Families                                                                                              | 2025/26 | £120,182.40    |
| Provision of a Court Screening Support Worker (Justice)                                                                                                   | 2025/26 | £130,143.24    |
| Inter-Data Centre Connectivity                                                                                                                            | 2025/26 | £71,250.00     |
| Service Level Agreement for the Provision of Day Centre Meals                                                                                             | 2026/27 | £251,160.00    |
| Servicing and Maintenance of Stairlifts and Ceiling Track Hoists                                                                                          | 2026/27 | £300,000.00    |
| Provision of X4 Hospitality Programmes                                                                                                                    | 2025/26 | £55,080.00     |
| Provision of a Video Learning Resource Platform                                                                                                           | 2026/27 | £62,943.16     |
| Re-populating of Ayr Town Centre                                                                                                                          | 2025/26 | £85,000.00     |
| Internal Housing Refurbishment Works Framework Agreement                                                                                                  | 2025/26 | £8,000,000.00  |
| Provision of a Records and Information Management Service                                                                                                 | 2026/27 | £163,870.69    |
| Flexible Framework Agreement for the Provision of Care at Home Services                                                                                   | 2025/26 | £37,004,000.00 |
| Threat Detection and Response Services                                                                                                                    | 2026/27 | £135,000.00    |
| Provision of Banking Services and Merchant Services to South Ayrshire Council                                                                             | 2026/27 | £415,742.00    |
| Provision of a Residential Short Breaks and Out of School including School Holiday Activity Service for Children with Disabilities                        | 2025/26 | £3,363,760.00  |
| Annual Inspection and Reactive Maintenance for Domestic Gas Appliances and Annual Inspection of Fire, Smoke, Heat and Carbon Monoxide Detection Equipment | 2026/27 | £4,869,940.00  |

|                                                                                         |         |               |
|-----------------------------------------------------------------------------------------|---------|---------------|
| Measured Term Contract (MTC) Replacement Suspended Ceilings                             | 2026/27 | £180,000.00   |
| Supply, Delivery & Installation of Scaffolding to East, North & South Ayrshire Councils | 2025/26 | £1,485,550.00 |
| Provision of a Rape Crisis Counselling Support Service                                  | 2026/27 | £230,862.60   |
| Delivery of a Housing Support Service to 16-25yr olds                                   | 2025/26 | £506,904.93   |
| Delivery of a Housing Support Service to people aged over 26 years old                  | 2025/26 | £338,823.99   |
| Delivery of a Homelessness Prevention, Advice & Advocacy Service                        | 2025/26 | £233,367.12   |
| Provision of a Community Activity and Support Service                                   | 2026/27 | £445,442.00   |
| Provision of Vehicle Telematics System                                                  | 2025/26 | £339,114.00   |
| Pan-Ayrshire Service, Maintenance and Repair of Community Equipment                     | 2025/26 | £916,000.00   |
| Measured Term Contract: Builderswork                                                    | 2025/26 | £207,956.00   |
| Measured Term Contract: Tarmac                                                          | 2025/26 | £61,144.00    |
| Measured Term Contract: Roofing                                                         | 2025/26 | £91,716.00    |
| Measured Term Contract Door Entry Systems 2023-2026                                     | 2025/26 | £492,994.95   |
| Geographic Information System (GIS) Technology                                          | 2026/27 | £89,368.00    |
| Provision of Commvault Support and Migration Cloud                                      | 2026/27 | £255,736.76   |
| NEC Software Solutions Support & Maintenance Renewal - Housing Services                 | 2025/26 | £69,201.92    |
| NEC Software Solutions Support & Maintenance Renewal                                    | 2025/26 | £90,019.60    |
| Oracle Internet Perpetual                                                               | 2025/26 | £50,680.72    |
| Oracle IAAS/PAAS Universal Credit                                                       | 2026/27 | £105,000.00   |
| SEEMIS Group LLP Annual Membership 2025/2026                                            | 2025/26 | £117,420.00   |
| Treatment of Plastics Metals and Cartons                                                | 2025/26 | £0.00         |
| Sport & Leisure Vending Contract                                                        | 2026/27 | £0.00         |
| Local Food & Drink Framework Agreement                                                  | 2025/26 | £50,000.00    |
| Provision of Mainstream School Transport                                                | 2025/26 | £3,212,435.52 |

## ANNEX A Annual Procurement Report template

[NOTE: reference to contract is also to be construed as meaning a framework agreement]

|                                                                                                               |                                        |
|---------------------------------------------------------------------------------------------------------------|----------------------------------------|
| <b>1. Organisation and report details</b>                                                                     |                                        |
| a) Contracting Authority Name                                                                                 | South Ayrshire Council                 |
| b) Period of the annual procurement report                                                                    | 1 <sup>st</sup> Apr 2024 – 31st Mar 25 |
| c) Required by s18 Procurement Reform (Scotland) Act 2014 to prepare an annual procurement report? (Yes / No) | Yes                                    |
| <b>2. Summary of Regulated Procurements Completed</b>                                                         |                                        |
| a) Total number of regulated contracts awarded within the report period                                       | 65                                     |
| b) Total value of regulated contracts awarded within the report period                                        | £147,838,170                           |
| c) Total number of unique suppliers awarded a place on a regulated contract awarded during the period         | 152                                    |
| i) how many of these unique suppliers are SMEs                                                                | 110                                    |
| ii) how many of these unique suppliers are Third sector bodies                                                | 11                                     |
| <b>3. Review of Regulated Procurements Compliance</b>                                                         |                                        |
| a) Number of regulated contracts awarded within the period that complied with your Procurement Strategy       | 65                                     |
| b) Number of regulated contracts awarded within the period that did not comply with your Procurement Strategy | 0                                      |
| <b>4. Community Benefit Requirements Summary</b>                                                              |                                        |

**Use of Community Benefit Requirements in Procurement:**

- a) Total Number of regulated contracts awarded with a value of £4 million or greater.
- b) Total Number of regulated contracts awarded with a value of £4 million or greater that contain Community Benefit Requirements.
- c) Total Number of regulated contracts awarded with a value of less than £4 million that contain Community Benefit Requirements

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**Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:**

- d) Number of Jobs Filled by Priority Groups (Each contracting authority sets its own priority groups)
- e) Number of Apprenticeships Filled by Priority Groups
- f) Number of Work Placements for Priority Groups
- g) Number of Qualifications Achieved Through Training by Priority Groups
- h) Total Value of contracts sub-contracted to SMEs
- i) Total Value of contracts sub-contracted to Social Enterprises
- j) Total Value of contracts sub-contracted to Supported Businesses

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| k) Other community benefit(s) fulfilled                                                                                                                          | 58 completed in 24/25 |
| <b>5. Fair Work and the real Living Wage</b>                                                                                                                     |                       |
| a) Number of regulated contracts awarded during the period that included a Fair Work First criterion.                                                            | 19                    |
| b) Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period.                  | 48                    |
| c) Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract during the period.                                  | 48                    |
| <b>6. Payment performance</b>                                                                                                                                    |                       |
| a) Number of valid invoices received during the reporting period.                                                                                                | 114,154               |
| b) Percentage of invoices paid on time during the period ("On time" means within the time period set out in the contract terms.)                                 | 85%                   |
| c) Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains. | 65                    |
| d) Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain of public contracts.                                | 0                     |
| <b>7. Supported Businesses Summary</b>                                                                                                                           |                       |
| a) Total number of regulated contracts awarded to supported businesses during the period                                                                         | 0                     |
| b) Total spend with supported businesses during the period covered by the report, including:                                                                     | £43,638.88            |
| i) spend within the reporting year on regulated contracts                                                                                                        | £0                    |
| ii) spend within the reporting year on non-regulated contracts                                                                                                   | £43,638.88            |

## 8. Spend and Savings Summary

|                                                                                                  |                          |
|--------------------------------------------------------------------------------------------------|--------------------------|
| a) Total procurement spend for the period covered by the annual procurement report.              | £239,972,248             |
| b) Total procurement spend with SMEs during the period covered by the annual procurement report. | £146,743,030<br>(61.15%) |
| c) Total procurement spend with third sector bodies during the period covered by the report.     | £30,590,582<br>(12.7%)   |
| d) Percentage of total procurement spend through collaborative contracts.                        | 10%                      |
| e) Total delivered cash savings for the period covered by the annual procurement report          | £75,000                  |
| f) Total non-cash savings value for the period covered by the annual procurement report          | £263,449                 |

## 9. Future regulated procurements

|                                                                                                         |              |
|---------------------------------------------------------------------------------------------------------|--------------|
| a) Total number of regulated procurements expected to commence in the next two financial years          | 129          |
| b) Total estimated value of regulated procurements expected to commence in the next two financial years | £117,751,221 |

**South Ayrshire Council**

**Report by Director of Communities and Transformation  
to Cabinet  
of 25 November 2025**

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**Subject: Ayrshire Regional Economic Strategy Update**

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**1. Purpose**

- 1.1 The purpose of this report is to provide an update on the progress of the Ayrshire Regional Economic Strategy (ARES) including project management arrangements, interim delivery arrangements 2024-26 and proposals for developing the 2026-29 Plan.

**2. Recommendation**

**2.1 It is recommended that the Cabinet:**

- 2.1.1 notes the progress of the ARES to date, including a programme of engagement with partner organisations;**
- 2.1.2 notes the interim delivery arrangements for 2024-2026;**
- 2.1.3 notes the intention to develop a three-year Delivery Plan for 2026 to 2029 which responds to key findings and recommendations to date from partner engagement;**
- 2.1.4 notes the route map and key dates to completion of the 2026-2029 ARES Delivery Plan; and**
- 2.1.5 endorses the recommendations on our commitment to support the ARES.**

**3. Background**

- 3.1 The ARES was approved by the Joint Committee on 20 February 2023. Formally launched on 19 June 2023, the Strategy was developed by the industry-led Regional Economic Strategy Working Group and identifies the vision of building wealth for everyone in Ayrshire by 2033.
- 3.2 The Strategy was informed by engagement with a wide range of stakeholders including private and third sector enterprises, and young people. The working group built on this engagement to inform the development of a Delivery Plan which was approved by the Ayrshire Economic Joint Committee on 18 September 2023.

- 3.3 On 28 November 2023 South Ayrshire Cabinet approved the ARES Delivery Plan Report that set out the delivery plan, financial implications and how the ARES would be resourced internally.
- 3.4 Officers facilitated a face-to-face ARES workshop for members of South Ayrshire Community Planning Partnership (CPP) on 27 February 2024. This session provided an insight into the work of the ARES and set out the proposals to review and reflect on the initial plan and progress made during Year 1.
- 3.5 All three local authorities agreed to fund a seconded post to help progress the delivery of the ARES. The new Ayrshire Regional Economy Lead Officers post started in December 2024 and has helped develop a new three-year Delivery Plan following a review of the Year 1 Action Plan.
- 3.6 The opportunity to review and refocus the ARES has allowed regional partners to consider how the ARES is aligned to other economic development priorities and activity both locally and regionally.
- 3.7 Internally SAC Officers continue to review resources and commitments in relation to supporting the ARES. Internal changes include Economic Development becoming part of Thriving Communities, under Thriving Economy, raising awareness of the ARES within the CPP and ensuring SAC is represented at the various thematic groups/meetings. There has also been notable progress in the AGD projects that are key drivers for the ARES.

#### **4. Detail**

- 4.1 As part of the ARES review, workshops and one-to-one sessions with each of the ARES Delivery Group partner organisations took place between January – April 2025. The key findings from this work are noted in [Appendix 1](#).
- 4.2 Some of the recent ARES key highlights and achievements were reported to the Regional Economic Strategy Board on 5 September 2025, this includes;
- Progression of proposals for an Ayrshire Regional Intelligence Hub through a Knowledge Transfer Partnership (KTP) Ayrshire Economic Information Hub which will initially provide statistical analysis for the AGD programme enabling creation of an intelligence hub over the longer term;
  - Progress on the commissioning of an Ayrshire Regional Economic Partnership website which is currently being procured;
  - Confirmation of funding from a number of partners to progress research on 'Regional Transformational Opportunities' which will support the development of a Regional Spatial Strategy, following on from similar and successful work undertaken by Highlands and Islands Regional Economic Partnership (HIREP). This work will be led by Scottish Enterprise and supported by Skills Development Scotland;
  - Submission of a regional application to the UK Government's AI Growth Zones programme;
  - Agreement with Ayrshire Chamber of Commerce that their Board Members will facilitate an initial ARES Business Advisory Group, feeding into the Support for Enterprise theme.



- 4.3 The initial Year 1 ARES Delivery Plan covered the period October 2023 to September 2024. The 2024-2026 Interim Delivery Plan was prepared to:
- Reflect ongoing progress during Year 2 and into Year 3;
  - Provide governance and direction to ongoing delivery;
  - Chart progress and set out a plan and route map to the 2026-2029 Delivery Plan.
- 4.4 Operating under an interim plan allows for coordinated action to develop a robust, well informed, and well-connected future plan for delivery that respects and acknowledges the significant amount of economic development activity already underway, led by partners, at locality, local authority and regional level.
- 4.5 The interim plan adheres to the themes agreed in the Year 1 Delivery Plan and therefore does not require approval from the AEJC.

### **THREE-YEAR DELIVERY PLAN 2026-2029**

- 4.6 As noted, the ARES Delivery Group has acknowledged the need for a reset during Year 2 and the requirement to look at a longer-term approach to delivery of ARES priorities. It is recognised that actions must add value to economic development work at a regional level, not just seek to deliver business as usual, and will most likely be fewer in number and greater in focus.
- 4.7 The ARES represents a significant opportunity to change the economic prospects for Ayrshire, building on our strengths and opportunities as a region, through activity that is correctly targeted and resourced.
- 4.8 The route map for developing the 2026-2029 Delivery Plan is shown in [Appendix 2](#).
- 4.9 Following all engagement sessions, agreement has been reached by the majority of partner organisations on the way forward for delivery of ARES activity.
- 4.10 This recommendation was presented to the AEPB as the process for developing the new 2026-2029 Delivery Plan;
- The Delivery Plan will operate under a new vision statement, Ayrshire: Thriving Together;
  - The six priority themes should be taken forward for delivery under three general theme areas, Business and Economy, Place and Environment and People and Skills.
  - The priority theme outcomes (pp. 56-61 of the ARES) should be used to focus development of actions for the 2026-2029 Delivery Plan under the three broad theme areas;
  - The eight ARES priorities (pp. 64-65 of the ARES) should be reframed as ambitions, responding to concerns around the scale and ambition of these targets and the level of activity already underway by others at locality, local authority and regional level. The work of the ARES will help to deliver these as secondary outcomes;

- In order to develop the individual approaches of each theme area (membership, leads, scope and direction). it is proposed to run a facilitated development session for each, drawing in officers from across the member organisations;
- CWB should remain as an overarching priority and the CWB Commission should support delivery of the CWB ARES actions;
- The three regional cross cutting workstreams of skills, digital and clean growth should feed into delivery of the ARES and similarly the ARES themes should link into the workstreams to allow for coordinated activity. Details on how this will work will be determined in due course;
- The three regional sectoral workstreams of visitor economy, food and drink and aerospace/space should feed into the Business and Economy theme area, whilst also linking into the other themes and cross cutting regional workstreams.
- A new Business Advisory Group should be created, led by Ayrshire Chamber of Commerce, which will bring valuable insight from local and regional industry;
- A review will be undertaken to determine how the work of Community Planning Partnerships and Local Employability Partnerships can feed into ARES activity to complement this;
- Climate change is an essential consideration of the ARES. Rather than create another cross cutting theme with associated reporting requirements, it is recommended that the existing Clean Growth workstream is amended to incorporate climate adaptation and just transition goals in addition to the current focus on reducing emissions.

4.11 The proposed delivery structure is shown in [Appendix 3](#).

4.12 Work has been undertaken internally within the three local authorities to develop a measurement framework and regional baseline for tracking the achievements and impact of ARES activity.

4.13 Following a review of ARES, review of internal resources and an assessment of the action plan and governance arrangements it is recommended that Officers continue to support the delivery of the ARES. Officers recognise the benefits of regional collaborative approaches to drive economic growth.

4.14 Officers equally recognise the ARES has local cross cutting agendas and does not sit within one SAC service area. The developments of the ARES should continue to be reported to Cabinet and also through CPP.

4.15 Officers are therefore recommend:

- 4.15.1 Continue to provide information for progress reports to the AEPB covering a range of priorities.

- 4.15.2 Continue to support the Regional Workstreams which include Aerospace and Space, Food and Drink, Visitor Economy, Clean Growth, Digital Economy and Skills.
- 4.15.3 Continue to resource and contribute to the regional approaches including consultation and workshops.
- 4.15.4 Support the development and implementation of a new 2026-2029 plan.
- 4.15.5 Report progress to Cabinet on progress of the ARES.

## **5. Legal and Procurement Implications**

- 5.1 There are no legal implications arising from this report.
- 5.2 There are no procurement implications arising from this report.

## **6. Financial Implications**

- 6.1 The ARES will continue to be funded through Thriving Economy core budgets.

### **2025/26**

- o Regional Coordinators Post - £9867 (currently funded until December 2025)
  - o SQW Workshops - £5800
  - o Food and Drink Coordinator - £7000 (Not ARES but supports regional work)
  - o Regional Transformational Opportunities Commission - £5000
- 6.2 The lead officer supported by partners will continue to seek external funding opportunities to support the development and delivery of the ARES. Officers acknowledge the uncertainty with both UK and Scottish Government funding to support priorities within the ARES.
- 6.3 Any three-year plan for consideration will also recognise this capacity within each of the three local authorities to ensure the commitments are achievable and reflected in the updated partnership agreement. Financial commitments including funding for the Officers post should also be included in the updated partnership agreement.

## **7. Human Resources Implications**

- 7.1 There are no HR implications contained within this report.

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

- 8.1.1 There are no risks associated with adopting the recommendations contained within this report.

### **8.2 *Risk Implications of Rejecting the Recommendations***

- 8.2.1 Rejecting the recommendations will have a negative impact on progressing the work of the ARES and also impact service areas including Thriving Economy.

- 8.2.2 Rejecting the recommendations may impact on the reputation of the Council.

## 9. Integrated Impact Assessment (incorporating Equalities)

- 9.1 The proposals in this report allow scrutiny of performance. The report does not involve proposals for policies, strategies, procedures, processes, financial decisions and activities (including service delivery), both new and at review, that affect the Council's communities and employees, therefore an Integrated Impact Assessment is not required.

## 10. Sustainable Development Implications

- 10.1 **Considering Strategic Environmental Assessment (SEA)** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## 11. Options Appraisal

- 11.1 An options appraisal has been carried out in relation to the subject matter of this report. The following table summarises which options were considered and their ranking of preference:

| <b>Option</b>            | <b>Description</b>                                        | <b>Ranking</b> |
|--------------------------|-----------------------------------------------------------|----------------|
| 1. Continue<br>No Change | Continue supporting the ARES.                             | 1              |
| 2. Stop                  | Stop supporting the development and delivery of the ARES. | 2              |

- 11.2 It is recommended that SAC continue to support the development and delivery of the ARES.
- 11.3 Officers recognise the benefits for regional collaborative approaches.

## 12. Link to Council Plan

- 12.1 The matters referred to in this report contribute to Priority 1, 2 and 3 of the Council Plan: Spaces and Place; Live/ Work/ Learn; Civic and Community Pride

## 13. Link to Shaping Our Future Council No

- 13.1 The matters referred to in this report contribute to the Council's transformation priority area(s): our workforce; our technology; our assets; our delivery model and could deliver cashable, qualitative and quantitative benefits in the future.

## 14. Results of Consultation

- 14.1 There has been no public consultation on the contents of this report.

- 14.2 Consultation has taken place with Councillor Brian Connolly, Council Leader and Policy Lead for Economy and Strategy, and the contents of this report reflect any feedback provided.

## 15. Next Steps for Decision Tracking Purposes

- 15.1 If the recommendations above are approved by Members, the Director of Communities and Transformation will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>     | <b><i>Due date</i></b> | <b><i>Managed by</i></b> |
|----------------------------------|------------------------|--------------------------|
| Continue to support the ARES     | Ongoing                | George Hunter            |
| Consider the ARES 2026-2029 Plan | March 2026             | George Hunter            |
| Provide Cabinet with an update   | November 2026          | George Hunter            |

**Background Papers**      **Report by Director of Communities and Transformation to Cabinet of 28 November 2023 - [ARES Cabinet 2023](#)**

**Person to Contact**      **George Hunter, Assistant Director Communities  
County Buildings Wellington Square, Ayr KA7 1DR  
Phone 01292 612994  
Email [George.hunter@south-ayrshire.gov.uk](mailto:George.hunter@south-ayrshire.gov.uk)**

**Date: 28 October 2025**

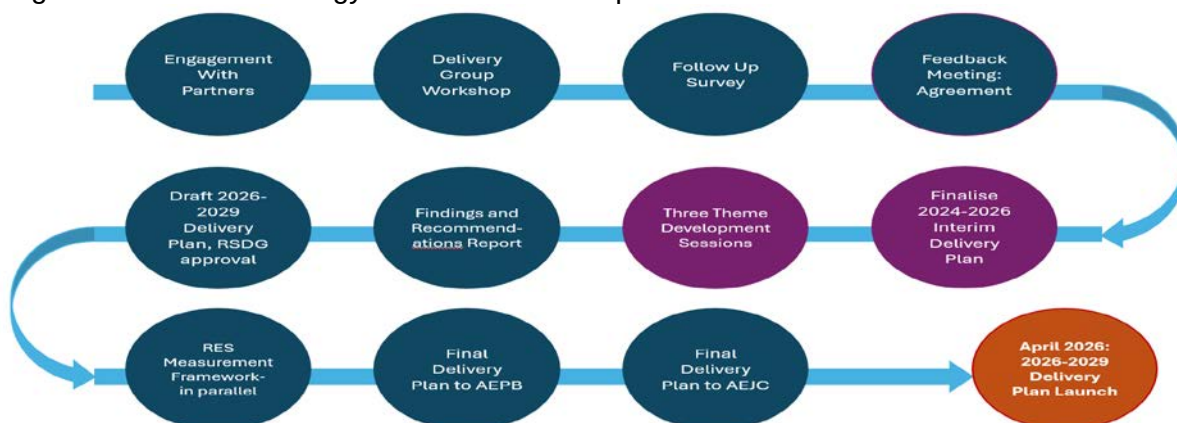
### **Findings from workshops and discussions**

The Regional Economy Lead undertook individual workshops and one-to-one discussion sessions with each of the ARES Delivery Group partner organisations between January and April 2025.

The following findings were drawn out of these discussions which have shaped recommendations going forward:

- There are a number of Year 1 actions where delivery is currently underway, with around 40% of Year 1 actions having been completed during the 2023-2024 timescale. These need to be taken forward into the next iteration of the Delivery Plan;
- The vision statement is too long and reads more like a mission statement. With that in mind, Directors of Ayrshire Chamber of Commerce were asked to suggest options for a new vision statement for selection by the Regional Strategy Delivery Group;
- The eight ARES priorities, presented at the January AEPB, were assessed for their continued relevance. Feedback resulted in recommendations that these priorities be reframed as ambitions, reflecting that achievement of these goes beyond the actions of the ARES;
- Community Wealth Building (CWB) should remain as an overarching principle of the ARES, particularly with CWB legislation currently going through Parliament and a likely requirement to develop a regional CWB Action Plan for Ayrshire;
- Delivery of the six ARES priority themes could be simplified by combining themes into three broad areas;
- Rather than continue with the ARES cross cutting themes which were introduced in the Year 1 Delivery Plan, this work can be picked up through regional workstreams and a new coordinated reporting mechanism, to avoid duplication of effort;
- Engagement with industry is essential and some form of business oversight and advisory option for the ARES activity would add value;
- It is important to embed the Ayrshire Growth Deal (AGD) projects into the ARES given their significant value and opportunity to the regional economy.

## Regional Economic Strategy 2026-29 Route Map



Proposed delivery structure 2026 - 2029**AYRSHIRE REGIONAL ECONOMIC STRATEGY DELIVERY STRUCTURE**



**South Ayrshire Council**

**Report by Chief Financial Officer  
to Cabinet  
of 25 November 2025**

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**Subject:      Budget Management – Revenue Budgetary Control  
                 2025/26 – Position at 30 September 2025**

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**1.      Purpose**

- 1.1      The purpose of this report is to present Members with a financial overview of the General Services revenue account, Housing Revenue Account and Common Good Accounts for 2025/26 as at 30 September 2025.

**2.      Recommendation**

**2.1      It is recommended that the Cabinet:**

- 2.1.1      notes the revised Directorate budgets following the budget movements outlined in 3.3 below;**
- 2.1.2      approves the budget transfers as outlined in the Directorate financial performance reports at Appendix 1 and summarised in 4.1.7 below;**
- 2.1.3      approves the requested earmarking of resources to be carried forward to 2026/27 as summarised in 4.1.8;**
- 2.1.4      notes the projected General Services in year under-spend of £1.806m after earmarking and a projected uncommitted general reserve balance of £9.958m;**
- 2.1.5      notes the revised HSCP projected overspend of £1.587m following the IJB's recent approval of an in-year recovery plan; and**
- 2.1.6      approves the request to utilise £0.800m of the projected HRA underspend to fund increased capital spend on void properties as detailed in 4.3.2.**

**3.      Background**

- 3.1      The budget management report contains overview information for the following:
- 3.1.1      General Services Revenue - Appendix 1a to f (*pages 1 to 19*);
  - 3.1.2      Housing Revenue Account - Appendix 1g (*page 20*); and

3.1.3 Common Good Funds - Appendix 1h (page 22).

3.2 Members approved the Council's revenue budget for 2025/26 on 27 February 2025, with total planned expenditure of £375.871m. The approved 2025/26 budget included Aggregate External Finance (AEF) due from Scottish Government of £302.363m net Council tax income of £73.508m resulting in total planned income of £375.871m.

3.3 Directorate planned spending has been adjusted to incorporate several further adjustments which required to be actioned since the Period 3 Budget Monitoring Report presented to Cabinet in August:

3.3.1 additional notifications of £0.068m of No One Left Behind funding from the Scottish Government'

3.3.2 draws from the Contingency fund actioned through delegated powers of £0.038m; and

3.3.3 other budget transfers between Directorates actioned in line with Financial Regulations rules on budget transfers.

3.4 Table 1 below summarises the revised 2025/26 General Services budget at 30 September 2025 inclusive of the budget adjustments outlined in 3.3 above.

**Table 1 – Budget movement**

| <i>Directorate/ Account</i>                                                                       | <i>Period 3<br/>Budget<br/>£m</i> | <i>Budget<br/>adjustment<br/>(per 3.3)<br/>£m</i> | <i>Revised<br/>Period 6<br/>Budget<br/>£m</i> |
|---------------------------------------------------------------------------------------------------|-----------------------------------|---------------------------------------------------|-----------------------------------------------|
| CEX                                                                                               | 21.792                            | 0.108                                             | <b>21.900</b>                                 |
| Communities and Transformation                                                                    | 23.062                            | 0.216                                             | <b>23.278</b>                                 |
| Education                                                                                         | 151.052                           | (0.208)                                           | <b>150.844</b>                                |
| Housing, Operations and Development                                                               | 46.497                            | 0.022                                             | <b>46.519</b>                                 |
| HSC                                                                                               | 105.490                           | (0.016)                                           | <b>105.474</b>                                |
| Misc. Services Account                                                                            | 26.397                            | (0.015)                                           | <b>26.382</b>                                 |
| <b>Total Expenditure</b>                                                                          | <b>374.290</b>                    | <b>0.106</b>                                      | <b>374.396</b>                                |
| General Revenue Grant                                                                             | (248.301)                         | (0.068)                                           | (248.369)                                     |
| NDRI                                                                                              | (49.811)                          | -                                                 | (49.811)                                      |
| Council Tax                                                                                       | (73.508)                          | -                                                 | (73.508)                                      |
| Use of earmarked reserves brought forward from 2024/25 to support 2025/26 expenditure commitments | (2.670)                           | (0.038)                                           | (2.708)                                       |
| <b>Total Income</b>                                                                               | <b>(374.290)</b>                  | <b>(0.106)</b>                                    | <b>(374.396)</b>                              |
| <b>Net Expenditure</b>                                                                            | <b>-</b>                          | <b>-</b>                                          | <b>-</b>                                      |

- 3.5 In relation to the Health and Social Care Partnership (HSCP). Table 1 above shows the adjusted 2025/26 budget delegated from the Council to be overseen by the Integration Joint Board (IJB). Appendix 1e provides an overview statement of the current financial budget and projected out-turn position for the Council element for 2025/26.
- 3.6 As outlined in the final Annual Accounts 2024/25, the audited General Services reserves at 31 March 2025 was £23.270m and of this, £18.466m was set aside or earmarked for specific purposes, leaving an uncommitted balance of £4.804m. Excluding HSCP, which holds its own reserves. This equated to 1.79% of future planned expenditure at that time.
- 3.7 As part of the 2025/26 revenue budget the Council agreed to contribute £3.928m in 2025/26 to uncommitted reserves which would increase the balance shown in 3.6, ensuring that the Council achieves the 2 to 4 per cent required by Council policy for uncommitted general reserves.
- 3.8 Members approved the Housing Revenue Account budget for 2025/26 on 6 March 2025, with total planned expenditure of £38.770m being met from rents and other income. Since the approval of the 2025/26 budget various budget transfers have been actioned in accordance with Financial Regulations resulting a revised total planned spend of £38.768m. The audited Housing Revenue Account surplus at 31 March 2025 was £4.464m.
- 3.9 Members approved the Common Good revenue and capital budgets for 2025/26 on 27 February 2025. The combined audited Common Good revenue surplus as at 31 March 2025 for all Common Good Funds was £0.436m.
- 3.10 Members considered and approved proposed changes to the management of Common Good Funds at the Council meeting of 14 May 2025, with the resultant changes due to be implemented from 1 October 2025. The impact of these changes now feature in the Budget Management Report to this Cabinet.
- 3.11 The approved Council budget includes pay uplifts for Council employees of 3% for 2025/26, however final confirmation of an uplift of 4% has been received for SNJC and Craft workers bargaining groups which is 1% greater than budgeted. Discussions with SNCT unions are still ongoing at present. Initial estimates indicate that for every 1% increase in the pay uplift for all staff groups, above the current budgeted amount, will equate to a £2.1m increase in cost (inclusive of HSCP uplifts and assuming that Teaching unions reach the same 4% uplift agreement as others for 2025/26).
- 3.12 The Scottish Government has identified additional funding of £79m to be allocated to Councils to help offset this additional cost. South Ayrshire Council's share of this funding is estimated to be circa £1.659m leaving an unbudgeted shortfall of circa £0.450m. Of the anticipated allocation of £1.659m, £0.345m is due to be allocated to HSCP as a pro-rata share of the funding to partially meet the expected increased cost within the partnership.

**4./**

## 4. Detail

### 4.1 Overview of Directorate/ Accounts' position as at 30 September 2025

4.1.1 Appendix 1a to f to this report provides financial performance information in the form of a report for each Directorate/ account for the period to 30 September 2025.

4.1.2 Table 2 below provides a summarised position on a Directorate/ account basis and indicates an overall projected under-spend for the year (excluding HSCP) of £1.806m after requested earmarking of £0.145m.

**Table 2 – Projected under/(over) spend**

| <i><b>Directorate/ Account</b></i>             | <i><b>Projected under/ (over) spend £m (i)</b></i> | <i><b>Estimated Pay funding allocation £m (ii)</b></i> | <i><b>Earmarking approved/ requested £m (iii)</b></i> | <i><b>Revised Projected under/ (over) spend £m (iv)</b></i> |
|------------------------------------------------|----------------------------------------------------|--------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------------|
| Chief Executive                                | 0.491                                              | 0.124                                                  | -                                                     | 0.615                                                       |
| Communities and Transformation                 | 0.890                                              | 0.170                                                  | (0.050)                                               | 1.010                                                       |
| Education                                      | (1.832)                                            | 0.681                                                  | (0.055)                                               | (1.206)                                                     |
| Housing, Operations and Development            | 0.375                                              | 0.339                                                  | (0.040)                                               | 0.674                                                       |
| Miscellaneous Services Account                 | 0.113                                              | -                                                      | -                                                     | 0.113                                                       |
| <b>Total Net (expenditure)/surplus</b>         | <b>0.037</b>                                       | <b>1.314</b>                                           | <b>(0.145)</b>                                        | <b>1.206</b>                                                |
| Council Tax income (see 4.1.4 below)           | 0.600                                              | -                                                      | -                                                     | 0.600                                                       |
| <b>Net in year projected surplus/(deficit)</b> | <b>0.637</b>                                       | <b>1.314</b>                                           | <b>(0.145)</b>                                        | <b>1.806</b>                                                |

4.1.3 **Pay uplifts** – As noted in 3.11 agreement has been reached with the majority of trade unions for a 4% uplift in pay in 2025/26. This additional cost has been included in the actual projected out-turn for all directorates in Table 2 col (i) above, however the anticipated funding from the Scottish Government has not yet been received therefore it has been shown as a separate column in Table 2 col (ii) based on a pro-rata allocation to each directorate, pending it's confirmation.

4.1.4 **Council Tax Income** – A review of the current collection rates and number of properties indicates they are on target to exceed income expectations by £0.600m at this stage. This is primarily due to an increase in the number of chargeable properties than originally estimated, but also due to a slightly improved collection rate compared to previous years.

4.1.5 **Health and Social Care Partnership** – details of the projected out-turn information can be found within the Financial Monitoring report that will be presented to the Integration Joint Board (IJB) meeting in November. Appendix 1e indicates a projected in year overspend of £1.587m for

2025/26. This is a significant reduction from the £5.286m overspend projected in June 2025, following the agreement of a recovery plan in order to address the projected overspend. The expectation is that the recovery plan together with continued ongoing work to reduce and minimise costs will address the remaining overspend. An update will be provided in future Budget Management Reports regarding this matter.

- 4.1.6 **Common Good (Council Impact)** – As noted in 3.10 above, Members considered and approved proposed changes to the management of Common Good Funds at the Council meeting of 14 May 2025. The financial implications of the new arrangements have now been calculated and factored in to the Council Service out-turn information shown in appendix 1. The net additional cost to the Council for the six-month period to 1 April 2026 is shown in table 3 below.

**Table 3 – Net Impact on Services**

| <i><b>Directorate</b></i>                       | <i><b>Service</b></i>                               | <i><b>£m</b></i> |
|-------------------------------------------------|-----------------------------------------------------|------------------|
| Housing, Operations and Development             | Asset Management (Increased NDR, Utility costs etc) | 0.225            |
|                                                 | Neighbourhood Services (Increased GM income)        | (0.058)          |
| Communities & Transformation                    | Sports, Leisure & Golf (reduced rental pymt)        | (0.015)          |
|                                                 | Destination South Ayrshire (reduced rental pymt)    | (0.008)          |
|                                                 | Customer Services (reduced rental pymt)             | (0.009)          |
| <b>Total net additional cost to the Council</b> |                                                     | <b>0.135</b>     |

- 4.1.7 **Budget Transfers** - Members are asked to consider and approve the budget transfer requests for each Directorate as outlined in Appendix 1a to 1f summarised in total in table 4 below (by Directorate).

**Table 4 – Budget Transfers**

| <i><b>Directorate/ Account</b></i> | <i><b>Dr<br/>£m</b></i> | <i><b>Cr<br/>£m</b></i> | <i><b>Appendix ref:</b></i> |
|------------------------------------|-------------------------|-------------------------|-----------------------------|
| Communities & Transformation       | 0.325                   | 0.325                   | 1b –page 7                  |
| Education                          | 0.120                   | 0.120                   | 1c –page 11                 |
| HOD                                | 1.281                   | 1.281                   | 1d –page15                  |
| <b>Total</b>                       | <b>1.726</b>            | <b>1.726</b>            |                             |

- 4.1.8 **Earmarking** – Members are asked to consider and approve the new earmarking request to be carried forward to 2026/27 for each Directorate as outlined in Appendix 1a to 1e summarised in total in table 5 below (by Directorate).

**Table 5 – Period 6 Earmarking**

| <i>Directorate/Account</i>   | <i>Previously approved<br/>£m</i> | <i>New<br/>Period 6<br/>request<br/>£m</i> | <i>Total<br/>£m</i> | <i>Appendix ref:</i> |
|------------------------------|-----------------------------------|--------------------------------------------|---------------------|----------------------|
| Communities & Transformation | 0.050                             | -                                          | 0.050               | 1b – page 7          |
| Education                    | -                                 | 0.055                                      | 0.055               | 1c – page 11         |
| HOD                          | -                                 | 0.040                                      | 0.040               | 1d – page 15         |
| <b>Total</b>                 | <b>0.050</b>                      | <b>0.095</b>                               | <b>0.145</b>        |                      |

## 4.2 **General Services – Summary of Current Financial Revenue Position**

4.2.1 The audited 2024/25 Annual Accounts showed an accumulated surplus at 31 March 2025 of £23.270m and of this, £18.466m was set aside or earmarked for specific purposes leaving an uncommitted balance of £4.804m for General Services. Appendix 2 provides detail of the amounts set aside from the accumulated sum together with the impact agreed movements and of the current year directorate net year-end under-spend projections of £1.806m (after earmarking) outlined in Table 2 at 4.1.2 above.

4.2.2 Table 6 below indicates that a year-end £9.958m uncommitted general services balance is currently projected at 31 March 2026. This equates to 3.66 per cent of estimated planned spend (excluding HSCP). This is within the 2 to 4 per cent required by Council policy for uncommitted general reserves.

**Table 6 – General Services accumulated uncommitted reserves**

|                                                              | <i>£m</i>    |
|--------------------------------------------------------------|--------------|
| Audited opening reserves                                     | 23.270       |
| Commitments (per Appendix 2)                                 | (18.466)     |
| <b>Uncommitted surplus brought forward from 2024/25</b>      | <b>4.804</b> |
| In year contribution (per Feb Council budget agreement)      | 3.928        |
| New agreed commitments (see Appendix 2)                      | (0.580)      |
| Period 6 Directorate 2025/26 projections (per table 2 above) | 1.806        |
| <b>Projected accumulated uncommitted reserve</b>             | <b>9.958</b> |

4.2.3 Table 6 above shows a significant improvement in the overall uncommitted reserves in recent months which is a key requisite in measuring the overall financial sustainability of the council moving forward. This improved position also addresses the concerns regarding the low level of uncommitted reserves raised by Audit Scotland as part of their 2024/25 Annual Audit Report presented to the Audit and Governance Panel in September 2025. As a minimum this improved position should be maintained at this level with limited further future draws from reserves being approved. Continued good progress and improvements in the in-

year directorate projected position may have a positive effect on the use of uncommitted reserves in future budget strategies.

#### **4.3 Housing Revenue Account Balance**

4.3.1 **Summary of Current Financial Position** – as outlined in Appendix 1e the current projected ‘in year’ underspend as at 31 March 2026 is £1.929m.

4.3.2 Within Appendix 1e, Members are requested to commit £0.800m of the projected underspend in property costs (£1.494m) to fund increased capital spend on void properties in the current financial year. If approved, when added to previously agreed commitments of £1.563m, increases the overall committed sum to £2.363m, and would result in an overall revised projected uncommitted surplus of £2.030m for the HRA, as shown in Table 4 of appendix 1e.

#### **4.4 Common Good Funds**

4.4.1 **Summary of Current Financial Position** – the current projected accumulated revenue surplus for each individual fund, inclusive of the impact of the revised arrangement, is outlined in Appendix 1h. Overall, at 31 March 2026, a combined projected accumulated revenue surplus of £0.420m is anticipated together with a projected combined capital reserve of £0.192m.

### **5. Legal and Procurement Implications**

5.1 There are no legal implications arising from this report.

5.2 There are no procurement implications arising from this report.

### **6. Financial Implications**

6.1 An accumulated uncommitted surplus of £9.958m is currently projected for General Services, excluding HSCP.

6.2 A £2.030m accumulated uncommitted surplus is projected for the Housing Revenue Account and a combined £0.420m accumulated surplus is currently projected for the Common Good Funds.

### **7. Human Resources Implications**

7.1 There are no specific human resource implications arising directly from this report. Any indirect implications are being managed on an operational basis by the Service Directorates.

### **8. Risk**

#### **8.1 Risk Implications of Adopting the Recommendations**

8.1.1 There are no risks associated with adopting the recommendations.

#### **8.2 Risk Implications of Rejecting the Recommendations**

8.2.1 There are no risks associated with rejecting the recommendations.

9./

## 9. Integrated Impact Assessment (incorporating Equalities)

9.1 The proposals in this report do not require to be assessed through an Integrated Impact Assessment.

## 10. Sustainable Development Implications

10.1 **Considering Strategic Environmental Assessment (SEA)** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## 11. Options Appraisal

11.1 An options appraisal has not been carried out in relation to the subject matter of this report.

## 12. Link to Council Plan

12.1 The matters referred to in this report contribute to Priority1 of the Council Plan: Efficient and effective enabling services.

13. **Link to Shaping Our Future Council** Yes ☐ No ☒

13.1 Not applicable.

## 14. Results of Consultation

14.1 There has been no public consultation on the contents of this report.

14.2 Consultation has taken place with Councillor Ian Davis, Policy Lead for Finance and Corporate Services, and the contents of this report reflect any feedback provided.

## 15. Next Steps for Decision Tracking

15.1 If the recommendations above are approved by Members, the Chief Financial Officer will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| Implementation                                                                                                                                         | Due date         | Managed by              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------------|
| Action the budget transfers in the financial ledger as outlined in the Directorate financial performance reports at Appendix 1 and summarised in 4.1.7 | 14 December 2025 | Chief Financial Officer |



**Background Papers**    Report to Cabinet of 26 August 2025 - [Budget Management – Revenue Budgetary Control 2025/26 – Position at 30 June 2025](#)

Report to South Ayrshire Council of 14 May 2025 - [Common Good Funds: Finance, Governance and Property Review](#)

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**Date:**    12 November 2025

# Budget Management Report to 30 September 2025 (Period 6)

## Appendix 1

| Ref. | Directorate/ Account                | Pages    |
|------|-------------------------------------|----------|
| 1a   | Chief Executive's Strategic Office  | 1 to 4   |
| 1b   | Communities and Transformation      | 5 to 8   |
| 1c   | Education                           | 9 to 11  |
| 1d   | Housing, Operations and Development | 12 to 16 |
| 1e   | Health & Social Care                | 17       |
| 1f   | Miscellaneous Services Account      | 18 to 19 |
| 1g   | Housing Revenue Account             | 20 to 21 |
| 1h   | Common Good Funds                   | 22 to 23 |

This appendix outlines the ***key financial issues*** for each directorate or account (**Tables 1 to 3**), together with ***other financial information*** (**Tables 4 to 8**).

## Chief Executive's Office

Table 1 - Objective Analysis

| Actual Expenditure to 30 Sept £'000 | Service                                             | Full Year Budget 2025/26 £'000 | Projected FY Actual to 31 March £'000 | Projected FY Variance Favourable /(Adverse) £'000 |
|-------------------------------------|-----------------------------------------------------|--------------------------------|---------------------------------------|---------------------------------------------------|
| 264                                 | <b>Chief Executive &amp; Support</b>                | 445                            | 464                                   | (19)                                              |
| 1,267                               | <b>Corporate Strategy, Policy &amp; Performance</b> | 3,386                          | 3,386                                 | 0                                                 |
|                                     | <b>Finance and Procurement Services:</b>            |                                |                                       |                                                   |
| 60                                  | Chief Financial Officer                             | 131                            | 131                                   | 0                                                 |
| 947                                 | Corporate Finance and Accounting                    | 2,214                          | 2,174                                 | 40                                                |
| 3,228                               | Revenues and Benefits                               | 5,658                          | 5,608                                 | 50                                                |
| 352                                 | Strategic Procurement                               | 774                            | 764                                   | 10                                                |
| 4,587                               | <b>Total Finance and Procurement Services</b>       | 8,777                          | 8,677                                 | 100                                               |
|                                     | <b>Regulatory Services:</b>                         |                                |                                       |                                                   |
| 60                                  | Head of Regulatory Services                         | 133                            | 133                                   | 0                                                 |
| 81                                  | Civil Contingencies & Business Continuity           | 83                             | 55                                    | 28                                                |
| 1,380                               | Democratic Governance Services                      | 2,583                          | 2,488                                 | 95                                                |
| 236                                 | Insurance, Risk & Safety Management                 | 603                            | 524                                   | 79                                                |
| 344                                 | Legal & Licensing Services                          | 970                            | 924                                   | 46                                                |
| 849                                 | Trading Standards & Environmental Health            | 1,816                          | 1,774                                 | 42                                                |
| 2,950                               | <b>Total Regulatory Services</b>                    | 6,188                          | 5,898                                 | 290                                               |
| 1,404                               | <b>Human Resources &amp; Payroll</b>                | 2,758                          | 2,663                                 | 95                                                |
| 137                                 | <b>Performance Appraisal &amp; Audit</b>            | 346                            | 321                                   | 25                                                |
| 10,609                              | <b>Total Chief Executive's Office</b>               | 21,900                         | 21,409                                | 491                                               |

Table 2 - Subjective Analysis

| Actual Expenditure to 30 Sept £'000 | Account                     | Full Year Budget 2025/26 £'000 | Projected FY Actual to 31 March £'000 | Projected FY Variance Favourable /(Adverse) £'000 |
|-------------------------------------|-----------------------------|--------------------------------|---------------------------------------|---------------------------------------------------|
| 7,741                               | Employee costs              | 17,383                         | 16,931                                | 452                                               |
| (20)                                | Property costs              | 330                            | 321                                   | 9                                                 |
| 781                                 | Supplies and services costs | 815                            | 808                                   | 7                                                 |
| 54                                  | Transport costs             | 104                            | 85                                    | 19                                                |
| 269                                 | Administrative costs        | 732                            | 792                                   | (60)                                              |
| 2,246                               | Third party payments        | 4,900                          | 4,845                                 | 55                                                |
| 10,385                              | Transfer payments           | 25,948                         | 25,948                                | 0                                                 |
| 8                                   | Financing costs             | 12                             | 12                                    | 0                                                 |
| 21,464                              | <b>Gross expenditure</b>    | 50,224                         | 49,742                                | 482                                               |
| (10,855)                            | Gross income                | (28,324)                       | (28,333)                              | 9                                                 |
| 10,609                              | <b>Net expenditure</b>      | 21,900                         | 21,409                                | 491                                               |

**Table 3 - Analysis of Significant Variances**

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Chief Executive & Support                                                                                                                                                                                                                                                                            |
|---------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (19)                                                          | <b>Chief Executive &amp; Support</b> - projected overspend of £0.019m as a result of ;<br><b>Employee Costs</b> - projected underspend of £0.033m due to the current level of vacancies.<br><b>Supplies &amp; Services</b> Costs - projected overspend of £0.052m mainly due to legal fees incurred. |
| (19)                                                          | <b>Total projected variance</b>                                                                                                                                                                                                                                                                      |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Corporate Strategy, Policy & Performance                               |
|---------------------------------------------------------------|------------------------------------------------------------------------|
| 0                                                             | <b>Corporate Strategy, Policy &amp; Performance</b> - projected online |
| 0                                                             | <b>Total projected variance</b>                                        |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Finance and Procurement Services                                                                                                                                                                                                                                                                                                                                                                                                 |
|---------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 0                                                             | <b>Chief Financial Officer</b> - projected online.                                                                                                                                                                                                                                                                                                                                                                               |
| 40                                                            | <b>Corporate Finance</b> - projected underspend of £0.040m as a result of current vacancies                                                                                                                                                                                                                                                                                                                                      |
| 50                                                            | <b>Revenues &amp; Benefits</b> - projected underspend of £0.050m as a result of;<br><b>Employee Costs</b> - projected underspend of £0.046m due to the current level of vacancies.<br><b>Administrative Costs</b> - projected overspend of £0.070m as a result of increased postage costs.<br><b>Income</b> - projected over recovery of income of £0.074m mainly due to the introduction of the Corporate Appointee Fee Scheme. |
| 10                                                            | <b>Strategic Procurement</b> - projected underspend of £0.010m as a result of;<br><b>Employee Costs</b> - projected overspend of £0.010m mainly due to maternity cover costs.<br><b>Administrative Costs</b> - projected underspend of £0.010m mainly related to reduced printing costs.<br><b>Income</b> - projected over recovery of income of £0.010m for charges for work done for other Council services.                   |
| 100                                                           | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                  |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Regulatory Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|---------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 28                                                            | <b>Civil Contingencies</b> - projected underspend of £0.028m as a result of:<br><b>Employee Costs</b> - projected underspend of £0.044m as a result of current vacancies.<br><b>Income</b> - projected under recovery of £0.016m due to a reduction in the work carried out for external agencies.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 95                                                            | <b>Democratic &amp; Governance Services</b> - projected underspend of £0.095m as a result of;<br><b>Employee Costs</b> - projected underspend of £0.054m due to current vacancies.<br><b>Property Costs</b> - projected underspend of £0.009m across various small budget lines.<br><b>Supplies &amp; Services Costs</b> - projected underspend of £0.052m mainly due to an underspend in general election costs (£0.035m) and reduced Safeguarders fees (£0.010m).<br><b>Transport Costs</b> - projected underspend of £0.014m due to less vehicle hire, fuel and mileage.<br><b>Administrative Costs</b> - projected underspend of £0.005m across various small budget lines<br><b>Third Party Payments</b> - projected underspend of £0.010m due to reduced payments to other local authorities.<br><b>Income</b> - projected under recovery of income of £0.049m, mainly due to marriage fee income target levels being higher than achievable. |
| 79                                                            | <b>Risk &amp; Safety Management</b> - projected underspend of £0.079m as a result of:<br><b>Employee Costs</b> - projected underspend of £0.069m as a result of current vacancies.<br><b>Administrative Costs</b> - projected underspend of £0.014m on risk reduction initiatives.<br><b>Income</b> - projected under recovery of £0.004m due to a reduction in commission.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 46                                                            | <b>Legal Services</b> - projected underspend of £0.046m as a result of;<br><b>Employee Costs</b> - projected underspend of £0.063m due to the current level of vacancies.<br><b>Income</b> - projected under recovery of income of £0.017m, due to Licencing fee and recharge of Court fees income target levels being higher than achievable.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 42                                                            | <b>Trading Standards &amp; Environmental Health</b> - projected underspend of £0.042m;<br><b>Employee Costs</b> - projected underspend of £0.010m due to the current level of vacancies.<br><b>Supplies &amp; Services Costs</b> - projected underspend of £0.005m across various small budget lines.<br><b>Transport Costs</b> - projected underspend of £0.005m due to less private vehicle hire, fuel and mileage.<br><b>Income</b> - projected over recovery of £0.022m due to additional income from Food Standards Scotland.                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 290                                                           | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Human Resources & Payroll                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 95                                                            | <b>Human Resources &amp; Payroll</b> - projected underspend of £0.095m;<br><b>Employee Costs</b> - projected underspend of £0.070m due to the current level of vacancies.<br><b>Administrative Costs</b> - projected overspend of £0.020m mainly due to increased costs of Disclosure checks.<br><b>Third Party Payments</b> - projected underspend of £0.045m due to savings on the new Occupational Health contract. |
| 95                                                            | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                        |

| Projected FY Variance favourable /(adverse) £'000 | Performance Appraisal & Audit                                                                      |
|---------------------------------------------------|----------------------------------------------------------------------------------------------------|
| 25                                                | Performance, Appraisal & Audit - projected underspend of £0.025m as a result of current vacancies. |
| 25                                                | Total projected variance                                                                           |

**Table 4 - Budget Transfer Requests**

| Budget Transfer Requests: |  | DR<br>£'000 | CR<br>£'000 |
|---------------------------|--|-------------|-------------|
| N/A                       |  |             |             |
| Total                     |  | 0           | 0           |

**Table 5 - Earmarking Requests**

| Earmarking requests: | Objective/ Subjective | Amount<br>£'000 |
|----------------------|-----------------------|-----------------|
| <u>New requests:</u> |                       |                 |
|                      |                       |                 |
| Total                |                       | 0               |

**Table 6 - Efficiency Savings**

| Efficiency savings:                                                                                       | Target<br>£'000 | Anticipated shortfall<br>£'000 |
|-----------------------------------------------------------------------------------------------------------|-----------------|--------------------------------|
| Corporate Accounting - recover fees from externally funded projects                                       | 25              | 0                              |
| Corporate Procurement - increase contract rebate income target                                            | 40              | 0                              |
| Corporate Procurement - introduce supplier early payment discount scheme                                  | 15              | 0                              |
| Corporate Procurement - reduce various Supplies & services costs budget                                   | 3               | 0                              |
| Employee Services – Increase employee benefits income target                                              | 35              | 0                              |
| Revenues & Benefits – Increase Scottish Water contribution grant income target to reflect increased grant | 53              | 0                              |
| Trading Standards & Environmental Health – review and increase fees by 5%                                 | 5               | 0                              |
| Corporate Strategy, Policy & Performance – Structure review                                               | 86              | 0                              |
| Total                                                                                                     | 262             | 0                              |
| Comments:                                                                                                 |                 |                                |

**Table 7 - Payroll Management**

| Payroll Management:                                                             | Target<br>£'000 | Achieved at period 6<br>£'000 |
|---------------------------------------------------------------------------------|-----------------|-------------------------------|
| Payroll Management - Corporate Target                                           | 637             | 291                           |
| Total                                                                           | 637             | 291                           |
| Comments:<br>The payroll management target is projected to be achieved in full. |                 |                               |

**Table 8 - Grant Income**

| New Grants Received: |                     |               |
|----------------------|---------------------|---------------|
| Amount £'000         | Grant name/ body    | Grant purpose |
| 1,118                | Scottish Government | HEEPS         |
| 1,118                |                     |               |
| Comments:            |                     |               |

## Communities &amp; Transformation Directorate

Table 1 - Objective Analysis

| Actual Expenditure to 30 Sept £'000 | Service                                       | Full Year Budget 2025/26 £'000 | Projected Full Year Actual to 31 March £'000 | Projected FY Variance favourable /(adverse) £'000 |
|-------------------------------------|-----------------------------------------------|--------------------------------|----------------------------------------------|---------------------------------------------------|
| <b>205</b>                          | <b>Directorate</b>                            | <b>297</b>                     | <b>97</b>                                    | <b>200</b>                                        |
|                                     | <b>Communities</b>                            |                                |                                              |                                                   |
| 1,482                               | Thriving Communities                          | 5,755                          | 5,097                                        | 658                                               |
| 2,224                               | Sport, Leisure and Golf                       | 4,877                          | 4,862                                        | 15                                                |
| 2,299                               | Destination South Ayrshire                    | 4,677                          | 4,669                                        | 8                                                 |
| <b>6,005</b>                        | <b>Total Communities</b>                      | <b>15,309</b>                  | <b>14,628</b>                                | <b>681</b>                                        |
|                                     | <b>Transformation</b>                         |                                |                                              |                                                   |
| 2,556                               | ICT Strategy & Delivery                       | 4,807                          | 4,657                                        | 150                                               |
| 1,139                               | Customer Services & Public Affairs            | 2,432                          | 2,373                                        | 59                                                |
| 334                                 | Transformation                                | 433                            | 633                                          | (200)                                             |
| <b>4,029</b>                        | <b>Total Transformation</b>                   | <b>7,672</b>                   | <b>7,663</b>                                 | <b>9</b>                                          |
| <b>10,239</b>                       | <b>Total Communities &amp; Transformation</b> | <b>23,278</b>                  | <b>22,388</b>                                | <b>890</b>                                        |

Table 2 - Subjective Analysis

| Actual Expenditure to 30 Sept £'000 | Account                     | Full Year Budget 2025/26 £'000 | Projected Full Year Actual to 31 March £'000 | Projected FY Variance favourable /(adverse) £'000 |
|-------------------------------------|-----------------------------|--------------------------------|----------------------------------------------|---------------------------------------------------|
| 10,699                              | Employee costs              | 23,065                         | 22,865                                       | 200                                               |
| 2,768                               | Property costs              | 3,458                          | 3,426                                        | 32                                                |
| 3,119                               | Supplies and services costs | 4,013                          | 3,988                                        | 25                                                |
| 903                                 | Transport costs             | 765                            | 765                                          | 0                                                 |
| 248                                 | Administrative costs        | 292                            | 292                                          | 0                                                 |
| 1,108                               | Third party payments        | 1,548                          | 1,748                                        | (200)                                             |
| 4                                   | Transfer payments           | 10                             | 10                                           | 0                                                 |
| 0                                   | Financing costs             | 0                              | 0                                            | 0                                                 |
| <b>18,849</b>                       | <b>Gross expenditure</b>    | <b>33,151</b>                  | <b>33,094</b>                                | <b>57</b>                                         |
| (8,610)                             | Gross income                | (9,873)                        | (10,706)                                     | 833                                               |
| <b>10,239</b>                       | <b>Net expenditure</b>      | <b>23,278</b>                  | <b>22,388</b>                                | <b>890</b>                                        |

Table 3 - Analysis of Significant Variances

| Projected FY Variance favourable /(adverse) £'000 | Directorate                                                                                                                                                                                                                                                                                                                                     |
|---------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 200                                               | <b>Service</b> - projected over-recovery in payroll management target of £0.200m, due to the net impact of:<br>- delays in filling vacancies, vacancy freeze and utilisation of external funding £0.420m<br>- the difference between the budgeted 25/26 pay award of 3% and the approved 4% pay award for Local Government employees (£0.220m). |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Communities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|---------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 150                                                           | <b>Thriving Communities (Employability &amp; Skills)</b> - currently projected to be £0.150m underspent. This relates to core funding set aside to enhance external funding including NOLB & UKSPF, which is not anticipated to be required during 2025/26.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 508                                                           | <p><b>Thriving Communities (Thriving Economy)</b> - projected to be £0.508m underspent, which relates to:</p> <p>West of Scotland Loans Fund (WOSLF) released surplus funds of £0.320m to the Council in 2017/18 where it was agreed to utilise the funding on the Councils Ambition programme. These funds were expended by the service over a number of years through extension to the programme with the additional expenditure being recorded in the appropriate years. However the income received has remained held unreleased in the Balance Sheet. This was identified during a recent review of the Balance Sheet and given that the spend has already occurred in prior years it is appropriate to release the full amount of income from the balance sheet to revenue and include within the projected underspend.</p> <p>European Regional Development Fund (ERDF) - the final grant claim (Dec 2023) has now been settled, after audits by the Managing Authority team at Scottish Government operating the ERDF programme, SG Internal Audit Committee and a further audit by ERDF (Article 127 Audit). The final claim for SAC expenditure was £0.512m, however a prudent income accrual, dependant on the various audits, was made for approximately £0.253m. The final settlement is £0.442m, therefore receiving £0.188m more than accrued.</p> <p>Due to the nature of this income (£0.508m) i.e. fully utilised in prior financial years, the released income will be transferred to Miscellaneous Services for recording in future Budget Management Reports.</p> |
| 15                                                            | <b>Sport, Leisure &amp; Golf (Sport and Leisure)</b> - currently projected to be online for sports facility operations, despite the challenges of closures at both Prestwick and Troon facilities, for upgrades/refurbishments. In addition, Members considered and approved proposed changes to the management of Common Good Funds at the Council meeting of 14 May 2025, with the resultant changes due to be implemented from 1 October 2025. The impact of these changes result in reduced costs for Sports, Leisure & Golf related to property rental charges levied by the Common Good on the Council of £0.015m for the six-month period to 1 April 2026.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 0                                                             | <p><b>Sport, Leisure &amp; Golf (Golf)</b> - projected to be online, due to the net impact of the following projections:-</p> <ul style="list-style-type: none"> <li>- Golf income is projected to be £0.325m over-recovered, primarily within golf memberships (£0.174m) and café/bar sales (£0.135m).</li> <li>- projected overspend in both employee costs of £0.200m and bar/food purchases (£125m). This is primarily due to budgets being set prior to the opening of cafe/bar/Stables and are not reflective of accurate expenditure/income levels.</li> </ul> <p>Members are requested to approve the permanent budget transfer requests (refer to <b>Table 4</b> below) to realign golf budgets.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 8                                                             | <b>Destination South Ayrshire</b> - Members considered and approved proposed changes to the management of Common Good Funds at the Council meeting of 14 May 2025, with the resultant changes due to be implemented from 1 October 2025. The impact of these changes result in reduced costs for Destination South Ayrshire related to property rental charges levied by the Common Good on the Council of £0.008m for the six-month period to 1 April 2026.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 681                                                           | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |



| Projected FY Variance favourable /(adverse) £'000 | Transformation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 150                                               | <b>ICT Strategy &amp; Delivery</b> - currently projected to be £0.150m underspent in relation to ICT software maintenance contracts.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 59                                                | <b>Customer Services &amp; Public Affairs - IAAH (COVID Recovery Project)</b> - projected underspend of £0.059m. ELT have previously approved to utilise this underspend to extend 1fte temp level 8 Senior Advisor Post for 23 months from March 2024 and 1fte 23 month level 5 advisor post with immediate effect, however due to the challenge in filling short term contracts (12 month), these contracts will now continue into 2026/27. Members are requested to approve the earmarking of this underspend, to fund these contracts in 2026/27 (refer to <b>Table 5</b> below).<br>Members considered and approved proposed changes to the management of Common Good Funds at the Council meeting of 14 May 2025, with the resultant changes due to be implemented from 1 October 2025. The impact of these changes result in reduced costs for Customer Services related to property rental charges levied by the Common Good on the Council of £0.009m for the six-month period to 1 April 2026. |
| (200)                                             | <b>Transformation</b> - projected overspend of £0.200m due to short term unachievable savings target from 2023/24. This target relates to the overall Council Transformation programme and not specifically the Transformation team itself. The target will be considered for allocation as part of the overall Council transformation programme as projects are approved and savings identified.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>9</b>                                          | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

**Table 4 - Budget Transfer Requests**

| Budget Transfer Requests: |                                                                                   | DR<br>£'000 | CR<br>£'000 |
|---------------------------|-----------------------------------------------------------------------------------|-------------|-------------|
| 1                         | Golf - employee costs                                                             | 200         |             |
|                           | Golf - supplies and services                                                      | 125         |             |
|                           | Golf - income                                                                     |             | 325         |
|                           | <i>Realign Golf budgets to reflect a more accurate expenditure/income trends.</i> |             |             |
| <b>Total</b>              |                                                                                   | <b>325</b>  | <b>325</b>  |

**Table 5 - Earmarking Requests**

| Earmarking requests:                        | Objective/ Subjective | Amount<br>£'000 |
|---------------------------------------------|-----------------------|-----------------|
| ELT 546 (04/03/24) - IAAH extend contracts  | OD/Employee Costs     | 50              |
| <b>Total</b>                                |                       | <b>50</b>       |
| <b>Comments:</b><br>Details included above. |                       |                 |

**Table 6 - Efficiency Savings**

| Efficiency savings:                                                                          | Target<br>£'000 | Anticipated shortfall<br>£'000 |
|----------------------------------------------------------------------------------------------|-----------------|--------------------------------|
| Sport, Leisure & Golf - increase golf season ticket price by £5 per annum                    | 35              | 0                              |
| Sport, Leisure & Golf - increase golf adult green fees by £2 per round                       | 15              | 0                              |
| Sport, Leisure & Golf - increase monthly Learn2 membership by £1 per month                   | 35              | 0                              |
| Sport, Leisure & Golf - targeted price increase for the usage of 3G pitches - £2/hr increase | 6               | 0                              |
| Thriving Communities - reduce employability supplies & services budget                       | 5               | 0                              |
| Thriving Communities - reduce 'School as Hub' budget                                         | 10              | 0                              |
| Economy & Regeneration - reduce transport and administration budgets                         | 3               | 0                              |
| Transformation - restructure transformation PMO (delete vacant posts)                        | 45              | 0                              |
| ICT Operations - reduction in ICT contracts                                                  | 20              | 0                              |
| ICT Operations - reduce leased line rentals                                                  | 12              | 0                              |
| <b>Total</b>                                                                                 | <b>186</b>      | <b>0</b>                       |

**Comments:**

Anticipated shortfalls in approved efficiencies have been included in the projections above.

**Table 7 - Payroll Management**

| <b>Payroll Management:</b>                                            | <b>Target<br/>£'000</b> | <b>Achieved at<br/>period 6<br/>£'000</b> | <b>Remaining<br/>to be<br/>achieved<br/>£'000</b> |
|-----------------------------------------------------------------------|-------------------------|-------------------------------------------|---------------------------------------------------|
| Payroll Management - Corporate target                                 | 579                     | 366                                       | 213                                               |
| <b>Total</b>                                                          | <b>579</b>              | <b>366</b>                                | <b>213</b>                                        |
| <b>Comments:</b><br>Currently projected to be £0.200m over-recovered. |                         |                                           |                                                   |

**Table 8 - Grant Income**

| <b>New Grants Received:</b>                                                                                 |                                           |                                                |
|-------------------------------------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------|
| <b>Amount</b>                                                                                               |                                           |                                                |
| 261                                                                                                         | Scottish Government                       | No-one Left Behind (NOLB)                      |
| 2,044                                                                                                       | Scottish Government                       | UK Shared Prosperity Fund (UKSPF)              |
| 30                                                                                                          | Scottish Government                       | Thriving Communities Programme                 |
| 109                                                                                                         | Scottish Government                       | Active Travel Bike Hub                         |
| 10                                                                                                          | Scottish Government                       | Paths for All                                  |
| 47                                                                                                          | Ayr College                               | ESOL                                           |
| 2                                                                                                           | Scottish Library Information Centre       | One Small Thing                                |
| 1                                                                                                           | South Ayrshire Ageing Well Development Fu | Ageing Well Development Fund                   |
| 1                                                                                                           | Scottish Book Trust                       | Book Week Scotland                             |
| 10                                                                                                          | Poppy Scotland                            | Armed Forces Day                               |
| 10                                                                                                          | NHS Ayrshire and Arran                    | Weight Management Programme                    |
| 5                                                                                                           | Macmillan Cancer Support                  | Cancer Support                                 |
| 15                                                                                                          | Creative Scotland                         | Arts & Culture - Exploring Partnership Working |
|                                                                                                             |                                           |                                                |
| <b>2,545</b>                                                                                                |                                           |                                                |
| <b>Comments:</b><br>Additional amounts notified during the financial year, not included in original budget. |                                           |                                                |

## Education Directorate

Table 1 - Objective Analysis

| Actual Expenditure to 30 Sept £'000 | Service                                              | Full Year Budget 2025/26 £'000 | Projected Full Year Actual to 31 March £'000 | Projected FY Variance favourable /(adverse) £'000 |
|-------------------------------------|------------------------------------------------------|--------------------------------|----------------------------------------------|---------------------------------------------------|
| 158                                 | Directorate                                          | (3,134)                        | (1,553)                                      | (1,581)                                           |
| 8,588                               | Education - Early Years                              | 20,618                         | 20,618                                       | 0                                                 |
| 50,135                              | Education - Learning and Teaching Schools            | 93,314                         | 93,572                                       | (258)                                             |
| 8,912                               | Education - Learning and Teaching Additional Support | 19,064                         | 18,975                                       | 89                                                |
| 12,423                              | Education Support Services                           | 20,982                         | 21,064                                       | (82)                                              |
| <b>80,216</b>                       | <b>Total Education Directorate</b>                   | <b>150,844</b>                 | <b>152,676</b>                               | <b>(1,832)</b>                                    |

Table 2 - Subjective Analysis

| Actual Expenditure to 30 Sept £'000 | Account                     | Full Year Budget 2025/26 £'000 | Projected Full Year Actual to 31 March £'000 | Projected FY Variance favourable /(adverse) £'000 |
|-------------------------------------|-----------------------------|--------------------------------|----------------------------------------------|---------------------------------------------------|
| 56,735                              | Employee costs              | 117,323                        | 118,774                                      | (1,451)                                           |
| 16,726                              | Property costs              | 27,669                         | 27,751                                       | (82)                                              |
| 840                                 | Supplies and services costs | 2,163                          | 2,163                                        | 0                                                 |
| 2,406                               | Transport costs             | 5,195                          | 5,494                                        | (299)                                             |
| 1,050                               | Administrative costs        | 1,081                          | 1,081                                        | 0                                                 |
| 3,250                               | Third party payments        | 7,508                          | 7,628                                        | (120)                                             |
| 361                                 | Transfer payments           | 405                            | 405                                          | 0                                                 |
| <b>81,368</b>                       | <b>Gross expenditure</b>    | <b>161,344</b>                 | <b>163,296</b>                               | <b>(1,952)</b>                                    |
| (1,152)                             | Gross income                | (10,500)                       | (10,620)                                     | 120                                               |
| <b>80,216</b>                       | <b>Net expenditure</b>      | <b>150,844</b>                 | <b>152,676</b>                               | <b>(1,832)</b>                                    |

Table 3 - Analysis of Significant Variances

| Projected FY Variance favourable /(adverse) £'000 | Directorate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (1,581)                                           | <b>Payroll Management Target</b> - currently projected to be £1.581m under-achieved. due to:-<br>- the budget agreement between Local Government and Scottish Government (Dec 2024), to restore teacher numbers to 2023 levels (refer to Teaching Staff below) - £0.700m.<br>- the difference between the budgeted 25/26 pay award of 3% and the approved 4% pay award for Local Government employees (£0.296m) and an estimated 4% pay award for Teaching staff (£0.585 - Aug 25), which has yet to be negotiated. |
| <b>(1,581)</b>                                    | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Education - Early Years                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 0                                                             | <p><b>Payments to Private Partner Nurseries</b> - projected overspend of £0.120m, due the increase in living wage and the number of children attending private nurseries.</p> <p><b>Income</b> - currently projected to be £0.120m over-recovered, relating to the income received from parents purchasing additional hours, outwith the core 1140.</p> <p>Members are requested to approve the temporary budget transfer request to utilise the over-recovery in income, to offset the projected overspend in payments to private partner nurseries (refer to <b>Table 4</b> below).</p> |
| 0                                                             | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Education - Schools                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (258)                                                         | <p><b>Teaching Staff</b> - Agreement between Local Government and SG to restore teacher numbers to 2023 levels (1172). However, after discussions between SAC and SG, teacher numbers 25/26 have been agreed at 1150, being the 1172, reduced by the agreed exceptional circumstances of:-</p> <ul style="list-style-type: none"> <li>- surplus unallocated probationers at the SG's request in 2023 (19fte)</li> <li>- a temporary increase in teaching capacity in place in 2023 in order to address a short-term issue, for example Ukrainian refugee support (2.9fte).</li> </ul> <p>The September census is now complete and allocation of probationers confirmed and a projected overspend of £0.700m is included within the under-achievement of payroll turnover. This projection may decrease if/when any temporary teachers outwith the Devolved School Management Allocations are vacated, as these posts will not be filled.</p> <p><b>Pupil Equity Funding</b> - currently projected to be online. PEF is provided on a financial year basis but used across an academic year by schools (August 2025 - August 2026) and has permissible carry forward. SG reviewed 2023/24 funding in order to utilise £0.900m of the carry forward funding to manage pay pressures in 2023-24 and have committed that there will be an additional payment in 2026/27 when the programme ends (in theory). This should ensure that funding continues to be available at currently planned levels going forward with no detriment to schools.</p> <p><b>Maintstream Pupil Transport</b> - currently projected to be overspent by £0.258m, based on recent Quarter information received from Strathclyde Passenger Transport (SPT).</p> |
| (258)                                                         | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

| Projected<br>FY Variance<br>favourable<br>/(adverse)<br>£'000 | Education - Additional Support for Learning                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 89                                                            | <p><b>Whole Family Wellbeing Fund</b> - projected to be underspent by £0.130m in relation to WFWF to support the development of holistic whole family support services. This is primarily due to a delay in filling posts. Members are requested to approve earmarking of £0.055m of this underspend to fund both internal and external contracts during 2026/27 (refer to <b>Table 5</b> below).</p> <p><b>ASN Framework Pupil Transport</b> - currently projected to be overspent by £0.041m, based on new 25/26 academic year contracts.</p> |
| 89                                                            | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

| Projected FY Variance favourable /(adverse) £'000 | Education - Support Services                                                                                                              |
|---------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| (82)                                              | <i>PPP</i> - currently projected to be £0.082m overspent, due to the budgeted RPI (391.8) being lower than the actual RPI (394 Feb 2025). |
| (82)                                              | <b>Total projected variance</b>                                                                                                           |

**Table 4 - Budget Transfer Requests**

| Budget Transfer Requests: |                                                                                                                        | DR<br>£'000 | CR<br>£'000 |
|---------------------------|------------------------------------------------------------------------------------------------------------------------|-------------|-------------|
| 1                         | Early years - Payments to Agencies                                                                                     | 120         |             |
|                           | Early years - Income                                                                                                   |             | 120         |
|                           | <i>Utilise the over-recovery in income to offset the projected overspend in payments to private partner nurseries.</i> |             |             |
| <b>Total</b>              |                                                                                                                        | <b>120</b>  | <b>120</b>  |

**Table 5 - Earmarking Requests**

| Earmarking requests:                       | Objective/ Subjective | Amount<br>£'000 |
|--------------------------------------------|-----------------------|-----------------|
| Whole Family Wellbeing fund                | WFWF/Employee costs   | 55              |
| <b>Total</b>                               |                       | <b>55</b>       |
| <b>Comments:</b><br>Detail included above. |                       |                 |

**Table 6 - Efficiency Savings**

| Efficiency savings:                                        | Target<br>£'000 | Anticipated shortfall<br>£'000 |
|------------------------------------------------------------|-----------------|--------------------------------|
| Redesign of Early Years Provision (Full year impact £300k) | 185             | 0                              |
| Review Early Learning Team (Full year impact 25-26)        | 154             | 0                              |
| <b>Total</b>                                               | <b>339</b>      | <b>0</b>                       |
| <b>Comments:</b><br>No anticipated shortfalls.             |                 |                                |

**Table 7 - Payroll Management**

| Payroll Management:                                                                                                                                                                       | Target<br>£'000 | Achieved at period 6<br>£'000 | Remaining to be achieved<br>£'000 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------|-----------------------------------|
| Payroll Management - Corporate target                                                                                                                                                     | 3,278           | 1,424                         | 1,854                             |
| Introduce Teacher Turnover Target - approved 2024-25                                                                                                                                      | 500             | 0                             | 500                               |
| <b>Total</b>                                                                                                                                                                              | <b>3,778</b>    | <b>1,424</b>                  | <b>2,354</b>                      |
| <b>Comments:</b><br>Teachers turnover previously met through school roll reductions, however due maintaining teacher numbers to a SG agreed number these savings will not be met 2025-26. |                 |                               |                                   |

**Table 8 - Grant Income**

| New Grants Received: |                              |                                       |
|----------------------|------------------------------|---------------------------------------|
| Amount<br>£'000      | Grant name/ body             | Grant purpose                         |
| 321                  | Scottish Government          | Scottish Milk & Healthy Snack Scheme  |
| 8                    | Scottish Government          | Education Maintenance Allowance (EMA) |
| 14                   | Inspiring Scotland           | Bright Spark Breakfast Fund           |
| 39                   | Ayrshire Chamber of Commerce | Developing Young Workforce            |
| 4                    | ERA Foundation               | Promoting Engineering in Schools      |
| <b>386</b>           |                              |                                       |

**Comments:**

Additional amounts notified during the financial year, not included in original budget.

## Housing Operations &amp; Development

Table 1 - Objective Analysis

| Actual Expenditure to 30 September £'000 | Service                                           | Full Year Budget 2025/26 £'000 | Projected Actual to 31 March £'000 | Projected Variance favourable /(adverse) £'000 |
|------------------------------------------|---------------------------------------------------|--------------------------------|------------------------------------|------------------------------------------------|
| 5,066                                    | <b>Directorate</b>                                | 9,807                          | 9,784                              | 23                                             |
| 222                                      | Directorate                                       | 429                            | 407                                | 22                                             |
| 4,844                                    | Ayrshire Roads Alliance/SPT                       | 9,378                          | 9,377                              | 1                                              |
| 4,199                                    | <b>Planning &amp; Development</b>                 | 6,566                          | 6,624                              | (58)                                           |
| 3,128                                    | Asset Management and Community Asset Transfer     | 5,836                          | 6,131                              | (295)                                          |
| 400                                      | Planning and Building Standards                   | 1,237                          | 1,070                              | 167                                            |
| 407                                      | Professional Design Services                      | (567)                          | (637)                              | 70                                             |
| 264                                      | Special Property Projects                         | 60                             | 60                                 | 0                                              |
| 18,665                                   | <b>Housing &amp; Operations</b>                   | 30,146                         | 29,736                             | 410                                            |
| 5,774                                    | Facilities Management                             | 13,405                         | 13,311                             | 94                                             |
| (2,260)                                  | Housing Services                                  | 1,329                          | 1,075                              | 254                                            |
| 8,311                                    | Neighbourhood Services                            | 15,444                         | 15,327                             | 117                                            |
| 6,840                                    | Property Maintenance                              | (32)                           | 23                                 | (55)                                           |
| 27,930                                   | <b>Total Housing Operations &amp; Development</b> | 46,519                         | 46,144                             | 375                                            |

Table 2 - Subjective Analysis

| Actual Expenditure to 30 September £'000 | Account                     | Full Year Budget 2025/26 £'000 | Projected Actual to 31 March £'000 | Projected Variance favourable /(adverse) £'000 |
|------------------------------------------|-----------------------------|--------------------------------|------------------------------------|------------------------------------------------|
| 17,853                                   | Employee costs              | 40,540                         | 39,345                             | 1,195                                          |
| 4,032                                    | Property costs              | 7,149                          | 7,358                              | (209)                                          |
| 6,162                                    | Supplies and services costs | 11,993                         | 12,301                             | (308)                                          |
| 4,307                                    | Transport costs             | 6,953                          | 6,751                              | 202                                            |
| 243                                      | Administrative costs        | 470                            | 428                                | 42                                             |
| 8,436                                    | Third party payments        | 17,180                         | 17,615                             | (435)                                          |
| 41,042                                   | <b>Gross expenditure</b>    | 84,285                         | 83,798                             | 487                                            |
| (13,112)                                 | Gross income                | (37,766)                       | (37,654)                           | (112)                                          |
| 27,930                                   | <b>Net expenditure</b>      | 46,519                         | 46,144                             | 375                                            |

Table 3 - Analysis of Significant Variances

| Projected Variance favourable /(adverse) £'000 | Directorate                                                                                                                                                                                                                |
|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 22                                             | <b>Directorate</b> - projected underspend of £0.022m as a result of,<br><b>Employee Costs</b> - projected underspend of £0.008m<br><b>Administration costs</b> - projected underspend of £0.014m across small budget lines |
| 22                                             | <b>Total projected variance</b>                                                                                                                                                                                            |



| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Ayrshire Roads Alliance/SPT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1                                                          | <p><b>Ayrshire Roads Alliance</b> - projected underspend of £0.001m ;</p> <p><b>Strategic Delivery</b> - projected overspend of £0.183m. This is mainly due to staffing costs, increased transport costs and a shortfall in expected income.</p> <p><b>Local Delivery</b> - projected underspend of £0.184m. This variance mainly reflects vacancies within Roads Maintenance (£0.191m), along with additional income in relation to parking charges (£0.163m), Street Lighting (£0.093m) and design fees (£0.071m). Reduced expenditure is anticipated on maintenance materials (£0.225m), and fuel (£0.052m). This is partly offset by additional expenditure on sub-contractors (£0.234m), employee recharges in respect of cross boundary working (£0.081m), property costs (£0.065m), street lighting electricity (£0.062m), winter materials (£0.040m), computing (£0.035m) and the maintenance of parking / EV charging machines (£0.048m)</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 1                                                          | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Asset Management & Community Asset Transfer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| (295)                                                      | <p><b>Asset Management</b> - projected overspend of £0.295m ;</p> <p><b>Property costs</b> - projected overspend of £0.332m. This is mainly due to the delay in delivering the proposed office rationalisation saving (£0.200m), an overspend of £0.030m in utilities costs incurred at the Arran Mall, and an overspend of £0.037m in service and repair costs of Public Conveniences. These overspends are partly offset by underspends in reduced repair and maintenance costs in Health &amp; Social Care occupied buildings (£0.020m), as well as a projected underspend of £0.140m in rent, rates and utilities for McCalls Avenue, as these costs are now shared with other Council services.</p> <p>In addition, Members considered and approved proposed changes to the management of Common Good Funds at the Council meeting of 14 May 2025, with the resultant changes due to be implemented from 1 October 2025. The impact of these changes result in additional costs for Asset Management of £0.225m for the six-month period to 1 April 2026 in respect of NDR, Utilities and Repairs &amp; Maintenance cost relating to the newly introduced Full Repairing and Insurance lease arrangements</p> <p><b>Supplies &amp; Services costs</b> - projected overspend of £0.040m mainly related to consultancy and equipment costs.</p> <p><b>Transport costs</b> - projected overspend of £0.010m due to increased vehicle costs.</p> <p><b>Income</b> - projected over recovery of £0.087m in rental income from Industrial units and other general properties based on current demand.</p> |
| (295)                                                      | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Planning & Building Standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 167                                                        | <p><b>Planning &amp; Building Standards</b> - projected underspend of £0.167m as a result of;</p> <p><b>Employee costs</b> - projected underspend of £0.373m as a result of current vacancies. There is a hold on recruitment in place until the service redesign is complete</p> <p><b>Supplies &amp; Services costs</b> - projected overspend of £0.161m in consultancy costs. This relates to the ongoing legal and specialist experts costs in relation to Planning Application reviews. This is a fluid position and is unbudgeted due to the unknown time and cost that this review will ultimately incur</p> <p><b>Income</b> - projected under-recovery of £0.045m in planning application fees due to a downturn in the first half of this year</p> <p>Members are requested to approve earmarking of £0.040m of the service underspend (see <b>Table 5</b> below) for carry forward to 2026/27 to fund the ongoing transport assessment costs which are required as part of LDP2</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 167                                                        | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Professional Design Services                                                                            |
|------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| 70                                                         | <b>Professional Design Services</b> - projected underspend of £0.070m as a result of current vacancies. |
| 70                                                         | <b>Total projected variance</b>                                                                         |

| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Special Property Projects       |
|------------------------------------------------------------|---------------------------------|
| 0                                                          | No material variance to report. |
| 0                                                          | <b>Total projected variance</b> |

| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Facilities Management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 94                                                         | <b>Facilities Management</b> - projected underspend of £0.094m as a result of;<br><b>Employee Costs</b> - projected underspend of £0.372m due to current vacancies.<br><b>Property Costs</b> - projected underspend £0.115m as a result of new contracts in place for cleaning & domestic supplies (£0.077m) along with a reduction in the use of external contract cleaning (£0.038m)<br><b>Supplies &amp; Services Costs</b> - projected overspend of £0.201m due to increased costs of food and catering sundries<br><b>Income</b> - projected under-recovery of £0.192m as a result of the reduced meal sales due to the impact of the ongoing rollout of Primary free school meals (£0.092m) along with a decrease in the uptake of staff school meals (£0.025m) and special catering income from functions and events (£0.075m) |
| 94                                                         | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |

| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Housing Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 254                                                        | <b>Housing Services</b> - projected underspend of £0.254m as a result of;<br><b>Employee Costs</b> - projected underspend of £0.159m due to current vacancies.<br><b>Property Costs</b> - projected overspend of £0.029m. This relates to an overspend in unlets as a result of the increased demand for temporary homeless accommodation.<br><b>Supplies &amp; Services Costs</b> - projected underspend of £0.054m. This relates to furniture costs (£0.020m) and removal and storage costs (£0.034m) in homeless properties where a budget transfer was actioned at period 3 to meet potential increased costs.<br><b>Income</b> - projected over recovery of £0.070m. This relates to an increased number of temporary accommodation units being utilised from the HRA stock which has been necessary to meet increased demand for homeless accommodation. |
| 254                                                        | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Neighbourhood Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 117                                                        | <p><b>Neighbourhood Services</b> - projected underspend of £0.059m as a result of;</p> <p><b>Employee costs</b> - projected underspend of £0.213m as a result of current vacancies</p> <p><b>Transport costs</b> - projected underspend of £0.202m due to increased lead times for supply of replacement vehicles</p> <p><b>Administration costs</b> - projected underspend of £0.028m across small budget lines</p> <p><b>Third Party payments</b> - projected overspend of £0.436m in relation to overspends in waste disposal costs (£0.340m) as new contracts are negotiated for the different waste streams and resurfacing pathworks at Rozelle pond due to health &amp; safety issues (£0.060m)</p> <p><b>Income</b> - projected over-recovery of £0.110m as a result of increased Garden Waste permit income (£0.262m), an increase in recharge of works to ARA (£0.273m) offset by reduced DEFRA funding for the EPR for Packaging scheme (£0.317m) and an under-recovery in commercial waste income (£0.166m). In addition, Members considered and approved proposed changes to the management of Common Good Funds at the Council meeting of 14 May 2025, with the resultant changes due to be implemented from 1 October 2025. The impact of these changes result in additional income for Neighbourhood related to increased grounds maintenance charges to the Common Good of £0.058m for the six-month period to 1 April 2026.</p> |
| 117                                                        | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

| Projected<br>Variance<br>favourable<br>/(adverse)<br>£'000 | Property Maintenance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (55)                                                       | <p><b>Property Maintenance Service</b> - projected overspend of £0.055m as a result of ;</p> <p><b>Employee costs</b> - projected underspend of £0.950m as a result of vacancies across the service</p> <p><b>Transport costs</b> - projected overspend of £0.331m due to increase costs for replacement vehicle fleet.</p> <p><b>Income</b> - projected under recovery of £0.619m as a result of reduced level of jobs and a £0.055m under recovery as a result of the delay in implementing the Transformation project in relation to delivering a factoring service to private property owners.</p> <p>Members are requested to approve both temporary and permanent Budget Transfers (see <b>Table 4</b> below) to realign budgets more closely to current operational requirements.</p> |
| (55)                                                       | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

**Table 4 - Budget Transfer Requests**

| Budget Transfer Requests: |                                                                                    | DR<br>£'000  | CR<br>£'000  |
|---------------------------|------------------------------------------------------------------------------------|--------------|--------------|
| 1                         | Property Maintenance - Employee Costs                                              |              | 950          |
|                           | Property Maintenance - Income                                                      | 950          |              |
|                           | <i>Being temporary realignment of budgets to reflect current activity</i>          |              |              |
| 2                         | Property Maintenance - Transport Costs                                             | 331          |              |
|                           | Property Maintenance - Income                                                      |              | 331          |
|                           | <i>Being permanent realignment of budgets to reflect current operational costs</i> |              |              |
| <b>Total</b>              |                                                                                    | <b>1,281</b> | <b>1,281</b> |

**Table 5 - Earmarking Requests**

|                                                                                 | Objective/ Subjective                              | Amount<br>£'000 |
|---------------------------------------------------------------------------------|----------------------------------------------------|-----------------|
| Required to fully complete the road traffic assessment required as part of LDP2 | Planning & Building Standards/Third party payments | 40              |
| <b>Total Earmarking Requests</b>                                                |                                                    | <b>40</b>       |

**Table 6 - Efficiency Savings**

| Efficiency savings:                 |                                                                                                                 | Targeted<br>£'000 | Anticipated<br>shortfall<br>£'000 |
|-------------------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------|-----------------------------------|
| ARA                                 | Motorhome parking scheme                                                                                        | 19                | 0                                 |
|                                     | Move from HVO back to diesel fuel for all ARA fleet                                                             | 25                | 0                                 |
|                                     | Increase charges for permits/notices by 5%                                                                      | 6                 | 0                                 |
|                                     | Increase harbour dues by 5%                                                                                     | 3                 | 0                                 |
|                                     | Apply charges to additional car parks                                                                           | 110               | 0                                 |
| Asset<br>Management                 | Asset Management and Community asset Transfer - Income generation delivered from licence fees from pop up sites | 2                 | 0                                 |
| Neighbourhood<br>Services           | Increase charges for allotments by 30% for 2025-26; 15% for 2026-27 and 15% in 2027-28                          | 2                 | 0                                 |
|                                     | Increase Bereavement prices by 3% each year                                                                     | 21                | 0                                 |
|                                     | Increase commercial waste collection charges on certain waste streams                                           | 62                | 0                                 |
|                                     | Establish income target for sale of recycle                                                                     | 50                | 0                                 |
| Property<br>Maintenance             | Property Maintenance - Private property maintenance and factoring Income generation delivered from new service  | 55                | 55                                |
| Planning &<br>Building<br>Standards | Introduce charge for forestry consultations (£200 per consultation)                                             | 4                 | 0                                 |
|                                     | Introduce charge to developer for Street naming & numbering process                                             | 5                 | 0                                 |
|                                     | Introduce charge for individual house naming (£250 each)                                                        | 2                 | 0                                 |
|                                     | Increase Pre application consultation fees in Planning to £3,000 for                                            | 10                | 0                                 |
|                                     | Increase all non-statutory fees by 3%                                                                           | 1                 | 0                                 |
| <b>Total</b>                        |                                                                                                                 | <b>377</b>        | <b>55</b>                         |
| <b>Comments:</b>                    |                                                                                                                 |                   |                                   |
|                                     |                                                                                                                 |                   |                                   |

**Table 7 - Payroll Management**

| Payroll Management:                                               | Targeted<br>£'000 | Achieved at<br>period 6<br>£'000 | Remaining<br>to be<br>achieved<br>£'000 |
|-------------------------------------------------------------------|-------------------|----------------------------------|-----------------------------------------|
| Payroll Management - Corporate target                             | 1,268             | 634                              | 634                                     |
| Payroll Management - Directorate target                           | 0                 | 0                                | 0                                       |
| <b>Total</b>                                                      | <b>1,268</b>      | <b>634</b>                       | <b>634</b>                              |
| It is anticipated that payroll turnover will be achieved in full. |                   |                                  |                                         |

**Table 8 - Grant Income**

| New Grants Received:                                                                                                  |                   |                     |
|-----------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|
| Amount<br>£'000                                                                                                       | Grant name/ body  | Grant purpose       |
| 28                                                                                                                    | Keep Britain Tidy | Chewing Gum removal |
| 28                                                                                                                    |                   |                     |
| <b>Comments:</b>                                                                                                      |                   |                     |
| The above grants which have been received during the financial year were not part of the approved Directorate budget. |                   |                     |

## Social Care

Table 1 - Objective Analysis

| Actual Expenditure to 30 Sept £'000 | Service                                        | Full Year Budget 2025/26 £'000 | Projected Full Year Actual to 31 March £'000 | Projected FY Variance favourable /(adverse) £'000 |
|-------------------------------------|------------------------------------------------|--------------------------------|----------------------------------------------|---------------------------------------------------|
|                                     | <b>Community Care Services :</b>               |                                |                                              |                                                   |
| 29,623                              | Older People                                   | 61,914                         | 63,126                                       | (1,212)                                           |
| 2,522                               | Physical Disabilities                          | 5,449                          | 5,584                                        | (135)                                             |
| <b>32,145</b>                       | <b>Total Community Care Services</b>           | <b>67,363</b>                  | <b>68,710</b>                                | <b>(1,347)</b>                                    |
| 10,305                              | Children's Services                            | 24,680                         | 22,951                                       | 1,728                                             |
| (307)                               | Justice Services                               | (8)                            | (8)                                          | 0                                                 |
| <b>9,999</b>                        | <b>Total Children and Justice Services</b>     | <b>24,672</b>                  | <b>22,943</b>                                | <b>1,728</b>                                      |
| 12,113                              | Learning Disabilities                          | 27,681                         | 29,039                                       | (1,357)                                           |
| 2,302                               | Mental Health                                  | 5,175                          | 5,545                                        | (370)                                             |
| 706                                 | Addiction                                      | 2,126                          | 2,125                                        | 1                                                 |
| <b>15,122</b>                       | <b>Total Mental Health Services</b>            | <b>34,982</b>                  | <b>36,708</b>                                | <b>(1,726)</b>                                    |
| 2,562                               | Directorate Services                           | 7,442                          | 7,159                                        | 284                                               |
| 0                                   | Other Services                                 | 3                              | (19)                                         | 22                                                |
| 0                                   | Vacancy management                             | (2,523)                        | (1,973)                                      | (550)                                             |
| <b>2,563</b>                        | <b>Total Support Services</b>                  | <b>4,923</b>                   | <b>5,167</b>                                 | <b>(244)</b>                                      |
| 395                                 | <b>Integrated Care Fund/Delayed Discharges</b> | 531                            | 529                                          | 2                                                 |
|                                     |                                                |                                |                                              |                                                   |
| (10,083)                            | <b>Interagency payments with Health</b>        | (21,612)                       | (21,612)                                     | 0                                                 |
|                                     |                                                |                                |                                              |                                                   |
| <b>50,139</b>                       | <b>HSCP Sub-total</b>                          | <b>110,859</b>                 | <b>112,445</b>                               | <b>(1,587)</b>                                    |
| 110                                 | Aids and Adaptations etc                       | 833                            | 833                                          | 0                                                 |
| <b>50,249</b>                       | <b>Final HSCP total</b>                        | <b>111,692</b>                 | <b>113,278</b>                               | <b>(1,587)</b>                                    |
| <b>Earmarking requests</b>          |                                                |                                |                                              | <b>0</b>                                          |

**Health & Social Care Partnership** - the above table provides an overview statement of the financial budget and projected out-turn position for the Council element of the Integration Joint Board (IJB) for 2025/26 as at 30th September (Period 6).

The table above includes £5.039m transferred from reserves, leaving a balance of £4.579m, of which £3.982m is committed and earmarked to be used in future years. This leaves an uncommitted balance of £0.597m which will be used to support the overall IJB overspend.

The Period 6 projections are based on estimates and judgements on spend to date, review of contracts and review of care packages / residential placements, along with discussion with service managers. Period 6 will be presented to the IJB at the 12th of November 2025 meeting.

## Miscellaneous Services

Table 1 - Objective Analysis

| Actual Expenditure to 30 September £'000 | Service                             | Full Year Budget 2025/26 £'000 | Projected FY Actual to 31 March £'000 | FY Variance Favourable /(Adverse) £'000 |
|------------------------------------------|-------------------------------------|--------------------------------|---------------------------------------|-----------------------------------------|
| 6,169                                    | Miscellaneous Services              | 26,382                         | 26,270                                | 112                                     |
| <b>6,169</b>                             | <b>Total Miscellaneous Services</b> | <b>26,382</b>                  | <b>26,270</b>                         | <b>112</b>                              |

Table 2 - Subjective Analysis

| Actual Expenditure to 30 September £'000 | Account                              | Full Year Budget 2025/26 £'000 | Projected FY Actual to 31 March £'000 | FY Variance Favourable /(Adverse) £'000 |
|------------------------------------------|--------------------------------------|--------------------------------|---------------------------------------|-----------------------------------------|
| 0                                        | Debt management charges              | 20,133                         | 19,616                                | 517                                     |
| 0                                        | Investment income                    | (1,930)                        | (1,784)                               | (146)                                   |
| 0                                        | Recharges to other services          | (1,886)                        | (1,886)                               | 0                                       |
| 462                                      | Requisitions and other initiatives   | 937                            | 923                                   | 13                                      |
| 373                                      | Employee provision                   | 788                            | 746                                   | 42                                      |
| 130                                      | Fees and subscriptions               | 489                            | 544                                   | (55)                                    |
| 4,007                                    | Other payments                       | 7,250                          | 6,500                                 | 750                                     |
| 53                                       | Covid-19 costs                       | 0                              | 19                                    | (19)                                    |
| 789                                      | Salary sacrifice schemes             | 553                            | 459                                   | 94                                      |
| 8                                        | Equal pay                            | 0                              | 0                                     | 0                                       |
| 360                                      | Storm Eowyn costs                    | 0                              | 400                                   | (400)                                   |
| 0                                        | PPP flexibility/ IFRS 16 adjustments | (3,859)                        | (3,163)                               | (696)                                   |
| 0                                        | Contribution to Reserves             | 3,928                          | 3,928                                 | 0                                       |
| <b>6,181</b>                             | <b>Gross expenditure</b>             | <b>26,403</b>                  | <b>26,304</b>                         | <b>99</b>                               |
| (12)                                     | Gross income                         | (21)                           | (34)                                  | 13                                      |
| <b>6,169</b>                             | <b>Net expenditure</b>               | <b>26,382</b>                  | <b>26,270</b>                         | <b>112</b>                              |

Table 3 - Analysis of Significant Variances

| FY Variance Favourable /(Adverse) £'000 | Miscellaneous Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 517                                     | <b>Debt management charges:</b> the overall budget for loan charges is £20.133m, comprising £6.408m for loan principal, £13.552m for interest costs and £0.173m for loans fund expenses. A full year underspend of £0.517m is currently projected due to lower than anticipated borrowing associated with the capital programme.                                                                                                                                                                                                                                                                                                          |
| (146)                                   | <b>Investment income:</b> the budget for investment income was set at of £1.930m based on an estimate of the average revenue balances held during the year at an assumed interest rate return of 4.00% on those balances. Investment income for the full year is currently projected to be £1.784m, a shortfall of £0.146m due to lower than anticipated revenue balances held by General Services.                                                                                                                                                                                                                                       |
| 750                                     | <b>Other payments:</b> the projected net underspend of £0.750m comprised the following significant elements:<br>- £0.573m projected underspend in energy costs across all Council services, reported corporately within Miscellaneous Services, in what continues to be a fluctuating energy price market;<br>- £0.237m projected underspend on insurance costs (net of third party claims);<br>- £0.153m projected underspend in unfunded pension cost payments to Strathclyde Pension Fund; and<br>- partly offsetting those projected underspends, a projected £0.197m overspend on Non-Domestic Rates due to increases in the charge. |

|            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 94         | <b>Salary sacrifice schemes:</b> the projected full year underspend comprises both car leasing and Viv-up schemes, based on orders received less the cost of administering the schemes and allowing for the £0.185m savings target held in Human Resources.                                                                                                                                                                                                                                                             |
| (400)      | <b>Storm Eowyn costs:</b> this comprises non-employee expenditure incurred during 2025/26 in the aftermath of Storm Eowyn in January 2025. This expenditure includes remedial work on Council properties including schools, some of which was scheduled to coincide with the school summer holiday and other work relating to tree maintenance and recovery which was delayed due to the high level of demand for such services in the immediate aftermath of the storm. A full year overspend of £0.400m is projected. |
| (696)      | <b>PPP flexibility/ IFRS 16 adjustments:</b> following the initial implementation of the accounting standard <i>IFRS 16 Leases</i> in 2024/25, the revenue budget implications and initial anticipated benefit have been reassessed in the current year based on revised and updated information, resulting in an anticipated under-recovery of £0.696m.                                                                                                                                                                |
| <b>112</b> | <b>Total projected full year variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

**Table 4 - Budget Transfer Requests**

| Description  | DR<br>£'000 | CR<br>£'000 |
|--------------|-------------|-------------|
|              |             |             |
| <b>Total</b> | <b>0</b>    | <b>0</b>    |

**Table 5 - Earmarking Requests**

| Description                                                                       | Objective/ Subjective | Amount<br>£'000 |
|-----------------------------------------------------------------------------------|-----------------------|-----------------|
|                                                                                   | Service/ Account      |                 |
| <b>Total</b>                                                                      |                       | <b>0</b>        |
| <b>Comments:</b><br>No earmarking requests identified for Miscellaneous Services. |                       |                 |

**Table 6 - Efficiency Savings**

| Description                                                                            | Target<br>£'000 | Shortfall<br>£'000 |
|----------------------------------------------------------------------------------------|-----------------|--------------------|
| Purchase of additional leave: target to be allocated across services                   | 200             | 0                  |
| Additional AVCs: on-cost savings                                                       | 48              | 0                  |
| <b>Total</b>                                                                           | <b>248</b>      | <b>0</b>           |
| <b>Comments:</b><br>Savings targets are expected to be fully achieved during the year. |                 |                    |

**Table 7 - Payroll Management**

|                                                                                       | £'000    | £'000    |
|---------------------------------------------------------------------------------------|----------|----------|
|                                                                                       | 0        | 0        |
| <b>Total</b>                                                                          | <b>0</b> | <b>0</b> |
| <b>Comments:</b><br>No payroll management target allocated to Miscellaneous Services. |          |          |

**Table 8 - Grant Income**

| New Grants Received:                                                            |                  |               |
|---------------------------------------------------------------------------------|------------------|---------------|
| Amount<br>£'000                                                                 | Grant Name/ Body | Grant Purpose |
|                                                                                 |                  |               |
| <b>0</b>                                                                        |                  |               |
| <b>Comments:</b><br>No new grant income received within Miscellaneous Services. |                  |               |

## Housing Revenue Account

Table 1 - Objective Analysis

| Actual Expenditure to 30 September £'000 | Service                 | Full Year Budget 2025/26 £'000 | Projected Actual to 31 March £'000 | Projected Variance favourable /(adverse) £'000 |
|------------------------------------------|-------------------------|--------------------------------|------------------------------------|------------------------------------------------|
| (12,403)                                 | Housing Revenue Account | 0                              | (1,929)                            | 1,929                                          |
| (12,403)                                 |                         | 0                              | (1,929)                            | 1,929                                          |

Table 2 - Subjective Analysis

| Actual Expenditure to 30 September £'000 | Service                     | Full Year Budget 2025/26 £'000 | Projected Actual to 31 March £'000 | Projected Variance favourable /(adverse) £'000 |
|------------------------------------------|-----------------------------|--------------------------------|------------------------------------|------------------------------------------------|
| 2,365                                    | Employee costs              | 5,168                          | 5,168                              | 0                                              |
| 3,791                                    | Property costs              | 16,990                         | 15,496                             | 1,494                                          |
| 239                                      | Supplies and services costs | 338                            | 310                                | 28                                             |
| 58                                       | Transport costs             | 73                             | 73                                 | 0                                              |
| 83                                       | Administrative costs        | 2,306                          | 1,943                              | 363                                            |
| 28                                       | Support services costs      | 1,899                          | 1,899                              | 0                                              |
| 9                                        | Third party payments        | 33                             | 20                                 | 13                                             |
| 98                                       | Transfer payments           | 119                            | 179                                | (60)                                           |
| 0                                        | Financing costs             | 8,616                          | 8,634                              | (18)                                           |
| 3,226                                    | CFCR                        | 3,226                          | 3,226                              | 0                                              |
| 9,897                                    | <b>Gross expenditure</b>    | <b>38,768</b>                  | <b>36,948</b>                      | <b>1,820</b>                                   |
| (22,300)                                 | Income                      | (38,768)                       | (38,877)                           | 109                                            |
| (12,403)                                 | <b>Net expenditure</b>      | <b>0</b>                       | <b>(1,929)</b>                     | <b>1,929</b>                                   |

Table 3 - Financial Variance Analysis

| Projected Variance favourable /(adverse) £'000 | Housing Revenue Account                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 0                                              | <b>Employee costs</b> - projected online                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 1,494                                          | <b>Property Costs</b> - projected underspend of £1.494m. This is mainly due to an underspend of £1.460m in the cost of repairs to council houses, where management action undertaken has reduced the use of sub contractors by increasing efficiency to keep an increased level of work "in house". There has also been additional income of £0.154m received from the Councils' insurance provider in relation to the claim made for storm damage in 2024 to cover costs incurred at that time. These underspends are partially offset with an increase in Unlets costs (£0.070m) and Decants (£0.050m). |
| 28                                             | <b>Supplies &amp; Services</b> - projected underspend of £0.028m due to reductions in legal fees and removal & storage costs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                                              | <b>Transport Costs</b> - projected online.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 363                                            | <b>Administrative costs</b> - projected underspend of £0.363m. This is due to projected underspends on telecoms charges (£0.031m), subscriptions (£0.010m) and training (£0.022m). There is also a projected underspend of £0.300m in bad debts based on the current level of arrears of council house rental income.                                                                                                                                                                                                                                                                                     |
| 0                                              | <b>Support service costs</b> - projected online.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| (47)                                           | <b>Third Party Payments and Transfer Payments</b> - projected overspend of £0.047m. This is due to a projected overspend of £0.060m on redecoration allowances, which is partly offset by a projected underspend of £0.013m on charges from other Council services.                                                                                                                                                                                                                                                                                                                                       |



|                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (18)             | <b>Financing costs</b> - projected net overspend of £0.018m comprising:<br>- Principal, Interest payments and expenses - projected underspend of £0.058m on principal, interest and expenses, which relates to the timing of loan payments and interest rates of temporary loan debt.<br>- Interest income on revenue balances - £0.076m under recovery as a result of the Loans Fund not meeting the originally estimated rate of interest on investments. |
| 0                | <b>CFCR</b> - projected online.                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 109              | <b>Income</b> - over recovery of £0.109m. This is due to a projected over recovery in rental income related to the impact of new builds coming into stock and available for renting.                                                                                                                                                                                                                                                                        |
| <b>1,929</b>     | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>Comments:</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

**Table 4 - Accumulated Surplus**

| <b>Accumulated Surplus</b>                                                                                                                                                                                                                       | <b>Amount<br/>£'000</b> | <b>Amount £'000</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|---------------------|
| <b>HRA accumulated surplus as at 1 April 2025</b>                                                                                                                                                                                                | <b>4,464</b>            |                     |
| <b>Current year projected surplus</b>                                                                                                                                                                                                            | <b>1,929</b>            |                     |
| <b>Minimum working balance</b>                                                                                                                                                                                                                   | <b>(2,000)</b>          |                     |
| <b>Projected surplus available for spend for the year ended 31 March 2026</b>                                                                                                                                                                    |                         | <b>4,393</b>        |
| <b>Current commitments:</b>                                                                                                                                                                                                                      |                         |                     |
| <b>Capital:</b>                                                                                                                                                                                                                                  |                         |                     |
| Reduce the number of unlet properties                                                                                                                                                                                                            |                         | (500)               |
| Potential overspend on capital works to void properties                                                                                                                                                                                          |                         | (800)               |
| <b>Revenue:</b>                                                                                                                                                                                                                                  |                         |                     |
| Transformation within Housing - support costs. Also to fund and support a project team to progress the implementation of a Housing Asset Management System which is an audit requirement. Implementation period is expected to be 18 -24 months. |                         | (344)               |
| Costs associated with Home Loss Payments at Riverside High Flats and provision for Disturbance Allowance approved by Leadership Panel 26 November 2019                                                                                           |                         | (169)               |
| Fund Insurance policy excess costs (The uninsured excess level has increased from £1,000 to £50,000 per claim under the new policy conditions).                                                                                                  |                         | (500)               |
| Rain Water Harvesting Systems - Funding for initial inspection, service and any remedial works following commission of the RWH system, before cyclical maintenance regime is established.                                                        |                         | (50)                |
| <b>Total current commitments</b>                                                                                                                                                                                                                 |                         | <b>(2,363)</b>      |
| <b>Projected uncommitted surplus as at 31 March 2026</b>                                                                                                                                                                                         |                         | <b>2,030</b>        |
| <b>Comments:</b>                                                                                                                                                                                                                                 |                         |                     |

**Table 5 - Rent Arrears**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>As at<br/>30<br/>September<br/>2024</b> | <b>As at<br/>30<br/>September<br/>2025</b> | <b>Movement</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------|
| <b>Rent Arrears</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                            |                                            |                 |
| Current Tenants – Mainstream                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 1,363                                      | 1,395                                      | 2%              |
| Former Tenants – Mainstream                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 713                                        | 644                                        | -10%            |
| <b>Total</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>2,076</b>                               | <b>2,039</b>                               | <b>-2%</b>      |
| <b>Comments:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                            |                                            |                 |
| Historically, the Council has performed well in the areas of rent arrears management and the collection of rental income. From the 2023/24 benchmarking information, the Council was the best performing local authority in terms of overall arrears at 4.63% of the rent due for the 2023/24 reporting year. Rent arrears is an area of focused activity with a dedicated team managing rent accounts and progressing necessary recovery actions, while supporting tenants in arrears. Officers are continuing to make contact and engage with tenants to provide ongoing advice and support to those households who are experiencing hardship. As an alternative to using legal action for recovery, every effort is being made to secure repayment arrangements and actively apply for Alternative Payment Arrangements (APA's) for housing costs to be paid direct to the Council from the Department of Works and Pensions for households in receipt of Universal Credit. The current increase in rent arrears has been factored into the Bad Debt Provision out-turn figure noted above in Table 3. |                                            |                                            |                 |

## Common Good Funds

Table 1 - Objective Analysis

| Actual Net Expenditure/ (Income) to 30 September £'000 | Common Good Fund           | Full Year Net Budget 2025/26 £'000 | Projected FY Actual to 31 March £'000 | Projected FY Variance Favourable /(Adverse) £'000 |
|--------------------------------------------------------|----------------------------|------------------------------------|---------------------------------------|---------------------------------------------------|
| 165                                                    | Ayr Common Good Fund       | 0                                  | 4                                     | (4)                                               |
| 14                                                     | Prestwick Common Good Fund | 0                                  | 13                                    | (13)                                              |
| 0                                                      | Troon Common Good Fund     | 0                                  | (1)                                   | 1                                                 |
| 0                                                      | Maybole Common Good Fund   | 0                                  | 0                                     | 0                                                 |
| 42                                                     | Girvan Common Good Fund    | 0                                  | 0                                     | 0                                                 |
| <b>221</b>                                             |                            | <b>0</b>                           | <b>16</b>                             | <b>(16)</b>                                       |

Table 3 - Financial Variance Analysis

| Projected FY Variance Favourable /(Adverse) £'000 | Common Good Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (4)                                               | <p><b><u>Ayr Common Good Fund:</u></b><br/> A unfavourable net variance of £0.004m at the year-end is currently projected, analysed as follows:</p> <ul style="list-style-type: none"> <li>- a projected income under-recovery of £0.034m; comprising £0.040m in reduced rental income arising from the approved changes to management arrangements between the Common Good Funds and the Council from 1 October 2025; partly offset by an over-recovery of £0.005m due to additional interest income as a result of higher than anticipated interest rates.</li> <li>- a projected underspend of £0.030m on insurance costs due to the approved changes to management arrangements.</li> <li>- the projected impact on property costs is expected to be nil in the current year, with underspends in repairs and maintenance, utilities and energy costs from 1 October 2025 expected to be offset by an overspend on grounds maintenance costs.</li> </ul> |
| (13)                                              | <p><b><u>Prestwick Common Good Fund:</u></b><br/> An overspend of £0.013m at the year-end is currently projected, due to the impact of updated grounds maintenance charges from the Council during the second half of the financial year, as part of the approved changes to management arrangements between the Common Good Funds and the Council.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 1                                                 | <p><b><u>Troon Common Good Fund:</u></b><br/> A favourable variance of £0.001m at the year-end is currently projected, due to additional interest income as a result of higher than anticipated interest rates.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>(16)</b>                                       | <b>Total projected variance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

**Table 4 - Accumulated Revenue Reserves**

| <b>Common Good Fund</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>Reserves<br/>as at<br/>1 April 2025<br/>£'000</b> | <b>Reserves<br/>as at<br/>30<br/>September<br/>2025<br/>£'000</b> | <b>Projected<br/>Reserves<br/>as at<br/>31 March<br/>2026<br/>£'000</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------------|
| Ayr Common Good Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 135                                                  | (31)                                                              | 131                                                                     |
| Prestwick Common Good Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 251                                                  | 238                                                               | 238                                                                     |
| Troon Common Good Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 39                                                   | 39                                                                | 40                                                                      |
| Maybole Common Good Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2                                                    | 2                                                                 | 2                                                                       |
| Girvan Common Good Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 9                                                    | (33)                                                              | 9                                                                       |
| <b>Total</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>436</b>                                           | <b>215</b>                                                        | <b>420</b>                                                              |
| <b>Comments:</b><br>Following significant pressure in recent years on Common Good Funds property budgets, at the Council meeting in May Members approved changes to the management arrangements for Common Good Funds, including the nature of property lease agreements between the Council and the Common Good Funds. These changes are effective from 1 October 2025 and the financial impact for both parties is being established and reported during the second half of this financial year, ahead of 2026/27 budget considerations. |                                                      |                                                                   |                                                                         |

**Table 5 - Accumulated Capital Reserves**

| <b>Common Good Fund</b>                                                                                                                                                               | <b>Reserves<br/>as at<br/>1 April 2025<br/>£'000</b> | <b>Reserves<br/>as at<br/>30<br/>September<br/>2025<br/>£'000</b> | <b>Projected<br/>Reserves<br/>as at<br/>31 March<br/>2026<br/>£'000</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------------|
| Ayr Common Good Fund                                                                                                                                                                  | 147                                                  | (218)                                                             | 157                                                                     |
| Prestwick Common Good Fund                                                                                                                                                            | 35                                                   | 35                                                                | 35                                                                      |
| <b>Total</b>                                                                                                                                                                          | <b>182</b>                                           | <b>(183)</b>                                                      | <b>192</b>                                                              |
| <b>Comments:</b><br>Ayr Common Good Fund's capital reserve will receive a contribution from the Council in respect of reinstatement work on fire-damaged property in Ayr High Street. |                                                      |                                                                   |                                                                         |

**Summary of Current General Services Reserves Position  
as at 30 September 2025**

|                                                                              | <i>£m</i> | <i>£m</i>      |
|------------------------------------------------------------------------------|-----------|----------------|
| <b>1) Accumulated reserves brought forward from 2024/25</b>                  |           | <b>23.270</b>  |
| <b>Funds set aside for specific purposes:</b>                                |           |                |
| Affordable Homes Fund                                                        | 1.723     |                |
| Transformation Fund                                                          | 5.135     |                |
| Workforce Change Fund                                                        | 5.449     |                |
| Ash Tree Die back                                                            | 0.233     |                |
| Ayrshire Growth Deal PMO                                                     | 0.039     |                |
| Civil Contingency (3 Ayrshire reserve commitment)                            | 0.124     |                |
| Community Halls Fund                                                         | 0.500     |                |
| Financial Inclusion                                                          | 0.704     |                |
| PPP Reserve commitment to 2026/27 budget                                     | 2.000     |                |
| General Service earmarking brought forward                                   | 2.559     | <b>18.466</b>  |
| <b>Uncommitted reserves brought forward as at 31 March 2025</b>              |           | <b>4.804</b>   |
| <b>2) Movement in 2025/26</b>                                                |           |                |
| <b>i) Approved contribution to uncommitted reserve</b>                       |           | <b>3.928</b>   |
| <b>ii) Cabinet/Council approved in year draws:</b>                           |           |                |
| Cabinet of 28 May 2025 – Social Care Support                                 | (0.151)   |                |
| Council of 26 June 2025 - Ayr Show (maximum commitment)                      | (0.590)   |                |
| Cabinet of 23 August - Ayr Show sponsorship income (reduces June commitment) | 0.161     | <b>(0.580)</b> |
| <b>iii) Directorate budget projections:</b>                                  |           |                |
| Service projections (including SG pay funding)                               |           | <b>1.806</b>   |
| <b>Projected uncommitted reserves at 31 March 2026</b>                       |           | <b>9.958</b>   |

**South Ayrshire Council**

**Report by Depute Chief Executive and Director  
of Housing, Operations and Development  
to Cabinet  
of 25 November 2025**

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**Subject: General Services Capital Programme 2025/26:  
Monitoring Report as at 30 September 2025**

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**1. Purpose**

- 1.1 The purpose of this report is to update Cabinet on the actual capital expenditure and income, together with progress made on the General Services Capital Programme projects as at 30 September 2025 (Period 6), and to agree the changes to budgets in 2025/26, 2026/27 and 2027/28.

**2. Recommendation**

**2.1 It is recommended that the Cabinet:**

- 2.1.1 notes the progress made on the delivery of the General Services Capital Programme to 30 September 2025, resulting in spend of £15.691m, or 24.64%, as detailed in Appendix 1 attached;
- 2.1.2 approves the adjustments contained in Appendix 2 attached; and
- 2.1.3 approves the revised budget for 2025/26 at £71.225m, 2026/27 at £102.868m and 2027/28 at £69.244m, as highlighted in Appendix 2.

**3. Background**

- 3.1 The General Services Capital Programme for 2025/26 to 2036/37 was approved by South Ayrshire Council of 27 February 2025 through the paper 'Revenue Estimates 2025/26, Capital Estimates 2025/26 to 2036/37 and Carbon Budget 2025/26'.
- 3.2 Adjustments were approved through a number of papers taken to Council of 18th September 2025 and Cabinet of 23<sup>rd</sup> September 2025 and incorporated into the Programme.
- 3.3 The current approved budget for 2025/26 is £63.687m.

## 4. Detail

### 4.1 Works Completed

- 4.1.1 Since the last update report to Cabinet in August, projects have completed on site at Prestwick Pool - AHU and Water Storage Project - Net Zero, Heathfield PS Cruyff Special Court, Doonfoot PS - Alterations to Upper School Classrooms to Form ASN Base, Braehead EYC - External Play Space, Troon PS - Alterations to Classrooms to Form ASN Base, Heathfield Primary - Roof Replacement, Forehill Primary - Partial Roofing Replacement and Boiler Replacements – Heathfield Primary School, Ayr & Hillcrest Care Home, Girvan.

### 4.2 Works Ongoing

- 4.2.1 Projects are substantially complete on site at Girvan Academy - Theatre Improvements and Troon Hosiery Park - Changing Accommodation.
- 4.2.2 Works continue on site for projects for the Citadel Refurbishment, The Quay Zone, Girvan - Extension, Fire Damage Reinstatement Works - 17-21 High Street, Ayr and Shaw Park Pavilion Fire Reinstatement, Troon Early Years Centre, Struthers Primary - Classroom Extension and Dalmilling PS - Hall Extension.
- 4.2.3 Works have started on site at the new Girvan Primary School.
- 4.2.4 Tenders have been returned and are being evaluated for Girvan Harbour Stores and Bandstand Upgrade at Place de St Germain-en-Laye.
- 4.2.5 A number of projects are currently at the planning and design stage, including Troon Swimming Pool Gym Extension and Meadowhead Depot, Coylton.

- 4.3 The project information contained in Appendix 1 has been broken down over the Council wards and a document showing this has been made available to Members in the Members' area (Hub) on The Core (see background papers).

- 4.4 Appendix 2 details budget adjustments being put forward for approval by Cabinet as part of the Period 6 report. A summary of these adjustments is shown in Tables 1 & 2 below:

**Table 1: Summary of Adjustments General Services Monitoring Report 2025/26 as at 30<sup>th</sup> September 2025**

| Year    | Current Budget | Proposed Budget | Adjustment Total |
|---------|----------------|-----------------|------------------|
| 2025-26 | 63,686,722     | 71,225,295      | 7,538,573        |
| 2026-27 | 85,350,298     | 102,868,233     | 17,517,935       |
| 2027-28 | 93,607,255     | 69,244,063      | (24,363,192)     |
| Totals  | £242,644,275   | £243,337,591    | <b>£693,316</b>  |

**Table 2: Summary of Adjustments 2025/26 to 2027/28 Requested Per Appendix 2**

| Section | Summary Adjustment                                        | Total Proposed Adjustments<br>2025/26 to 2027/28<br>£ | Notes                                                                                            |
|---------|-----------------------------------------------------------|-------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| 1       | N/A                                                       | N/A                                                   | Summary to current programme budgets.                                                            |
| 2       | Place Based Investment Programme 2025/26                  | 376,623                                               | Additional grant awarded.                                                                        |
| 3       | ARA People and Place Local Authority Direct Award 2025/26 | 77,635                                                | Additional grant awarded.                                                                        |
| 4       | Road Safety Improvement Fund 2025/26                      | 315,210                                               | Additional grant awarded.                                                                        |
| 5       | Follow on From Accessible Ayr Project in 2025/26          | 798,649                                               | Additional grant awarded.                                                                        |
| 6       | Reallocation of ICT Budgets                               | 0                                                     | Reallocation of internal budgets between projects as approved by Transformation Group.           |
| 7       | Additional Repairs and Renewals Fund Projects             | 170,500                                               | Additional budget drawn from the Repairs and Renewals Fund.                                      |
| 8       | Carry Forward Budgets to Future Years                     | 0                                                     | Budgets carried forward from 2025/26 to 2026/27.                                                 |
| 9       | Advancing Budgets from Future Years                       | 0                                                     | Budget advanced from 2026/27 to 2025/26.                                                         |
| 10      | Various In Year Adjustments                               | (500,000)                                             | Reprofiling of budget between projects / sections.                                               |
| 11      | Early Years                                               | 21,000                                                | Reprofiling of budget between projects / sections.                                               |
| 12      | School Refurbishment                                      | 12,500                                                | Reprofiling of budget between projects / sections and additional external contribution received. |
| 13      | Ayrshire Roads Alliance                                   | 161,561                                               | Reallocation of internal budgets and additional grant received.                                  |
| 14      | Cemeteries Infrastructure                                 | 0                                                     | Reallocation of internal budgets.                                                                |
| 15      | VAT Recovery                                              | 0                                                     | Carry forward of budget from 2025/26 to 2026/27.                                                 |

| Section      | Summary Adjustment                           | Total Proposed Adjustments<br>2025/26 to 2027/28<br>£ | Notes                                                                                                                            |
|--------------|----------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| 16           | Developers Contributions                     | 0                                                     | Carry forward of budget from 2025/26 to 2026/27 and reallocation of internal budgets.                                            |
| 17           | Equalities                                   | 0                                                     | Reallocation of internal budgets.                                                                                                |
| 18           | Property Refurbishment                       | 0                                                     | Reallocation of internal budgets.                                                                                                |
| 19           | Works to Facilitate Property Rationalisation | 0                                                     | Reallocation of internal budgets.                                                                                                |
| 20           | Information Technology                       | 0                                                     | Advance of budget from future to current year of the programme and reallocation of internal budgets.                             |
| 21           | Repairs and Renewals                         | (26,920)                                              | Release of budgets no longer required back to the Repairs and Renewals Fund and carry forward of budget from 2025/26 to 2026/27. |
| 22           | Ayrshire Growth Deal                         | 2,638,977                                             | Adjustments to reflect current projected spend.                                                                                  |
| 23           | Place Planning and Community Led Projects    | 0                                                     | Advance of budget from 2026/27 to 2025/26 and internal reallocation between projects.                                            |
| 24           | Retentions                                   | (61,094)                                              | Release back of retentions no longer required to be held.                                                                        |
| 25           | Hourston's Building                          | (3,291,325)                                           | Release back of funding to programme (with further release in 2028/29 and 2029/30).                                              |
| <b>Total</b> |                                              | <b>£693,316*</b>                                      |                                                                                                                                  |

\* Net effect of adjustments over three financial years, i.e. 2025-26, 2026-27 & 2027-28.

## 5. Legal and Procurement Implications

5.1 There are no legal implications arising from this report.

5.2 There are no procurement implications arising from this report.

## 6. Financial Implications

6.1 Per Table 1 of Appendix 1, at the end of P6, actual expenditure stood at £15.691m Income for this period stood at £15.691m. Based on the budget of £63.687m, actual expenditure of £15.691m equates to an overall spend of 24.64% at the end of Period 6.



- 6.2 Proposals contained in this report, if approved, would lead to a revised 2025/26 programme of £71.225m, 2026/27 programme of £102.868m and 2027/28 programme of £69.244m.
- 6.3 The forecasted spend at financial year end is 100%, subject to further review and adjustment of the General Services Capital Programme.

## **7. Human Resources Implications**

- 7.1 Not applicable

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

8.1.1 There are no risks associated with adopting the recommendations.

### **8.2 *Risk Implications of Rejecting the Recommendations***

8.2.1 The risk associated with rejecting the recommendations are that insufficient funds would exist in financial years 2025/26, 2026/27 and 2027/28 in relevant budget lines to complete planned General Services capital projects.

## **9. Integrated Impact Assessment (incorporating Equalities)**

9.1 The report does not involve proposals for policies, strategies, procedures, processes, financial decisions and activities (including service delivery), both new and at review, that affect the Council's communities and employees, therefore an Integrated Impact Assessment is not required.

## **10. Sustainable Development Implications**

10.1 ***Considering Strategic Environmental Assessment (SEA)*** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## **11. Options Appraisal**

11.1 An options appraisal has not been carried out in relation to the subject matter of this report as a financial update is being provided.

## **12. Link to Council Plan**

12.1 The matters referred to in this report contribute to Priority 1 of the Council Plan: Spaces and Places

## **13. Link to Shaping Our Future Council** Yes ☐ No ☒

13.1 Not applicable.

## **14. Results of Consultation**

14.1 There has been no public consultation on the contents of this report.

14.2 Consultation has taken place with Councillor Ian Davis, Policy Lead for Finance and Corporate Services, and the contents of this report reflect any feedback provided.

## **15. Next Steps for Decision Tracking Purposes/**

15.1 If the recommendations above are approved by Members, the Depute Chief Executive and Director of Housing, Operations and Development will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the

'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>                                  | <b><i>Due date</i></b> | <b><i>Managed by</i></b>                                          |
|---------------------------------------------------------------|------------------------|-------------------------------------------------------------------|
| Process adjustments to the General Services Capital Programme | 9 December 2025        | Service Lead - Corporate Accounting (Treasury / Capital Function) |

**Background Papers**    Report to Cabinet of 26 August 2025 – [General Services Capital Programme 2025/26: Monitoring Report as at 30 June, 2025](#)

Report to Council of 18 September 2025 – [Review of Capital Estimates](#)

[General Services Capital Programme 2025/26 – Period 6 – Ward Analysis](#) (Members Only)

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**Date:**    6 November 2025

**GENERAL SERVICES CAPITAL MONITORING REPORT  
PERIOD 6 2025/26**

| Key Strategic Objective            | Approved Budget 2025/26 | Projected to 31st March, 2026 | Actual at P6      | Section                                            | 2026/27 Approved Budget | 2027/28 Approved Budget |
|------------------------------------|-------------------------|-------------------------------|-------------------|----------------------------------------------------|-------------------------|-------------------------|
|                                    | £                       | £                             | £                 |                                                    | £                       | £                       |
| Education Investment               | 11,023,860              | 10,757,360                    | 2,927,190         | See Section on 'Education Investment'              | 21,338,931              | 13,257,916              |
| Health & Social Care Investment    | 4,188,993               | 2,739,001                     | 257,017           | See Section on 'Health and Social Care Investment' | 5,058,720               | 4,791,692               |
| Communities Investment             | 35,346,869              | 37,222,519                    | 8,828,530         | See Section on 'Communities Investment'            | 41,030,583              | 25,734,252              |
| Other Investment                   | 13,126,999              | 20,506,415                    | 3,678,260         | See Section on 'Other Investment'                  | 17,922,064              | 49,823,395              |
| <b>TOTAL PROGRAMME EXPENDITURE</b> | <b>63,686,722</b>       | <b>71,225,295</b>             | <b>15,690,996</b> |                                                    | <b>85,350,298</b>       | <b>93,607,255</b>       |
| General / Specific Capital Grant   | 11,193,000              | 11,193,000                    | 5,795,002         | See Section on 'General / Specific Capital Grant'  | 8,000,000               | 8,000,000               |
| Additional Funding Identified      | 13,329,669              | 18,822,393                    | 9,964,717         | See Section on 'Additional Funding Identified'     | 20,790,000              | 45,300,000              |
| Borrowing                          | 39,164,051              | 41,209,902                    | (68,723)          | See Section on 'Borrowing'                         | 56,560,298              | 40,307,255              |
| <b>TOTAL PROGRAMME INCOME</b>      | <b>63,686,722</b>       | <b>71,225,295</b>             | <b>15,690,996</b> |                                                    | <b>85,350,298</b>       | <b>93,607,255</b>       |
| <b>NET EXPENDITURE</b>             | <b>0</b>                | <b>0</b>                      | <b>0</b>          |                                                    | <b>0</b>                | <b>0</b>                |

| Children and Families                                                                     | Approved Budget<br>2025/26<br><br>£ | Projected to<br>31st March,<br>2026<br><br>£ | Actual at P6<br><br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                             | 2026/27<br>Approved<br>Budget<br><br>£ | 2027/28<br>Approved<br>Budget<br><br>£ |
|-------------------------------------------------------------------------------------------|-------------------------------------|----------------------------------------------|-----------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| <b>Project Budgets Approved 2024/25: -<br/>- Updated Per Cabinet of 26th August, 2025</b> |                                     |                                              |                       |                          |                                                                                                                                                                                                                                                                                                                                                                            |                                        |                                        |
| Maybole Community Campus                                                                  | 843,991                             | 343,991                                      | 10,932                | Complete                 | Work are now complete on site and remaining defects being rectified by the contractor. Final account will now be agreed and final payments made thereafter.<br>Request made to carry part of budget forward to 2026/27 through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                                     | 0                                      | 0                                      |
| Early Learning and Childcare - Multi Year Capital Allocations                             | 1,743,951                           | 1,964,951                                    | 333,212               | See Expanded Section     | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                            | 0                                      | 0                                      |
| Dailly Primary School Surplus Plot - Car Park                                             | 42,931                              | 42,931                                       | 5,240                 | Complete                 | Works are now complete on site with final account to be agreed and final costs to be paid.                                                                                                                                                                                                                                                                                 | 0                                      | 0                                      |
| Girvan All Weather Pitch                                                                  | 77,070                              | 77,070                                       | 53,204                | Complete                 | This project is now complete on site, with final account now agreed and payment to be made. Glendoune, Girvan - MUGA Improvements are also complete.<br>Full budget will not be required and it was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025, that part of this budget be reallocated to other projects within the programme. | 0                                      | 0                                      |
| Girvan Primary School                                                                     | 4,403,125                           | 4,403,125                                    | 398,722               | On Site                  | Works have commenced on site (Kier). Sod cutting ceremony to be arranged for December / January.                                                                                                                                                                                                                                                                           | 18,825,000                             | 10,997,603                             |
| School Refurbishment Programme - Various Projects                                         | 3,552,533                           | 3,515,033                                    | 1,868,304             | See Expanded Section     | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                            | 2,344,023                              | 2,060,313                              |
| Shared Campus Project (Glenburn and St Ninian's Primary Schools)                          | 2,550                               | 2,550                                        | 2,550                 | Complete                 | Project is complete on site.<br>Final account has now been paid.<br>Request to reallocate budget unused to other areas of the Programme approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                                                                                                                                             | 0                                      | 0                                      |

| Children and Families                                                    | Approved Budget<br>2025/26<br><br>£ | Projected to<br>31st March,<br>2026<br><br>£ | Actual at P6<br><br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2026/27<br>Approved<br>Budget<br><br>£ | 2027/28<br>Approved<br>Budget<br><br>£ |
|--------------------------------------------------------------------------|-------------------------------------|----------------------------------------------|-----------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| Troon Primary School - External Fabric Upgrade                           | 100,000                             | 100,000                                      | 0                     | Design and Tender        | Tender documentation is currently being prepared for issue, with works planned to start on site later in the year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 100,000                                | 100,000                                |
| Window and Roof Replacement - Various Projects                           | 80,000                              | 80,000                                       | 28,899                | See Expanded Section     | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 69,908                                 | 100,000                                |
| Phased Expansion of Free School Meals to Primary School Children 2024/25 | 177,709                             | 227,709                                      | 226,127               | On Site                  | Works have now been completed in the previous financial year to St Johns Primary, Troon Primary, Kincaidston Primary, Muirhead Primary, Braehead Primary, Tarbolton Primary, Alloway Primary, Heathfield Primary, Kingcase Primary, Symington Primary and Kyle Academy.<br>Works completed to Southcraig, Marr and Prestwick Academy in 2025/26.<br>Request to transfer £1 Million of this budget to Dalmilling PS - Hall Extension below (School Refurb. Section) made through the P3 Capital Monitoring Report to Cabinet of 26th June, 2025.<br>Request made through the P6 Capital Monitoring Report to Cabinet to 25th November to return £50,000 from Dalmilling PS to the Phased Expansion of Free School Meals budget line. | 0                                      | 0                                      |
| <b>TOTALS</b>                                                            | <b>11,023,860</b>                   | <b>10,757,360</b>                            | <b>2,927,190</b>      |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>21,338,931</b>                      | <b>13,257,916</b>                      |

| Children and Families | Approved Budget 2025/26 | Projected to 31st March, 2026 | Actual at P6 | Key Project Milestone | Project Update | 2026/27 Approved Budget | 2027/28 Approved Budget |
|-----------------------|-------------------------|-------------------------------|--------------|-----------------------|----------------|-------------------------|-------------------------|
|                       | £                       | £                             | £            |                       |                | £                       | £                       |

|                                                      |
|------------------------------------------------------|
| Analysis of Block Allocations - Education Investment |
|------------------------------------------------------|

|                                                                                             |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |   |   |
|---------------------------------------------------------------------------------------------|-----------|-----------|---------|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|
| <b>Early Learning and Childcare - Multi Year Capital Allocations</b>                        |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |   |   |
| Early Learning and Childcare - Multi Year Capital Allocations - Unallocated Funding 2025/26 | 0         | 0         | 0       | Concept           | Funding has now been fully allocated to projects in 2025/26.<br>No new funding is available in future years.                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0 | 0 |
| <b>Current Works 2025/26</b>                                                                |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |   |   |
| Braehead EYC - External Play Space                                                          | 35,000    | 56,000    | 48,298  | Complete          | Works are complete on site.<br>Request made through the P6 Capital Monitoring Report to Cabinet of 15th November to allocate £21,000 to this project from the School Refurbishment Programme - Unallocated Funding 2025/26 & Future Years budget line.                                                                                                                                                                                                                                                                                              | 0 | 0 |
| Troon Early Years Centre                                                                    | 1,522,741 | 1,722,741 | 250,676 | On Site           | Relocation on Troon Primary EYC to the existing Library building. MCW Scotland Ltd have been appointed and the works commenced on 07/07/25 for 24 weeks. Discovery of ACM's within the floor screed as well as some additional structural repairs have impacted the programme by approximately 8 weeks. ACM removal works are now complete and works are progressing.<br>Request to allocate additional budget from underspends elsewhere within the programme made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0 | 0 |
| Newton Primary EYC - Outdoor Play Area                                                      | 12,448    | 12,448    | 12,448  | Design and Tender | Proposals include an area for bikes and trikes, resin and tar resurfacing works, storage shed, hobbit hill with tunnel, a canopy shelter and external power / water. Landscape consultant and Structural engineer and QS have been appointed and proposals have been developed to Stage 4 (Tender). Project is now on hold until funding is available.<br>Request to allocate budget to fund design works from other areas of the Programme approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                  | 0 | 0 |
| <b>Previous Years Projects</b>                                                              |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |   |   |

| Children and Families                      | Approved Budget<br>2025/26<br><br>£ | Projected to<br>31st March,<br>2026<br><br>£ | Actual at P6<br><br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27<br>Approved<br>Budget<br><br>£ | 2027/28<br>Approved<br>Budget<br><br>£ |
|--------------------------------------------|-------------------------------------|----------------------------------------------|-----------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| Dailly PS (EYC) - External Canopy          | 9,518                               | 9,518                                        | 0                     | Complete                 | Final account has been agreed and the final payment certificate was processed for payment on the 2nd of October and will be reflected in the P9 Capital Monitoring Report.                                                                                                                                                                                                                                                                                     | 0                                      | 0                                      |
| Space Place                                | 10,364                              | 10,364                                       | 0                     | Complete                 | Works are now complete on site with final account to be agreed and payment made thereafter.<br>Number of snagging issues are still outstanding and being followed up by the Quantity Surveyor and therefore, final payment has not been made.<br>Full budget is not anticipated to be required and request to allocate part of this to other areas of the Programme was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025. | 0                                      | 0                                      |
| Troon Early Years/Troon Library Relocation | 153,880                             | 132,089                                      | 0                     | Complete                 | Works are now complete on site.<br>Final account now to be agreed with contractor and payments made thereafter. Defects period ends 15/06/26.<br>Full budget is not anticipated to be required and request made to allocate part of this to other projects within the Section made through the P6 Capital Monitoring Report to Council of the 25th November, 2025.                                                                                             | 0                                      | 0                                      |
| Troon Cabin Club - Demolition              | 0                                   | 900                                          | 900                   | Complete                 | Works are now complete on site with final account now agreed and final payment made.<br>Request through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to allocate budget from the Troon Early Years/Troon Library Relocation budget line above.                                                                                                                                                                                       | 0                                      | 0                                      |
| Forehill Early Years Centre                | 0                                   | 20,891                                       | 20,891                | Complete                 | Additional flooring works required to be carried out.<br>Request through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to allocate budget from the Troon Early Years/Troon Library Relocation budget line above.                                                                                                                                                                                                                      |                                        |                                        |
|                                            |                                     |                                              |                       |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                        |                                        |
|                                            | <b>1,743,951</b>                    | <b>1,964,951</b>                             | <b>333,212</b>        |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>0</b>                               | <b>0</b>                               |



| Children and Families                                                         | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                             | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| <b><u>School Refurbishment Programme</u></b>                                  |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                            |                              |                              |
| - School Refurbishment Programme - Unallocated Funding 2025/26 & Future Years | 18,795                       | 21,295                             | 0                 | Concept               | Budget allocated to financial years 2025/26, 2026/27 and 2027/28.<br>Request to (a) allocate this part of this budget to projects; and (b) return budget from projects below made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                              | 1,289,687                    | 770,626                      |
| <b><u>Current Works 2025/26</u></b>                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                            |                              |                              |
| - Ayr Academy Wall Repairs - Stairwells & Atrium                              | 30,000                       | 30,000                             | 0                 | Concept               | Request to allocate budget of £30,000 to this project from the School Refurbishment Programme - Unallocated Funding in 2025/26 made through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.<br>Work is not scheduled at this point and the Property Team are reviewing periodically. | 0                            | 0                            |
| - Belmont Academy - Reconfiguration of Reception Area                         | 19,000                       | 19,000                             | 3,365             | On Site               | Request to allocate budget of £19,000 to this project from the School Refurbishment Programme - Unallocated Funding in 2025/26 made through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.<br>Works are on site and due to be completed by the 20th October, 2025.                  | 0                            | 0                            |
| - Colmonell PS Pupil Toilet Refurbishment                                     | 6,000                        | 6,000                              | 0                 | Complete              | Request to allocate budget of £6,000 to this project from the School Refurbishment Programme - Unallocated Funding in 2025/26 was approved through the P12 Capital Monitoring Report to Cabinet of the 17th June, 2025.<br>Works are now complete and final charges are awaited.                           | 0                            | 0                            |
| - Dailly Primary School Playground Improvements                               | 20,000                       | 20,000                             | 0                 | Design and Tender     | Head Teacher is engaging with a new outdoor play specialist to agree a scheme, spend will occur during 2025/26.<br>Tender Evaluation of Quick Quote will take place week beginning 20th October, 2025. 2 suppliers submitted bids and once preferred is selected, the works will be scheduled asap.        | 0                            | 0                            |

| Children and Families                                                                    | Approved Budget<br>2025/26<br><br>£ | Projected to<br>31st March,<br>2026<br><br>£ | Actual at P6<br><br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2026/27<br>Approved<br>Budget<br><br>£ | 2027/28<br>Approved<br>Budget<br><br>£ |
|------------------------------------------------------------------------------------------|-------------------------------------|----------------------------------------------|-----------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| - Dalmilling PS - Hall Extension                                                         | 1,000,000                           | 950,000                                      | 240,799               | On Site                  | Works will include relocating the entrance, extending the hall and a full fit out of the catering kitchen. Emtec commenced on site 18/08/25 however works have been delayed due to issues during the ground works. Delay is currently under review and will be dependant on the delivery of the steelwork. Phase 2 'New Entrance' is now underway and progressing well.<br>Request to reallocate £50,000 to Phased Expansion of Free School Meals to Primary School Children 2024/25 made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 1,054,336                              | 1,289,687                              |
| - Doonfoot PS - Alterations to Upper School Classrooms to Form ASN Base                  | 312,601                             | 312,601                                      | 269,700               | Complete                 | Works are now complete on site.<br>Final account will be agreed and final payments made thereafter.                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0                                      | 0                                      |
| - Girvan Academy - Refurbishment of First Floor Business / Computing Suite & Music rooms | 3,117                               | 3,117                                        | 0                     | Design and Tender        | Initial scheme prepared and agreed with Education and School. Phase 1 will be carried out summer 2026 and will include the music department initially with refurbishment of the old business suite as the following phase. Programme dates to be reviewed, masterplan prepared and Design Team to be appointed.                                                                                                                                                                                                                                                       | 0                                      | 0                                      |
| - Girvan Academy - Theatre Improvements                                                  | 377,739                             | 377,739                                      | 149,418               | On Site                  | MCW Scotland Ltd have been appointed. Works commenced 14/07/25 however completion has been delayed until w/c 10th November. The Prize Giving Ceremony will be rescheduled in line with this.<br>An additional contribution to the project of £33,500 has been received from the Parent Council.<br>Request to (a) recognise additional income of £33,500 from the Parent Council; and (b) allocate the balance of budget of £335,814 from the unallocated line above made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.             | 0                                      | 0                                      |
| - Heathfield PS Cruyff Special Court                                                     | 356,870                             | 356,870                                      | 329,949               | Complete                 | Works are now complete on site.<br>Final account will be agreed and final payments made thereafter.                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0                                      | 0                                      |

| Children and Families                                   | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                           | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|---------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - ICT Capital Spend 2024/25 - ActivPanels Estate        | 16,819                          | 17,189                                   | 17,189            | On Site                  | Budget has been used, as planned, to refresh school interactive panels to phase out aging devices that are no longer fit for purpose. Request made to allocate additional budget from the Girvan Academy - Refurbishment Works (ICT Area / Library line made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 0                                  | 0                                  |
| - Muirhead Primary - Classroom Configuration            | 8,585                           | 8,585                                    | 4,483             | Complete                 | Request to allocate budget of £8,256 to this project from the School Refurbishment Programme - Unallocated Funding in 2025/26 was approved through the P12 Capital Monitoring Report to Cabinet of the 17th June, 2025. Works are complete and final charges anticipated.                                                                | 0                                  | 0                                  |
| - School Security Improvements                          | 5,035                           | 5,035                                    | 0                 | On Site                  | Works are ongoing to improve security in a number of schools.                                                                                                                                                                                                                                                                            | 0                                  | 0                                  |
| - Symington PS - Alterations to Form New Entrance Lobby | 7,515                           | 7,515                                    | 0                 | Design and Tender        | New partition and doors to be erected to form secure entrance lobby. PDS to proceed with proposals.                                                                                                                                                                                                                                      | 0                                  | 0                                  |
| - Troon PS - Alterations to Classrooms to Form ASN Base | 1,058,856                       | 1,058,856                                | 802,370           | Complete                 | Works are now complete on site. Final account will be agreed and final payments made thereafter.                                                                                                                                                                                                                                         | 0                                  | 0                                  |
| - Prestwick Academy - Reinstatement of Boundary Wall    | 0                               | 10,000                                   | 0                 | Concept                  | Request to allocate £10,000 from the Unallocated Schools Refurbishment Budget above made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                                                                                                                                 |                                    |                                    |
| <b>Previous Years Projects</b>                          |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                          |                                    |                                    |
| - Annbank EYC Alterations                               | 16,746                          | 16,746                                   | 0                 | Complete                 | Defects period ends on the 16th October 2025 and final payments will be made at this time. Final account now to be agreed and final payments made thereafter.                                                                                                                                                                            | 0                                  | 0                                  |
| - Ayr Grammar PS - SMT Office Conversion                | 0                               | 0                                        | 0                 | Complete                 | Works are now complete on site. No further spend is anticipated and request to re-allocate budget to the Schools Refurbishment - Unallocated Balance above approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                                                                                        | 0                                  | 0                                  |

| Children and Families                                                              | Approved Budget<br>2025/26<br><br>£ | Projected to<br>31st March,<br>2026<br><br>£ | Actual at P6<br><br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                             | 2026/27<br>Approved<br>Budget<br><br>£ | 2027/28<br>Approved<br>Budget<br><br>£ |
|------------------------------------------------------------------------------------|-------------------------------------|----------------------------------------------|-----------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| - Carrick Campus/Maybole Leisure Centre - Equipment                                | 1,139                               | 1,139                                        | (127)                 | Complete                 | Budget for further costs in relation to purchase of equipment.                                                                                                                                                                                                                                                                             | 0                                      | 0                                      |
| - Dalmilling Primary School - Internal Re-decoration / Painter Works (Summer 2024) | 629                                 | 629                                          | 0                     | Complete                 | Works are complete on site with final charges awaited.                                                                                                                                                                                                                                                                                     | 0                                      | 0                                      |
| Dalmilling Primary School - R106 Partition                                         | 0                                   | 1,141                                        | 1,141                 | Complete                 | Final certificate was processed for payment in September, 2025.<br>Request made through the P6 Capital Monitoring Report to allocate budget to this project from underspends elsewhere within the section.                                                                                                                                 |                                        |                                        |
| - Demolition of Former Cherry Tree EYC                                             | 4,974                               | 4,974                                        | 0                     | Complete                 | Works are now complete on site with final account to be agreed and final payments to be made thereafter. Defects liability period ends on the 28th of January, 2026.                                                                                                                                                                       | 0                                      | 0                                      |
| - Girvan Academy - Refurbishment Works (ICT Area / Library)                        | 53,632                              | 50,984                                       | 0                     | Complete                 | Works are now complete on site with final account to be agreed and final payment to be made thereafter.<br>Full budget will not be required and it is requested through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 that part of this budget be reallocated to other projects within this section of the programme. | 0                                      | 0                                      |
| - Girvan Academy - Refurbishment of Classroom 4                                    | 5,715                               | 5,715                                        | 5,715                 | Complete                 | Final certificate was processed for payment in July, 2025.<br>Request to allocate additional budget from the unallocated balance above approved through the P3 Capital Monitoring Report to Cabinet of the 28th August, 2025.                                                                                                              | 0                                      | 0                                      |
| - Heathfield Primary School - ASN Base                                             | 87,383                              | 87,383                                       | 22,266                | Complete                 | Works are complete on site with final account to be agreed and final payment to be made thereafter.                                                                                                                                                                                                                                        | 0                                      | 0                                      |
| - Heathfield Primary School - Extension to Dining Hall                             | 770                                 | 770                                          | 770                   | Design and Tender        | Works are no longer proceeding and therefore, it was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025 that budget unused be returned to the Schools Refurbishment Unallocated line above.                                                                                                             | 0                                      | 0                                      |
| - Kirkmichael Primary School - Changing Room Conversion to Office                  | 7,992                               | 7,992                                        | 0                     | Complete                 | Works are now complete on site.<br>Final account to be agreed and costs charged thereafter.                                                                                                                                                                                                                                                | 0                                      | 0                                      |

| Children and Families                                                                                                 | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                      | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - Kyle Academy - Refurbishment Works<br>(Library / ICT Hub Upgrade)                                                   | 62,244                          | 62,244                                   | 0                 | Complete                 | Works are now complete and final charges due to be made by contractor.<br>Contract is still within the defects liability period.                                                                                                    | 0                                  | 0                                  |
| Kyle Academy - Refurbishment of Science Rooms                                                                         | 0                               | 949                                      | 949               | Complete                 | Final fees charged in relation to job completed in a previous year.<br>Request made through the P6 Capital Monitoring Report to allocate budget to this project from underspends elsewhere within the section.                      | 0                                  | 0                                  |
| - Marr College, Troon - New 3G Carpet                                                                                 | 26,192                          | 26,192                                   | 20,000            | Complete                 | Works are complete on site.<br>Awaiting final account to be agreed, whereafter final payments will be made. Defects liability period ends on the 21st March, 2026.                                                                  | 0                                  | 0                                  |
| - Marr College Playing Fields - Contribution Towards Improving Lighting Between School and Pavilion (ARA led project) | 30,000                          | 30,000                                   | 0                 | Complete                 | Works are now complete and final charges awaited from the contractor.                                                                                                                                                               | 0                                  | 0                                  |
| - Prestwick Academy - Door Fob Security Work                                                                          | 6,176                           | 6,176                                    | 0                 | Complete                 | Works are now complete on site with final charges awaited.                                                                                                                                                                          | 0                                  | 0                                  |
| - Reinstatement of Embankment Pow Burn, Prestwick                                                                     | 240                             | 240                                      | 0                 | Complete                 | Issue with the Pow Burn which required reinstatement works.<br>Works are complete on site with final costs to be charged.                                                                                                           | 0                                  | 0                                  |
| - Sacred Heart Primary School - Installation of Heat Recovery Units                                                   | 7,641                           | 7,641                                    | 0                 | Complete                 | Works are now complete and final charges due to be made by contractor.<br>Contract is still within the defects liability period.                                                                                                    | 0                                  | 0                                  |
| - Southcraig Campus - Various Works                                                                                   | 128                             | 316                                      | 316               | Complete                 | Works complete and final costs charged 2025/26.<br>Request to allocate additional budget from other lines within this section of the Programme made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0                                  | 0                                  |
|                                                                                                                       |                                 |                                          |                   |                          |                                                                                                                                                                                                                                     |                                    |                                    |
|                                                                                                                       | <b>3,552,533</b>                | <b>3,515,033</b>                         | <b>1,868,304</b>  |                          |                                                                                                                                                                                                                                     | <b>2,344,023</b>                   | <b>2,060,313</b>                   |
| <b>Window and Roof Replacement</b>                                                                                    |                                 |                                          |                   |                          |                                                                                                                                                                                                                                     |                                    |                                    |

| Children and Families                                                    | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                  | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|--------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Window and Roof Replacement - Unallocated Funding 2025/26 & Future Years | 0                            | 0                                  | 0                 | Concept               | 2025/26 budget fully allocated to projects as detailed below.<br>Further budget available for allocation in financial years 2026/27 and 2027/28.<br>Request to advance part of 2026/27 budget to 2025/26 was approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025. | 69,908                       | 100,000                      |
| <b><u>Window and Roof Replacement Projects 2026/26</u></b>               |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                 |                              |                              |
| Heathfield Primary - Roof Replacement 2025/26                            | 50,000                       | 50,000                             | 0                 | Complete              | Works have now been completed and awaiting recharges being made by Property Maintenance.                                                                                                                                                                                                        | 0                            | 0                            |
| Forehill Primary - Partial Roofing Replacement                           | 30,000                       | 30,000                             | 28,899            | Complete              | Works have now been completed and invoices for main works received and paid. Final fee recharge awaited.                                                                                                                                                                                        | 0                            | 0                            |
|                                                                          |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                 |                              |                              |
|                                                                          | <b>80,000</b>                | <b>80,000</b>                      | <b>28,899</b>     |                       |                                                                                                                                                                                                                                                                                                 | <b>69,908</b>                | <b>100,000</b>               |

| Our Adults and Older People                                                                     | Approved Budget<br>2025/26<br><br>£ | Projected to<br>31st March,<br>2026<br><br>£ | Actual at P6<br><br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2026/27<br>Approved<br>Budget<br><br>£ | 2027/28<br>Approved<br>Budget<br><br>£ |
|-------------------------------------------------------------------------------------------------|-------------------------------------|----------------------------------------------|-----------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| <b>Project Budgets Approved 2024/25: -</b><br><b>- Updated Per Cabinet of 26th August, 2025</b> |                                     |                                              |                       |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                        |                                        |
| Scheme of Assistance *1                                                                         | 703,397                             | 703,397                                      | 165,101               | Legally<br>Committed     | A number of grants have been awarded / paid during 2025/26.<br>Over time, there is a continuing and increasing demand for private sector disabled adaptation grants and this will lead to an increased pressure on budgets which will continue to be monitored going forward.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 600,000                                | 600,000                                |
| Community Store - Dukes Road Upgrade                                                            | 379                                 | 379                                          | 322                   | Complete                 | Works complete.<br>Final invoices relation to hire of container charged in 2025/26.<br>Request to allocate additional budget to this line approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0                                      | 0                                      |
| Hourston's Development                                                                          | 2,983,697                           | 1,963,812                                    | 60,907                | Legally<br>Committed     | A paper was approved by Cabinet 20/06/23 and initial feedback was very positive. The detailed development options and business cases for the current options are to continue to be progressed. The future use will a mixed site including offices, care accommodation and social housing. Demolition of Arran Mall anticipated to commence in early 2025. Asbestos removal works are currently underway and are due for completion in December 2024. A tender was issued for the demolition of Arran Mall and returned on 20th December 2024. A contractor has been appointed. Works will commence when the service disconnections are complete.<br>Council of the 6th November, 2025, approved the paper 'Redevelopment of the Former Hourstons Building and Former Arran Mall, Ayr' and as a result, a request is made through the P6 Capital Monitoring Report to Cabinet of the 25th November to release part of the budget back to the Programme | 4,000,000                              | 4,000,000                              |

|                                 |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |           |
|---------------------------------|-----------|-----------|---------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|
| Replacement of Carefirst System | 501,520   | 71,413    | 30,688  | Design and Tender | Contract is currently out to tender but currently five months behind due to a delay in procurement.<br>It is estimated that there may be a shortfall in overall project costs which will only be known once the supplier has been chosen and costs established.<br>Due to the delay highlighted, a request is made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to reprofile part of project budget forward from financial year 2025/26 to 2026/27 and 2027/28 in line with current anticipated spend. | 458,720   | 191,692   |
|                                 |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |           |
|                                 | 4,188,993 | 2,739,001 | 257,017 |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5,058,720 | 4,791,692 |

\*1 The Scheme of Assistance Grants are awarded to residents in all wards throughout South Ayrshire.



| Our Communities                                                                                                                       | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|---------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| <b>Project Budgets Approved 2024/25: -<br/>- Updated Per Cabinet of 26th August, 2025</b>                                             |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                    |                                    |
| Ayrshire Roads Alliance - Bridge Works<br>(General)                                                                                   | 596,101                         | 486,101                                  | 70,684            | Design and<br>Tender     | <u>A79/40 John Street Railway Bridge</u><br>Parapets: The 'Parapet Inspection and Assessment Report' and 'Parapet Options Report' have now been completed. An option has been selected the feasibility of which is now being considered.<br><u>U740/10 Barbieston Bridge Replacement:</u><br>Site investigation Contract is scheduled to commence on 5th November.<br>Request made through the P6 Capital Monitoring Report to Cabinet of 25th November to reallocate part of this budget to Victoria Bridge project below. | 0                                  | 0                                  |
| Victoria Bridge Upgrade Works (including Joint Replacement, Bridge Deck Waterproofing, Corrosion Protection and Concrete Repair Work) | 186,872                         | 296,872                                  | 290,676           | On Site                  | Contract has been awarded to W I & A Gilbert.<br>Works were suspended while a new Marine Licence was obtained.<br>Works have re-commenced on site but completion date has slipped with a new estimated completion date December 2025.<br>Request made through the P6 Capital Monitoring Report to Cabinet of 25th November to reallocate budget from project Ayrshire Roads Alliance - Bridge Works (General) above,                                                                                                        | 0                                  | 0                                  |
| Ayrshire Roads Alliance - Millenium and Craigholm Bridges                                                                             | 145,000                         | 145,000                                  | 71,805            | Design and<br>Tender     | Marine Licence has now been received and the Contract Documentation is being finalised.                                                                                                                                                                                                                                                                                                                                                                                                                                     | 145,000                            | 0                                  |

| Our Communities                                          | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Ayrshire Roads Alliance - Girvan Harbour Jetty Repairs   | 531,730                         | 119,351                                  | 0                 | Design and Tender        | Ongoing - Design and Contract Documentation preparation are at an advanced stage however current focus is on the South Pier Quay works. Request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to transfer £412,379 to "South Pier Quay Repairs".                                                                                                                                                                                       | 0                                  | 0                                  |
| Ayrshire Roads Alliance - Girvan South Pier Quay Repairs | 123,621                         | 536,000                                  | 9,092             | Design and Tender        | Preferred bidders tender price is £636,000. An estimated £120,000 of this can be recharged to the Q-VARL's insurance company. Request to transfer £412,379 from "Jetty Repairs" to cover the construction cost and £20,000 for possible consultancy fees made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025, giving a total budget £536,000.                                                                                                | 0                                  | 0                                  |
| Ayrshire Roads Alliance - LED Replacement                | 0                               | 0                                        | 0                 | Complete                 | Current LED Programme works are complete but 1st generation LED are starting to fail. SXL Contract still not issued but Officers managed to procure LED lanterns via YPO Framework. Future Capital budgets to be reprofiled.                                                                                                                                                                                                                                             | 0                                  | 25,000                             |
| Ayrshire Roads Alliance - Local Flood Risk Plan          | 235,615                         | 235,615                                  | 14,841            | Design and Tender        | <u>Troon Flood Study:</u> The final Options Appraisal Report has been submitted and reviewed. An additional piece of work is now ongoing to separate out the cost benefit ratio for each option proposed rather than an aggregate cost benefit ratio. Estimated cost £6,000.<br><u>Pow Burn Flood Study:</u> Study has been awarded and is ongoing at a cost of £135,284.42.<br><u>Longlands Park:</u> Surface Water Management Study is ongoing at a cost of £10,768.83 | 64,000                             | 64,000                             |

| Our Communities                                                                    | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                      | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Roads Reconstruction & Improvements                                                | 1,666,162                       | 1,666,162                                | 961,855           | On Site                  | Budget is fully committed. Coring contract award letters will be issued beginning of Nov.25. Remaining surfacing works will commence after core results are received however remaining sites may be further delayed due to adverse weather conditions during the winter months with some sites identified for surfacing being carried over into f/yr. 2026/27.      | 2,500,000                          | 2,500,000                          |
| Ayrshire Roads Alliance - Street Lighting                                          | 177,381                         | 177,381                                  | 96,606            | On Site                  | All three lighting capital projects have been completed on site. The balance from the LED Replacement budget has been set aside for the renewal of heritage style columns and lanterns in Wellington Square, Ayr. ARA are awaiting a confirmed lighting design (from consultants for Active Ayr project) and this balance will likely be carried forward to 2026/27 | 150,000                            | 0                                  |
| Ayrshire Roads Alliance - EV Charging Infrastructure                               | 291,912                         | 291,912                                  | 0                 | Design and Tender        | Locations for new EV charging units requires to be provided to EAC to allow works to be planned. Identification process ongoing.                                                                                                                                                                                                                                    | 0                                  | 0                                  |
| Ayrshire Roads Alliance - C12 Dunure Slope Stabilisation                           | 139,534                         | 139,534                                  | 0                 | Legally Committed        | Contract has now been awarded to Stepford Contractors. Tender Price is £125,485.40                                                                                                                                                                                                                                                                                  | 0                                  | 0                                  |
| Ayrshire Roads Alliance - Facilities to Assist With Tourist and Visitor Facilities | 40,296                          | 40,296                                   | 0                 | On Site                  | Works ongoing.                                                                                                                                                                                                                                                                                                                                                      | 0                                  | 0                                  |
| Ayrshire Roads Alliance - Vehicle Restraint Barriers                               | 48,853                          | 48,853                                   | 3,000             | On Site                  | Contract has been awarded to W I & A Gilbert. Tender Value £36,484.00. Work is scheduled to start in mid August 2025 - Works ongoing                                                                                                                                                                                                                                | 50,000                             | 50,000                             |
| Ayrshire Roads Alliance - Cattle Grid Renewal Programme                            | 33,600                          | 33,600                                   | 4,996             | On Site                  | Contract has been awarded to I.H. Borland with a proposed start in early August 2025 - Works ongoing                                                                                                                                                                                                                                                                | 33,600                             | 33,600                             |

| Our Communities                                    | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Ayrshire Roads Alliance - Ayr (Meadowhead) Depot   | 250,000                         | 250,000                                  | 4,969             | Design and Tender        | Four options were discussed with ARA, including retaining the existing building, constructing modular or permanent replacements, and exploring a joint facility with Girvan. However, there is no viable alternative location, and amalgamating Girvan and Ayr is not feasible due to network coverage. The preferred approach is to proceed with a new Portakabin unit on the current site, relocating staff once complete before demolishing the old depot. Portakabin have been engaged to begin developing proposals. Meeting to be arranged with Property Maintenance to undertake the Phase 1 H&S works. | 250,000                            |                                    |
| Tier 1 - Active Travel Infrastructure Plan 2024-25 | 14,563                          | 14,563                                   | 38,574            | On Site                  | Works are currently underway or have been recently completed. Full £687,968 Tier 1 budget anticipated to be spent between 2024/25 and 2025/26 on Active Travel.                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| Tier 2 - Active Travel Infrastructure Plan 2024-25 | 28,647                          | 28,647                                   | 28,647            | On Site                  | These works are currently underway or have been recently completed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                                  | 0                                  |
| Active Travel Tier 1 (was CWSR) 2025/26            | 987,000                         | 987,000                                  | 0                 | Design and Tender        | Tier 1 grant award for 25/26 has been increased to £737,000 and request made through the P3 Capital Monitoring Report to Cabinet of the 26th August to recognise additional expenditure and income budgets.<br>ARA currently working to develop programme for delivery, but currently concentrating on projects highlighted for summer 2025 delivery against ATIF Tier 1 24/25 spending.                                                                                                                                                                                                                       | 0                                  | 0                                  |
| Road Safety Improvement Fund 24-25                 | 0                               | 81,561                                   | 75,714            | Complete                 | Remaining match funding of £81,561 has been claimed for works completed. It is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 that expenditure and income budgets be added to reflect this.                                                                                                                                                                                                                                                                                                                                                                          |                                    |                                    |

| Our Communities                      | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                      | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|--------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Belleisle Park - Additional Works    | 584,250                      | 484,250                            | 451,142           | Complete              | Works are now complete on site with final account to be agreed and final payments to be made in 2026/27.<br>Request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to carry part of budget forward to 2026/27.                                                                                     | 0                            | 0                            |
| CCTV Public Space Infrastructure     | 14,324                       | 14,324                             | 0                 | Complete              | Main works are now complete. Balance of funding held for any new works identified as being required.                                                                                                                                                                                                                                | 0                            | 0                            |
| Cemetery Infrastructure Project      | 189,291                      | 189,291                            | 119,553           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                     | 0                            | 184,255                      |
| Craigie Additional Sporting Facility | 0                            | 0                                  | 0                 | Complete              | No further costs anticipated on this line. Request approved through the P12 Capital Monitoring Report to Cabinet of the 26th August to reallocate budget to other projects within the Programme.                                                                                                                                    | 0                            | 0                            |
| Girvan Library Relocation            | 45,103                       | 105,103                            | 56,964            | Complete              | Works are now complete on site with final account to be agreed and final payments to be made. Request to add additional budgeted from underspends elsewhere within the Programme made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                               | 0                            | 0                            |
| Dolphin House                        | 0                            | 0                                  | 0                 | Design and Tender     | PDS are supporting Thriving Communities with proposals and costings for the Dolphin House project, which includes bunkhouse extension and alterations, additional storage, and the development of an outdoor activity area. A Stage 1 feasibility study and associated costs have been issued to support a Capital Bid for funding. | 0                            | 0                            |
| Girvan Regeneration Projects         | 395,874                      | 395,874                            | 55,935            | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                     | 1,317,702                    | 0                            |

| Our Communities                                                          | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| Green Waste / Household Recycling and Waste Transfer Station             | 1,000,000                       | 1,000,000                                | 50,206            | Design and Tender        | Albion has completed its feasibility stage appointment, with PDS now leading delivery and an external design team engaged. A site constraints review is underway, influencing the proposal and delivery ambitions, with alternative massing options under consideration. Johnson Poole & Bloomer Consultants were appointed on 8 July 2025 following a tendered Site Investigation, with site works expected to begin on 11 August for two weeks. Their report will assess Coal Authority Risk Consultation outcomes and determine whether further rotary core drilling is needed. SI expected back this week and client meeting to be arranged to discuss the findings. | 3,306,753                          | 1,000,000                          |
| New Weighbridge Office at Heathfield Waste Recycling Centre, Ayr KA8 9ST | 15,403                          | 15,403                                   | 0                 | Complete                 | Works are now complete on site with defects liability period ending on 12/08/25 and final payments to be made after this point.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0                                  | 0                                  |
| Household Bins - Replacement Programme                                   | 126,171                         | 126,171                                  | 78,517            | On Site                  | The £133,829 spent in 2024/25 allowed for the purchase of 7,350 new refuse bins. Works are continuing throughout 2025/26. Number of purchase orders have been raised for bins and full spend is anticipated in the current year.                                                                                                                                                                                                                                                                                                                                                                                                                                         | 130,000                            | 0                                  |
| Maybole Town Centre Regeneration - Town Hall                             | 175,169                         | 175,169                                  | 0                 | Complete                 | Original works are complete on site. Costing for additional improvement work by PDS has returned higher than anticipated and consideration required to be given to establishing where additional funds can be sought.                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0                                  | 0                                  |

| Our Communities                                                                 | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                               | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| Maybole Town Centre Regeneration - Public Realm Improvements to the High Street | 75,479                       | 75,479                             | 7,715             | Legally Committed     | Project has been managed by Ayrshire roads Alliance since July 2024. Application to Transport Scotland's Active Travel Infrastructure Fund 25/26 cycle was unsuccessful. ARA will submit a further funding application in 2026/27 however it is unlikely they will be successful due to the high level of competition and the low scoring nature of this proposal (proposals do not centre around Active Travel objectives). | 200,000                      | 0                            |
| Maybole Regeneration Works                                                      | 600,000                      | 600,000                            | 6,390             | Design and Tender     | High-level feasibility to be completed by end Oct assessing various options with a few to small-scale, deliverable improvements to the town.                                                                                                                                                                                                                                                                                 | 1,263,229                    | 0                            |
| Maybole Regeneration – Project Team                                             | 60,212                       | 60,212                             | 35,477            | Other                 | Maybole Regeneration Team posts contracts to be extended to End of March 2026 as per ELT Staffing Establishment tbc (funded from Maybole Regeneration £2m Capital budget).                                                                                                                                                                                                                                                   | 0                            | 0                            |
| Maybole Regeneration – Small Grants Scheme                                      | 31,000                       | 31,000                             | 0                 | On Site               | Three grant-eligible projects on site, two due for completion in November, one likely to be complete early in January.                                                                                                                                                                                                                                                                                                       | 125,000                      | 25,000                       |
| Nature Restoration Fund 2022/23                                                 | 13,113                       | 12,724                             | 0                 | Complete              | Works have now all been completed. Currently looking at where costs have been charged and potential budget adjustment may be required. Request to allocate budget to project below made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                                                                                                                      | 250,000                      | 0                            |
| Nature Restoration Fund - Edinburgh Process Strand 2023/24                      | 8,438                        | 8,827                              | 8,827             | Complete              | Works have now all been completed. Currently looking at where costs have been charged and potential budget adjustment may be required. Request to allocate budget from project above made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                                                                                                                    | 0                            | 0                            |

| Our Communities                                              | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|--------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Nature Restoration Fund - Edinburgh Process Strand - 2025/26 | 138,000                         | 138,000                                  | 26,500            | Design and Tender        | A number of strands of work are being looked at under this heading, including: -<br>- <u>Ayrshire Nectar Network Project</u> - work in progress to deliver a Nectar Network for South Ayrshire. Habitat opportunity mapping to identify gaps in pollinator habitat network;<br>- <u>Slaphouse INNS Removal</u> - Ayrshire Rivers Trust have treated the Invasive Non-Native Species (INNS) on the Slaphouse Burn from Laughlanglen Rd to Doonfoot Rd, Belleisle;<br>- <u>Stepping Stones Project</u> - project to work with communities to create stepping stones of suitable habitat to create a connected landscape;<br><u>Treeplanting SAC Grounds Estate</u> - due to ash dieback and recent storms the tree cover in South Ayrshire Estates and Open Spaces has been reduced. Project would identify suitable sites and correct species for tree planting;<br><u>Habitat Management Plans</u> - to enable Golf/Grounds to manage their estate for biodiversity it is important to understand what is present and plan long term for habitat enhancement; and | 0                                  | 0                                  |
| Place Plans                                                  | 504,278                         | 504,278                                  | 0                 | Design and Tender        | A number of Place Plan projects have been completed and considerations ongoing for further works to be undertaken.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| Place Planning and Community Led Projects                    | 2,442,474                       | 2,626,446                                | 415,779           | See Expanded Section     | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2,056,549                          | 0                                  |
| Place Planning and Ayr Ward West/Ayr Town Centre projects    | 1,203,339                       | 1,203,339                                | 35,289            | See Expanded Section     | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 1,250,000                          | 0                                  |



| Our Communities                        | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone   | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| Renewal of Play Parks 2023-24          | 59,113                          | 59,113                                   | 0                 | Complete                   | An award of £189,000 was made by Scottish Government for the Renewal of Play Parks 2023-24 project. Girvan Play area is now completed. Hosiery Park Troon also completed as are the remaining 2 play areas at Adams Gate and Burns Road in Troon. Final costs are due to be recharged.                                                                                                                                                                                                                                                                                                                                         | 0                                  | 0                                  |
| Renewal of Play Parks 2024-25          | 83,000                          | 83,000                                   | 0                 | Complete                   | An award of £283,000 has been made by Scottish Government for the Renewal of Play Parks 2024-25 project. Monies have been used on safety surface replacement and replacement play equipment. Some of monies will fund the new destination play area at Troon Shorefront and the new Maze park planned Ayr Shore front and Dailly Play area. Awaiting costs being recharged.                                                                                                                                                                                                                                                    | 0                                  | 0                                  |
| Renewal of Play Parks 2025-26          | 672,000                         | 672,000                                  | 0                 | Concept                    | An award of £472,000 has been made by Scottish Government for the Renewal of Play Parks 2025-26 project. Grounds have identified which play areas would benefit from this funding and are now working on prioritise the locations. At that point will liaise with suppliers to price the works for each site. It should be noted that due to the number of projects that are being undertaken form previous year funding together with the sacristy of installers as all LA's are undertaking playground refurbishment with Scottish Government funding, works may not be able to be undertaken in the current financial year. | 0                                  | 0                                  |
| Public Conveniences - Various Projects | 236                             | 236                                      | 0                 | See<br>Expanded<br>Section | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |

| Our Communities                                                | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                   | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| SPT/Transport Scotland Projects                                | 3,318,000                    | 4,589,494                          | 897,269           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                  | 0                            | 0                            |
| Ayr Town Centre Regeneration Works                             | 0                            | 0                                  | 0                 | Concept               | Budget was removed as part of the Capital Review Paper approved by South Ayrshire Council on the 18th September, 2025.                                                                                                                                                                                           | 0                            | 0                            |
| Burns Statue Square - Ayr Town Centre Regeneration             | 1,100,000                    | 1,100,000                          | 106,289           | Design and Tender     | Burns Statue Square: ARA have appointed a design team, who are progressing with RIBA stage 2 concept design proposals. A public engagement exercise will then be carried out.                                                                                                                                    | 11,000,000                   | 17,550,000                   |
| Girvan Palace Park (Former Bingo Hall Site)                    | 388,402                      | 388,402                            | 21,060            | Legally Committed     | LOA was issued to Landscapes & Contracts 29/09/25. Pre-start was held 08/10/25. Start date and programme to be agreed.                                                                                                                                                                                           | 0                            | 0                            |
| Scottish Government - Place Based Investment Programme 2022/23 | 19,340                       | 15,656                             | 623               | On Site               | A number of Place Based projects have been completed and considerations ongoing for further works to be undertaken.<br>Request to reallocate part of budget to Scottish Government - Place Based Investment Programme 2024/25 below made through P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 0                            | 0                            |
| Scottish Government - Place Based Investment Programme 2023/24 | 38,230                       | 38,230                             | 0                 | On Site               | A number of Place Based projects have been completed and considerations ongoing for further works to be undertaken.                                                                                                                                                                                              | 0                            | 0                            |
| Scottish Government - Place Based Investment Programme 2024/25 | (3,684)                      | 0                                  | 0                 | On Site               | A number of Place Based projects have been completed and considerations ongoing for further works to be undertaken.<br>Request to reallocate part of budget to Scottish Government - Place Based Investment Programme 2023/24 above made through P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 500,000                      | 0                            |

| Our Communities                                                                         | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                         | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Scottish Government - Place Based Investment Programme 2025/26                          | 0                            | 376,623                            | 0                 | Concept               | Scottish Government have notified of new grant awarded for 2025/26 in the amount of £376,623 and it is requested through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025, that expenditure and income budgets be added in this amount.                                              | 0                            | 0                            |
| Newton Steeple - Re-rendering                                                           | 90,000                       | 90,000                             | 82,397            | Complete              | Works are now complete. Further EOT granted due to the additional rot works and structural works to the spire and weathervane.<br>Request to fund additional costs required from other budgets within the programme approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025. | 0                            | 0                            |
| VAT Recovery Projects                                                                   | 177,963                      | 77,963                             | 23,880            | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                        | 0                            | 0                            |
| Craigie Park Sport for All Facility Development                                         | 0                            | 0                                  | 0                 | Complete              | Works are now complete on site with financial completion agreed.<br>It was approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025 that the balance of budget be reallocated to other projects.                                                                              | 0                            | 0                            |
| Promenade and Shorefront Improvement Scheme - Unallocated 2025/26 & 2026/27 (See Below) | 18,117                       | 18,117                             | 6,745             | On Site               | Request to allocate budget against projects identified in the paper 'Proposed Ward Capital Projects - Update 2023 to 2025 and Approval of New Capital Projects 2024 to 2026' as approved by Council of 12th December, 2024.                                                                            | 474,533                      | 0                            |
| <b>Troon Promenade Projects</b>                                                         |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                        |                              |                              |
| Resurfacing of Troon Esplanade With Red Tarmacadam                                      | 89,538                       | 89,538                             | 0                 | Complete              | Works are complete and awaiting final charges being made.                                                                                                                                                                                                                                              | 0                            | 0                            |
| BBQ Area on Promenade With Picnic Area                                                  | 10,000                       | 10,000                             | 0                 | Concept               | Previously request budget of £10,000 be added in line with Ward Capital paper approved 12th December, 2024.                                                                                                                                                                                            | 0                            | 0                            |

| Our Communities                                                                                       | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                     | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-------------------------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Wind Direction Installations                                                                          | 5,257                        | 5,257                              | 0                 | Complete              | Works are complete and awaiting final charges being made.                                                                                                                          | 0                            | 0                            |
| Esplanade - Additional Area to be Resurfaced. Includes Emergency Repairs for Health and Safety Issues | 36,120                       | 36,120                             | 0                 | Complete              | Works are complete and awaiting final charges being made.                                                                                                                          | 0                            | 0                            |
| Health and Safety Works at Section of Troon Promenade                                                 | 205,250                      | 205,250                            | 205,250           | Complete              | Works are complete and final charges made.                                                                                                                                         | 0                            | 0                            |
| Esplanade - Additional Area to be Resurfaced. Phase 2 Resurfacing                                     | 94,419                       | 94,419                             | (103,331)         | Complete              | Works are complete and awaiting final charges being made. Credit being investigated with ARA.                                                                                      | 0                            | 0                            |
| Shore Defence / Structural Stabilisation                                                              | 50,000                       | 50,000                             | 15,432            | Complete              | Works started on site in April, 2025 and were completed in June, 2025. Now awaiting final charges being made.                                                                      | 0                            | 0                            |
| Install Lecterns Along Promenade                                                                      | 7,500                        | 7,500                              | 0                 | Concept               | Budget to allow for the installation of lecterns along the promenade.                                                                                                              | 0                            | 0                            |
| Compostable Toilet at South Beach                                                                     | 30,000                       | 30,000                             | 0                 | Design and Tender     | PDS to progress proposal for a compostable toilet/single shower facility utilising a solar power source. Option to be prepared that combines this facility with the changing pods. | 0                            | 0                            |
| <b>Prestwick Promenade Projects</b>                                                                   |                              |                                    |                   |                       |                                                                                                                                                                                    |                              |                              |
| Provision of 2Nr Steel Benches at New Prestwick Promenade Playpark                                    | 0                            | 0                                  | 0                 | Complete              | Works completed and charged to financial year 2023/24.                                                                                                                             | 0                            | 0                            |
| Provision of 4Nr Steel Picnic Tables at Prestwick Promenade                                           | 0                            | 0                                  | 0                 | Complete              | Works completed and charged to financial year 2023/24.                                                                                                                             | 0                            | 0                            |
| Prestwick Promenade Surfacing Works                                                                   | 1,030                        | 1,030                              | 0                 | Complete              | Works are complete on site. Budget of £224,067 approved and allocated in 2025/26, and was carried back to 2024/25.                                                                 | 0                            | 0                            |
| Introduce 'World Destination' Signpost on Prestwick Promenade                                         | 5,000                        | 5,000                              | 0                 | Design and Tender     | Draft destination locations being considered. Anticipated works will start and end in March, 2026.                                                                                 | 0                            | 0                            |
| Improve Access at Promenade Children's Playpark for Buggies and Wheelchair Access                     | 15,000                       | 15,000                             | 0                 | Concept               | Works to be undertaken in conjunction with an upgrade of the toddler play area. Works anticipated to start in winter, 2025 and be completed by Spring, 2026.                       | 0                            | 0                            |
| <b>Ayr West Promenade Projects</b>                                                                    |                              |                                    |                   |                       |                                                                                                                                                                                    |                              |                              |

| Our Communities                                                                                               | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| Remove the Watchful and Carry Out Repairs to the Slipway                                                      | 0                               | 0                                        | 0                 | Complete                 | Works are complete and charged in a previous financial year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0                                  | 0                                  |
| Resurfacing of Ayr Promenade with Red Tarmac                                                                  | 0                               | 0                                        | 0                 | Complete                 | Works completed and charged to financial year 2023/24.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0                                  | 0                                  |
| Repairs to the Footbridge Over the Slipway                                                                    | 0                               | 0                                        | 0                 | On Site                  | Additional safety works were identified during the project which required to be incorporated. Timescale for completion will depend on works required.                                                                                                                                                                                                                                                                                                                                                                                              | 0                                  | 0                                  |
| Introduce 'World Destination' Signpost on Ayr Promenade                                                       | 5,000                           | 5,000                                    | 0                 | Concept                  | Design concert awaited for all Wards, then signage specific to areas. Destinations for signage being currently being considered. Works planned for Autumn, 2025.                                                                                                                                                                                                                                                                                                                                                                                   | 0                                  | 0                                  |
| <b>Girvan Promenade Projects</b>                                                                              |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
| Installation of a New Height Restriction Barrier at the South of the Harbourmaster's Office at Girvan Harbour | 10,000                          | 10,000                                   | 0                 | Complete                 | Works are complete and awaiting charges being made.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| New Shelter (Park Run Start Point at Girvan Harbour)                                                          | 99,800                          | 99,800                                   | 5,736             | Design and Tender        | Park Run Group preferred a like-for-like replacement, but recent discussions with Elected Members support wider engagement and exploring modern alternatives. Refurbishment is not viable due to unclear scope and cost. Relocation is also being considered. Updated visuals for three options: like-for-like, modern style, and prefabricated options for wider community engagement. A meeting with elected members has been rescheduled for mid November. Budget of £100,000 allocated in line with Ward Capital paper of 12th December, 2024. | 0                                  | 0                                  |
| New Seating at the Shorefront at the Event Area                                                               | 100,000                         | 100,000                                  | 352               | Design and Tender        | PDS are to look at further options.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| Creation of Event Space at the Shorefront With Power Supply and New Surfacing                                 | 68,000                          | 68,000                                   | 13,753            | Complete                 | Works are complete with final charges awaited.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0                                  | 0                                  |

| Our Communities                                                    | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| Upgrade of the Memorial Fountain and McCubbin Fountain             | 10,000                          | 10,000                                   | 1,004             | Design and Tender        | The Fountain Company have been appointed to undertake a condition surveys which have now been received. Preliminary findings indicate significant issues with the Memorial fountain's location, bowl design, and overall condition—restoration would be extensive and costly. In contrast, the McCubbin fountain presents a simpler and more manageable fix.                                                                                                                   | 40,000                             | 0                                  |
| Paving Upgrade on Approach to Memorial Fountain With Water Feature | 10,000                          | 10,000                                   | 0                 | Design and Tender        | Anticipated start and completion# in Summer 2026.<br>To be considered in conjunction with the proposed toilet block and completion of the Quay Zone project.                                                                                                                                                                                                                                                                                                                   | 90,000                             | 0                                  |
| Prestwick Pool - AHU and Water Storage Project - Net Zero          | 1,480,753                       | 1,780,753                                | 1,748,671         | Complete                 | Works are now complete on site, with final account to be agreed and final payments to be made.<br>Request to add additional budget from other areas of the Programme made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                                                                                                                                                                                          | 0                                  | 0                                  |
| - Prestwick Regeneration/Heritage Works                            | 297,750                         | 297,750                                  | 29,365            | Concept                  | Budget allocated in 2025/26 and future years for works for Prestwick Regeneration / Heritage Works. Various projects are currently being developed.                                                                                                                                                                                                                                                                                                                            | 950,000                            | 0                                  |
| - Ayr Esplanade - Inner Harbour Improvements                       | 37,786                          | 37,786                                   | 0                 | Design and Tender        | The Inner Harbour projects aim to restore existing infrastructure, improve wayfinding, and enhance local artwork to boost tourism and encourage community engagement. An Art Trail is being developed with the Tourism team, featuring a memorial for fishermen lost at sea and an outdoor gallery celebrating the area's maritime heritage. A historian has been engaged to assist with drafting the inscription. Comms are assisting with Graphics to support the proposals. | 0                                  | 0                                  |

| Our Communities                                                   | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| - Girvan Esplanade - Adventure Golf Course                        | 100,000                         | 100,000                                  | 5,978             | Design and Tender        | Theories Golf has been appointed to develop detailed tender designs for a 12-hole course themed around Ailsa Craig. The latest proposals have been shared with Girvan Elected Members, pending feedback. Asset Management is reviewing whether the land qualifies as Common Good. A Site Investigation has been completed, and operator viability is under assessment. PDS will continue preparing tender packages until further instruction is given. | 0                                  | 0                                  |
| - International Workers Memorial                                  | 5,000                           | 5,000                                    | 0                 | Complete                 | Works are complete and final invoice to be received.                                                                                                                                                                                                                                                                                                                                                                                                   | 0                                  | 0                                  |
| - Ayr Esplanade - Artwork Trail Restoration                       | 0                               | 0                                        | 0                 | Design and Tender        | Austin Smith Lord appointed to carry out analysis of inner harbour area and existing artworks, provide community consultation for new art work and prepare proposals for interpretation and wayfinding for the artworks. Several meeting have been held with the local residents association. A public engagement event was held in the Citadel on 21st August 2024 and responses are being considered.                                                | 0                                  | 0                                  |
| - Mixed Tenure Grant                                              | 200,000                         | 200,000                                  | 0                 | Design and Tender        | Investment to support provision of grants to owners in mixed tenure blocks to ensure the Council meets the Scottish Housing Quality Standard requirements and improves the living standards in neighbourhoods and communities. Various projects currently being considered.                                                                                                                                                                            | 0                                  | 0                                  |
| - Wetland Creation and Pollinator Corridors Belleisle Golf Course | 32,057                          | 32,057                                   | 0                 | Complete                 | Works are complete on site. Awaiting final account to be agreed.                                                                                                                                                                                                                                                                                                                                                                                       | 0                                  | 0                                  |
| - Coastal Change Adaptations                                      | 185,539                         | 185,539                                  | 213,410           | Design and Tender        | Award of Ayrshire CCAP contract has been delayed due to consultancy framework issues. Additional costs are being investigated with Service Department and will be updated in next report to Cabinet.                                                                                                                                                                                                                                                   | 0                                  | 0                                  |

| Our Communities                                        | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|--------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - Golf Courses - Enhancements                          | 1,000,000                       | 1,000,000                                | 0                 | Design and Tender        | See below notes on Belleisle Enhanced Practice Facilities, Belleisle Golf Course Improvements and Darley Golf Course Improvements below.                                                                                                                                                                                                                                                                                                          | 3,487,283                          | 0                                  |
| - Golf Course - Belleisle Enhanced Practice Facilities | 253,973                         | 253,973                                  | 29,646            | Design and Tender        | Planning will be required for the enhanced practice facility. Alliance Leisure Services were appointed develop a feasibility report for Belleisle enhanced practice facility and business plan to assist with identifying potential locations for this facility. Public consultation has been carried out and feedback collated.                                                                                                                  | 1,000,000                          | 0                                  |
| - Belleisle Golf Course Improvements                   | 21,845                          | 21,845                                   | 11,743            | Design and Tender        | Public engagement has been carried out and feedback collated. Pangaea Golf Architects are reviewing proposals and working towards stage 4 (tender) meantime and Storrier and Donaldson have been appointed as QS. As the plans are impacted by the enhanced practice facility, the tender will now be issued until a decision has been reached on this matter. Ecological assessment and irrigation surveys have been progressed by Golf Service. | 0                                  | 0                                  |
| - Darley Golf Course Improvements                      | 31,094                          | 31,094                                   | 10,080            | Design and Tender        | Pangaea are progressing proposals to Stage 4 (Tender) Storrier & Donaldson are preparing Tender documents for issue June 2025. Target Site start is September 2025. Planning is not required, public engagement is complete and ecological assessment and irrigation surveys have been progressed by Golf Service.                                                                                                                                | 0                                  | 0                                  |
| Darley Cottage, Troon - Refurbishment                  | 0                               | 0                                        | 0                 | Design and Tender        | Funding is being identified through a number of sources, PDS will develop option 2 (MERC Facility).                                                                                                                                                                                                                                                                                                                                               | 0                                  | 0                                  |



| Our Communities                                       | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - Citadel Refurbishment                               | 2,382,214                       | 2,382,214                                | 1,088,523         | On Site                  | Alliance Leisure have been appointed to progress designs to RIBA Stage 4. This includes surveys of the building to identify any fabric repairs and also identify opportunities to improve and upgrade the facilities within the centre. Proposals have been prepared which will allow decisions to be made around prioritisation of the works. The initial works to the roof commenced on 6th January 2025 and are now complete. Further works are underway including the creation of the new entrance and hall refurbishment. Overall completion is expected at the end of 2026. | 6,500,000                          | 2,502,397                          |
| - ARA - Adapting To Climate Change - St Ninian's Park | 270,000                         | 270,000                                  | 0                 | Design and Tender        | This is a partnership project between Scottish Water and South Ayrshire Council. However the funding element from Scottish Water is not finalised yet and therefore the project scope incomplete.<br>Verbal communication only has been received from Scottish Water that at least 50% of the total cost will be funded by them with their consultants designing and supervising and ARA procuring. The projected spend to year end is currently unclear.<br>Procurement of ground investigation ongoing - No change.                                                             | 150,000                            | 0                                  |

| Our Communities                                    | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - Troon Swimming Pool - Health & Fitness Extension | 3,982,697                       | 3,982,697                                | 226,347           | Design and Tender        | Alliance Leisure have been appointed to progress designs to RIBA Stage 4. This will include surveys of the building to determine any fabric repairs. Initial designs have been prepared for an extension to the current gym, additional studio space and an upgrade of the changing accommodation. Design proposals currently at RIBA stage 3. A grant for an additional £1.7m through Salix Fundings has been successful a for a further extension (2nd studio space). SAC internal funding has also been approved (£862,502) to meet the total project cost. | 1,372,400                          | 0                                  |
| - Troon Hosiery Park - Changing Accommodation      | 491,106                         | 491,106                                  | 486,610           | On Site                  | The building is now complete, however handover of the new changing facility at Hosiery Park has been delayed due to complex utility connection requirements. Coordination is ongoing with SP Energy Networks, Business Stream, and Scottish Water to resolve the issues and progress the works.                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| - Troon Regeneration Works                         | 1,000,000                       | 1,000,000                                | 0                 | Concept                  | Budget allocated in 2025/26 and future years for works for Troon Regeneration Works. Various projects are currently being developed.                                                                                                                                                                                                                                                                                                                                                                                                                           | 1,000,000                          | 0                                  |
| - Lochgreen & Fullarton Greenkeeping Facility      | 150,000                         | 150,000                                  | 0                 | Design and Tender        | Portakabin have updated options for a modular solution which were received 05/03/25 for discussion with Client. Quotation for a new power supply has been received from SPEN however this is on hold due to objections raised to the proposed location. A review of alternative locations has been carried out and the next preferred location is under further review by PDS to determine viability. Once a location is agreed, utility connections and site information are to be established.                                                               | 174,534                            | 0                                  |

| Our Communities                                                  | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                      | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - The Quay Zone, Girvan - Storm Damage Rectification / Extension | 3,045,619                       | 3,045,619                                | 681,943           | On Site                  | Emtec was appointed on 14 May 2025, with site works starting on 18 June. The project includes storm damage reinstatement (G24984) and a café upgrade with extension. Phase 1 (pool and gym) is on track for handover by end December. While some unforeseen works have arisen, these are being addressed with the contractor. Phase 2 (extension) was delayed by the SPEN cable diversion, now resolved, and works are progressing. | 0                                  | 0                                  |
| Community Bus Fund 2023/24                                       | 171,000                         | 0                                        | 0                 | Legally Committed        | Bus has now been ordered by Fleet. Anticipated 10 month lead in time for delivery. Awaiting confirmation of actual date but we are unlikely to take delivery in the current year and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to carry this budget forward to 2026/27.                                                                                                        | 0                                  | 0                                  |
| Mobile Library                                                   | 27,000                          | 0                                        | 0                 | Legally Committed        | Bus has now been ordered by Fleet. Anticipated 10 month lead in time for delivery. Awaiting confirmation of actual date but we are unlikely to take delivery in the current year and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to carry this budget forward to 2026/27.                                                                                                        | 0                                  | 0                                  |
| Dunure Heritage Project                                          | 200,000                         | 200,000                                  | 0                 | Concept                  | Budget added to financial years 2025/26 and 2026/27 through 'General Services Revenue Budget 2025-26 and Capital Investment Programme 2025-26 to 2036-37' paper approved by Council on the 27th February, 2025 and reprofiled through Capital Review paper approved by Council on the 16th September, 2025. Project to be developed.                                                                                                | 1,000,000                          | 1,300,000                          |

| Our Communities                               | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                       | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Prestwick Steeple Works (subject to consents) | 50,000                          | 50,000                                   | 0                 | Concept                  | Budget added to financial years 2025/26 and 2026/27 through 'General Services Revenue Budget 2025-26 and Capital Investment Programme 2025-26 to 2036-37' paper approved by Council on the 27th February, 2025 and reprofiled through Capital Review paper approved by Council on the 16th September, 2025. Project to be developed. | 200,000                            | 500,000                            |
|                                               |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                      |                                    |                                    |
|                                               | 35,346,869                      | 37,222,519                               | 8,828,530         |                          |                                                                                                                                                                                                                                                                                                                                      | 41,030,583                         | 25,734,252                         |

| Our Communities | Approved Budget<br>2025/26 | Projected to<br>31st March,<br>2026 | Actual at P6 | Key Project<br>Milestone | Project Update | 2026/27<br>Approved<br>Budget | 2027/28<br>Approved<br>Budget |
|-----------------|----------------------------|-------------------------------------|--------------|--------------------------|----------------|-------------------------------|-------------------------------|
|                 | £                          | £                                   | £            |                          |                | £                             | £                             |

|                                                               |
|---------------------------------------------------------------|
| <b>Analysis of Block Allocations - Communities Investment</b> |
|---------------------------------------------------------------|

|                                                                    |     |       |       |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                              |   |         |
|--------------------------------------------------------------------|-----|-------|-------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---------|
| <b>Cemetery Infrastructure Projects</b>                            |     |       |       |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                              |   |         |
| Cemetery Infrastructure Projects - Funding to Be Allocated 2027/28 | 0   | 0     | 0     | Concept           | Unallocated funding is available in financial year 2027/28.                                                                                                                                                                                                                                                                                                                                                                                                  | 0 | 184,255 |
| - Ayr Cemetery - Remedial Works to Burial Chambers                 | 776 | 3,608 | 3,608 | Complete          | All works are now completed and no further charges expected.<br>Request to re-allocate budget to other projects below made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                                                                                                                                                                                                                       | 0 | 0       |
| - Ballantrae New - Upgrade existing Bothy                          | 0   | 0     | 0     | Concept           | This project is currently on hold as current budget and priorities are assessed.                                                                                                                                                                                                                                                                                                                                                                             | 0 | 0       |
| - Colmonell New Cemetery - Wall Repairs to Side of Church          | 0   | 0     | 0     | Concept           | Works to be considered in a future year.                                                                                                                                                                                                                                                                                                                                                                                                                     | 0 | 0       |
| - Kirk at Monkton Cemetery (Old) - Wall Repairs                    | 0   | 0     | 0     | Design and Tender | Engineer's Report complete and budget cost prepared. Project is currently on hold as current budget and priorities are assessed.                                                                                                                                                                                                                                                                                                                             | 0 | 0       |
| - New Cemetery, Girvan                                             | 0   | 0     | 0     | Concept           | A site for a new cemetery is required in Girvan. Bereavement Services to begin dialogue with local landowners to identify potential sites. Initial site identified adjacent to Bynehill Cemetery. PDS to appoint an Engineer to provide a scope and instruct ground investigation works, including groundwater monitoring. Monthly meetings are now in diary with Professional Design Services, Asset Management and Bereavement Services to progress works. | 0 | 0       |

| Our Communities                        | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - Old Dailly Bell Tower                | 63,317                          | 40,828                                   | 2,331             | Design and<br>Tender     | Meeting held with PDA and Narro in 18/11. Request for revised programme outlining key dates for billing and tender. SMC has been refused as the works will require ecological surveys (bats) This has now been arranged with outcome on place ahead of Tender issue. Tender will be a 2 stage tender with stage 1 going out early Jan and stage 2 Late February/ early March. Scaffolding design to be confirmed by specialist ahead on Tender and quotes have been sought by PDA. A site visit was carried out 20/11/24 and proposals are being developed including a cradle scaffold arrangement due to the extremely poor condition and risk of collapse of the crypts. Grounds Teams to arrange for removal of sycamore and vegetation ahead of works. Lead Architect under review to allow the project to progress.<br>Request to reallocate part of budgets to other projects within the section made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 0                                  | 0                                  |
| - Relocation of Mossblown War Memorial | 2,453                           | 2,453                                    | 2,453             | Complete                 | All works were completed in time for last years Remembrance Sunday.<br>Request to allocate additional budget form projects elsewhere within in is section of the Programme approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0                                  | 0                                  |

| Our Communities                                             | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                     | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - St Quivox and Dailly Mausolea                             | 32,400                          | 32,400                                   | 1,159             | Design and<br>Tender     | A Conservation Architect has been appointed to prepare condition surveys and estimated costs for repairs works. The mausoleum at St Quivox is Grade 'A' listed. Input also required from a Conservation Engineer, quote awaited from David Narro Associates. A site inspection has been carried out at Dailly and costs are awaited for the required repair works. | 0                                  | 0                                  |
| - Troon Cemetery - Remedial Works to Burial Chambers        | 90,345                          | 110,002                                  | 110,002           | Complete                 | All remedial works at Troon Cemetery to below ground burial chambers now complete. Final account to be agreed and costs charged. Request to allocate budget to project from other projects within this section made through P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                                        | 0                                  | 0                                  |
|                                                             |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
|                                                             | 189,291                         | 189,291                                  | 119,553           |                          |                                                                                                                                                                                                                                                                                                                                                                    | 0                                  | 184,255                            |
| <b>Upgrading of Various Public Conveniences (Phase 2)</b>   |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
| - Ainsley Park Public Conveniences, Girvan                  | 236                             | 236                                      | 0                 | Complete                 | Works are now complete on site. Final account to be agreed with the contractor and final payment made thereafter. Defects period ends 03/02/26.                                                                                                                                                                                                                    | 0                                  | 0                                  |
|                                                             |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
|                                                             | 236                             | 236                                      | 0                 |                          |                                                                                                                                                                                                                                                                                                                                                                    | 0                                  | 0                                  |
| <b>Ayrshire Roads Alliance - Externally Funded Projects</b> |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
| <b>Scottish Government 2025/26</b>                          |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |

| Our Communities                                                                                    | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                   | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|----------------------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Road Safety Improvement Fund 2025/26                                                               | 0                            | 315,210                            | 0                 | Design and Tender     | Scottish Government have awarded grant of £315,210 for 2025/26. ARA programme has been developed and works will shortly be commencing - full spend anticipated by end of current FY.<br>Request to recognise expenditure and income budgets made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0                            | 0                            |
| <b><u>SUSTRANS 2025/26</u></b>                                                                     |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                  |                              |                              |
| Follow on From Accessible Ayr 2025/26 (Addendum 5 Award)                                           | 0                            | 798,649                            | 0                 | Design and Tender     | Phase 1 design to be completed by January 2026, construction funding application for phase 1 and design application for phase 2 to be submitted.<br>Request to recognise expenditure and income budgets made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                     |                              |                              |
| G24511-SPT Local Cycle Network Improvements (10337) 23-24                                          | 0                            | 0                                  | 0.27              | Complete              | Small amount of accrual in relation to older project.                                                                                                                                                                                                                                                                            |                              |                              |
| <b><u>Scottish Government - Coastal Change Adaptation</u></b>                                      |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                  |                              |                              |
| - Coastal Change Adaptation Fund 2023/24                                                           | 86,000                       | 86,000                             | 0                 | On Site               | Phase 2 Ballantrae is ongoing and is estimated to cost £48,477.12<br>Works ongoing.                                                                                                                                                                                                                                              | 0                            | 0                            |
| <b><u>Strathclyde Passenger for Transport 2025/26 Awards</u></b>                                   |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                  |                              |                              |
| Ayrshire Link Hub 2025/26                                                                          | 150,000                      | 150,000                            | 0                 | On Site               | SAC Professional Services unable to carry out required upgrades, ARA in discussion with Neighbourhood Services to site HUB on Ayr Esplanade as part of their upgrade works.                                                                                                                                                      | 0                            | 0                            |
| <b><u>Transport Scotland 2025/26</u></b>                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                  |                              |                              |
| Active Travel Infrastructure Fund 2025/26 - Dundonald to Barassie Active Travel Route Construction | 2,700,000                    | 2,700,000                          | 817,268           | On Site               | Transport Scotland have increased the extent of works to include Kilmarnock Road, Barassie. Funding award increased to cover the costs of this additional work (100%)                                                                                                                                                            | 0                            | 0                            |



| Our Communities                                                                     | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                             | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Tier 1 - Bus Infrastructure Fund 2025/26                                            | 382,000                      | 382,000                            | 0                 | Legally Committed     | Grant has been awarded by Transport Scotland for the Tier 1 - Bus Infrastructure Fund 2025/26 and it was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025, that budget be added to reflect this.<br>Draft programme now complete - a paper to Cabinet likely to be required given this was not included in the approved Road Improvement Plan 25/26 before we can commence works against the funding. | 0                            | 0                            |
| People and Place Local Authority Direct Award 2025/26                               | 0                            | 77,635                             | 0                 | Concept               | Grant has been awarded by Transport Scotland for ARA People & Place Local Authority Direct Award 2025-26 and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, that budget be added to reflect this.                                                                                                                                                                                         | 0                            | 0                            |
| SUSTRANS 2024-25 National Cycle Network Development Fund - NCN & Prestwick-Barassie | 0                            | 80,000                             | 80,000            | Complete              | Remaining match funding of £80,000 has been claimed for works completed. It is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 that expenditure and income budgets be added to reflect this.                                                                                                                                                                                                      | 0                            | 0                            |
|                                                                                     |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                              |
|                                                                                     | 3,318,000                    | 4,589,494                          | 897,269           |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                            | 0                            |
| <u>VAT Recovery Fund Projects</u>                                                   |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                              |

| Our Communities                                               | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|---------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Develop Walking Trails (Dailly and Barr)                      | 2,904                           | 2,904                                    | 863               | Legally<br>Committed     | The meeting with Barr community and Forestry & Land Scotland (FLS) confirmed that FLS is only going to maintain one of the Trails at Barr (The Fairy Knowe), on the other trails the community (with support from SAC) will look after the signage and the trails leaflets etc. Starting next week, representatives from Dailly Community Council, a member of a local volunteer group and the Project Officer are going to start doing a basic audit of Dailly trails (walking the trails to identify required repairs, etc.) After that, the community and Project Officer will look for funding to cover the costs of the repairs. | 0                                  | 0                                  |
| Belleisle / Seafield Golf Course - Wayfinding / Signage Works | 50,000                          | 0                                        | 0                 | Concept                  | The VAT funding allocation will be utilised alongside the wider capital investment earmarked for the course improvement works at Belleisle Golf Course. This forms part of the overall enhancement strategy currently progressing through the Capital Programme.<br>Request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to carry budget forward to 2025/26.                                                                                                                                                                                                                                       | 0                                  | 0                                  |
| VAT Recovery - Supplementary Projects                         | 125,059                         | 75,059                                   | 23,017            | On Site                  | Monies are being used to undertake necessary repair and replacement works ongoing in a number of locations. Working in conjunction with Government Funding to maximise impact.<br>Full budget is unlikely to be spent in 2025/26 and request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to carry part of this budget forward to 2026/27.                                                                                                                                                                                                                                                         | 0                                  | 0                                  |
|                                                               |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                    |                                    |

| Our Communities                                                               | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
|                                                                               | 177,963                      | 77,963                             | 23,880            |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0                            | 0                            |
| <b><u>Girvan Regeneration Projects</u></b>                                    |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                              |
| <b><u>(Ward Projects)</u></b>                                                 |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                              |
| Girvan Regeneration Projects - Funding to be Allocated 2024/25 & Future Years | 99,370                       | 99,370                             | 0                 | Concept               | <p>Budgets allocated to projects in the current and future financial years (2023/24 to 2026/27) through the 12 Year Council Plan approved by South Ayrshire Council on the 1st March, 2023.</p> <p>First phase of projects approved through report taken to Council on the 29th June, 2023 and projects have been allocated to managers for progression.</p> <p>Second phase of projects approved through report taken to Council on the 26th September, 2023 and projects have been allocated to managers for progression.</p> <p>The paper 'Proposed Ward Capital Projects - Update 2023 to 2025 and Approval of New Capital Projects 2024 to 2026' was approved by Council of the 12th December, 2024.</p> <p>Budget allocated to projects as below with further budget available for allocation in 2026/26.</p> | 1,176,702                    | 0                            |
| <b><u>Girvan Regeneration Projects</u></b>                                    | 0                            |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                              |
| Girvan and South Carrick - Stumpy Tower Corner Public Realm Upgrade           | 67,521                       | 67,521                             | 32,597            | Complete              | <p>Works completes in December, 2024. Cost £450,000 with some costs being incurred late 2023/24 and 2024/25. Final account to be agreed and paid.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 0                            | 0                            |

| Our Communities                                                                                                                | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| Girvan and South Carrick - Introduction of New Public Toilet Facility near to the Boating Pond in Girvan / Biosphere Bikestore | 19,566                          | 19,566                                   | 1,369             | Concept                  | No longer Ward funded. Preferred location has been identified. Massing exercise has been completed to illustrate all potential locations for the new toilet facility. The mass is based on two 6nr cubicle toilets, a baby change and a disabled wc along with storage for biosphere bikes. Original funding has been reallocated so a Cabinet Report will be submitted by Girvan Regeneration Team along side the Girvan Story Projects to include this project.                                                                                                                                                                                                                                | 0                                  | 0                                  |
| Extension to the Quay Zone                                                                                                     | 0                               | 0                                        | 0                 | On Site                  | Works have now started on site and contribution from Regeneration budget added to main project line within programme.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                                  | 0                                  |
| Girvan and South Carrick - Upgrade to the Former Bingo Site at Dalrymple Street                                                | 155,990                         | 155,990                                  | 4,293             | Design and Tender        | Site investigations taking place. Works due to start September 2025 and complete December 2025. Budget £300,000 approved and to be allocated between 2024/25 and 2025/26. Planning was submitted week ending 7th March. Artist brief developed and SWG3 have carried out mural workshops in collaboration with Ice-Cream Architecture. Site Investigation carried out on 17th March and ground asbestos has been detected. Further surveys have now been commissioned to ascertain extent. Design reviewed to include mitigation measures (i.e. raised beds). Tender to be issued once further surveys are complete and information on the asbestos confirmed. Building warrant to be submitted. | 0                                  | 0                                  |

| Our Communities                                                                                                       | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Girvan Story Project                                                                                                  | 43,427                       | 43,427                             | 17,676            | Design and Tender     | A Design Team have now developed costed design plans to RIBA Stage 2 for three of our priority buildings. Additional designs have prepared for energy retrofit and accessibility options for The McKechnie Institute and discussions with funders will follow to confirm priorities for capital works. Adventure Carrick (ACE) have also been supported by the Project to establish grant eligible costs for The Bandstand Project. A number of pilot activities and training sessions have been delivered including stonemasonry and metalwork, these have been well attended and feedback used to develop the activities and training plan for submission with the Stage 2 bid. An area management plan and costed architectural gazetteer have also been prepared to inform the development of the area action plan and third party grants scheme. | 0                            | 0                            |
| Girvan Library Contribution                                                                                           | 0                            | 0                                  | 0                 | Complete              | Budget £161,087 has been transferred to main Girvan Library project line within the report in a previous year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0                            | 0                            |
| Girvan Promenade Seating                                                                                              | 0                            | 0                                  | 0                 | Design and Tender     | Works to be designed for new seating solution.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0                            | 0                            |
| Girvan and South Carrick - Installation of New Height Restriction Barrier to the South of the Harbour Master's Office | 10,000                       | 10,000                             | 0                 | Complete              | Works complete. Awaiting charges to be made.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0                            | 0                            |
| Girvan and South Carrick - Create a New Footpath to Access Field at Pinwherry & Pinmore                               | 0                            | 0                                  | 0                 | Concept               | Confirmation required as to whether project is to proceed. Budget held in 2026/27.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 30,000                       | 0                            |
| Girvan and South Carrick - Walking Trail Information Boards                                                           | 0                            | 0                                  | 0                 | Concept               | Confirmation required as to whether project is to proceed. Budget held in 2026/27.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 11,000                       | 0                            |
| Girvan and South Carrick - Improve Information Boards around the villages of Ballantrae and Lendalfoot                | 0                            | 0                                  | 0                 | Concept               | Confirmation required as to whether project is to proceed. No budget is allocated to this project currently.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0                            | 0                            |

| Our Communities                                                                            | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| Girvan and South Carrick - Lion of Carrick Statue Proposals                                | 0                            | 0                                  | 0                 | Concept               | Confirmation required as to whether project is to proceed. Budget held in 2026/27.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 100,000                      | 0                            |
|                                                                                            | 395,874                      | 395,874                            | 55,935            | 0                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,317,702                    | 0                            |
| <b><u>Place Planning and Community Led Projects</u></b>                                    |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                              |
| <b><u>(Ward Projects)</u></b>                                                              |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                              |
| Place Planning and Community Led Projects - Funding to be Allocated 2024/25 & Future Years | (150,000)                    | 0                                  | 0                 | Concept               | <p>Budgets allocated to projects in the current and future financial years (2023/24 to 2026/27) through the 12 Year Council Plan approved by South Ayrshire Council on the 1st March, 2023.</p> <p>First phase of projects approved through report taken to Council on the 29th June, 2023 and projects have been allocated to managers for progression.</p> <p>Second phase of projects approved through report taken to Council on the 26th September, 2023 and projects have been allocated to managers for progression.</p> <p>The paper 'Proposed Ward Capital Projects - Update 2023 to 2025 and Approval of New Capital Projects 2024 to 2026' was approved by Council of the 12th December, 2024.</p> <p>Budgets allocated to projects as detailed</p> | 796,549                      | 0                            |
| <b><u>Ward 1: Troon</u></b>                                                                |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                              |
| Troon - Civic Spaces around the Walker Hall (Power Source)                                 | 500                          | 500                                | 0                 | Complete              | Works completed October 2024. with final charges awaited.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0                            | 0                            |

| Our Communities                                                                         | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                   | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Troon - Town Centre Recycling Bins                                                      | 71,801                          | 71,801                                   | 0                 | Design and Tender        | Due to the complexity and requirement to move a number of utilities and services the underground option is no longer viable. Officers are currently looking for a screening option to improve the aesthetics of the provision currently in situ. | 0                                  | 0                                  |
| Troon - Walker Hall Outdoor Stage or Bandstand                                          | 0                               | 0                                        | 0                 | Concept                  | Works are unlikely to proceed. Budget was realigned following December Ward Report. Request to return budget to unallocated line approved through the P9 Capital Monitoring Report to Cabinet of 18th February, 2025.                            | 0                                  | 0                                  |
| Troon - New Play Areas Within Communities (Various Locations)                           | 0                               | 0                                        | 0                 | Complete                 | Works completed in November 2024 and recharges made in previous financial year.                                                                                                                                                                  | 0                                  | 0                                  |
| Troon - Refurbishment Works to Hosiery Park Pavilion (possible match funding)           | 0                               | 0                                        | 0                 | Concept                  | Works were fully funded through other budget lines and therefore, request approved through the P6 Capital Monitoring Report to Cabinet of 26th November, 2024 to return budget to Unallocated Balance.                                           | 0                                  | 0                                  |
| Troon - Traditional community noticeboards to promote events and activities in the town | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request approved to return balance to unallocated funding line.                                                                                             | 0                                  | 0                                  |
| Troon - Digital community noticeboards to promote events and activities in the town     | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request approved to return balance to unallocated funding line.                                                                                             | 0                                  | 0                                  |
| Troon - Create a BBQ area on the Promenade                                              | 10,000                          | 10,000                                   | 0                 | Concept                  | Request that balance of budget be carried forward to 2025/26 made through the P12 Capital Monitoring Report to Cabinet of the 17th June, 2025.                                                                                                   | 0                                  | 0                                  |
| Walker Hall - Rigging and Sound Upgrade                                                 | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request approved to return balance to unallocated funding line.                                                                                             | 0                                  | 0                                  |

| Our Communities                                                           | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                               | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| Urban Realm Improvements (Compactor Bins)                                 | 72,360                       | 72,360                             | 0                 | Complete              | Work completed in Spring 2025. Budget of £72,360 allocated to 2025/26. Awaiting final charges being made.                                                                                                                                                                                                                                                    | 0                            | 0                            |
| Planters                                                                  | 10,000                       | 10,000                             | 0                 | Complete              | Works completed on site with charges still to be made                                                                                                                                                                                                                                                                                                        | 0                            | 0                            |
| Expansion of Pump Track                                                   | 37,500                       | 37,500                             | 1,785             | Design and Tender     | A meeting with Ward Members took place on 26/09/25, confirming the skate park extension as the preferred approach. It was agreed this proposal should now be presented to the community group (TUSK) for further consultation. Advice on the best method to engage with them would be appreciated. Budget of £187,500 allocated between 2025/26 and 2026/27. | 150,000                      | 0                            |
| Extension to Playpark for Older Children (Area Behind Troon Town Hall)    | 100,000                      | 100,000                            | 0                 | Design and Tender     | Works anticipated to start in January 2026 and be completed on site in March, 2026. Potential match funding from Scottish Government. Budget of £100,000 allocated in 2025/26.                                                                                                                                                                               | 0                            | 0                            |
| Match Funding for Marr Pitch Replacement Surface                          | 0                            | 0                                  | 0                 | Complete              | Works are complete on site and match element of project charged back to Troon Ward budget in previous year.                                                                                                                                                                                                                                                  | 0                            | 0                            |
| Skate Park - Reinstall Items Removed on Promenade                         | 10,000                       | 10,000                             | 3,420             | Complete              | Works completed on site with final charges still to be made.                                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| Support and Continued Development of Facilities at Fullarton Woods        | 10,000                       | 10,000                             | 0                 | Concept               | Works due to start and complete in Autumn, 2025. Works currently being identified. Budget of £10,000 allocated in 2025/26.                                                                                                                                                                                                                                   | 0                            | 0                            |
| Extension to the toilet Block to Provide a Coffee Stall at Fullarton Wood | 10,000                       | 10,000                             | 0                 | Concept               | Budget of £150,000 allocated between 2025/26 and 2026/27.                                                                                                                                                                                                                                                                                                    | 140,000                      | 0                            |
| Changing Screens Near Royal Troon Beach Carpark                           | 10,000                       | 10,000                             | 0                 | Design and Tender     | Works due to start in Winter, 2025 and complete in Spring, 2026. Works will be dependant on lead in times for delivery.                                                                                                                                                                                                                                      | 0                            | 0                            |
| <b>Ward 2: Prestwick</b>                                                  |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                              |                              |                              |



| Our Communities                                                                     | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                  | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Prestwick Community Centre – Slate Roof Replacement                                 | 0                               | 6,374                                    | 6,734             |                          |                                                                                                                                                                 |                                    |                                    |
| Prestwick - Reconfiguration of Adamton Road North near former St Ninians Primary    | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request previously approved to return balance to unallocated funding line. | 0                                  | 0                                  |
| Prestwick - Illumination of Salt Pan Buildings at Prestwick St Nicholas Golf Club   | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request previously approved to return balance to unallocated funding line. | 0                                  | 0                                  |
| Prestwick - Installation of Power Supply to Former Lido Swimming Pool               | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request previously approved to return balance to unallocated funding line. | 0                                  | 0                                  |
| Prestwick - Upgrade the Surface of the Carpark Area to the North of Kidz Play       | 0                               | 0                                        | 0                 | Complete                 | Works are complete.<br>Total budget required of £261,838, of which balance was paid in 2023/24.                                                                 | 0                                  | 0                                  |
| Prestwick - Installation of a 'World Destination' Sign on Promenade                 | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request previously approved to return balance to unallocated funding line. | 0                                  | 0                                  |
| Prestwick - Provision of 2Nr Steel Park Benches at the New Promenade Play Park Area | 0                               | 0                                        | 0                 | Concept                  | Works not included in the Ward Capital paper approved on the 12th December, 2024 and request previously approved to return balance to unallocated funding line. | 0                                  | 0                                  |
| Prestwick - Provision of 4Nr Steel Picnic Benches on the Promenade                  | 0                               | 0                                        | 0                 | Complete                 | Project complete on site with final costs to be charged.<br>No more money needed and balance was returned to unallocated line above.<br>Promenade               | 0                                  | 0                                  |
| Introduction of a Memorial Tower                                                    | 50,000                          | 50,000                                   | 0                 | Concept                  | Works due to start in August, 2025 and complete in September, 2025.<br>Location agreed.<br>Budget of £50,000 allocated to 2025/26.                              | 0                                  | 0                                  |

| Our Communities                                                                                      | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                 | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| Replace Banner Signage on Lampposts on Prestwick Main Street                                         | 10,000                       | 10,000                             | 0                 | Design and Tender     | Works due to start and complete in March, 2026.<br>Officer's are currently looking at options for the content of the banners.                  | 0                            | 0                            |
| Repair / Renew Steps to Boydfield Gardens and Improve Footpath Surfacing Throughout                  | 75,000                       | 75,000                             | 0                 | Complete              | Works are complete on site.<br>Awaiting final charges being made.<br>Budget of £75,000 allocated to 2025/26.                                   | 0                            | 0                            |
| Additional Works to Prestwick Pool as part of Salix Funded Energy Improvements                       | 0                            | 0                                  | 0                 | Complete              | Works are now complete and Prestwick Ward Capital contribution charged in 2024/25 financial year.                                              | 0                            | 0                            |
| <b>Ward 3: Ayr North</b>                                                                             |                              |                                    |                   |                       |                                                                                                                                                |                              |                              |
| Ayr North - Provision of Benches Along Newton Shore Promenade                                        | 4,390                        | 4,390                              | 0                 | Complete              | Works are complete on site. Awaiting charges being made.                                                                                       | 0                            | 0                            |
| Ayr North - Upgrade Footpath at Newton Shore Promenade with Red Tarmacadam                           | 0                            | 563                                | 563               | Complete              | Project complete with majority of costs charged in 2023/24.                                                                                    | 0                            | 0                            |
| Ayr North - Provision of a Bike Shelter at Lochside Community Centre                                 | 10,000                       | 10,000                             | 0                 | Design and Tender     | Works to be started and completed Autumn, 2025. Works currently being procured by ARA.                                                         | 0                            | 0                            |
| Ayr North - Upgrade On-Street Parking Provision at Lochside Community Centre                         | 0                            | 0                                  | 0                 | Complete              | Works are complete.<br>Total cost £31,601 with some expenditure charged in previous years.                                                     | 0                            | 0                            |
| Ayr North - Upgrade of Former Play Park Area at the Junction of Westwood Avenue and Dalmilling Drive | 77                           | 77                                 | 0                 | Complete              | Works are complete on site with majority of costs charged in previous financial year.<br>Awaiting final costs to be charged.                   | 0                            | 0                            |
| Ayr North - Upgrading of the Carriageway of Newton Shore Promenade                                   | 4,861                        | 4,861                              | 0                 | Complete              | Works are complete on site with majority of costs charged in previous financial year.<br>Awaiting final costs to be charged.                   | 0                            | 0                            |
| Ayr North - Newton Multi Use Games Area (MUGA)                                                       | 42,308                       | 42,308                             | 0                 | Complete              | Works are complete on site with majority of costs charged in previous financial year.<br>Awaiting final account and final costs to be charged. | 0                            | 0                            |

| Our Communities                                                                                                                   | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                      | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| River Ayr Access                                                                                                                  | 0                            | 0                                  | 0                 | Complete              | Works are complete on site. Actual spend £134,048 recorded in previous year.                                                                                                                                                                                                                        | 0                            | 0                            |
| Upgrade the Council Owned Area at Dalmilling Shops on Westwood Avenue                                                             | 24,835                       | 24,835                             | 0                 | Complete              | Works are complete on site. Awaiting charges being made.                                                                                                                                                                                                                                            | 0                            | 0                            |
| Provision of Play Equipment for Younger Children - Craigie Way / Westwood Avenue                                                  | 50,000                       | 57,972                             | 57,972            | Complete              | Works are now complete on site. Awaiting charges being made. Budget of £50,000 allocated to 2025/26.                                                                                                                                                                                                | 0                            | 0                            |
| Oswald Road - Surfacing and Equipment                                                                                             | 50,000                       | 50,000                             | 49,992            | Complete              | Works are now complete on site. Budget of £50,000 allocated to 2025/26.                                                                                                                                                                                                                             | 0                            | 0                            |
| Provision of Benches and Sculpture at Various Locations in Wallacetown                                                            | 0                            | 0                                  | 0                 | Concept               | Project identified but no budget allocated in the 12th December Report.                                                                                                                                                                                                                             | 0                            | 0                            |
| Consideration of Facilities Space in Newton Park                                                                                  | 5,000                        | 5,000                              | 0                 | Concept               | Works likely to take place in Spring 2026. Budget of £50,000 allocated between 2025/26 and 2026/27. High level discussions with proposer taking place.                                                                                                                                              | 45,000                       | 0                            |
| <b>Ward 4: Ayr East</b>                                                                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                     |                              |                              |
| New Community Notice Boards for Outside Forehill Library and Castlehill Gates                                                     | 10,000                       | 10,000                             | 0                 | Design and Tender     | Works due to start and complete in October, 2025. Works are currently being procured.                                                                                                                                                                                                               | 0                            | 0                            |
| Install a Sensory Path in Castlehill Woods                                                                                        | 50,000                       | 50,000                             | 0                 | Design and Tender     | Works due to start and complete in October, 2025. Neighbourhood Services currently preparing scope of works.                                                                                                                                                                                        | 0                            | 0                            |
| Various Proposed Works at Glencairn Park Including Solar Light, A floating Path at the 'Duck Pond', Improvement to General Access | 100,000                      | 100,000                            | 0                 | Design and Tender     | Design currently being finalised for the installation of lighting through the spine path. Drainage investigation within the park has been undertaken and footpath work being estimated and scheduled. Investigation of options for old duck pond to be undertaken and works undertaken Summer 2026. | 0                            | 0                            |

| Our Communities                                                                | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                   | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| Improve Bin Locations at Glencairn Park                                        | 10,000                       | 10,000                             | 0                 | Complete              | Works are now complete. Awaiting charges being made..                                                                                                                                                                            | 0                            | 0                            |
| Extension to the Rear of Forehill Library to Create a Community Space / Room   | 0                            | 0                                  | 0                 | Design and Tender     | Project brief to be confirmed to allow feasibility proposals to be prepared. Massing drawing and feasibility cost prepared based on a 30m2 extension. PDS awaiting further direction. Meeting has been arranged for 6th October. | 250,000                      | 0                            |
| Ayr East Ward - Place Planning Initiatives                                     | 50,000                       | 50,000                             | 0                 | Concept               | Projects to be confirmed and anticipated to be undertaken from Autumn 2025 to Spring 2027.                                                                                                                                       | 200,000                      | 0                            |
| Car Parking Provision - Peggieshill Road                                       | 75,000                       | 75,000                             | 0                 | Concept               | Works planned for Winter 2025. Further discussions and consultation required further to final approval.                                                                                                                          | 0                            | 0                            |
| Kincaidston Community Centre Roof                                              | 100,000                      | 100,000                            | 33,000            | Complete              | Works are now complete on site. Final costs to be charged.                                                                                                                                                                       | 0                            | 0                            |
| <b>Ward 6: Kyle</b>                                                            |                              |                                    |                   |                       |                                                                                                                                                                                                                                  |                              |                              |
| Kyle - Benches, Picnic Tables and Upgrade Footpath within Annbank Park         | 25,000                       | 25,000                             | 0                 | Design and Tender     | Works to be programmed for October 2025.                                                                                                                                                                                         | 0                            | 0                            |
| Kyle - Construction of New Footpath on the Southern Edge of Collenan Reservoir | 22,000                       | 22,000                             | 0                 | Design and Tender     | Further discussions required in regard to parking provision.                                                                                                                                                                     | 0                            | 0                            |
| Kyle - New Outdoor Adult Gym Equipment in Mossblown                            | 0                            | 0                                  | 0                 | Complete              | Works completed and charged in 2023/24. This was charged against VAT Funding codes. Budget for this was £40,000.                                                                                                                 | 0                            | 0                            |
| Kyle - Investment in an Upgraded Location for the War Memorial in Mossblown    | 0                            | 0                                  | 0                 | Complete              | Works are complete and Ward contribution recharged in 2024/25.                                                                                                                                                                   | 0                            | 0                            |
| Kyle - Installation of New Benches at various locations in Symington           | 2,986                        | 2,986                              | 0                 | Complete              | Works are complete on site. Check required to see if any further costs due to be charged.                                                                                                                                        | 0                            | 0                            |
| Symington Park - Outdoor Adult Gym Equipment and New Benches                   | 40,000                       | 40,000                             | 0                 | Concept               | Works are currently on hold..                                                                                                                                                                                                    | 0                            | 0                            |
| Kyle - Community Cinema at Carvick Webster Memorial Hall, Monkton              | 36,349                       | 36,349                             | 31,143            | Complete              | Works are complete on site. Check required to see if any further costs due to be charged.                                                                                                                                        | 0                            | 0                            |

| Our Communities                                                                 | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                            | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| Kyle - 4 Tier Planters for Monkton                                              | 5,000                           | 5,000                                    | 1,344             | Complete                 | Works are complete on site. Check required to see if any further costs due to be charged.                                                                                                 | 0                                  | 0                                  |
| Kyle - Formal Road Access & Parking Provision at Dundonald Field                | 1,907                           | 1,907                                    | 0                 | Complete                 | Works are complete on site. Check required to see if any further costs due to be charged.                                                                                                 | 0                                  | 0                                  |
| Kyle - Road and Footpath Upgrades at Dundonald, Mossblown, Symington and Loans  | 600                             | 600                                      | 0                 | Complete                 | Works are complete on site. No upgrades were identified in Loans.                                                                                                                         | 0                                  | 0                                  |
| Kyle - Install seating for the elderly and more dog bins in Annbank             | 0                               | 0                                        | 0                 | Complete                 | Works are complete.<br>Noted as funded from revenue.<br>Request to return budget to unallocated balance as per Ward Capital paper of 12th December, 2024,                                 | 0                                  | 0                                  |
| Kyle - Install Benches and bins in Wooded Area of Dundonald                     | 5,000                           | 5,000                                    | 0                 | Concept                  | Officers have contacted the owners of the woodland who are considering installing benches.                                                                                                | 0                                  | 0                                  |
| Kyle - Create Walking Routes, Install Benches and Pathways in Monkton           | 0                               | 0                                        | 0                 | Concept                  | Project is likely to be considered in Active Travel programme which is grant funded.<br>Request to return budget to unallocated balance as per Ward Capital paper of 12th December, 2024. | 0                                  | 0                                  |
| Kyle - Barnweil Monument Repairs and Noticeboard                                | 3,500                           | 3,500                                    | 0                 | Complete                 | Works are complete on site. Check required to see if any further costs due to be charged.                                                                                                 | 0                                  | 0                                  |
| Kyle - Resurface existing MUGA in Annbank                                       | 41,000                          | 41,000                                   | 0                 | Design and Tender        | Quotations received and order being raised.                                                                                                                                               | 0                                  | 0                                  |
| Kyle - Resurface existing MUGA in Mossblown                                     | 40,000                          | 40,000                                   | 0                 | Design and Tender        | Quotations received and order being raised.                                                                                                                                               | 0                                  | 0                                  |
| Install a History Park at Loans Community Hall and Link to Smugglers Trail      | 50,000                          | 50,000                                   | 0                 | Concept                  | Car park estimate received. Landscaping works currently being assessed.                                                                                                                   | 0                                  | 0                                  |
| Create a Car Park for the Village Hall in Craigie                               | 20,000                          | 20,000                                   | 0                 | Concept                  | Project being assessed.                                                                                                                                                                   | 30,000                             | 0                                  |
| Review and Upgrade of Seating / Signage Around Craigie                          | 5,000                           | 5,000                                    | 0                 | Concept                  | Project being assessed.                                                                                                                                                                   | 10,000                             | 0                                  |
| Review Use of Craigie Village Green for Community Events and Children to Access | 5,000                           | 5,000                                    | 0                 | Concept                  | Project being assessed.                                                                                                                                                                   | 20,000                             | 0                                  |
| Reserve for Community Projects in Kyle                                          | 30,000                          | 30,000                                   | 0                 | Concept                  | Neighbourhood Services to liaise with Communities and Community Council.                                                                                                                  | 120,000                            | 0                                  |

| Our Communities                                                                                                                                                         | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                    | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| BBQ Stands and Picnic Tables at Collennan Reservoir                                                                                                                     | 14,000                          | 14,000                                   | 0                 | Concept                  | Project being assessed.                                                                                                                                                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Improve Accessibility at the Mossblown Village Hall                                                                                                                     | 20,000                          | 20,000                                   | 0                 | Concept                  | Works to be programmed for Autumn 2025.                                                                                                                                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Finger Signposts, Symington                                                                                                                                             | 12,000                          | 12,000                                   | 0                 | Concept                  | Requirements currently being assessed.                                                                                                                                                                                                                                                                                                                                            | 0                                  | 0                                  |
| Container Mansefield Road, Tarbolton                                                                                                                                    | 5,000                           | 5,000                                    | 3,720             | Complete                 | Works are complete on site. Checking if any further costs are due to be charged.                                                                                                                                                                                                                                                                                                  | 0                                  | 0                                  |
| <b>Ward 7: Maybole, North Carrick and Coylton</b>                                                                                                                       |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                                                                                                                   |                                    |                                    |
| Maybole, North Carrick & Coylton - New Curtains with Maybole Coat of Arms for Maybole Town Hall Stage Area and completion of other ancillary works within the Town Hall | 0                               | 0                                        | 0                 | Complete                 | Works complete. Funded through and alternative budget Request approved to return budget as identified in Ward Capital paper of 12th December, 2024.                                                                                                                                                                                                                               | 0                                  | 0                                  |
| Maybole, North Carrick & Coylton - Construction of a new permanent Car Park adjacent to Miller Park Play Area, Maybole                                                  | 65,000                          | 65,000                                   | 0                 | Design and Tender        | Deferred due to recent vandalism and drainage issue within the vicinity. Anticipated to be undertaken Winter, 2025/26.                                                                                                                                                                                                                                                            | 0                                  | 0                                  |
| Maybole, North Carrick & Coylton - Roads and Footpath Upgrades in Maybole and Dunure                                                                                    | 4,229                           | 4,229                                    | 0                 | Complete                 | Works are complete on site. Check required to establish if any further costs are due to be charged.                                                                                                                                                                                                                                                                               | 0                                  | 0                                  |
| Ward Project - Supply & Installation of Branding for Dunure Safety Boat                                                                                                 | 0                               | 0                                        | 0                 | Complete                 | Works are complete and charged in a previous financial year.                                                                                                                                                                                                                                                                                                                      | 0                                  | 0                                  |
| Maybole, North Carrick & Coylton - Install Decorative lighting at Dunure Castle                                                                                         | 50,000                          | 50,000                                   | 0                 | Design and Tender        | PDS are supporting the process of obtaining Scheduled Monument Consent for the proposed illumination of the castle. A site meeting was held with the archaeologist on 11/09/25 to assess the project context and identify any potential constraints. PDS are currently preparing a summary drawing to facilitate further discussion and to inform the recommended scope of works. | 0                                  | 0                                  |
| Maybole, North Carrick & Coylton - Improve access from the Harbour to Kennedy Park and the Castle with a new Viewpoint bridge                                           | 14,225                          | 14,225                                   | 0                 | Design and Tender        | Works are currently on hold.                                                                                                                                                                                                                                                                                                                                                      | 150,000                            | 0                                  |

| Our Communities                                                                                                            | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                        | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Maybole, North Carrick & Coylton - Multi Use Games Area for Coylton (MUGA)                                                 | 250,000                         | 250,000                                  | 2,785             | Design and Tender        | New MUGA is being considered within the Recreational grounds and possible locations identified for review. Meeting held on 30/05/24. A topographic and GPR survey have been carried out and proposals prepared for review. Planning with meeting TBA. | 0                                  | 0                                  |
| Moving Around - New Seating to Park, Coylton                                                                               | 11,584                          | 11,584                                   | 0                 | Complete                 | Works are complete on site.                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Support Overall Costs of Window Replacement at Straiton Community Hall                                                     | 10,000                          | 10,000                                   | 0                 | Complete                 | Works are complete on site.                                                                                                                                                                                                                           | 0                                  | 0                                  |
| New Safety Boat for Dunure Harbour                                                                                         | 0                               | 0                                        | 0                 | Complete                 | Cost £52,605<br>Paid in 2023/24 - no further budget required.                                                                                                                                                                                         | 0                                  | 0                                  |
| Coylton Primary School - Playground Markings                                                                               | 0                               | (22)                                     | (22)              | Complete                 | Works are complete on site.                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Coylton Primary School - Reline the Existing Playground to Mark Out Play Areas                                             | 0                               | 0                                        | 0                 | Complete                 | Works complete with costs charged in a previous year.                                                                                                                                                                                                 | 0                                  | 0                                  |
| Protect and Enhance Wildlife Habitats in The Villages - Crosshill, Straiton and Kirkmichael Community Action Plan          | 25,000                          | 25,000                                   | 25,000            | Complete                 | Works are complete on site.                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Minishant - Improve Playpark and Associated Surfacing Within Park                                                          | 50,000                          | 50,000                                   | 0                 | Concept                  | Awaiting clarification on requirements. Anticipated start and complete in Spring 2026.                                                                                                                                                                | 0                                  | 0                                  |
| Minishant - Installation of New Benches                                                                                    | 10,000                          | 10,000                                   | 0                 | Concept                  | Currently identifying locations and works expected to be undertaken in Autumn, 2025.                                                                                                                                                                  | 0                                  | 0                                  |
| Creation of an 'Alzheimer's Walk' in Crosshill With Different coloured Benches Placed Strategically Throughout the Village | 12,560                          | 25,257                                   | 25,257            | Complete                 | Works are complete on site.                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Christmas Light Plug Installations - Kirkmichael and Crosshill                                                             | 4,000                           | 4,000                                    | 0                 | Complete                 | Works are complete on site.                                                                                                                                                                                                                           | 0                                  | 0                                  |
| McCandlish Hall, Straiton - Match Funding for Roof Repairs, Audio Visual Equipment and Curtains                            | 26,500                          | 32,169                                   | 32,169            | Complete                 | Works are complete on site.                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Creation of Pétanque in Straiton                                                                                           | 15,000                          | 15,000                                   | 0                 | Design and Tender        | Works currently being tendered. Works expected to be undertaken in Autumn, 2025.                                                                                                                                                                      | 0                                  | 0                                  |
| CCTV Camera at Coylton Primary School                                                                                      | 0                               | 0                                        | 0                 | Concept                  | Works currently being tendered. Quotes received and actioned.                                                                                                                                                                                         | 0                                  | 0                                  |
| <b>Ward 8: Girvan and South Carrick</b>                                                                                    |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                       |                                    |                                    |

| Our Communities                                                                                    | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|----------------------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Girvan and South Carrick - Installation of Lighting at Glendoune MUGA                              | 0                            | 0                                  | 0                 | Complete              | Works are complete on site. Funded through 3G sports pitch contract. Request to return budget to unallocated balance line approved through P9 Capital Monitoring Report to Cabinet of 18th February, 2025.                                                                                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| Ward Project - Installation of Bunting for Length of Girvan Promenade & around Stumpy Tower        | 0                            | 0                                  | 0                 | Complete              | Works are complete on site and costs charged in a previous year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0                            | 0                            |
| Girvan and South Carrick - Upgrade the use of the Boating Pond in Girvan                           | 134,041                      | 134,041                            | 52,843            | Complete              | Power supply to kiosk to be considered separately                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0                            | 0                            |
| Girvan and South Carrick - New Merchant Navy and Seafarers Memorial at Girvan Harbour              | 0                            | 0                                  | 0                 | Complete              | Works are complete on site. Cost £16,450<br>Costs fully paid in 2023/24.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0                            | 0                            |
| Girvan and South Carrick - Upgrade the Bird Aviary in the Knockcushan Street Community Gardens     | 1,003                        | 1,003                              | 0                 | Complete              | Works are now complete on site with majority of costs charged in previous financial years.                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| Girvan and South Carrick - Provision of 6nr new Flag Poles at Girvan Harbour                       | 12,540                       | 12,540                             | 0                 | Design and Tender     | Project pending outcome of consultation which concluded in August, 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0                            | 0                            |
| Girvan and South Carrick - Investment in Upgrade to the shelter and pathways at Girvan Rose Garden | 100,000                      | 100,000                            | 6,383             | Design and Tender     | A feasibility study found the budget insufficient for refurbishment or a new build. A prefabricated shelter is now being considered, and a Building Warrant Application is underway for demolition of the existing structure. Proposed drawings include the new shelter, improved paths, level access, and Girvan-style benches. Elevation drawings will show colour options—Anthracite, Holly Green, and Black. Once complete, the plans will be shared for community consultation. A meeting with elected members has been rescheduled for mid November. | 0                            | 0                            |
| Girvan and South Carrick - New Deer Proof Fence at Bynehill Cemetery, Girvan                       | 2,314                        | 2,314                              | 0                 | Complete              | Works are now complete on site with majority of costs charged in previous financial years.                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0                            | 0                            |



| Our Communities                                                                         | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                          | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Girvan and South Carrick - Upgrades to Ardstinchar Bridge                               | 3,730                        | 3,730                              | 0                 | Complete              | Works are now complete on site with majority of costs charged in previous financial years.                                                                              | 0                            | 0                            |
| Girvan and South Carrick - New Seating along the River Stinchar Walk                    | 10,000                       | 10,000                             | 0                 | Concept               | Ownership consent required.                                                                                                                                             | 0                            | 0                            |
| Upgrade Knockcushan Gardens                                                             | 30,000                       | 30,000                             | 0                 | Design and Tender     | Unable to secure a framework contractor prior to the spring season. Works to commence after the summer season (November 2025 to February 2026).                         | 0                            | 0                            |
| Community Theatre Girvan (Academy)                                                      | 50,000                       | 50,000                             | 0                 | On Site               | Contribution from Ward capital to overall project costs.<br>Works are currently on site and due to be complete shortly.                                                 | 0                            | 0                            |
| War Memorial at Heronsford                                                              | 560                          | 1,279                              | 1,279             | Complete              | Works are complete on site.                                                                                                                                             | 0                            | 0                            |
| Resurface Existing Tennis Courts in Ballantrae                                          | 81,500                       | 81,500                             | 80,414            | Complete              | Works are complete on site.                                                                                                                                             | 0                            | 0                            |
| Resurface Existing Tennis Courts in Girvan                                              | 0                            | 0                                  | 0                 | Complete              | Works externally funded by the LTA. Works are complete on site.                                                                                                         | 0                            | 0                            |
| Develop Community Space Within Dailly                                                   | 5,000                        | 5,000                              | 0                 | Design and Tender     | Consultant currently working on a design and quotation.<br>Anticipated works will take place in Summer, 2026.                                                           | 45,000                       | 0                            |
| New Surfacing in Harbour Car Park to Designate Different Uses                           | 50,000                       | 50,000                             | 0                 | Concept               | Clarification required on proposed works and estimates. Seeking approval for Stage 2 Feasibility Study which will include consultation and ARA and public consultation. | 100,000                      | 0                            |
| Install solar lighting along the tree lined footpath in Victory Park                    | 10,000                       | 10,000                             | 0                 | Concept               | Request approved to allocate budget of £10,000 to 2025/26 as identified in Ward Capital paper of 12th December, 2024.                                                   | 0                            | 0                            |
| Girvan and South Carrick - Contribution to New Car at the Rear of Dailly Primary School | 105,714                      | 105,714                            | 0                 | Complete              | Works are complete.<br>Start October and completion January 2025.                                                                                                       | 0                            | 0                            |
|                                                                                         |                              |                                    |                   |                       |                                                                                                                                                                         |                              |                              |
|                                                                                         | <b>2,442,474</b>             | <b>2,626,446</b>                   | <b>415,779</b>    |                       |                                                                                                                                                                         | <b>2,056,549</b>             | <b>0</b>                     |

| Our Communities                                                                                                                                                                                              | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| <b>Place Planning and Ayr Ward West / Ayr Town Centre Projects</b><br><b>(Ward Projects)</b><br>Place Planning and Ayr Ward West / Ayr Town Centre Projects - Funding to be Allocated 2024/25 & Future Years | 224,739                         | 224,739                                  | 0                 | Concept                  | <p>Budgets allocated to projects in previous, current and future financial years (2023/24 to 2026/27) through the 12 Year Council Plan approved by South Ayrshire Council on the 1st March, 2023.</p> <p>First phase of projects approved through report taken to Council on the 29th June, 2023 and projects have been allocated to managers for progression.</p> <p>Second phase of projects approved through report taken to Council on the 26th September, 2023 and projects have been allocated to managers for progression.</p> <p>Further report 'Proposed Ward Capital Projects - Update 2023 to 2025 and Approval of New Capital Projects 2024 to 2026' approved by Council of the 12th December, 2024.</p> <p>Part of budget has been allocated to projects as detailed below, leaving a balance as shown for further allocation.</p> | 1,100,000                          | 0                                  |
| <b>Ward 5: Ayr West</b><br>Ayr West - Illumination of the Auld and New Bridges                                                                                                                               | 0                               | 0                                        | 0                 | Complete                 | <p>Works are complete on site and charged in a previous financial year.</p> <p>Actual cost £102,781</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0                                  | 0                                  |
| Ayr West - Multi Media Modern Signage, Various Locations                                                                                                                                                     | 0                               | 0                                        | 0                 | Concept                  | <p>On hold pending works being undertaken through Transformation Team.</p> <p>No budget or dates.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0                                  | 0                                  |

| Our Communities                                                                        | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                               | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|----------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Ayr West - Road Upgrade Works to All Main Arterial Routes into Ayr                     | 0                            | 0                                  | 0                 | Complete              | Works are complete. Total spend is £535,450, split over the 2 financial years 2023/24 and 2024/25.                                                                                                                                                                                                                                           | 0                            | 0                            |
| Blackfriars Walk - Replace Barriers                                                    | 0                            | 0                                  | 0                 | Complete              | Work is complete on site. Works were originally funded from the Repairs and Renewals Fund but then agreed to come from Ayr West Ward budget. Costs charged in 2024/25.                                                                                                                                                                       | 0                            | 0                            |
| Murals on Buildings                                                                    | 0                            | 0                                  | 0                 | Concept               | Destination South Ayrshire to undertake a feasibility study.                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| Installation of Column Lighting to Ayr Promenade (ARA)                                 | 49,888                       | 49,888                             | 13,001            | Complete              | Works are now complete on site.                                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| Re-introduce Path at River in Cambusdoon                                               | 40,000                       | 40,000                             | 0                 | Design and Tender     | Tender process is underway with anticipated start and completion in Spring 2026.                                                                                                                                                                                                                                                             | 100,000                      | 0                            |
| <b>Ayr West Town Centre Projects</b>                                                   |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                              |                              |                              |
| Loudoun Hall Investment in New Lighting Installations                                  | 14,936                       | 14,936                             | 0                 | Complete              | Project complete on site. Awaiting final charges being made.                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| Ayr West - Miller Road Lighting Column Decorative Lighting                             | 10,939                       | 10,939                             | 0                 | Complete              | Project complete on site. Awaiting final charges being made.                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| Ayr West - Town Hall Gardens                                                           | 70,000                       | 70,000                             | 1,785             | Design and Tender     | Revised scheme to be progressed and consultants to be appointed. HMV scheme along the Cutty Sark may be added if confirmed by Ward Members.                                                                                                                                                                                                  | 0                            | 0                            |
| Uplighting of the Auld Brig and New Bridge - Design Works                              | 50,000                       | 50,000                             | 0                 | Design and Tender     | Start in August 2025 and complete in November 2025. Currently considering procurement route for this work.                                                                                                                                                                                                                                   | 0                            | 0                            |
| Construct and Enclosed Area at the Bandstand at Place De Saint Germain en Laye Gardens | 277,837                      | 277,837                            | 12,417            | Design and Tender     | Tenders were returned but due to the cost a value engineering exercise is currently underway by the design team to bring costs back in line with the budget. The focus will be the bandstand element only. VE exercise is now complete and funding is being reviewed. Tender acceptance period has been extended to early November meantime. | 0                            | 0                            |

| Our Communities                                                                                    | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Develop a Childs Maze, Sensory Garden and Imaginative Seating on Promenade at Former Putting Green | 150,000                         | 150,000                                  | 0                 | Design and Tender        | Start on site in May, 2026 and completion July, 2026.<br>Design complete and preparing to undertake a Common Good Consultation and submit a planning application.                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0                                  | 0                                  |
| Reintroduce Crazy Golf on Ayr Promenade                                                            | 60,000                          | 60,000                                   | 7,275             | Design and Tender        | Theories Golf has been tasked with developing detailed tender designs for a 12-hole Maritime-themed course. Proposals, including a fly-through, were shared with Ayr's Elected Members. As the site falls under Ayr Common Good (linked to Low Green), Legal have been consulted over requirements and confirmed that there will be two stages- the first being the development of the site by the Council and the second, the lease of the developed site. Only stage 2 requires consultation. A site investigation has also been carried out, and Alliance Leisure is preparing a business case. | 50,000                             | 0                                  |
| Notice Board at Alloway Primary - Relocate Existing and Introduce a Second Notice Board in Alloway | 5,000                           | 5,000                                    | 812               | Legally Committed        | Notice boards are on order and will be installed on receipt.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0                                  | 0                                  |
| Underlighting Old Brig and New Bridge - Installation                                               | 200,000                         | 200,000                                  | 0                 | Concept                  | Works will require specialist consultants to undertake a feasibility study and cost estimate. Holding budget of £200,000 has been included for this work until an estimated cost has been received. Business Case to be prepared and submitted to CAMG once preferred option has been identified, if budget is available.                                                                                                                                                                                                                                                                          | 0                                  | 0                                  |

| Our Communities                                                                                           | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| South Harbour Heritage Trail                                                                              | 50,000                       | 50,000                             | 0                 | Design and Tender     | Works planned to start and complete in Autumn 2025.<br>The Inner Harbour projects aim to restore existing infrastructure, improve wayfinding, and enhance local artwork to boost tourism and encourage community engagement. An Art Trail is being developed with the Tourism team, featuring a memorial for fishermen lost at sea and an outdoor gallery celebrating the area's maritime heritage. A historian has been engaged to assist with drafting the inscription. Comms are assisting with Graphics to support the proposals. Request approved to allocate budget of £50,000 to 2025/26 per Ward Capital paper of 12th December, 2024. | 0                            | 0                            |
| Public Art - Burns Statue Square - Initial Design Work                                                    | 0                            | 0                                  | 0                 | Complete              | Initial designers fee. Currently checking if this should sit here or within wider town centre regeneration budget.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0                            | 0                            |
| Ayr West - Grain Exchange External Area. Remove Bus Stop and Public Art Adjacent to Create an Event Space | 0                            | 0                                  | 0                 | Concept               | On hold pending design / costs for the Burns Statue Square project.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                            | 0                            |
| Ayr West - Resurfacing of Ayr Promenade with Red Tarmacadam and Upgrade Blackburn Carpark                 | 0                            | 0                                  | 0                 | Complete              | Works are complete on site. Works were funded in financial year 2023/24.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0                            | 0                            |
| Ward Project - Ayr West - Purchase of Stretch Tents                                                       | 0                            | 0                                  | 0                 | Complete              | Works are complete and funded in a previous year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| Ayr Town Hall - Rigging and Sound Upgrade                                                                 | 0                            | 0                                  | 0                 | Concept               | Works not progressing. Request to return balance to unallocated budget line above approved through P9 Capital Monitoring Report to Cabinet of 18th February, 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0                            | 0                            |
|                                                                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                              |
|                                                                                                           | 1,203,339                    | 1,203,339                          | 35,289            |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,250,000                    | 0                            |

| Other Investment in Buildings, Information and Technology                                 | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                              | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
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| <b>Project Budgets Approved 2024/25: -<br/>- Updated Per Cabinet of 26th August, 2025</b> |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                             |                              |                              |
| <b><u>Buildings</u></b>                                                                   |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                             |                              |                              |
| <i>Developers' Contributions</i>                                                          | 2,888,191                    | 2,732,833                          | 230,908           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                             | 545,664                      | 0                            |
| <i>Equalities Act Budget - Various Projects</i>                                           | 255,952                      | 255,952                            | 102,706           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                             | 225,000                      | 225,000                      |
| Office Accommodation and Riverside Project                                                | 73,605                       | 73,605                             | 73,454            | Complete              | Final retention paid for works completed in a previous year.<br>Request to allocate additional budget to this line approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                       | 0                            | 0                            |
| Boiler Room plant replacement programme (low carbon solutions/Net Zero)                   | 4,922                        | 4,922                              | 4,922             | Concept               | Request to allocate budget in 2025/26, 2026/27 and 2027/28 to Boiler Replacements – Heathfield primary School, Ayr & Hillcrest Care Home, Girvan project below approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                                       | 0                            | 400,000                      |
| Boiler Room Plant Replacement - Girvan Academy & Coylton Primary School                   | 43,094                       | 43,094                             | 6,470             | Complete              | Works are now complete on site with final account to be agreed and payments made.                                                                                                                                                                                                           | 0                            | 0                            |
| Boiler Replacements – Heathfield Primary School, Ayr & Hillcrest Care Home, Girvan        | 167,122                      | 467,122                            | 306,683           | Complete              | Works are now complete on site at both Heathfield PS and Hillcrest Carehome.<br>Final account will now be agreed and final payments made.<br>Request is made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to advance budget form 2026/27 back to 2025/26. | 400,000                      | 0                            |

| Other Investment in Buildings, Information and Technology                        | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                         | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|----------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Climate Emergency Projects                                                       | 0                            | 0                                  | 0                 | Concept               | Scottish Government Grant awarded of £810,000 was approved to be transferred to the Citadel Project through the General Services capital Review approved by Council on the 16th September, 2025.                                                                                       | 0                            | 0                            |
| Girvan Harbour Stores                                                            | 360,000                      | 360,000                            | 21,719            | Design and Tender     | Scope of works includes the significant structural repairs and refurbishment of the store units at Girvan Harbour Stores. Tenders were returned on 12/09/25. VE exercise is still in process with the design team to align with the available project budget.                          | 0                            | 0                            |
| Lighting Upgrades - LED & Solar                                                  | 100,000                      | 100,000                            | 9,800             | On Site               | Works to install new lighting at Heathfield Primary School are now complete. Listed Building Consent has been applied for in relation to installing PV's at Troon Town Hall and awaiting approval.                                                                                     | 0                            | 0                            |
| Troon Municipal Buildings - Window Replacement Programme                         | 180,000                      | 80,000                             | 0                 | Design and Tender     | Works are currently out to tender which due back mid-November. Full spend is unlikely to be achieved in the current Financial year and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November that part of the budget be carried forward to 2026/27. | 180,000                      | 180,000                      |
| Net Carbon Retrofit                                                              | 0                            | 0                                  | 0                 | Concept               | Request to reallocate budget approved through the P12 Capital Monitoring Report to Cabinet of 17th June, 2025.                                                                                                                                                                         | 0                            | 0                            |
| Property Refurbishment - Various Projects                                        | 945,975                      | 946,718                            | 491,654           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                        | 687,072                      | 1,030,376                    |
| Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects | 29,601                       | 29,601                             | 10,218            | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                        | 148,504                      | 200,000                      |

| Other Investment in Buildings, Information and Technology       | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Works to Facilitate Property Rationalisation - Various Projects | 80,000                       | 80,000                             | 2,635             | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                | 50,000                       | 100,000                      |
| Fire Damage Reinstatement Works - 17-21 High Street, Ayr        | 650,000                      | 650,000                            | 0                 | On Site               | Bell Contracts commenced works on site 10th June 2024 and the project will run until October 2025 due to additional works required, including the additional time required to dry out the insulated plaster. Works are however currently progressing well and the building is weathertight. Scaffolding has been removed from the front facade, Utility connections underway and the internals are progressing well towards completion at the end of the year. | 0                            | 0                            |
| Shaw Park Pavilion Fire Reinstatement                           | 418,660                      | 418,660                            | 105,264           | On Site               | LOA issued 12/03/25 confirming MCW's appointment. Works commenced on 9 June 2025. Although progress appears to have slowed, investigations uncovered unexpected deterioration of existing walls, requiring remedial work before roof installation can proceed. These issues have now been resolved and works are progressing.                                                                                                                                  | 0                            | 0                            |
| <b>Information Technology</b>                                   |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                              |
| Business Systems                                                | 1,150,000                    | 1,150,000                          | 322,705           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                | 990,000                      | 1,200,000                    |
| End User Computing                                              | 1,600,000                    | 1,721,326                          | 1,361,604         | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                | 2,850,000                    | 3,069,000                    |
| Information and Data                                            | 1,073,000                    | 1,073,000                          | 202,728           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                | 1,150,000                    | 900,000                      |
| ICT Infrastructure                                              | 0                            | 0                                  | 0                 | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                                                                                                                                                                | 0                            | 0                            |



| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                        | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Transformation Board Projects                             | 471,000                      | 471,000                            | 42,240            | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                                                                                                                                                                       | 40,000                       | 0                            |
| Connectivity for Low Green                                | 203,022                      | 203,022                            | 149,009           | On Site               | Physical installation is complete. Some outstanding work remains to configure firewall to allow segregated bandwidth for different users (public/traders). Allocated grant funding will be fully utilised, PO is in place, and final payment will be made to the contractor once snagging/ configuration is complete. | 0                            | 0                            |
| <b>Other</b>                                              |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                       |                              |                              |
| Facilitate Introduction of Flexible Working               | 169,927                      | 169,927                            | 3,658             | On Site               | Funding allocated to allow for the introduction of projects which will facilitate flexible working within the Council.                                                                                                                                                                                                | 75,000                       | 135,000                      |
| Initial Work on Projects For Future Years                 | 41,184                       | 41,184                             | 4,973             | Design and Tender     | Funding allocated to allow for the development of potential future years                                                                                                                                                                                                                                              | 90,000                       | 135,000                      |
| Belleisle Clubhouse                                       | 0                            | (57,399)                           | (57,399)          | Complete              | Retention no longer required has now been released.<br>Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November to release budget back to the Programme.                                                                                                                                 | 0                            | 0                            |
| Reroofing and alteration work at Old Racecourse Pavilion  | 0                            | (3,695)                            | (3,695)           | Complete              | Retention no longer required has now been released.<br>Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November to release budget back to the Programme.                                                                                                                                 | 0                            | 0                            |
| Project Management Costs                                  | 2,628                        | 135,000                            | 3,241             | Other                 | Corporate and Departmental Overhead recharges made for 2025/26.<br>Based on previous years, this will be in the region of £135,000.<br>Request to allocate additional budget to this line approved through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                        | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| <i>Repairs and Renewal (Works Funded by Contribution)</i> | 620,262                      | 969,914                            | 171,188           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                               | 0                            | 0                            |
| <b><u>Economic and Regeneration</u></b>                   |                              |                                    |                   |                       |                                                                                                                                                                               |                              |                              |
| <i>Ayrshire Growth Deal</i>                               | 1,595,853                    | 8,387,628                          | 111,546           | See Expanded Section  | For detailed breakdown, see expanded tab below.                                                                                                                               | 10,490,824                   | 42,249,019                   |
| <b><u>Projects Brought Forward from 2020/21</u></b>       |                              |                                    |                   |                       |                                                                                                                                                                               |                              |                              |
| Sale of Land and Buildings                                | 3,001                        | 3,001                              | 28                | Other                 | Costs incurred in relation to sale of land and buildings. Request to add additional budget approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025. | 0                            | 0                            |
|                                                           |                              |                                    |                   |                       |                                                                                                                                                                               | 0                            | 0                            |
|                                                           | 13,126,999                   | 20,506,415                         | 3,678,260         |                       |                                                                                                                                                                               | 17,922,064                   | 49,823,395                   |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26 | Projected to 31st March, 2026 | Actual at P6 | Key Project Milestone | Project Update | 2026/27 Approved Budget | 2027/28 Approved Budget |
|-----------------------------------------------------------|-------------------------|-------------------------------|--------------|-----------------------|----------------|-------------------------|-------------------------|
|                                                           | £                       | £                             | £            |                       |                | £                       | £                       |

#### Analysis of Block Codes - Other Investment

| Developers Contributions                                |         |        |     |          |                                                                                                                                                                                                                                                                                                                                                  |   |   |
|---------------------------------------------------------|---------|--------|-----|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|
| Developers Contributions Unallocated - Greenan          | 155,358 | 0      | 0   | Concept  | Budget to be used for projects in the Greenan area, with projects to be developed.<br>No projects are currently being developed and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 that this budget be carried forward to 2026/27.                                                               | 0 | 0 |
| Doonfoot Upper School - 2 Classroom Extension           | 382     | 382    | 382 | Complete | Final retention payment released.<br>Request made to allocate budget from the Developers Contributions Unallocated - Greenan 2025/26 approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                                                          | 0 | 0 |
| Doonfoot PS - New Car Park Layout & Associated Works    | 10,929  | 10,929 | 0   | Complete | Final account to be agreed and final certificate paid. Final fees due to be charged.                                                                                                                                                                                                                                                             | 0 | 0 |
| Developers Contributions Unallocated - North East Troon | 0       | 0      | 0   | Concept  | Budget to be used for projects in the North East Troon area, with projects to be developed.<br>Request to (a) reallocate budget from lines no longer required below; and (b) then allocate balance of budget to Struthers Primary - Classroom Extension below approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025. | 0 | 0 |

| Other Investment in Buildings, Information and Technology      | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                             | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|----------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Monkton PS - Additional Classrooms                             | 0                            | 0                                  | 0                 | Concept               | Feasibility information prepared by LMA Architects. Meeting held to discuss the potential for Education to consider the site of the existing public play park off Station Road in Monkton as an area for expansion of the primary school. Possible modular solution. Feasibility study to be updated. Possible planning consent required for relocation of play equipment to playing field | 0                            | 0                            |
| Struthers Primary - Classroom Extension                        | 2,721,522                    | 2,705,424                          | 230,526           | On Site               | Ashleigh have been appointed and works commenced 04/08/25 for 52 weeks. Works are progressing well with the ground works well advanced and the steel frame now in place. Request to return budget previous taken from 'Symington Primary School – Extension to Form GP Room and Store' made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025                     | 545,664                      | 0                            |
| Struthers Primary School Nursery Conversion                    | 0                            | 0                                  | 0                 | Complete              | Works are now complete on site with no further charges anticipated.. Request to return balance of budget to the Developers Contributions Unallocated - North East Troon approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                                                                 | 0                            | 0                            |
| Symington Primary School – Extension to Form GP Room and Store | 0                            | 16,098                             | 0                 | Complete              | Works are now complete on site with no further charges anticipated.. Request to return balance of budget to the Developers Contributions Unallocated - North East Troon approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                                                                 | 0                            | 0                            |
|                                                                |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                            |                              |                              |
|                                                                | 2,888,191                    | 2,732,833                          | 230,908           |                       |                                                                                                                                                                                                                                                                                                                                                                                            | 545,664                      | 0                            |

| Other Investment in Buildings, Information and Technology |
|-----------------------------------------------------------|
| £                                                         |

| Approved Budget 2025/26 | Projected to 31st March, 2026 | Actual at P6 | Key Project Milestone | Project Update |
|-------------------------|-------------------------------|--------------|-----------------------|----------------|
| £                       | £                             | £            |                       |                |

| 2026/27 Approved Budget | 2027/28 Approved Budget |
|-------------------------|-------------------------|
| £                       | £                       |

|                                                                                      |
|--------------------------------------------------------------------------------------|
| <b><u>Equalities Act Budget - Various Projects</u></b>                               |
| Equalities Act Budget - Various Projects - Unallocated Budget 2025/26 & Future Years |
| <b><u>Current Works 2025/26</u></b>                                                  |
| Invergarven School - Playground Refurbishment 2025/26                                |
| Nursery Court Girvan - Wheelchair Ramp form Summer Room to Outdoors 2025/26          |
| Southcraig School - Exterior Playground Upgrade 2025/26                              |
| Doonfoot PS - Interior & Exterior Ramps 2025/26                                      |
| Kingcase Primary - Accessible Doors 2025/26                                          |
| Marr College - Track Hoist 2025/26                                                   |
| Symington Library - Accessible Adaptations                                           |
| Southcraig School - New Base 1 Hoist                                                 |
| Prestwick Academy - Accessible Elevator Works                                        |
| Ceric Building - Accessible Doors at Entrance                                        |

|        |        |        |                   |                                                                                                                                                                                                                                                                                                                                   |
|--------|--------|--------|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 80,449 | 49,449 | 0      | Concept           | Unallocated budgets available in 2025/26 and 2026/27.<br>Request to allocate part of this budget to new projects below approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025 with further request to allocate budget made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. |
| 35,000 | 35,000 | 25,782 | Complete          | Works are now complete on site. Awaiting final costs being recharged.                                                                                                                                                                                                                                                             |
| 25,000 | 25,000 | 0      | Design and Tender | A scoping exercise is currently being undertaken to establish the current requirements.                                                                                                                                                                                                                                           |
| 25,000 | 25,000 | 22,565 | Complete          | Works are now complete on site. Awaiting final costs being recharged.                                                                                                                                                                                                                                                             |
| 1,650  | 1,650  | 1,650  | Complete          | Works are now complete on site. Costs have now been recharged.                                                                                                                                                                                                                                                                    |
| 13,000 | 13,000 | 12,500 | Complete          | Works are now complete on site. Awaiting final costs being recharged.                                                                                                                                                                                                                                                             |
| 6,000  | 6,000  | 0      | Complete          | Works are now complete on site. Awaiting final costs being recharged.                                                                                                                                                                                                                                                             |
| 5,000  | 5,000  | 4,755  | Complete          | Works are complete on site and awaiting final charges being made.                                                                                                                                                                                                                                                                 |
| 6,076  | 6,076  | 6,076  | Complete          | Works are now complete on site. Costs have now been recharged.                                                                                                                                                                                                                                                                    |
| 11,000 | 11,000 | 10,483 | Complete          | Works are now complete on site. Awaiting final costs being recharged.                                                                                                                                                                                                                                                             |
| 0      | 10,000 | 0      | Concept           | Request to allocate £10,000 to this project from the Equalities Act Budget - Various Projects - Unallocated Budget 2025/26 & Future Years line above made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                                                             |

|         |         |
|---------|---------|
| 225,000 | 225,000 |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |
| 0       | 0       |

| Other Investment in Buildings, Information and Technology                               | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                           | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Overmills - Accessible Ramp to Garden Area                                              | 0                            | 21,000                             | 0                 | Legally Committed     | Request to allocate £21,000 to this project from the Equalities Act Budget - Various Projects - Unallocated Budget 2025/26 & Future Years line above made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.<br>PO has been raised for works which are now being programmed.                    |                              | 0                            |
| <b>Previous Years Projects</b>                                                          |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                          |                              |                              |
| - McKechnie Institute - Access Lift Facility                                            | 7,966                        | 7,966                              | 0                 | Complete              | Works are now complete on site. Final account to be agreed with contractor and final payment made thereafter.<br>Defects period ends 24/01/26.                                                                                                                                                                           | 0                            | 0                            |
| - Crosshill Primary School - Various Accessibility Works                                | 3,474                        | 3,474                              | 0                 | On Site               | Works are now 70% complete and due to be completed during the October School Holiday week.                                                                                                                                                                                                                               | 0                            | 0                            |
| - Space Place - Accessibility Works                                                     | 17,442                       | 17,442                             | 0                 | On Site               | Works are on site and due to be completed during the October School Holiday week.                                                                                                                                                                                                                                        | 0                            | 0                            |
| Southcraig School Play Area Upgrade                                                     | 7,507                        | 7,507                              | 7,507             | Complete              | Works are now complete on site. Costs have now been recharged.                                                                                                                                                                                                                                                           | 0                            | 0                            |
| Lochside Community Centre - Works to Form Accessible Entrance                           | 11,388                       | 11,388                             | 11,388            | Complete              | Works are now complete on site. Costs have now been recharged.                                                                                                                                                                                                                                                           | 0                            | 0                            |
|                                                                                         |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                          |                              |                              |
|                                                                                         | <b>255,952</b>               | <b>255,952</b>                     | <b>102,706</b>    |                       |                                                                                                                                                                                                                                                                                                                          | <b>225,000</b>               | <b>225,000</b>               |
| <b>Property Refurbishment - Various Projects</b>                                        |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                          |                              |                              |
| Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years | 122,515                      | 0                                  | 0                 | Concept               | Unallocated budgets available in 2024/25, 2025/26 and 2026/27.<br>Request to allocate budget to new projects below approved through the P3 Capital Monitoring Report to Cabinet of the 26th June, 2025 and further allocations requested through the P6 Capital Monitoring Report to Cabinet of the 26th November, 2025. | 687,072                      | 1,030,376                    |

| Other Investment in Buildings, Information and Technology                          | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                    | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| <b>Current Works 2025/26</b>                                                       |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                   |                              |                              |
| Symington Primary - Remove Timber Doors and Replace with Metal Doors 2025/26       | 9,400                        | 10,099                             | 10,099            | Complete              | Works are now complete on site. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to allocate additional budget to the project from the Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years above. | 0                            | 0                            |
| Struthers Primary - Remove Timber Doors and Replace with Metal Doors 2025/26       | 11,860                       | 13,746                             | 13,746            | Complete              | Works are now complete on site. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to allocate additional budget to the project from the Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years above. | 0                            | 0                            |
| Kingcase Primary - Remove Timber Doors and Replace with Metal Doors 2025/26        | 45,000                       | 45,030                             | 45,030            | Complete              | Works are now complete on site. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to allocate additional budget to the project from the Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years above. | 0                            | 0                            |
| Troon Municipal Building - Replacement of Suspended Ceiling and Decoration 2025/26 | 20,000                       | 20,000                             | 16,744            | Complete              | Works are now complete on site. Final costs to be recharged                                                                                                                                                                                                                       | 0                            | 0                            |
| Heathfield Primary - Renewal of Floor Covering and Complete Decoration 2025/26     | 20,000                       | 20,033                             | 20,033            | Complete              | Works are now complete on site. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to allocate additional budget to the project from the Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years above. | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology                     | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                              | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| External Works Inc. Boundary Walls, Tarmac, Etc - Various Properties 2025/26  | 50,000                       | 50,000                             | 33,346            | On Site               | Works are currently on site and will continue throughout the remainder of the year.                                                                                                                                                                                         | 0                            | 0                            |
| Intruder Alarms - Various Properties Throughout South Ayrshire 2025/26        | 33,000                       | 33,000                             | 0                 | Design and Tender     | Works are currently being planned.                                                                                                                                                                                                                                          | 0                            | 0                            |
| Door Entry Systems - Various Properties Throughout South Ayrshire 2025/26     | 33,000                       | 105,579                            | 105,579           | On Site               | Works are on site and being progressed. Request through the P6 Capital Monitoring Report to Cabinet of 25th November to allocate additional budget to this line from the unallocated Property Refurbishment line above.                                                     | 0                            | 0                            |
| Fire Alarms - Various Locations Throughout South Ayrshire Council 2025/26     | 34,000                       | 37,904                             | 37,904            | On Site               | Works are on site and being progressed. Request through the P6 Capital Monitoring Report to Cabinet of 25th November to allocate additional budget to this line from the unallocated Property Refurbishment line above.                                                     | 0                            | 0                            |
| Masonhill Crematorium - Painting to Porticos and Adjacent Walls 2025/26       | 80,000                       | 20,000                             | 0                 | Design and Tender     | Painterwork currently being organised. Works will not require full budget and request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to transfer £60,000 to the project Tar Works at Bynehill, Colmonell & Coylton Cemeteries.         | 0                            | 0                            |
| Asbestos Removal Works - Various Properties 2025/26                           | 40,000                       | 40,000                             | 35,581            | On Site               | Works are currently being undertaken at a number of sites.                                                                                                                                                                                                                  | 0                            | 0                            |
| Legionella/Cold Water Storage Tank Upgrade Works - Various Properties 2025/26 | 25,000                       | 25,000                             | 7,265             | On Site               | Works are currently on site and will continue throughout the remainder of the year.                                                                                                                                                                                         | 0                            | 0                            |
| Kyle Academy - Cold Water Storage Tank Replacement 2025/26                    | 25,000                       | 48,930                             | 48,930            | Complete              | Works are now complete on site. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to allocate additional budget to the project from the Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years. | 0                            | 0                            |



| Other Investment in Buildings, Information and Technology               | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                              | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Lift Remedial Works - Various Properties 2025/26                        | 25,000                       | 25,000                             | 21,170            | Complete              | Works are currently on site and will continue throughout the remainder of the year.                                                                                                                                         | 0                            | 0                            |
| Carnegie Library Maybole - Exterior Refurbishment 2025/26               | 0                            | 0                                  | 0                 | Concept               | Works will not be carried out in the current year and it was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025 that this budget be returned to the unallocated balance above.           | 0                            | 0                            |
| Citadel Window Replacement 2025/26                                      | 60,000                       | 60,000                             | 0                 | Design and Tender     | Works to be programmed in line with schedule of major works being undertaken at the Citadel.                                                                                                                                | 0                            | 0                            |
| Minishant Primary - Main Hall & Dining Hall Refurbishment 2025/26       | 30,000                       | 30,000                             | 19,783            | Complete              | Works are now complete on site. Final costs to be recharged                                                                                                                                                                 | 0                            | 0                            |
| Racecourse Pavilion Ayr - Exterior & Interior Refurbishment 2025/26     | 0                            | 0                                  | 0                 | Concept               | Budget already allocated to this project as detailed below. Request made through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025 to return this to the unallocated budget line above.                      | 0                            | 0                            |
| Ayr Grammar School - Replace Roofing at Tank Room 2025/26               | 40,000                       | 40,000                             | 0                 | Design and Tender     | Works will not be carried out. Request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to transfer the budget to the below project Carrick Opportunities Centre - Water Heater Replacement. | 0                            | 0                            |
| Kincaidston Primary - Interior Flooring and Décor Refurbishment 2025/26 | 30,000                       | 30,000                             | 8,230             | Complete              | Works are complete on site and final charges regarding decoration element awaited from Property Maintenance.                                                                                                                | 0                            | 0                            |
| Dailly Community Centre - Exterior Upgrade 2025/26                      | 30,000                       | 30,000                             | 0                 | On Site               | Works are currently on site and progressing towards completion.                                                                                                                                                             | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology  | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                    | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Dalmilling Primary - Décor Upgrade 2025/26                 | 9,000                        | 10,571                             | 10,571            | Complete              | Works are now complete on site. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to allocate additional budget to the project from the Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years above. | 0                            | 0                            |
| Braehead Primary - Décor and Floors 2025/26                | 13,000                       | 13,000                             | 9,651             | Complete              | Works are complete on site and invoices awaited.                                                                                                                                                                                                                                  | 0                            | 0                            |
| Forehill Primary - Replacement Flooring, Trims etc 2025/26 | 30,000                       | 30,000                             | 25,779            | Complete              | Works are complete on site and invoices awaited.                                                                                                                                                                                                                                  | 0                            | 0                            |
| Forehill Library - Roof Works 2025/26                      | 22,000                       | 22,000                             | 0                 | Concept               | Discussions required as to what works are required as an extension is to be added to Forehill Library, funded through Ward budgets.                                                                                                                                               | 0                            | 0                            |
| Tar Works at Bynehill, Colmonell and Coyton Cemeteries     | 0                            | 60,000                             | 0                 | Concept               | Request made through the P6 Capital Monitoring Report to Cabinet of 27th November, 2026, to allocate £60,000 from the Masonhill Crematorium - Painting to Porticos and Adjacent Walls 2025/26 project above. Costs have been agreed with ARA and works to be programmed.          |                              |                              |
| Carrick Opportunities Centre - Water Heater Replacement    | 0                            | 40,000                             | 20,888            | Concept               | Request made through the P6 Capital Monitoring Report to Cabinet of 27th November, 2026, to allocate £40,000 from the Ayr Grammar School - Replace Roofing at Tank Room 2025/26 project above. Works are complete and final invoice outstanding                                   |                              |                              |
| <u>Previous Years Projects</u>                             |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                   |                              |                              |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                    | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Various Projects - High Level Works 2024/25             | 6,225                        | 6,225                              | 6,225             | Complete              | Additional costs incurred as a result of damage to property. Request to allocate budget to this line approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                                                                                                                                                                       | 0                            | 0                            |
| - Maybole Library - Stonework & External Repairs 2024/25  | 0                            | 0                                  | 0                 | Concept               | Works will not be carried out in the current year and it was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025 that this budget be returned to the unallocated balance above.                                                                                                                                                 | 0                            | 0                            |
| - Racecourse Road Pavilion - Refurbishment 2024/25        | 50,000                       | 50,000                             | 0                 | Design and Tender     | Works are currently being designed.                                                                                                                                                                                                                                                                                                                               | 0                            | 0                            |
| - Carnegie Library, Ayr - Windows 2024/25                 | 9,000                        | 0                                  | 0                 | Concept               | Scope of works has been assessed and the overall cost in in excess of the budget available. It is anticipated that a capital bid will require to be submitted for a future years Programme. It is therefore requested through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025 that this budget be returned to the unallocated balance above. | 0                            | 0                            |
| - Colmonell PS - Upgrade Flooring 2024/25                 | 9,550                        | 9,550                              | 6,628             | Complete              | Works are recently completed on site and further invoice is awaited.                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| - Girvan Academy - Additional Windows 2024/25             | 33,425                       | 33,425                             | 846               | On Site               | Works recently started on site.                                                                                                                                                                                                                                                                                                                                   | 0                            | 0                            |
| - Bridge Street Depot Welfare Facilities                  | 0                            | (74)                               | (74)              | Complete              | Credit in relation to re-opening of old PO. Request to adjust budget made through P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                                                                                                                                                                                 | 0                            | 0                            |
| - Troon Pool - Boiler Replacement 2024/25                 | 0                            | 1,600                              | 1,600             | Complete              | Request to adjust budget made through P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                                                                                                                                                                                                                             | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                               | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Troon Concert Hall - External Brick Works 23-24         | 0                            | (7,140)                            | (7,140)           | Complete              | Credit due to closure of old PO no longer required.<br>Request to adjust budget made through P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 0                            | 0                            |
| - Lochside Community Centre - Replacement Boiler 2022-23  | 0                            | (6,760)                            | (6,760)           | Complete              | Credit in relation to re-opening of old PO.<br>Request to adjust budget made through P6 Capital Monitoring Report to Cabinet of 25th November, 2025.         | 0                            | 0                            |
|                                                           |                              |                                    |                   |                       |                                                                                                                                                              |                              |                              |
|                                                           | 945,975                      | 946,718                            | 491,654           |                       |                                                                                                                                                              | 687,072                      | 1,030,376                    |

| <u>Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects</u>                                      |        |        |        |          |                                                                                                                                                                                                                                  |         |         |
|------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|
| Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects - Unallocated Budget 2026/27 & Future Years | 0      | 0      | 0      | Concept  | Unallocated budgets available in 2026/27 and 2027/28.<br>Request approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025 to (a) advance budget from 2026/27; and (b) allocate budget to project below. | 148,504 | 200,000 |
|                                                                                                                              |        |        |        |          |                                                                                                                                                                                                                                  |         |         |
| <u>Current Works 2025/26</u>                                                                                                 |        |        |        |          |                                                                                                                                                                                                                                  |         |         |
| McAdam House – Partial Rewiring 2025/26                                                                                      | 28,105 | 28,105 | 8,722  | On Site  | Works started on site in August, and are due to be complete in November, 2025.                                                                                                                                                   | 0       | 0       |
|                                                                                                                              |        |        |        |          |                                                                                                                                                                                                                                  |         |         |
| <u>Previous Years Projects</u>                                                                                               |        |        |        |          |                                                                                                                                                                                                                                  |         |         |
| - Upgrade of Switchgear & Distribution Board, County Buildings, Ayr 2024/25                                                  | 1,496  | 1,496  | 1,496  | Complete | Works complete on site.                                                                                                                                                                                                          | 0       | 0       |
|                                                                                                                              |        |        |        |          |                                                                                                                                                                                                                                  |         |         |
|                                                                                                                              | 29,601 | 29,601 | 10,218 |          |                                                                                                                                                                                                                                  | 148,504 | 200,000 |

| <u>Works to Facilitate Property Rationalisation - Various Projects</u>                                      |        |        |       |         |                                                                |        |         |
|-------------------------------------------------------------------------------------------------------------|--------|--------|-------|---------|----------------------------------------------------------------|--------|---------|
| Works to Facilitate Property Rationalisation - Various Projects - Unallocated Budget 2026/27 & Future Years | 35,000 | 65,000 | 2,635 | Concept | Unallocated budgets available in 2025/26, 2026/27 and 2027/28. | 50,000 | 100,000 |

| Other Investment in Buildings, Information and Technology                  | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                    | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|----------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| <b>2025/26 Projects</b>                                                    |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                   |                              |                              |
| Fisherton Primary - Toilet Refurbishment 2025/26                           | 30,000                       | 0                                  | 0                 | Concept               | Works are not going ahead in 2025/26. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to return budget to the Works to Facilitate Property Rationalisation - Various Projects - Unallocated Budget 2026/27 & Future Years line above. | 0                            | 0                            |
| Masonhill Crematorium - Refurbishment of Staff Kitchen and Toilets 2025/26 | 15,000                       | 15,000                             | 0                 | Complete              | Works are now complete and awaiting final recharges being made.                                                                                                                                                                                                                   | 0                            | 0                            |
|                                                                            |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                   |                              |                              |
|                                                                            | <b>80,000</b>                | <b>80,000</b>                      | <b>2,635</b>      |                       |                                                                                                                                                                                                                                                                                   | <b>50,000</b>                | <b>100,000</b>               |
| <b>ICT Infrastructure</b>                                                  |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                   |                              |                              |
| - ICT Infrastructure Unallocated Budget 2025/26 & Future Years             | 0                            | 0                                  | 0                 | Other                 | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly.    | 0                            | 0                            |
| - Public Switches Telephone Network Decommissioning                        | 0                            | 0                                  | 0                 | On Site               | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly.    | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                 | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Network Control Access                                  | 0                            | 0                                  | 0                 | Complete              | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly. | 0                            | 0                            |
| - Wi-Fi Refresh                                           | 0                            | 0                                  | 0                 | On Site               | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly. | 0                            | 0                            |
| - Skype for Business Upgrade                              | 0                            | 0                                  | 0                 | On Site               | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly. | 0                            | 0                            |
| - Wide Area Network (WAN) 2024 Renewal                    | 0                            | 0                                  | 0                 | Complete              | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly. | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology       | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actual at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                 | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------|---------------------------------|------------------------------------------|-------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| - Corporate External Firewall                                   | 0                               | 0                                        | 0                 | Complete                 | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly. | 0                                  | 0                                  |
| - School Wi-Fi Coverage Survey                                  | 0                               | 0                                        | 0                 | Concept                  | As agreed through the Capital Review paper approved at Council on the 16th September, 2025, the ICT Infrastructure line was amalgamated with the Information and Data line to become Information, Data & ICT Infrastructure. Projects and Budgets have been moved accordingly. | 0                                  | 0                                  |
|                                                                 |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                |                                    |                                    |
|                                                                 | 0                               | 0                                        | 0                 |                          |                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| <b>Business Systems</b>                                         |                                 |                                          |                   |                          |                                                                                                                                                                                                                                                                                |                                    |                                    |
| - Business Systems - Unallocated Funding 2025/26 & Future Years | 1,031,275                       | 688,630                                  | 289,920           | On Site                  | A number of projects continue to progressed during this period including Digital Services platform. Request to allocate budget to Digital Platform (Goss) Renewal made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                             | 990,000                            | 1,200,000                          |
| - Microsoft 365                                                 | 0                               | 0                                        | 0                 | On Site                  | Content migration from Shared Drives to SharePoint now complete for all services. Some anomalies and shared-ownership files now being worked on. Continued support and embedding of tools ongoing for corporate Services through training and Viva Engage messaging.           | 0                                  | 0                                  |

| Other Investment in Buildings, Information and Technology    | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|--------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Apps Fitness for Purpose (BS)                              | 0                            | 0                                  | 0                 | On Site               | Work continues on this assessment with a report being taken to Transformation Board in December.                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0                            | 0                            |
| - Telecare Analogue to Digital Migration                     | 0                            | 0                                  | 0                 | On Site               | Roll-out of new digital alarms complete. Additional work underway at Sheltered Housing Units.                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| - Digital Platform (Goss) Renewal                            | 0                            | 342,135                            | 0                 | On Site               | Work continues to enhance and develop the Council's digital services platform, supporting services as they modernise and change the way citizens interact with the Council. Work supports Customer Assistance Model project being taken forward in Transformation Portfolio. Transformation Delivery Group of the 6th October approved funding be taken from the Unallocated Business Systems Budget in 2025/26 and 2026/27 and this transfer is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0                            | 0                            |
| - Customer Invoicing and Legal Debt Recovery Cloud Migration | 0                            | 0                                  | 0                 | On Site               | Project moving to close.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0                            | 0                            |
| - Oracle Fusion Document Management Solution                 | 0                            | 0                                  | 0                 | On Site               | Project in delivery phase.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| - Care and Repair Cloud Migration (ACT)                      | 0                            | 0                                  | 0                 | Complete              | Project moving to close.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0                            | 0                            |
| - iDox Uniform Hosting Renewal                               | 0                            | 0                                  | 0                 | Complete              | Payment made in 2024/25 rather than 2025/26.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 0                            | 0                            |
| - Leisure Booking System                                     | 0                            | 450                                | 450               | On Site               | CoursePro & Online Bookings 5 sites. Costs have been incorrectly coded and require to be journalled to a revenue budget line.                                                                                                                                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| - Digital Cataloguing System for the Ayrshire Archives       | 57,000                       | 57,000                             | 0                 | Design and Tender     | Continued engagement with Procurement to find a compliant route to award a contract for this.                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0                            | 0                            |



| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Online Training Platform for Community Councils         | 28,125                       | 28,185                             | 28,185            | On Site               | LearnPro have delivered ten training sessions to Thriving Communities staff who will be building the modules on the system. The Data Protection Impact Assessment has now been signed off by the Information Governance Team. Thriving Communities have started building the first module on Learn Pro and further modules will be built one the Scheme of Establishment for Community Councils has been updated which is due to be completed by December 2025. Request to allocate additional budget from the unallocated line above made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0                            | 0                            |
| Flexible Working System Upgrade                           | 6,600                        | 6,600                              | 4,150             | Complete              | Project delivered and moving to close. Etarmis was successfully replaced by Imperago for all staff using flexi-time.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0                            | 0                            |
| - Dynamic Resource Scheduling (DRS) Systems Upgrade       | 27,000                       | 27,000                             | 0                 | Design and Tender     | Project approved by the Transformation Delivery Group of 9th July, 2025. Request to reallocate budget from Business Systems - Unallocated Funding 2025/26 & Future Years approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025. DRS is required to be updated to the latest version to ensure that it is PSN compliant and has the most up to date operating systems compatible. Works being taken forward by ICT.                                                                                                                                                                             | 0                            | 0                            |
|                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                              |
|                                                           | 1,150,000                    | 1,150,000                          | 322,705           |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 990,000                      | 1,200,000                    |
| Information and Data & ICT Infrastructure                 |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                              |

| Other Investment in Buildings, Information and Technology     | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                        | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|---------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Information and Data - Unallocated 2025/26 and Future Years | 876,000                      | 880,828                            | 181,856           | On Site               | Workstream focuses on how we store and access our data across both Education and Corporate estates, ensuring we do so securely.<br>Request to reallocate balance of budget to other projects within the ICT section of the Programme made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 1,150,000                    | 900,000                      |
| - Converged Infrastructure                                    | 0                            | 0                                  | 0                 | Complete              | Project moving to close.                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| - Cloud Back Up Solution                                      | 0                            | 0                                  | 0                 | Complete              | Moving to close on this Phase.                                                                                                                                                                                                                                                                                        | 0                            | 0                            |
| - Cloud Hosting and Data Centre Retirement                    | 0                            | 0                                  | 0                 | Complete              | Migration of Phase 1 servers complete.                                                                                                                                                                                                                                                                                | 0                            | 0                            |
| - Lanschool Air                                               | 0                            | 0                                  | 0                 | On Site               | Final work being done to move this product to a Software as a Service solution and to retire 16 on-premises servers.                                                                                                                                                                                                  | 0                            | 0                            |
| - Remote Cabinet Upgrades Phase 4/5                           | 0                            | 38                                 | 38                | On Site               | Phase 3 and 4 in the planning and delivery stages.                                                                                                                                                                                                                                                                    | 0                            | 0                            |
| - Azure Migration Project                                     | 0                            | 0                                  | 0                 | On Site               | Project in planning and delivery stage. Servers continue to be migrated to Azure in a phased approach.                                                                                                                                                                                                                | 0                            | 0                            |
| - Oracle Hosting Project                                      | 0                            | 0                                  | 0                 | On Site               | Work now underway for this project with key applications and databases being migrated to the Cloud.                                                                                                                                                                                                                   | 0                            | 0                            |
| - Full Cloud Backup Solution                                  | 0                            | 0                                  | 0                 | On Site               | Project in planning and delivery stage.                                                                                                                                                                                                                                                                               | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Data Centre Virtualisation Hardware Renewal             | 135,000                      | 135,000                            | 0                 | Design and Tender     | Project approved by the Transformation Delivery Group of 7th May, 2025. An opportunity has been taken to consolidate both technology and contracts into a new technology, which will result in an overall saving to the council of £80,000 over 5 years through the removal of another contract. Implementation of the new technology will be more involved than the simple replacement of hardware and this project will now be delayed until 2026/27. | 0                            | 0                            |
| - Cyber Resilience programme                              | 39,000                       | 39,000                             | 25,700            | On Site               | Procurement of a replacement Security Operation Centre completed and we have migrated to this. Will required to be reviewed in 12 months. Project approved by the Transformation Delivery Group of 23rd May, 2025. Request to reallocate budget from Information and Data - Unallocated Funding 2025/26, 2026/27 & 2027/28 approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                           | 0                            | 0                            |
| - Public Switches Telephone Network Decommissioning       | 0                            | (1,331)                            | (1,331)           | On Site               | Nearing completion of the process of identifying unused telephone lines and ceasing them.                                                                                                                                                                                                                                                                                                                                                               | 0                            | 0                            |
| - Network Control Access                                  | 0                            | 0                                  | 0                 | Complete              | Close report being prepared.                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                            | 0                            |
| - Wi-Fi Refresh                                           | 0                            | (3,535)                            | (3,535)           | On Site               | Identification of old and obsolete equipment continuing prior to replacement of access points across sites.                                                                                                                                                                                                                                                                                                                                             | 0                            | 0                            |
| - Skype for Business Upgrade                              | 0                            | 0                                  | 0                 | On Site               | Majority of Council services now moved off Skype for Business with Teams telephony now being used. Moving to completion and project close.                                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| - Wide Area Network (WAN) 2024 Renewal                    | 0                            | 0                                  | 0                 | Complete              | Project closed.                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                  | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Corporate External Firewall                             | 0                            | 0                                  | 0                 | Complete              | Project closed.                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| - School Wi-Fi Coverage Survey                            | 23,000                       | 23,000                             | 0                 | Concept               | Project approved by the Transformation Delivery Group of 9th July, 2025. Request to reallocate budget from ICT Infrastructure Unallocated Budget 2025/26 & Future Years approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025. Works to be planned. | 0                            | 0                            |
|                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                 |                              |                              |
|                                                           | 1,073,000                    | 1,073,000                          | 202,728           |                       |                                                                                                                                                                                                                                                                                 | 1,150,000                    | 900,000                      |

|                                                                   |         |          |          |          |                                                                                                                                                                                                                                                                                                                    |           |           |
|-------------------------------------------------------------------|---------|----------|----------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|
| <b>End User Computing</b>                                         |         |          |          |          |                                                                                                                                                                                                                                                                                                                    |           |           |
| - End User Computing Unallocated Funding - 2025/26 & Future Years | 226,129 | 180,005  | 180,005  | On Site  | PC Refresh Programme continues with laptops and desktops being replaced across the estate. Request to reallocate budget to other projects within the ICT section of the Programme made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                 | 2,850,000 | 3,069,000 |
| - ICT Tech Fund                                                   | 0       | 0        | 0        | On Site  | Project works underway.                                                                                                                                                                                                                                                                                            | 0         | 0         |
| - Tech Refresh – ICT Equipment for Education                      | 569,157 | 775,453  | 775,453  | On Site  | Equipment being issued to schools as it is delivered, replacing historic equipment.                                                                                                                                                                                                                                | 0         | 0         |
| - Tech Refresh – Interactive Whiteboards for Schools              | 0       | 0        | 0        | On Site  | Equipment being issued to schools as it is delivered, replacing historic equipment.                                                                                                                                                                                                                                | 0         | 0         |
| - MFD Renewal                                                     | 0       | (32,251) | (32,251) | Complete | Project completed.                                                                                                                                                                                                                                                                                                 | 0         | 0         |
| - Tech Refresh ICT Equipment for Corporate                        | 367,566 | 367,566  | 37,845   | On Site  | Equipment being issued as it is delivered, replacing historic equipment. Transformation Delivery Group of the 7th May, 2025, approved the transfer of £367,556 from G19704 - End User Computing in 2025/26 and it transfer approved through the P3 CMR to Cabinet of the 26th August, 2025 that this be reflected. | 0         | 0         |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                      | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Microsoft Enterprise Licensing Agreement                | 0                            | (25,822)                           | (25,822)          | Complete              | License purchase complete with yearly usage reviews now scheduled                                                                                                                                                                                                                                                                   | 0                            | 0                            |
| - Microsoft Education Licensing Agreement                 | 146,831                      | 164,058                            | 164,058           | Design and Tender     | Project approved by the Transformation Delivery Group in February 2025 and moving to delivery.<br>Request to reallocate budget from End User Computing Unallocated Funding - 2025/26 & Future Years approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.<br>A number of licences have been purchased. | 0                            | 0                            |
| - MDM Mobile Guardian                                     | 0                            | 2,000                              | 2,000             | Design and Tender     | Project approved by the Transformation Delivery Group in February 2025 and moving to delivery.                                                                                                                                                                                                                                      | 0                            | 0                            |
| - ICT Service Management Toolset (ITSM) Renewal           | 260,317                      | 260,317                            | 260,317           | Complete              | Request to reallocate budget from End User Computing Unallocated Funding - 2025/26 & Future Years approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                                                                                | 0                            | 0                            |
| - Display Board Replacements                              | 30,000                       | 30,000                             | 0                 | Legally Committed     | Project approved by the Transformation Delivery Group of 9th July, 2025.<br>Slight delay in ordering and deployment means that the boards will be in place by end of October 2025 assuming no unexpected delays in the supply chain.                                                                                                | 0                            | 0                            |
|                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                     |                              |                              |
|                                                           | 1,600,000                    | 1,721,326                          | 1,361,604         |                       |                                                                                                                                                                                                                                                                                                                                     | 2,850,000                    | 3,069,000                    |

|                                      |  |  |  |  |  |  |  |
|--------------------------------------|--|--|--|--|--|--|--|
| <b>Transformation Board Projects</b> |  |  |  |  |  |  |  |
|--------------------------------------|--|--|--|--|--|--|--|

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                          | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| - Recruitment Process Improvement                         | 60,000                       | 60,000                             | 0                 | On Site               | Currently in phase 2 of the project which is about building the contract creator which will allow us to issue the contract of employments via Talent Link. The contract creator templates have been built by Talent Link and basic testing has recently been carried out and results being assessed.                    | 0                            | 0                            |
| - Digital Training Suite                                  | 49,000                       | 49,000                             | 8,467             | Complete              | Works are complete on site. Final costs to be charged by Property Maintenance.                                                                                                                                                                                                                                          | 0                            | 0                            |
| - Process Automation                                      | 12,000                       | 12,000                             | 0                 | Design and Tender     | Funding approved through the Transformation Board of 25th February, 2025.<br>Works being progressed.                                                                                                                                                                                                                    | 40,000                       | 0                            |
| - Solar Farm – Phase 2                                    | 350,000                      | 350,000                            | 33,773            | Design and Tender     | Phase 1 ecology surveys carried out at 2 sites, phase 2 at one site. GPRS surveys commissioned for 1 site and being arranged for a 2nd. Consultancy support from APSE has been procured. Press release on projects has been issued and comms strategy developed. Procurement of planning consultant support in process. | 0                            | 0                            |
|                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                         |                              |                              |
|                                                           | 471,000                      | 471,000                            | 42,240            |                       |                                                                                                                                                                                                                                                                                                                         | 40,000                       | 0                            |

|                                                                  |        |   |   |          |                                                                                                                                                                                                                                             |   |   |
|------------------------------------------------------------------|--------|---|---|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|
| <b><u>Repairs and Renewal (Works Funded by Contribution)</u></b> |        |   |   |          |                                                                                                                                                                                                                                             |   |   |
| Car Park Reconstruction - Walker Road, Ayr                       | 16,180 | 0 | 0 | Complete | Works are now completed on site. No further costs are due and therefore, it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, that the balance of budget be returned to the Repairs and Renewals Fund. | 0 | 0 |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                    | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Collenan Reservoir - Gantry                               | 0                            | 0                                  | (1)               | Complete              | Works are now complete and costs fully invoiced.<br>Small credit in relation to reversal of accrual. Invoice charged, credit note missing - being investigated.                                                                                                                                                                                                                                                                   | 0                            | 0                            |
| Cunningham Place Children's House - Garden Room           | 71,441                       | 0                                  | 0                 | Concept               | Funding has been awarded for the installation of a garden room at Cunningham Children's House. The independent living flat was progressed first and the Garden Room will now be considered.<br>Client to confirm if these works are still to proceed.<br>Works will not be undertaken in 2025/26 and request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to carry funding forward to 2026/27. | 0                            | 0                            |
| Shared Boundary Wall at 45 Craigie Road, Ayr              | 9,317                        | 9,377                              | 2,514             | Complete              | Works are complete on site.<br>Final invoice due to be submitted.                                                                                                                                                                                                                                                                                                                                                                 | 0                            | 0                            |
| Motorhome Parking Scheme 2023/24                          | 61,007                       | 11,007                             | 0                 | Design and Tender     | Works currently being progressed by ARA.<br>Full spend not anticipated in current year and request to carry part of the budget forward to 2026/27 made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                                                                                                                                                            | 0                            | 0                            |
| Defibrillators and Cabinets at SHU's - Various Locations  | 10,800                       | 0                                  | 0                 | Complete              | Works are now completed on site, defibrillators installed at all locations and training provided. No further costs are due and therefore, it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, that the balance of budget be returned to the Repairs and Renewals Fund.                                                                                                                      | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology              | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                   | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Replacement of Roof on Belleisle Greenkeepers Welfare Unit             | 1,260                        | 1,260                              | 0                 | Complete              | Works are complete on site. Currently checking if there are any final costs due to be charged.                                                                                                                                                                                                                                   | 0                            | 0                            |
| Replacement of Swimming Pool Plant Equipment at Citadel Leisure Centre | 99,000                       | 99,000                             | 0                 | On Site               | The preparatory work to create new plinths etc for the pumps to be sited on is currently underway. Pumps have now been installed and awaiting connection.                                                                                                                                                                        | 0                            | 0                            |
| Replacement Fuel Tank - Girvan Depot                                   | 42,439                       | 42,439                             | 45,236            | Complete              | Works are now complete on site. Additional costs are being investigated with Service Department and will be updated in next report to Cabinet.                                                                                                                                                                                   | 0                            | 0                            |
| Ivy Cottage Troon                                                      | 13,024                       | 13,024                             | 13,024            | Complete              | Works are complete on site. No further spend is anticipated on this project and it was approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025, that the balance of funding be returned to the Repairs and Renewals Fund.                                                                              | 0                            | 0                            |
| Facilitating Mitigation Measures re Dark Start                         | 28,800                       | 28,800                             | 0                 | Design and Tender     | Request to add expenditure and income budgets for new Repairs and Renewals Fund bid approved by Capital Asset Management Group of 18th December, 2024, approved through the P9 Capital Monitoring Report to Cabinet of 16th February, 2025. Quote has been sought and received for the works and a PO is currently being raised. | 0                            | 0                            |
| Arthur Street PC - Drainage                                            | 17,225                       | 17,225                             | 17,225            | Complete              | Works are complete on site. No further spend is anticipated on this project and it was approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025, that the balance of funding be returned to the Repairs and Renewals Fund.                                                                              | 0                            | 0                            |



| Other Investment in Buildings, Information and Technology       | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Plant Machinery at Helenton Mains Closed Landfill Site          | 98,000                       | 98,000                             | 0                 | Design and Tender     | This bid was approved in principal, subject to quotes being provided, by Capital Asset Management Group of the 17th June, 2025 and request made through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025 to add expenditure and income budgets of £98,000 to the Programme in 2025/26.<br>Award has been placed for the design of the plant required. This will allow for works to progress.<br>It is anticipated that design work to be issued to us at end of October which will allow us to progress | 0                            | 0                            |
| Urgent Health and Safety Works to Girvan Golf Course Footbridge | 10,000                       | 10,000                             | 9,620             | Complete              | This bid was approved by Capital Asset Management Group of the 17th June, 2025.<br>Works are now complete on site and recharges awaited.                                                                                                                                                                                                                                                                                                                                                                                | 0                            | 0                            |
| Bridge Street, Girvan Roof Replacement                          | 0                            | 55,000                             | 0                 | Concept               | This bid was approved by Capital Asset Management Group of the 24th October and request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to add expenditure and income budgets to the programme to reflect this.                                                                                                                                                                                                                                                                     | 0                            | 0                            |
| Wash Bay and Resurfacing at Girvan Depot                        | 0                            | 97,000                             | 0                 | Concept               | This bid was approved by Capital Asset Management Group of the 24th October and request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to add expenditure and income budgets to the programme to reflect this.                                                                                                                                                                                                                                                                     | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology                          | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|------------------------------------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Meadowhead Depot Coylton - Salt Dome Repairs                                       | 0                            | 18,500                             | 0                 | Concept               | This bid was approved by Capital Asset Management Group of the 24th October and request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to add expenditure and income budgets to the programme to reflect this.                                                                                                                                                                                                                                                     | 0                            | 0                            |
| <b><u>R&amp;R Projects - Multi Funded (R&amp;R Fund and General Borrowing)</u></b> |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                              |                              |
| Dundonald Recreation Ground                                                        | 20,369                       | 164,064                            | 29,282            | Design and Tender     | There has been the need to undertake groundwork monitoring / assessment prior to final design and tender. ARA working with consultant to obtain final design to allow to Tender. Costs being investigated with Service Department and will be updated in next report to Cabinet. Request to add additional budget to Project from elsewhere within the Programme emade through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025.                                                      | 0                            | 0                            |
| Replacement Valves for Collenan Reservoir                                          | 60,700                       | 154,518                            | 42,542            | Legally Committed     | Approval has been attained to Direct Award works. Valve works to commence mid August. Inspection dives have been completed and valves are beyond salvaging and will require to be replaced. New costs have been submitted which are beyond the current budget allocated. Matter has been raised with Director and Assistant Director. Request to add additional budget to Project from elsewhere within the Programme emade through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Replacement Valves for Raith Reservoir                    | 60,700                       | 150,700                            | 11,746            | Legally Committed     | Approval has been attained to Direct Award works. Divers to assess valves on 1st August 2025.<br>Initial inspection dive completed. There is excessive silt build up which is totally obscuring the scour valve and impacting on the mid valve which controls water level. Contractor is developing a method statement as to how staff can safely replace valves.<br>Request to add additional budget to Project from elsewhere within the Programme emade through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 0                            | 0                            |
|                                                           | 620,262                      | 969,914                            | 171,188           |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0                            | 0                            |
| <b><u>Regeneration Build Programme</u></b>                |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                              |                              |
| Regeneration Build Programme                              | 89,645                       | 89,645                             | 0                 | Design and Tender     | The Regeneration Build Programme as originally envisaged has been replaced by the new Prestwick Proposition, approved by Council on February 6th.<br>This will become a key set of projects under the auspices of the Growth Deal. Further work that had been progressed through the LUF has not been taken forward due to changes to the LUF portfolio. This has been succumbed in Prestwick proposition.                                                                                                                             | 0                            | 0                            |
| <b><u>Ayrshire Growth Deal</u></b>                        |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                              |                              |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| AGD - General Code                                        | 107,906                      | 0                                  | 0                 | Design and Tender     | The "New Prestwick Proposition" was approved by SAC special council on 6th February 2025. A programme change management paper has been drafted and submitted to both PMO & governments for their approval. This was submitted on 21st February. Subsequently feedback has been given seeking clarity on some points outlined within the document. The document has been updated and presented to Scottish Government and UK Government. It has been intimated by both this is now with Ministers for sign off. Change management approved by both Goves July 2025, Draft FBC submitted to Government. Request to allocate budget made through the P6 Capital Monitoring Report to Cabinet of the 25th August, 2025. | 6,490,824                    | 28,000,000                   |
| Spaceport Infrastructure                                  | 0                            | 0                                  | 0                 | Design and Tender     | Project is currently unviable. Monies allocated to the spaceport are currently under reallocation to support commercial build. Council approved to no longer pursue this as an active project.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Commercial Space - Prestwick - Industrial Units           | 0                            | 0                                  | 0                 | Design and Tender     | The "New Prestwick Proposition" was approved by SAC special council on 6th February 2025. Two key projects have been identified and a project team, working directly for Kevin Braidwood, Depute Chief Executive and Director of Housing, Operations & Development has been assembled. The core project team (including support from SE) will be supported by a wider team of colleagues from various depts, including planning, legal, finance, Land & Assets to work through the proposals. Site Investigations and Environmental studies are complete. Strategic FBC has been submitted to both Governments for feedback. Economic and Financial FBC's were developed. Draft FBC now submitted. D&B contractor on board through SCAPE framework. Await decision on sale of GPA before project B company agrees SAC/SE joint offer. | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Prestwick Infrastructure - Roads                          | 575,281                      | 500,000                            | 32,992            | Design and Tender     | Proposal for the re-allocation and increase of funding to support the proposed Roads project was granted as part of the "New Prestwick Proposition". The project will be led by ARA and a project team, working directly for Kevin Braidwood, Depute Chief Executive and Director of Housing, Operations & Development has been assembled. The core project team (including support from SE) will be supported by a wider team of colleagues from various depts, including planning, legal, finance, Land & Assets to work through the proposals. The scoping and budget for the necessary Traffic and feasibility studies have been submitted and are underway. Regular meetings have been arranged with Transport Scotland to ensure proposals meet with their requirements.<br>Request to allocate budget made through the P6 Capital Monitoring Report to Cabinet of the 25th August, 2025. | 4,000,000                    | 5,100,000                    |
| Aerospace and Space Technology Applications Centre        | 823,021                      | 277,983                            | 78,554            | Design and Tender     | The revised draft OBC was submitted and approved at cabinet on 21st January 2025. The OBC has subsequently been submitted to both PMO and governments for comments/feedback. Feedback has been recently received (8th May) and is actively being reviewed before being resubmitted.<br>Work ongoing to develop OBC.<br>Request to allocate budget made through the P6 Capital Monitoring Report to Cabinet of the 25th August, 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                            | 9,149,019                    |
| Commercial Space - Prestwick Proposition (Project A)      | 0                            | 4,000,000                          | 0                 | Design and Tender     | Request to allocate budget made through the P6 Capital Monitoring Report to Cabinet of the 25th August, 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0                            | 0                            |

| Other Investment in Buildings, Information and Technology | Approved Budget 2025/26<br>£ | Projected to 31st March, 2026<br>£ | Actual at P6<br>£ | Key Project Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                             | 2026/27 Approved Budget<br>£ | 2027/28 Approved Budget<br>£ |
|-----------------------------------------------------------|------------------------------|------------------------------------|-------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| Commercial Space - Prestwick Proposition (Project B)      | 0                            | 3,520,000                          | 0                 | Design and Tender     | Request to allocate budget made through the P6 Capital Monitoring Report to Cabinet of the 25th August, 2025.                                                                                                                                                                                                                                                                                                                              | 0                            | 0                            |
| Digital Projects                                          | 0                            | 0                                  | 0                 | Design and Tender     | The programme change management paper has been drafted and submitted to both PMO & governments for their approval. This was first submitted on 21st February. Initial feedback was given and the document re-submitted. Further clarity on some points outlined within the document has been requested. The document is being actively updated at present and will be re-submitted shortly. This is now with Government for consideration. | 0                            | 0                            |
|                                                           |                              |                                    |                   |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                              |
|                                                           | 1,595,853                    | 8,387,628                          | 111,546           |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                            | 10,490,824                   | 42,249,019                   |

| Income |
|--------|
|--------|

| Approved Income Budget 2025/26 | Projected to 31st March, 2026 | Actual at P6 | Key Project Milestone |
|--------------------------------|-------------------------------|--------------|-----------------------|
| £                              | £                             | £            |                       |

| 2026/27 Approved Budget | 2027/28 Approved Budget |
|-------------------------|-------------------------|
| £                       | £                       |

|                                                                                           |
|-------------------------------------------------------------------------------------------|
| <b>Project Budgets Approved 2024/25: -<br/>- Updated Per Cabinet of 26th August, 2025</b> |
| <b>Funding Type</b>                                                                       |
| General Capital Grant                                                                     |
| Nature Restoration Fund 24/25                                                             |
| Renewal of Playparks 25-26                                                                |
| Tier 1 Bus Infrastructure Fund 2025/26                                                    |
| Estimated Capital Grant In Future Years                                                   |
| Tier 1 - Active Travel 25-26 (was CWSR)                                                   |
| <b>Specific Grants</b>                                                                    |
| Climate Emergency                                                                         |
| <b>Total Grant Funding</b>                                                                |
| <b>Additional Funding Identified</b>                                                      |
| Capital Receipts                                                                          |
| Ayrshire Growth Deal                                                                      |
| Aerospace and Space Innovation Centre (plus further adjustments 2024/25 to 2029/30);      |
| Prestwick Infrastructure - Roads (plus further adjustments 2024/25 to 2025/26);           |
| Commercial Space - Prestwick Proposition Grant (Project A)                                |
| Commercial Space - Prestwick Proposition Grant (Project B)                                |
| Commercial Space - Prestwick Proposition Grant (SG)Project B)                             |
| Building Digital Capital Grant                                                            |

|                   |                   |                  |        |
|-------------------|-------------------|------------------|--------|
|                   |                   |                  |        |
|                   |                   |                  |        |
| 8,654,000         | 8,654,000         | 5,413,002        | Income |
| 138,000           | 138,000           | 0                | Income |
| 472,000           | 472,000           | 0                | Income |
| 382,000           | 382,000           | 382,000          | Income |
| 0                 | 0                 | 0                | Income |
| 737,000           | 737,000           | 0                | Income |
|                   |                   |                  |        |
| 810,000           | 810,000           | 0                | Income |
| <b>11,193,000</b> | <b>11,193,000</b> | <b>5,795,002</b> |        |
|                   |                   |                  |        |
| 250,000           | 250,000           | 53,231           | Income |
| 0                 | 0                 | 0                | Income |
| 0                 | 0                 | 0                | Income |
| 0                 | 0                 | 0                | Income |
| 0                 | 2,000,000         | 0                | Income |
| 0                 | 2,000,000         | 0                | Income |
| 0                 | 1,520,000         | 0                | Income |
| 0                 | 0                 | 0                | Income |

|                  |                  |
|------------------|------------------|
|                  |                  |
|                  |                  |
| 0                | 0                |
| 0                | 0                |
| 0                | 0                |
| 0                | 0                |
| 8,000,000        | 8,000,000        |
| 0                | 0                |
|                  |                  |
| 0                | 0                |
| <b>8,000,000</b> | <b>8,000,000</b> |
|                  |                  |
| 250,000          | 250,000          |
| 2,000,000        | 26,000,000       |
| 2,500,000        | 2,500,000        |
| 2,000,000        | 4,000,000        |
| 0                | 0                |
| 0                | 0                |
| 0                | 0                |
| 0                | 0                |



|                                                                         |
|-------------------------------------------------------------------------|
| Citadel Funding Brought Forward From Previous Years                     |
| Developers Contributions Unallocated - Greenan                          |
| Doonfoot Upper School - 2 Classroom Extension                           |
| Doonfoot PS - New Car Park Layout & Associated Works                    |
| Struthers Primary - Classroom Extension                                 |
| Developers Contributions Unallocated - North East Troon                 |
| Struthers Primary School - Nursery Conversion.                          |
| Developer Contributions - Symington Main Street - Unallocated Education |
| Developers Contributions - Monkton - Educational Cont.                  |
| <i>Other Contributions - Grants / CFCR / CRA</i>                        |
| <b>Total Additional Funding</b>                                         |
| <b>Cash Funding Available</b>                                           |
| <b>Total Borrowing</b>                                                  |
| <b>TOTAL FUNDING REQUIREMENT</b>                                        |

|            |            |            |         |            |            |
|------------|------------|------------|---------|------------|------------|
| 0          | 0          | 19,860     | Income  | 0          | 0          |
| 178,873    | 0          | 5,371,484  | Income  | 0          | 0          |
| 0          | 382        | 0          | Income  | 0          | 0          |
| 0          | 10,929     | 0          | Income  | 0          | 0          |
| 634,493    | 2,305,424  | 0          | Income  | 0          | 0          |
| 1,380,754  | 0          | 2,183,994  | Income  | 0          | 0          |
| 27,973     | 0          | 0          | Income  | 0          | 0          |
| 16,098     | 16,098     | 16,098     | Income  | 0          | 0          |
| 250,000    | 0          | 1,430,490  | Income  | 0          | 0          |
| 10,591,478 | 10,719,560 | 889,560    | Various | 14,040,000 | 12,550,000 |
| 13,329,669 | 18,822,393 | 9,964,717  |         | 20,790,000 | 45,300,000 |
| 24,522,669 | 30,015,393 | 15,759,719 |         | 28,790,000 | 53,300,000 |
| 39,164,051 | 41,209,902 | (68,723)   |         | 56,560,298 | 40,307,255 |
| 63,686,720 | 71,225,295 | 15,690,996 |         | 85,350,298 | 93,607,255 |

| Request For Budget Adjustments                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Advanced/<br>(Carry Forward)<br>from/to<br>Future Years<br>£ | Release Back<br>2025-26<br>£ | In Year Budget<br>Amendments<br>2025-26<br>£ | Additional<br>Budget<br>2025-26<br>£ | Proposed<br>Revised 2025-<br>26 Budget<br>£ | Proposed<br>Revised 2026-<br>27 Budget<br>£ | Proposed<br>Revised 2027-<br>28 Budget<br>£ |
|--------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|------------------------------|----------------------------------------------|--------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b>Capital Budget approved by Cabinet of 17th June, 2025</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                              |                                              |                                      | <b>63,686,722</b>                           | <b>85,350,298</b>                           | <b>93,607,255</b>                           |
| <b>1</b>                                                     | South Ayrshire Council on the 27th February, 2025, approved the paper 'Revenue Estimates 2025/26, Capital Estimates 2025/26 to 2036/37, and Carbon Budget 2025/26' which set the Capital Programme for the twelve years 2025/26 to 2036/37.<br>Budget adjustments to the programme have been approved through papers as listed below: -<br>- P12 Capital Monitoring report, approved by Cabinet of the 17th June, 2025;<br>- P3 Capital Monitoring report, approved by Cabinet of the 27th August, 2025.;<br>- Review of Capital Estimates: General Services Capital Investment Programme 2025/26 to 2036/37 as approved by Council of 18th September, 2025;<br>- Capital Investment Programme – Troon Regeneration as approved by Council of 18th September, 2025;<br>- Troon Pool - Scotland's Public Sector Heat Decarbonisation Fund Phase as approved by Council of 18th September, 2025;<br>- The Citadel Leisure Centre as approved by Council of 18th September, 2025;<br>- New Girvan Primary and Early Years Campus as approved by Cabinet of 23rd September, 2025; and<br>- Redevelopment of the Former Hourstons Building and Former Arran Mall, Ayr, as approved by Council on the 6th November, 2025.<br>All adjustments approved have been incorporated into the P6 report. |                                                              |                              |                                              |                                      |                                             |                                             |                                             |
| <b>2</b>                                                     | Scottish Government have notified of an award of £376,623 for the Place Based Investment Programme 2025/26 and it is requested that expenditure and income budgets be created to reflect this award as detailed below: -<br>- Place Based Investment Programme 2025/26.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                              |                              |                                              | 376,623                              | 376,623                                     | 0                                           | 0                                           |
| <b>3</b>                                                     | Transport Scotland have notified of an award of £77,635 for the ARA People and Place Local Authority Direct Award 2025/26 and it is requested that expenditure and income budgets be created to reflect this award as detailed below: -<br>- ARA People & Place Local Authority Direct Award 2025/26.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                              |                              |                                              | 77,635                               | 77,635                                      | 0                                           | 0                                           |
| <b>4</b>                                                     | Scottish Government have notified of an award of £315,210 for the Road Safety Improvement Fund 2025/26 and it is requested that expenditure and income budgets be created to reflect this award as detailed below: -<br>- Road Safety Improvement Fund 2025/26.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                              |                              |                                              | 315,210                              | 315,210                                     | 0                                           | 0                                           |

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                       |  |                      |                            |                                                                                               |                                                                                   |                                                |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--|----------------------|----------------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|------------------------------------------------|
| 5  | SUSTRANS have notified of an award of £798,649 for the Follow on From Accessible Ayr Project in 2025/26 and it is requested that expenditure and income budgets be created to reflect this award as detailed below: -<br><br>- Follow on from Accessible Ayr 2025/26.                                                                                                                                                                                                                                                                                                                            |                                                                                       |  |                      | 798,649                    | 798,649                                                                                       | 0                                                                                 | 0                                              |
| 6  | Transformation Delivery Group of the 6th October, 2025, approved the below project be funded in 2025/26 and 2026/27 as detailed and it is requested that this is reflected in the Capital Monitoring Report: -<br>- Business Systems - Unallocated Funding 2025/26 & Future Years; and<br>- Digital Platform (Goss) Renewal.                                                                                                                                                                                                                                                                     |                                                                                       |  | (342,135)<br>342,135 |                            | (342,135)<br>342,135                                                                          | (359,240)<br>359,240                                                              | 0<br>0                                         |
| 7  | Capital Asset Management Group of 24th October, 2025, approved three new Repairs and Renewals bids and it is requested that expenditure and income budgets be created in 2025/26 to recognise these projects as detailed below: -<br>- Bridge Street, Girvan Roof Replacement;<br>- Wash Bay and Resurfacing at Girvan Depot; and<br>- Meadowhead Depot Coyllton - Salt Dome Repairs.                                                                                                                                                                                                            |                                                                                       |  |                      | 55,000<br>97,000<br>18,500 | 55,000<br>97,000<br>18,500                                                                    | 0<br>0<br>0                                                                       | 0<br>0<br>0                                    |
| 8  | A number of adjustments are required where budgets are required to be carried forward from 2025/26 to future years of the Programme to reflect current profiling patterns for projects. These are as detailed below: -<br><b>Education Investment</b><br>- Maybole Community Campus .<br><b>Health and Social Care Investment</b><br>- Replacement of Carefirst System.<br><b>Communities Investment</b><br>- Belleisle Park - Additional Works;<br>- Community Bus Fund 2023/24;<br>- Mobile Library;<br><b>Other Investment</b><br>- Troon Municipal Buildings - Window Replacement Programme; | (500,000)<br><br><br>(430,107)<br><br>(100,000)<br>(171,000)<br>(27,000)<br>(100,000) |  |                      |                            | 0<br>0<br>(500,000)<br>0<br>(430,107)<br>0<br>(100,000)<br>(171,000)<br>(27,000)<br>(100,000) | 0<br>0<br>500,000<br>0<br>340,000<br>0<br>100,000<br>171,000<br>27,000<br>100,000 | 0<br>0<br>0<br>0<br>90,107<br>0<br>0<br>0<br>0 |
| 9  | A number of adjustments are required where budgets are required to be advanced from future years of the Programme back to 2025/26 to reflect current profiling patterns for projects. These are as detailed below: -<br><b>Other Investment</b><br>- Boiler Replacements – Heathfield Primary School, Ayr & Hillcrest Care Home, Girvan;                                                                                                                                                                                                                                                         | 300,000                                                                               |  |                      |                            | 300,000                                                                                       | (300,000)                                                                         | 0                                              |
| 10 | A number of adjustments are requested as (a) there are projects where budgets are no longer required as final accounts have been settled and projects completed; and (b) other projects where additional funds are required to complete works. Adjustments requested are as detailed below:-<br><b>Education Investment</b><br>- Phased Expansion of Free School Meals to Primary School Children 2024/25;<br>- Troon Early Years Centre; and                                                                                                                                                    |                                                                                       |  |                      | 50,000<br>200,000          | 50,000<br>200,000                                                                             | 0<br>0                                                                            | 0<br>0                                         |

|           |                                                                                                                                                                                                                                                                                                                                                                                               |         |           |             |        |             |           |   |
|-----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-----------|-------------|--------|-------------|-----------|---|
|           | - Dalmilling PS - Hall Extension.                                                                                                                                                                                                                                                                                                                                                             |         |           | (50,000)    |        | (50,000)    | 0         | 0 |
|           | <b>Health and Social Care Investment</b>                                                                                                                                                                                                                                                                                                                                                      |         |           |             |        |             |           |   |
|           | - Hourston's Development.                                                                                                                                                                                                                                                                                                                                                                     |         |           | (1,019,885) |        | (1,019,885) | 0         | 0 |
|           | <b>Communities Investment</b>                                                                                                                                                                                                                                                                                                                                                                 |         |           |             |        | 0           | 0         | 0 |
|           | - Girvan Library Relocation (G23999);                                                                                                                                                                                                                                                                                                                                                         |         |           | 60,000      |        | 60,000      | 0         | 0 |
|           | - Nature Restoration Fund 2022/23;                                                                                                                                                                                                                                                                                                                                                            |         |           | (389)       |        | (389)       | 0         | 0 |
|           | - Nature Restoration Fund - Edinburgh Process Strand 2023/24;                                                                                                                                                                                                                                                                                                                                 |         |           | 389         |        | 389         | 0         | 0 |
|           | - Prestwick Pool - AHU and Water Storage Project - Net Zero;                                                                                                                                                                                                                                                                                                                                  |         |           | 300,000     |        | 300,000     | 0         | 0 |
|           | - Scottish Government - Place Based Investment Programme 2022/23;                                                                                                                                                                                                                                                                                                                             |         |           | (3,684)     |        | (3,684)     | 0         | 0 |
|           | - Scottish Government - Place Based Investment Programme 2024/25; and                                                                                                                                                                                                                                                                                                                         |         |           | 3,684       |        | 3,684       | 0         | 0 |
|           | - Scottish Government - Place Based Investment Programme 2025/26                                                                                                                                                                                                                                                                                                                              | 500,000 | (500,000) |             |        | 0           | (500,000) | 0 |
|           | <b>Other Investment</b>                                                                                                                                                                                                                                                                                                                                                                       |         |           |             |        | 0           | 0         | 0 |
|           | - Dundonald Recreation Ground;                                                                                                                                                                                                                                                                                                                                                                |         |           | 143,695     |        | 143,695     | 0         | 0 |
|           | - Replacement Valves for Collenan Reservoir;                                                                                                                                                                                                                                                                                                                                                  |         |           | 93,818      |        | 93,818      | 0         | 0 |
|           | - Replacement Valves for Raith Reservoir; and                                                                                                                                                                                                                                                                                                                                                 |         |           | 90,000      |        | 90,000      | 0         | 0 |
|           | - Project Management Costs.                                                                                                                                                                                                                                                                                                                                                                   |         |           | 132,372     |        | 132,372     | 0         | 0 |
| <b>11</b> | A number of adjustments are required to the <b>Early Years</b> sections of the programme as detailed below: -                                                                                                                                                                                                                                                                                 |         |           |             |        |             |           |   |
|           | - Braehead EYC - External Play Space;                                                                                                                                                                                                                                                                                                                                                         |         |           | 21,000      |        | 21,000      | 0         | 0 |
|           | - Troon Early Years/Troon Library Relocation;                                                                                                                                                                                                                                                                                                                                                 |         |           | (21,791)    |        | (21,791)    | 0         | 0 |
|           | - Troon Cabin Club - Demolition; and                                                                                                                                                                                                                                                                                                                                                          |         |           | 900         |        | 900         | 0         | 0 |
|           | - Forehill Early Years Centre.                                                                                                                                                                                                                                                                                                                                                                |         |           | 20,891      |        | 20,891      | 0         | 0 |
| <b>12</b> | Adjustments are required to the <b>School Refurbishment</b> section of the programme as detailed below: -                                                                                                                                                                                                                                                                                     |         |           |             |        |             |           |   |
|           | - School Refurbishment Programme - Unallocated Funding 2025/26 & Future Years;                                                                                                                                                                                                                                                                                                                |         |           | 2,500       |        | 2,500       | 0         | 0 |
|           | - ICT Capital Spend 2024/25 - ActivPanels Estate;                                                                                                                                                                                                                                                                                                                                             |         |           | 370         |        | 370         | 0         | 0 |
|           | - Dalmilling Primary School - R106 Partition;                                                                                                                                                                                                                                                                                                                                                 |         |           | 1,141       |        | 1,141       | 0         | 0 |
|           | - Girvan Academy - Refurbishment Works (ICT Area / Library);                                                                                                                                                                                                                                                                                                                                  |         |           | (2,648)     |        | (2,648)     | 0         | 0 |
|           | - Kyle Academy - Refurbishment of Science Rooms;                                                                                                                                                                                                                                                                                                                                              |         |           | 949         |        | 949         | 0         | 0 |
|           | - Southcraig Campus - Various Works; and                                                                                                                                                                                                                                                                                                                                                      |         |           | 188         |        | 188         | 0         | 0 |
|           | - Prestwick Academy - Reinstatement of Boundary Wall.                                                                                                                                                                                                                                                                                                                                         |         |           | 10,000      |        | 10,000      | 0         | 0 |
|           | Girvan Academy Parent Council have secured additional funding of £33,500 for the Girvan Academy - Theatre Improvements project. It is therefore requested that expenditure and income budget be created for this contribution, and that the original contribution to the project from the School Refurbishment budget be reduced by this amount, being returned to the unallocated balance: - |         |           |             |        |             |           |   |
|           | - Girvan Academy - Theatre Improvements.                                                                                                                                                                                                                                                                                                                                                      |         |           | (33,500)    | 33,500 | 0           | 0         | 0 |
| <b>13</b> | A number of adjustments re required to <b>Ayrshire Roads Alliance</b> section of the programme as detailed below:-                                                                                                                                                                                                                                                                            |         |           |             |        |             |           |   |

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  |           |        |           |         |   |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--|-----------|--------|-----------|---------|---|
|    | <ul style="list-style-type: none"> <li>- Ayrshire Roads Alliance - Bridge Works (General);</li> <li>- Victoria Bridge Upgrade Works (including Joint Replacement, Bridge Deck Waterproofing, Corrosion Protection and Concrete Repair Work);</li> <li>- Ayrshire Roads Alliance - Girvan Harbour Jetty Repairs;</li> <li>- Ayrshire Roads Alliance - Girvan South Pier Quay Repairs;</li> </ul> <p>Income has been claimed / received for projects completing in 2025/26 and it is requested that expenditure and income budgets be created as below: -</p> <ul style="list-style-type: none"> <li>- Road Safety Improvement Fund 24-25; and</li> <li>- Sustrans 2024-25 National Cycle Network Development Fund - NCN &amp; Prestwick-Barassie.</li> </ul> |           |  | (110,000) |        | (110,000) | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 110,000   |        | 110,000   | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | (412,379) |        | (412,379) | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 412,379   |        | 412,379   | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  |           |        | 0         | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  |           | 81,561 | 81,561    | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  |           | 80,000 | 80,000    | 0       | 0 |
| 14 | <p>A number of adjustments re required to <b>Cemeteries Infrastructure</b> section of the programme as detailed below:-</p> <ul style="list-style-type: none"> <li>- Ayr Cemetery - Remedial Works to Burial Chambers;</li> <li>- Old Dailly Bell Tower; and</li> <li>- Troon Cemetery - Remedial Works to Burial Chambers.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                      |           |  | 2,832     |        | 2,832     | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | (22,489)  |        | (22,489)  | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 19,657    |        | 19,657    | 0       | 0 |
| 15 | <p>A number of adjustments are required to the <b>VAT Recovery Fund Projects</b> section of the programme as detailed below: -</p> <ul style="list-style-type: none"> <li>- Belleisle / Seafeld Golf Course - Wayfinding / Signage Works; and</li> <li>- VAT Recovery - Supplementary Projects.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                  |           |  |           |        | 0         | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | (50,000)  |  |           |        | (50,000)  | 50,000  | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | (50,000)  |  |           |        | (50,000)  | 50,000  | 0 |
| 16 | <p>A number of adjustments are required to the <b>Developers Contributions</b> section of the programme as detailed below: -</p> <ul style="list-style-type: none"> <li>- Developers Contributions Unallocated - Greenan;</li> <li>- Struthers Primary - Classroom Extension; and</li> <li>- Symington Primary School – Extension to Form GP Room and Store.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                     |           |  |           |        |           |         |   |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | (155,358) |  |           |        | (155,358) | 155,358 | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | (16,098)  |        | (16,098)  | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 16,098    |        | 16,098    | 0       | 0 |
| 17 | <p>A number of adjustments are required to the <b>Equalities Act</b> section of the programme as detailed below: -</p> <ul style="list-style-type: none"> <li>- Equalities Act Budget - Various Projects - Unallocated Budget 2025/26 &amp; Future Years;</li> <li>- Ceric Building - Accessible Doors at Entrance; and</li> <li>- Overmills - Accessible Ramp to Garden Area.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                   |           |  |           |        |           |         |   |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | (31,000)  |        | (31,000)  | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 10,000    |        | 10,000    | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 21,000    |        | 21,000    | 0       | 0 |
| 18 | <p>A number of adjustments are required to the <b>Property Refurbishment</b> section of the programme as detailed below: -</p> <ul style="list-style-type: none"> <li>- Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years;</li> <li>- Symington Primary - Remove Timber Doors and Replace with Metal Doors 2025/26;</li> <li>- Struthers Primary - Remove Timber Doors and Replace with Metal Doors 2025/26;</li> <li>- Kingcase Primary - Remove Timber Doors and Replace with Metal Doors 2025/26;</li> <li>- Heathfield Primary - Renewal of Floor Covering and Complete Decoration 2025/26;</li> </ul>                                                                                                            |           |  |           |        |           |         |   |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | (123,258) |        | (123,258) | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 699       |        | 699       | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 1,886     |        | 1,886     | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 30        |        | 30        | 0       | 0 |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |           |  | 33        |        | 33        | 0       | 0 |

|           |                                                                                                                                   |         |  |           |  |          |           |   |
|-----------|-----------------------------------------------------------------------------------------------------------------------------------|---------|--|-----------|--|----------|-----------|---|
|           | - Door Entry Systems - Various Properties Throughout South Ayrshire 2025/26;                                                      |         |  | 72,579    |  | 72,579   | 0         | 0 |
|           | - Fire Alarms - Various Locations Throughout South Ayrshire Council 2025/26;                                                      |         |  | 3,904     |  | 3,904    | 0         | 0 |
|           | - Masonhill Crematorium - Painting to Porticos and Adjacent Walls 2025/26;                                                        |         |  | (60,000)  |  | (60,000) | 0         | 0 |
|           | - Kyle Academy - Cold Water Storage Tank Replacement 2025/26;                                                                     |         |  | 23,930    |  | 23,930   | 0         | 0 |
|           | - Dalmilling Primary - Décor Upgrade 2025/26;                                                                                     |         |  | 1,571     |  | 1,571    | 0         | 0 |
|           | - Tar Works at Bynehill, Colmonell and Coylton Cemeteries;                                                                        |         |  | 60,000    |  | 60,000   | 0         | 0 |
|           | - Carrick Opportunities Centre - Water Heater Replacement;                                                                        |         |  | 40,000    |  | 40,000   | 0         | 0 |
|           | - Carnegie Library, Ayr - Windows 2024/25;                                                                                        |         |  | (9,000)   |  | (9,000)  | 0         | 0 |
|           | - Bridge Street Depot Welfare Facilities;                                                                                         |         |  | (74)      |  | (74)     |           |   |
|           | - Troon Pool - Boiler Replacement 2024/25;                                                                                        |         |  | 1,600     |  | 1,600    | 0         | 0 |
|           | - Lochside Community Centre - Replacement Boiler 2022-23.                                                                         |         |  | (6,760)   |  | (6,760)  |           | 0 |
|           | - Troon Concert Hall - External Brick Works 23-24; and                                                                            |         |  | (7,140)   |  | (7,140)  |           |   |
|           | - Property Refurbishment - Various Projects - Unallocated Budget 2025/26 and Future Years.                                        |         |  | 743       |  | 743      | (743)     |   |
| <b>19</b> | Adjustments are required to the <b>Works to Facilitate Property Rationalisation</b> section of the programme as detailed below: - |         |  |           |  |          |           |   |
|           | - Works to Facilitate Property Rationalisation - Various Projects - Unallocated Budget 2026/27 & Future Years; and                |         |  | 30,000    |  | 30,000   | 0         | 0 |
|           | - Fisherton Primary - Toilet Refurbishment 2025/26.                                                                               |         |  | (30,000)  |  | (30,000) | 0         | 0 |
| <b>20</b> | A number of adjustments are required to the <b>Information Technology</b> section of the programme as detailed below: -           |         |  |           |  |          |           |   |
|           | <b><u>Business Systems</u></b>                                                                                                    |         |  |           |  |          |           |   |
|           | - Business Systems - Unallocated Funding 2025/26 & Future Years;                                                                  |         |  | (510)     |  | (510)    | 0         | 0 |
|           | - Leisure Booking System; and                                                                                                     |         |  | 450       |  | 450      | 0         | 0 |
|           | - Online Training Platform for Community Councils.                                                                                |         |  | 60        |  | 60       | 0         | 0 |
|           | <b><u>Information, Data &amp; ICT Infrastructure</u></b>                                                                          |         |  |           |  |          |           |   |
|           | - Information and Data - Unallocated 2025/26 and Future Years;                                                                    |         |  | 4,828     |  | 4,828    | 0         | 0 |
|           | - Remote Cabinet Upgrades Phase 4/5;                                                                                              |         |  | 38        |  | 38       | 0         | 0 |
|           | - Public Switches Telephone Network Decommissioning; and                                                                          |         |  | (1,331)   |  | (1,331)  |           |   |
|           | - Wi-Fi Refresh.                                                                                                                  |         |  | (3,535)   |  | (3,535)  |           |   |
|           | <b><u>End User Computing</u></b>                                                                                                  |         |  |           |  |          |           |   |
|           | - End User Computing Unallocated Funding - 2025/26 & Future Years;                                                                | 121,325 |  | (167,449) |  | (46,124) | (121,325) | 0 |
|           | - Tech Refresh – ICT Equipment for Education;                                                                                     |         |  | 206,296   |  | 206,296  | 0         | 0 |
|           | - MFD Renewal;                                                                                                                    |         |  | (32,252)  |  | (32,252) |           |   |
|           | - Microsoft Enterprise Licensing Agreement;                                                                                       |         |  | (25,822)  |  | (25,822) |           |   |
|           | - Microsoft Education Licensing Agreement; and                                                                                    |         |  | 17,227    |  | 17,227   | 0         | 0 |
|           | - MDM Mobile Guardian.                                                                                                            |         |  | 2,000     |  | 2,000    | 0         | 0 |
| <b>21</b> | A number of adjustments are required to the <b>Repairs and Renewals</b> section of the programme as detailed below: -             |         |  |           |  |          |           |   |

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       |           |             |              |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------|----------|-------|-----------|-------------|--------------|
|    | <ul style="list-style-type: none"> <li>- Car Park Reconstruction - Walker Road, Ayr;</li> <li>- Cunningham Place Children's House - Garden Room;</li> <li>- Shared Boundary Wall at 45 Craigie Road, Ayr;</li> <li>- Motorhome Parking Scheme 2023/24;</li> <li>- Defibrillators and Cabinets at SHU's - Various Locations; and</li> <li>- Replacement Fuel Tank - Girvan Depot</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | (71,441)  | (16,180) |          | 60    | (16,180)  | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | (71,441)  | 71,441      | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | 60        | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | (50,000)  |          |          |       | (50,000)  | 50,000      | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           | (10,800) |          |       | (10,800)  | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | 0         | 0           | 0            |
| 22 | <p>An adjustment is required to both expenditure and income budgets within the <b>Regeneration Build / Ayrshire Growth Deal</b> section of the programme as detailed below, reflecting the current project profiling over the period 2025/26 to 2029/30: -</p> <p><b>Ayrshire Growth Deal Programme</b></p> <ul style="list-style-type: none"> <li>- AGD - General Code (25/26 -£107,906, 26/27 -£6,490,824, 27/28 -£28,000,000, 28/29 -£17,815,221 and 29/30 -£2,000,000);</li> <li>- Prestwick Infrastructure - Roads (25/26 -£75,281, 26/27 -£1,500,000, 27/28 £400,000, 28/29 £6,246,870 and 29/30 £4,928,411);</li> <li>- Aerospace and Space Technology Applications Centre (25/26 -£545,038, 26/27 £1,000,000, 27/28 -£4,149,019, 28/29 £3,151,963 and 29/30 £500,000);</li> <li>- Commercial Space - Prestwick Proposition (Project A) (25/26 £4,000,000, 26/27 £18,600,000 and 27/28 £9,087,045);</li> <li>- Commercial Space - Prestwick Proposition (Project B) (25/26 £3,520,000 and 26/27 £5,400,000); and</li> <li>- Digital Projects (27/28 £1,500,000, 28/29 £1,500,000 and 29/30 £2,369,000).</li> </ul> | (107,906) |          |          |       | (107,906) | (6,490,824) | (28,000,000) |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | (75,281)  |          |          |       | (75,281)  | (1,500,000) | 400,000      |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | (545,038) |          |          |       | (545,038) | 1,000,000   | (4,149,019)  |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4,000,000 |          |          |       | 4,000,000 | 18,600,000  | 9,087,045    |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 3,520,000 |          |          |       | 3,520,000 | 5,400,000   | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | 0         | 0           | 1,500,000    |
| 23 | <p>A number of adjustments are required to the <b>Place Planning and Community Led Projects</b> section of the programme to align budget to the 'Proposed Ward Capital Projects - Update 2023 to 2025 and Approval of New Capital Projects 2024 to 2026' paper approved by Council on the 12th December, 2024 as detailed below: -</p> <ul style="list-style-type: none"> <li>- Place Planning and Community Led Projects - Funding to be Allocated 2025/26 &amp; Future Years</li> </ul> <p><b>Ward 1: Troon</b><br/>No adjustments required.</p> <p><b>Ward 2: Prestwick</b><br/>- Prestwick Community Centre – Slate Roof Replacement; and</p> <p><b>Ward 3: Ayr North</b><br/>- Ayr North - Upgrade Footpath at Newton Shore Promenade with Red Tarmacadam; and<br/>- Provision of Play Equipment for Younger Children - Craigie Way / Westwood Avenue.</p> <p><b>Ward 4: Ayr East</b><br/>No adjustments required.</p> <p><b>Ward 6: Kyle</b><br/>No adjustments required.</p> <p><b>Ward 7: Maybole, North Carrick and Coylton</b><br/>- Coylton Primary School - Playground Markings;</p>                          | 183,972   |          | (33,972) |       | 150,000   | (183,972)   | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | 0         | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          | 6,374 | 6,374     | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          | 563   | 563       | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          | 7,972 | 7,972     | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | 0         | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | 0         | 0           | 0            |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |          |          |       | (22)      | (22)        |              |

|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                  |                     |            |                  |                          |                    |                     |
|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------|------------|------------------|--------------------------|--------------------|---------------------|
|                             | - Creation of an 'Alzheimer's Walk' in Crosshill With Different coloured Benches Placed Strategically Throughout the Village; and<br>- McCandlish Hall, Straiton - Match Funding for Roof Repairs, Audio Visual Equipment and Curtains.<br><b>Ward 8: Girvan and South Carrick</b><br>- War Memorial at Heronsford.                                                                                                                                                                                                                                                                                                             |                  |                     | 12,697     |                  | 12,697                   | 0                  | 0                   |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                  |                     | 5,669      |                  | 5,669                    | 0                  | 0                   |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                  |                     | 719        |                  | 719                      |                    |                     |
| 24                          | Retentions are no longer required to be held on projects as highlighted below, and it is requested that these amounts be released back to the Programme in the amounts as shown: -<br>- Belleisle Clubhouse; and<br>- Reroofing and alteration work at Old Racecourse Pavilion.                                                                                                                                                                                                                                                                                                                                                 |                  | (57,399)<br>(3,695) |            |                  | 0<br>(57,399)<br>(3,695) | 0<br>0<br>0        | 0<br>0<br>0         |
| 25                          | The paper 'Redevelopment of the Former Hourstons Building and Former Arran Mall, Ayr' was approved by Council of the 6th November, 2025. This approved the discontinuation of the proposed Care Village project and to develop alternative proposals for residential development on the former Hourstons and Arran Mall sites, along with progressing the demolition of the former Hourstons Building with retention of the key facades.<br>As a result, this means that budget can be released back to the programme as below: -<br>- Hourston's Development (2027/28 -£3,291,325, 2028/29 £4,000,000 and 2029/30 -£5,000,000) |                  |                     |            |                  | 0                        | 0                  | (3,291,325)         |
| <b>TOTAL ADJUSTMENTS</b>    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>6,192,166</b> | <b>(588,074)</b>    | <b>743</b> | <b>1,933,738</b> | <b>7,538,573</b>         | <b>17,517,935</b>  | <b>(24,363,192)</b> |
| <b>TOTAL REVISED BUDGET</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>6,192,166</b> | <b>(588,074)</b>    | <b>743</b> | <b>1,933,738</b> | <b>71,225,295</b>        | <b>102,868,233</b> | <b>69,244,063</b>   |



**South Ayrshire Council**

**Report by Depute Chief Executive and Director of Housing,  
Operations and Development  
to Cabinet  
of 25 November 2025**

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**Subject:     Housing Capital Programme 2025/26: Monitoring  
Report as at 30 September 2025**

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**1.     Purpose**

- 1.1     The purpose of this report is to update Cabinet on the actual capital expenditure and income, together with progress made on the Housing Capital Programme projects as at 30 September 2025 (Period 6), and to agree the changes to budgets in 2025/26 and 2026/27.

**2.     Recommendation**

**2.1     It is recommended that the Cabinet:**

- 2.1.1     notes the progress made on the delivery of the Housing Capital Programme to 30 September 2025, resulting in spend of £11.194m, or 18.80%, as detailed in Appendix 1 attached;**
- 2.1.2     approves the adjustments contained in Appendix 2 attached; and**
- 2.1.3     approves the revised budget for 2025/26 at £43.153m and 2026/27 at £47.220m, as highlighted in Appendix 2.**

**3.     Background**

- 3.1     The Housing Capital Programme for 2025/26 to 2029/30 was approved by South Ayrshire Council of 6 March 2025 through the paper 'Housing Revenue Account (HRA) – Revenue Budget 2025/26 and Capital Budget 2025/26 to 2029/30'.
- 3.2     Adjustments were approved by Cabinet of 26 August 2025 and incorporated into the Programme.
- 3.3     The current approved budget for 2025/26 is £59.527m.

**4.     Proposals**

- 4.1     Works completed in October for the Full Internal Refurbishment Works - 64 Properties Within Ayr - 2024/25 Programme and 'Internal Refurbishment Works 2024/25 - 195 Partial & 2 Full Modernisations.

- 4.2 Works are on site for Partial Internal Mods - 35Nr SHUs Millrock, Panrock and Sundrum Park (H26111), with completion estimated in November. The contract for 262Nr Full Modernisations - Various Locations 2025/26 Programme (H26112) is also site and anticipated to complete in February, 2026.
- 4.3 A draft tender has been issued for 172Nr Partial Modernisations - Ayr, Prestwick. Maybole & Girvan 2025/26 Programme (H26113) and currently being checked.
- 4.4 A number of 2025/26 annual programmes are on site, including Addressing Dampness and Condensation, Central Heating Replacement and Replacement Double Glazed Units and Doors, and these will continue throughout the year.
- 4.5 A contract for Roofing and External Fabric Upgrade Works 37 Nr. Properties at Ayr, Coylton, Minishant and Prestwick (H25112) is currently on site and due for completion mid-November 2025. Tender documents are being prepared for External Fabric Upgrades to 110 Nr. Properties in Various Locations (inc. Ayr, Coylton, Craigie, Maybole, Prestwick & Troon) and for Roofing and External Fabric Upgrade Works - 49 Nr Properties at Girvan and Kirkmichael (H26119).
- 4.6 The project Window Replacement Batch 6 - 415 Addresses in Ayr, Dundonald, Girvan, Loans, Maybole, Mossblown, Prestwick and Troon is on site with 140 properties now completed. The project Window Replacement Programme 2025/26 - Batch 7A - 306 Addresses - Various, being undertaken by Property Maintenance, is also on site with 107 properties completed. Window Replacement Programme 2025/26 - Batch 7B - 296 Addresses – Various has now been surveyed by the Managing Agent and tenders now prepared for issue late October.
- 4.7 In relation to projects being taken forward under the Energy Efficiency / HEEPS ABS line, works are 99% complete on the Lochside North project, with anticipated final completion at the end of October. The contract has been let for Lochside South and works started on site on the 26<sup>th</sup> August, 2025.
- 4.8 Handover for the Riverside Flats New Builds has been delayed until the end of January due to the ongoing demolition of the remaining high rise which is on site. Feasibilities being carried out on other sites.
- 4.9 Through the P6 Capital Monitoring Report, total budget of £16,369,116 is proposed to be carried from 2025/26 to 2026/27 which is as a result of a combination of carry forward of (a) unallocated budgets where projects are being developed but where budgets are not likely to be fully spent in the current year (£5,785,005); and (b) projects where budget is required to be re-profiled in light of current spend profiles provided by Project Officers (£10,584,111). Budgets are not being decreased and adjustments are a reflection of revised timing of works.
- 4.10 The project information contained in Appendix 1 has been broken down over the Council wards and a document showing this has been made available to Members in the Members' area (Hub) on The Core (see background papers).
- 4.11 Appendix 2 details budget adjustments being put forward for approval by Cabinet as part of the Period 6 report. A summary of these adjustments is shown as Table 1 below:

**Table 1: Summary of Adjustments 2025/26 to 2027/28 Requested Per Appendix 2**

| Section      | Summary Adjustment                              | Total Proposed Adjustments 2025/26 to 2027/28 £ | Notes                                                                                                                   |
|--------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| 1            | N/A                                             | N/A                                             | Summary to current programme budgets.                                                                                   |
| 2            | Carry Forward of Budget from 2025/26 to 2026/27 | 0                                               | Projects budgets being requested to be transferred from 2025/26 to 2025/27.                                             |
| 3            | Various Adjustments                             | 0                                               | Various adjustments included re-allocation between projects and allocation to new works.                                |
| 4            | Release Back of Retentions No Longer Required   | (4,774)                                         | Write back of budget no longer required, internal allocations to ongoing works and reprofiling between financial years. |
| <b>Total</b> |                                                 | <b>(4,774)</b>                                  |                                                                                                                         |

## **5. Legal and Procurement Implications**

5.1 There are no legal implications arising from this report.

5.2 There are no procurement implications arising from this report.

## **6. Financial Implications**

6.1 Per Table 1 of Appendix 1, at the end of P6, actual expenditure stood at £11.194m Income for this period stood at £11.194m. Based on the budget of £59.527m, actual expenditure of £11.194m equates to an overall spend of 18.80% at the end of Period 6.

6.2 Proposals contained in this report, if approved, would lead to a revised 2025/26 programme of £43.153m and 2026/27 programme of £47.220m. There are no changes requested to the 2027/28 programme.

## **7. Human Resources Implications**

7.1 Not applicable

## **8. Risk**

### **8.1 Risk Implications of Adopting the Recommendations**

8.1.1 There are no risks associated with adopting the recommendations.

### **8.2 Risk Implications of Rejecting the Recommendations**

8.2.1 The risk associated with rejecting the recommendations are that insufficient funds would exist in financial years 2025/26, 2026/27 and 2027/28, in relevant budget lines to complete planned Housing capital projects.

## **9. Integrated Impact Assessment (incorporating Equalities) /**

- 9.1 The report does not involve proposals for policies, strategies, procedures, processes, financial decisions and activities (including service delivery), both new and at review, that affect the Council's communities and employees, therefore an Integrated Impact Assessment is not required.

## **10. Sustainable Development Implications**

- 10.1 ***Considering Strategic Environmental Assessment (SEA)*** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## **11. Options Appraisal**

- 11.1 An options appraisal has not been carried out in relation to the subject matter of this report as a financial update is being provided.

## **12. Link to Council Plan**

- 12.1 The matters referred to in this report contribute to Priority 2 of the Council Plan: Live, Work, Learn.

## **13. Link to Shaping Our Future Council** Yes ☐ No ☒

- 13.1 Not applicable.

## **14. Results of Consultation**

- 14.1 There has been no public consultation on the contents of this report.
- 14.2 Consultation has taken place with Councillor Ian Davis, Policy Lead for Finance and Corporate Services, and Councillor Martin Kilbride, Policy Lead for Housing and Property Services, and the contents of this report reflect any feedback provided.

## **15. Next Steps for Decision Tracking Purposes**

- 15.1 If the recommendations above are approved by Members, the Depute Chief Executive and Director of Housing, Operations and Development will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>                         | <b><i>Due date</i></b> | <b><i>Managed by</i></b>                                          |
|------------------------------------------------------|------------------------|-------------------------------------------------------------------|
| Process adjustments to the Housing Capital Programme | 9 December 2025        | Service Lead - Corporate Accounting (Treasury / Capital Function) |

**Programme 2025/26 – Monitoring Report as at 30 June 2025**

**Housing Capital Programme 2025/26 – Period 6 – Ward Analysis** (Members Only)

**Person to Contact**      **Pauline Bradley, Service Lead - Professional Design Services**  
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**Phone 01292 612858**  
**E-mail [pauline.bradley@south-ayrshire.gov.uk](mailto:pauline.bradley@south-ayrshire.gov.uk)**

**Date:    30 October 2025**

## HOUSING CAPITAL MONITORING REPORT PERIOD 6 2025/26

| Key Strategic Objective            | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Detailed Project Information                  | 2026/27<br>Approved Budget<br>£ | 2027/28<br>Approved Budget<br>£ |
|------------------------------------|---------------------------------|------------------------------------------|--------------------|-----------------------------------------------|---------------------------------|---------------------------------|
| Major Component Replacement        | 19,226,480                      | 16,807,364                               | 5,140,383          | See Section on 'Major Component Replacement'  | 12,380,931                      | 11,340,931                      |
| Contingencies                      | 179,000                         | 179,000                                  | 0                  | See Section on 'Contingencies'                | 269,000                         | 269,000                         |
| Demolitions                        | 1,120,491                       | 970,491                                  | 25,618             | See Section on 'Demolitions'                  | 66,667                          | 0                               |
| Structural and Environmental       | 11,742,295                      | 7,091,820                                | 1,240,817          | See Section on 'Structural and Environmental' | 5,453,721                       | 6,453,721                       |
| Other Capital Expenditure          | 27,258,425                      | 18,104,126                               | 4,787,081          | See Section on 'Other Capital Expenditure'    | 12,680,302                      | 18,480,302                      |
| <b>TOTAL PROGRAMME EXPENDITURE</b> | <b>59,526,690</b>               | <b>43,152,800</b>                        | <b>11,193,899</b>  |                                               | <b>30,850,621</b>               | <b>36,543,954</b>               |
| CFCR                               | 3,226,000                       | 3,226,000                                | 3,226,000          | See Section on 'Income'                       | 3,273,000                       | 3,550,000                       |
| Draw on Accumulated Surplus        | 0                               | 0                                        | 0                  | See Section on 'Income'                       | 0                               | 0                               |
| Borrowing                          | 48,399,910                      | 38,085,620                               | 6,304,973          | See Section on 'Income'                       | 23,661,621                      | 31,793,954                      |
| Reserves                           | 0                               | 0                                        | 0                  | See Section on 'Income'                       | 0                               | 0                               |
| Scottish Government Funding        | 7,259,600                       | 1,200,000                                | 1,041,000          | See Section on 'Income'                       | 3,916,000                       | 1,200,000                       |
| 2nd Homes Council Tax              | 0                               | 0                                        | 0                  | See Section on 'Income'                       | 0                               | 0                               |
| Commutated Sums                    | 0                               | 0                                        | 0                  | See Section on 'Income'                       | 0                               | 0                               |
| Other Income                       | 641,179                         | 641,179                                  | 621,927            | See Section on 'Income'                       | 0                               | 0                               |
| <b>TOTAL PROGRAMME INCOME</b>      | <b>59,526,690</b>               | <b>43,152,800</b>                        | <b>11,193,899</b>  |                                               | <b>30,850,621</b>               | <b>36,543,954</b>               |

|                        |          |          |          |
|------------------------|----------|----------|----------|
| <b>NET EXPENDITURE</b> | <b>0</b> | <b>0</b> | <b>0</b> |
|------------------------|----------|----------|----------|

|          |          |
|----------|----------|
| <b>0</b> | <b>0</b> |
|----------|----------|

| Major Components                                                            | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone   | Project Update                                     | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|----------------------------|----------------------------------------------------|------------------------------------|------------------------------------|
| <b>Project Budgets Approved 2025/26: -<br/>Cabinet of 26th August, 2025</b> |                                 |                                          |                    |                            |                                                    |                                    |                                    |
| Major Component Replacements - Allocated                                    | 19,059,939                      | 16,735,543                               | 5,140,383          | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 4,880,931                          | 3,840,931                          |
| Major Component Replacements -<br>Unallocated                               | 166,541                         | 71,821                                   | 0                  | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 7,500,000                          | 7,500,000                          |
|                                                                             |                                 |                                          |                    |                            |                                                    |                                    |                                    |
| <b>TOTALS</b>                                                               | <b>19,226,480</b>               | <b>16,807,364</b>                        | <b>5,140,383</b>   |                            |                                                    | <b>12,380,931</b>                  | <b>11,340,931</b>                  |

| Major Components | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|----------------|------------------------------------|------------------------------------|
|------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|----------------|------------------------------------|------------------------------------|

|                                                             |
|-------------------------------------------------------------|
| Analysis of Block Allocations - Major Component Replacement |
|-------------------------------------------------------------|

|                                                                               |           |           |         |         |                                                                                                                                                                                                                                                                                                                                                                                                                                          |   |   |
|-------------------------------------------------------------------------------|-----------|-----------|---------|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|
| <b>Project Budgets Approved 2025/26: -<br/>Cabinet of 26th August, 2025</b>   |           |           |         |         |                                                                                                                                                                                                                                                                                                                                                                                                                                          |   |   |
| <b>Current Projects</b>                                                       |           |           |         |         |                                                                                                                                                                                                                                                                                                                                                                                                                                          |   |   |
| Partial Internal Mods - 35Nr SHUs Millrock, Panrock and Sundrum Park (H26111) | 326,537   | 231,257   | 2,838   | On Site | Contract has been negotiated through SAC's Internal Refurbishment Framework and works started on site on the 6th October, 2025, with anticipated completion by 14th November, 2025. Full budget will not be required and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, that part of this be reallocated to the Major Component Replacements - Unallocated 2025/26 & Future Years line. | 0 | 0 |
| 262Nr Full Modernisations - Various Locations 2025/26 Programme (H26112)      | 3,438,163 | 3,338,163 | 468,395 | On Site | Contract has been negotiated through SAC's Internal Refurbishment Framework and works started on site on the 18th August, 2025, with anticipated completion by the end of February, 2026. A number of properties have been omitted and it is requested that part of the budget no longer required be returned to the Major Component Replacements - Unallocated 2025/26 & Future Years line.                                             | 0 | 0 |



| Major Components                                                                                 | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|--------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| 172Nr Partial Modernisations - Ayr, Prestwick.<br>Maybole & Girvan 2025/26 Programme<br>(H26113) | 1,604,694                       | 1,304,694                                | 3,573              | Design and<br>Tender     | Contract is being negotiated through<br>SAC's Internal Refurbishment Framework<br>and draft tender report has been issued<br>for consideration.<br>There is a current anticipated site start<br>date of mid-November 2025 with<br>completion estimated at the end of April,<br>2026.<br>Request to carry part of the budget<br>forward to 2026/27 made through the P6<br>Capital Monitoring Report to Cabinet of<br>25th November, 2025.                                                                                                                                                        | 0                                  | 0                                  |
| Sheltered Housing Complex - 2 - 4 Benmore                                                        | 257,660                         | 257,660                                  | 155,932            | On Site                  | Main building works completed on site on<br>the 6th October, 2025. Currently awaiting<br>gas and electricity connections to be<br>installed.                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0                                  | 0                                  |
| Upgrade Works - 16, Main Street, Ballantrae                                                      | 217,438                         | 292,438                                  | 22,425             | On Site                  | Works being undertaken to internally and<br>externally upgrade a property in<br>Ballantrae.<br>Works started on site on Monday 11th<br>August. Issues have been discovered<br>with rot within the property and this will<br>delay the initially anticipated completion<br>date of the 15th December.<br>Potential additional costs may be incurred<br>in rectifying the issues identified and<br>based on estimates provided by the<br>Managing Agent, it is requested that<br>additional budget be added through the<br>P6 Capital Monitoring Report to Cabinet<br>of the 25th November, 2025. | 0                                  | 0                                  |

| Major Components                                                                      | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                    | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|---------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Partial Internal Modernisation Works - 50 Nr Properties in Girvan (H20127)            | 1,634,111                       | 0                                        | 0                  | Concept                  | High level survey data and probable costs were previously provided by the Managing Agent. Based on current information held on properties, this has been refreshed. Works are unlikely to take place in 2025/26 and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 that the budget be carried forward to 2026/27. | 0                                  | 0                                  |
| <b><u>Current Programmes of Work</u></b>                                              |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                   |                                    |                                    |
| Addressing Dampness and Condensation Issues as Reported During the Course of the Year | 1,500,000                       | 1,500,000                                | 1,049,289          | Ongoing                  | Term contract is in place to address dampness and condensation issues reported by tenants. Works are demand led and may be in any ward. To the end of P6 (30th September, 2025), works have been completed to 224 properties, with works identified to a further 55.                                                                                              | 650,000                            | 650,000                            |
| Capital Element of Works Undertaken In Void Properties (3089)                         | 1,500,000                       | 1,500,000                                | 77,269             | Ongoing                  | Funding allocated to undertake capital element of works carried out in properties by Property Maintenance through the voids process. Works are demand led throughout the course of the year and may be in any ward.                                                                                                                                               | 1,850,000                          | 1,850,000                          |

| Major Components                                                                    | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Full Internal Modernisations in Void Properties - Externally Sourced Works (H26117) | 1,050,000                       | 1,050,000                                | 381,829            | Ongoing                  | Through the Budget Management – Revenue Budgetary Control 2024/25 – Out-turn Statement at 31 March 2025, Appendix 1g, taken to Cabinet of 17th June, 2025, Members approved earmarking from the uncommitted surplus for use in 2025/26 of £500,000 for outsourcing voids work to sub-contractors to help reduce the overall number of properties under repair and improve relet times. Additional budget was added through the P3 Capital Monitoring Report approved by Cabinet on the 26th August, 2025.<br>To the 30th September, 2025, works have been completed in 87 properties. | 0                                  | 0                                  |
| Central Heating Replacement - Emergency & Urgent Works                              | 1,500,000                       | 1,500,000                                | 307,079            | Ongoing                  | Replacement central heating systems required as emergency or urgent jobs. Works are demand led and may be in any ward.<br>To the end of P6 (30th September, 2025), works have been completed to 105 properties.                                                                                                                                                                                                                                                                                                                                                                       | 850,000                            | 850,000                            |
| Cyclical Replacement of Fire and Carbon Monoxide Detectors                          | 150,000                         | 150,000                                  | 0                  | Ongoing                  | Cyclical replacement of fire and carbon monoxide detectors (as required) is included within the Council's Electrical Installation Condition Report (EICR) programme, which involves each property being electrically tested at least every 5 years. Approximately 1,600 council homes are included on the annual EICR/detector replacement programme delivered by Property Maintenance.                                                                                                                                                                                               | 0                                  | 0                                  |

| Major Components                        | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone                      | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------|---------------------------------|------------------------------------------|--------------------|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Energy Efficiency / HEEPS ABS Projects  | 1,469,841                       | 1,469,841                                | 446,152            | Complete /<br>Design &<br>Tender / On<br>Site | <p><u>Girvan/Dailly</u> - Works are complete on site. Partial Certificate of Practical Completion has been issued for all addresses apart from Birch Terrace where there are ongoing delays with Building Warrants. All outstanding information is now with Building Standards.</p> <p><u>Dalmilling and Tarbolton (Swedish Timbers)</u> - Works are now complete and in defects liability period until 25 October, 2025 when retention will be released.</p> <p><u>Lochside North</u> - Works are on site and continuing on programme (99% complete). Anticipated completion date now the end of October, 2025 due to additional sign up's and delays due to weather.</p> <p><u>Chestnut Drive, Troon</u> - Drawings and costs have been produced and a meeting to be arranged to discuss. Initial engagement with owners taken place.</p> <p><u>Lochside South</u> - contract has now been let and works started on site on the 26th September, 2025. Works will carry on into 2026/27.</p> | 1,000,000                          | 0                                  |
| External Works Undertaken on Properties | 100,000                         | 100,000                                  | 0                  | On Site                                       | <p>Funding allocated to undertake major external works identified on properties through the voids and other processes. Works are demand led and may be in any ward.</p> <p>Works are ad-hoc in nature and will be undertaken and recharged during the course of the year.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0                                  | 0                                  |

| Major Components                                                                                                | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Upgrading of Lift at Viewfield Gate, Ayr                                                                        | 0                               | 50,000                                   | 0                  | On Site                  | Necessary works instructed to upgrade through floor lift at Viewfield Gate - projected completion date of works is the 17th October, 2025.<br>Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November allocate budget to this project from the Major Component Replacements - Unallocated 2025/26 & Future Years line.                                                                                                                                                                                                                                         | 0                                  | 0                                  |
| Replacement Screens in Flats                                                                                    | 598,290                         | 398,290                                  | 2,107              | Design and Tender        | Replacement screen works to four flatted blocks in Ayr currently being organised by Professional Design Services - 1 block tendered for works commencement Jan 2026, 3 blocks at design/pre tender stage.<br>Remaining budget will be used to replace further screens where work is deemed essential, or as part of future planned holistic external projects.<br>Due to long lead in time for manufacture, full budget is unlikely to be spent in 2025/26 and request made through the P6 Capital Monitoring Report to Cabinet of 25th November to carry part of budget forward to 2025/26. | 101,294                            | 101,294                            |
| Targeted Energy Works In Properties to Achieve Compliance With Energy Efficiency Standard Social Housing (ESSH) | 87,511                          | 87,511                                   | 56,244             | Design and Tender        | Technical research continues to be undertaken as necessary to determine the most appropriate solutions for maximising energy ratings within property types that are failing ESSH or will potentially fail ESSH in the future.                                                                                                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| Upgrading of Door Entry Systems                                                                                 | 436,477                         | 436,477                                  | 108,644            | On Site                  | Door entry upgrade works instructed to 13 communal blocks since 1 April 2025. Measured term contract in place for remainder of 2025/26 financial year.                                                                                                                                                                                                                                                                                                                                                                                                                                       | 189,637                            | 189,637                            |

| Major Components                                   | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Upgrading of Lock Up Garages                       | 285,005                         | 150,000                                  | 0                  | Design and Tender        | Significant investment needed to a range of lock up sites across South Ayrshire. Survey of lock up sites in Carrick area taken place via PDS colleagues to determine investment needs, and help inform strategic considerations around the future viability of site lock up assets. Further stakeholder engagement to occur on initial rationalisation and investment proposals due to high value of recent PDS tender for one site with repairs scope similar to many others originally earmarked for investment. Full spend not anticipated in 2025/26 and request to carry part of budget forward to 2026/27 made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 40,000                             | 0                                  |
| Replacement PIV's Identified Through FET Programme | 200,000                         | 200,000                                  | 59,362             | Ongoing                  | Cyclical maintenance (replacement as necessary) of any Positive Input Ventilation/extraction fan systems has been included within the Council's Electrical Installation Condition Report (EICR) programme, which requires each property to be electrically tested at least every 5 years. Approximately 1,600 council homes are included on the annual EICR programme delivered by Property Maintenance.                                                                                                                                                                                                                                                                                         | 200,000                            | 200,000                            |
| <b><u>Completed Projects</u></b>                   |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                    |                                    |

| Major Components                                                                                             | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
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| Internal Refurbishment Works 2024/25 - 195 Partial & 2 Full (H24133)                                         | 699,351                         | 849,351                                  | 729,903            | Complete                 | Works started on site on the 13th January, 2025 and works are now practically complete, excluding various properties where snagging still to be completed. A target date of 10th October has been set for this being achieved. It is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, that additional budget be allocated to this project from the Major Component Replacements - Unallocated 2025/26 & Future Years line.                                                                                      | 0                                  | 0                                  |
| 4 Nr Full and 205 Nr Partial Modernisations: Maybole, Tarbolton, Ayr, Kirkoswald and Troon (H23112)          | 236,660                         | 236,660                                  | 2,195              | Complete                 | Main works completed on site in mid-November 2023, with final payments due to be made for this element of works in November 2025. Additional works are required to replace external lead pipework are ongoing. 1st phase of works (replacement pipework from boundary to property) now complete. 2nd phase of works (Internal connections & valve installation works within properties) now complete with the exception of 2nr properties. Currently awaiting update from Scottish Water for new "public side" connection dates on a plot-by-plot basis. | 0                                  | 0                                  |
| 266 Nr Kitchen and Boiler Replacements: Ballantrae, Girvan, Mossblown, Ayr, Prestwick and Tarbolton (H23113) | 40,920                          | 40,920                                   | 8,419              | Complete                 | Works completed on site on the 3rd March, 2024. Final account agreed and final payment processed in May 2025. Awaiting final fee invoices being submitted for payment.                                                                                                                                                                                                                                                                                                                                                                                   | 0                                  | 0                                  |



| Major Components                                                                                                                                                                                                      | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| 97 Nr Full Modernisations: Ayr                                                                                                                                                                                        | 42,364                          | 42,364                                   | 35,788             | Complete                 | Works completed on site on the 19th April, 2024.<br>Final account has been agreed and final payment was made in July, 2025.<br>Final fees will are still due to be submitted and paid.                                                                                                                                                                                                                                                                                                                                   | 0                                  | 0                                  |
| 221 Nr Kitchen and Heating Replacements: Ayr, Crosshill, Dundonald, Mossblown, Prestwick, Symington & Troon (H24112)                                                                                                  | 29,611                          | 44,611                                   | 43,375             | Complete                 | This project started on site on 19th February 2024 and was completed at the end of August, 2024.<br>The final account is now being prepared for agreement with the contractor and payment is due to be made in August, 2025. It is anticipated that including all fees, an additional £15,000 will be required.<br>Request made through the P6 capital Monitoring Report to Cabinet of the 25th November, 2025 to add additional budget from the Major Component Replacements - Unallocated 2025/26 & Future Years line. | 0                                  | 0                                  |
| 328 Nr Kitchen and Boiler Replacements: Annbank, Ayr, Ballantrae, Barr, Barrhill, Colmonell, Crosshill, Dailly, Dundonald, Dunure, Kirkmichael, Kirkoswald, Maidens, Maybole, Minishant, Mossblown, Prestwick & Troon | 125,000                         | 125,000                                  | 1,475              | Complete                 | Practical completion was achieved in November, 2024, with final account to be agreed with the contractor and due to be paid in November, 2025.                                                                                                                                                                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Full Internal Modernisation Works – 63Nr Properties (Ayr, Prestwick, Troon, Girvan and Ballantrae                                                                                                                     | 322,701                         | 322,701                                  | 320,943            | Complete                 | Works completed on site at the end of May, 2025.<br>Final account to be agreed and final payments made thereafter.                                                                                                                                                                                                                                                                                                                                                                                                       | 0                                  | 0                                  |
| Full Internal Refurbishment Works - 163 Properties Various Locations - 2024/25 Programme                                                                                                                              | 141,326                         | 141,326                                  | 1,121              | Complete                 | Project achieved practical completion in December, 2024 with final payment due to be made in December 2025.                                                                                                                                                                                                                                                                                                                                                                                                              | 0                                  | 0                                  |



| Major Components                                                                 | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                               | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Full Internal Refurbishment Works - 64 Properties Within Ayr - 2024/25 Programme | 1,001,732                       | 851,732                                  | 827,172            | Complete                 | Works started on site on the 5th May, 2025 and completion was achieved on the 7th October, 2025.<br>Final account will now be agreed with the contractor and payment's made thereafter in 2025/26.<br>Request to carry part of the budget forward to 2025/26 to 2026/27 made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0                                  | 0                                  |
| Fire and Smoke Alarms - LD2 Compliance Work                                      | 12,040                          | 12,040                                   | 810                | Complete                 | All works have now completed on site with final costs outstanding.                                                                                                                                                                                                                                                                                           | 0                                  | 0                                  |
| Sprinkler, Lift and Fire Alarms - Surveys and Upgrades                           | 36,800                          | 36,800                                   | 12,336             | Complete                 | Upgrading works to sprinkler system set up recently concluded at Lichtenfels Gardens. Currently checking of any further costs are due to be recharged.                                                                                                                                                                                                       | 0                                  | 0                                  |
| Fullarton Avenue SHU - Boiler Replacement 2024/25                                | 15,707                          | 15,707                                   | 15,707             | Complete                 | Works to replace one boiler at Fullarton Sheltered Housing Unit are now complete.<br>Request to allocate additional budget to project approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                                                                     | 0                                  | 0                                  |
|                                                                                  |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                              |                                    |                                    |
|                                                                                  | 19,059,939                      | 16,735,543                               | 5,140,383          |                          |                                                                                                                                                                                                                                                                                                                                                              | 4,880,931                          | 3,840,931                          |

**Project Budgets Approved 2025/26: - Cabinet of 26th August, 2025**

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| Major Components                                                     | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|----------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Major Component Replacements - Unallocated<br>2025/26 & Future Years | 166,541                         | 71,821                                   | 0                  | N/A                      | Budgets available for allocation in<br>2025/26, 2026/27 and 2027/28.<br>A number of adjustments are requested<br>through the P6 Capital Monitoring Report<br>to Cabinet of the 25th November, 2025 to<br>reflect (a) return of budgets to the<br>unallocated line where projects have<br>been tendered and the currently allocated<br>budgets are not fully required; and (b)<br>allocation of budget to projects where<br>extra funding is required; and (c)<br>allocation of funding to new projects<br>identified. | 7,500,000                          | 7,500,000                          |
|                                                                      |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                    |                                    |
|                                                                      | 166,541                         | 71,821                                   | 0                  |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 7,500,000                          | 7,500,000                          |

|                                                                             |                                 |                                          |                    |                                    |                          |                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
|-----------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|------------------------------------|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Contingencies                                                               | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Carried Forward to<br>2026/27<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                     | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
| <b>Project Budgets Approved 2025/26: -<br/>Cabinet of 26th August, 2025</b> |                                 |                                          |                    |                                    |                          |                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
| Contingencies Unallocated 2024/25 & Future<br>Years                         | 179,000                         | 179,000                                  | 0                  | 0                                  | N/A                      | Budget available for allocation in<br>2025/26, 2026/27 and 2027/28.<br>Request approved through the P3<br>Capital Monitoring Report to Cabinet of<br>the 26th August, 2025 to reallocate part<br>the contingencies budget in 2025/26 to<br>'Initial Work for Future Years Projects' in<br>line with similar allocations made in<br>previous years. | 269,000                            | 269,000                            |
|                                                                             |                                 |                                          |                    |                                    |                          |                                                                                                                                                                                                                                                                                                                                                    |                                    |                                    |
|                                                                             | 179,000                         | 179,000                                  | 0                  | 0                                  |                          |                                                                                                                                                                                                                                                                                                                                                    | 269,000                            | 269,000                            |

| Demolitions                                                                 | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                           | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| <b>Project Budgets Approved 2025/26: -<br/>Cabinet of 26th August, 2025</b> |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                          |                                    |                                    |
| Demolitions - Unallocated Funding 2025/26 &<br>Future Years                 | 0                               | 0                                        | 0                  | Concept                  | Budget available for allocation in 2025/26<br>and 2026/27.<br>Request approved through the P3 Capital<br>Monitoring Report to Cabinet of the 26th<br>August, 2025 that the unallocated<br>budgets in both 2025/26 and 2026/27 be<br>allocated to the Demolition of Lockup's<br>budget line below.                                                                        | 66,667                             | 0                                  |
| Demolition of Lockups                                                       | 348,037                         | 198,037                                  | 0                  | Design &<br>Tender       | Demolition of sites at Fenwickland Ave,<br>Dalmellington Rd (Ayr), Willow Lane,<br>Troon and Burns Road, Troon imminent<br>upon confirmation of tender.<br>Full budget is unlikely to be required in<br>2025/26 and request made through the<br>P6 Capital Monitoring Report to Cabinet<br>of the 25th November, 2025 to carry part<br>of the budget forward to 2026/27. | 0                                  | 0                                  |
| 1 - 20 Miller Terrace & 32 - 78 Dailly Road<br>(Even Numbers) Maybole       | 0                               | 0                                        | 0                  | Complete                 | Works are now complete on site. Final<br>account has been agreed and payment<br>made.<br>Request approved through the P3 Capital<br>Monitoring Report to Cabinet of the 26th<br>August, 2025 to allocate the unused<br>balance in 2025/26 to the Demolition of<br>Riverside Flats - Block 1 line below.                                                                  | 0                                  | 0                                  |

|                                         |
|-----------------------------------------|
| Demolition of Riverside Flats - Block 1 |
|                                         |
|                                         |

|           |         |        |         |                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------|---------|--------|---------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 772,454   | 772,454 | 25,618 | On Site | Decommissioning of mast and power disconnection has taken place at Block 1 and missives have concluded to reflect this. An Authority Works Valuation has been instructed to Ashleigh to demolish the existing block and the relevant variation of the Design Build (New Build) contract was agreed and concluded. Demolition started on site at the beginning of September and the block is approximately 50% down. Due to complete November 2025. |
|           |         |        |         |                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 1,120,491 | 970,491 | 25,618 |         |                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

|        |   |
|--------|---|
| 0      | 0 |
|        |   |
| 66,667 | 0 |





|                                                                                                                              |           |           |        |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |   |   |
|------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|--------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|
| External Fabric Upgrades to 110 Nr. Properties in Various Locations (inc. Ayr, Coylton, Craigie, Maybole, Prestwick & Troon) | 3,100,000 | 1,500,000 | 65,648 | Design and Tender | New project for 2025/26. List of addresses have been passed to the Managing Agent. Surveys have been completed and a tender documentation has been prepared for issue. A notional budget has been allocated to this project from the Unallocated Structural and Environmental Works 2025/26 & Future Years budget line. It is unlikely this will be spent in the current year and a request is made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to carry part of this budget forward to 2026/27. | 0 | 0 |
| Roofing and External Fabric Upgrade Works - 49 Nr Properties at Girvan and Kirkmichael (H26119)                              | 0         | 0         | 0      | Design and Tender | Surveys have been completed and tenders have been issued in relation to this project with an anticipated return date of the 13th October, 2025. Request to allocate budget to this project will be made in a future report to cabinet once the tendering exercise is completed.                                                                                                                                                                                                                                                     | 0 | 0 |
| Ext Fabric Upgrade 25/26 - 49 Properties in Coylton, Minishant and Troon (H26123)                                            | 0         | 0         | 0      | Design and Tender | Surveys have been completed and tender documentation is currently being prepared for issue. Request to allocate budget to this project will be made in a future report to cabinet once the tendering exercise is completed.                                                                                                                                                                                                                                                                                                         | 0 | 0 |

|                                                                    |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |   |   |
|--------------------------------------------------------------------|-----------|-----------|---------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|
| Social Housing Net Zero Heat Fund 2026/26                          | 2,712,250 | 1,212,250 | 88,385  | Design and Tender | A revised bid was submitted to Scottish Government on 05/05/25 by officer's for funding to undertake work to 80 hard to treat properties across South Ayrshire through the Net Zero Heat Fund. Scottish Government (Sept 2025) advised SAC's bid has been unsuccessful on this occasion. SAC officers considering options in respect of the Council Housing Service potentially delivering the proposed works programme independently (without match funding) - Elected Members and affected tenants to be advised accordingly thereafter. It is unlikely this will be spent in the current year and a request is made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to carry part of this budget forward to 2026/27. | 0 | 0 |
| <b><u>Completed Projects</u></b>                                   |           |           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |   |   |
| External Fabric Upgrades to 170 Properties - Maybole and Prestwick | 328,935   | 328,935   | 127,636 | Complete          | Main works completed on site in December, 2024. Additional works identified at the rear access to 4Nr flatted blocks at Minnoch Crescent, Maybole are now also complete and final roofing, CWI and render works to these blocks are being programmed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0 | 0 |



|                                                                                        |        |        |        |          |                                                                                                                                                                                                                                                                                                                                                                                                |   |   |
|----------------------------------------------------------------------------------------|--------|--------|--------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|
| External Fabric Upgrades to 167 Properties - Dailly, Prestwick, Troon, Symington & Ayr | 0      | (475)  | (475)  | Complete | Works are complete on site and the final account has been prepared by the Managing Agent. This has now been agreed by the contractor. The final payment should only involve the release of retention.<br>Credit relates to release of retention no longer required.<br>Request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to recognise budget for credit. | 0 | 0 |
| Disabled Adaptations to Property, Ayr East                                             | 30,000 | 53,000 | 34,450 | Complete | Main works to building are complete and costs charged.<br>Some additional external works currently being scoped and costed.<br>Request to add additional budget made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                                                                                                           | 0 | 0 |
| Forrester's Hall - Roof Works                                                          | 13,090 | 13,090 | 13,090 | Complete | Prior to the sale of the building, works were required to be undertaken due to an ongoing issue with water penetration which has now been rectified.<br>Request to allocate budget from the Unallocated Structural and Environmental line approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                                                               | 0 | 0 |
| 34-36 Dalmling Crescent - Rear Elevation Repairs                                       | 0      | 7,967  | 7,976  | Complete | Payment of final certificate in relation to older project.<br>Request to allocate budget from the Unallocated Structural and Environmental Budget made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025.                                                                                                                                                         | 0 | 0 |
| Stabilisation Works at Main Road, Ayr                                                  | 89,243 | 89,243 | 70,834 | Complete | Works are now complete on site and initial invoice has been paid.                                                                                                                                                                                                                                                                                                                              | 0 | 0 |



| Other Capital Expenditure                                                   | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone   | Project Update                                     | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|----------------------------|----------------------------------------------------|------------------------------------|------------------------------------|
| <b>Project Budgets Approved 2025/26: -<br/>Cabinet of 26th August, 2025</b> |                                 |                                          |                    |                            |                                                    |                                    |                                    |
| <i>Sheltered Housing Common Areas</i>                                       | 233,707                         | 183,707                                  | 11,681             | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 0                                  | 0                                  |
| <i>Footpaths</i>                                                            | 120,000                         | 120,000                                  | 0                  | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 50,000                             | 50,000                             |
| <i>Buy Back Properties</i>                                                  | 2,717,208                       | 2,717,208                                | 1,295,400          | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 2,400,000                          | 2,400,000                          |
| <i>Housing Asset Management System</i>                                      | 300,000                         | 150,000                                  | 0                  | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 0                                  | 0                                  |
| <i>Window Replacement Programme</i>                                         | 5,992,056                       | 5,492,056                                | 1,115,310          | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 3,939,333                          | 3,939,333                          |
| <i>Environmental Improvements</i>                                           | 2,074,827                       | 1,374,827                                | (3,692)            | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 360,969                            | 360,969                            |
| <i>New Builds</i>                                                           | 15,570,627                      | 7,816,328                                | 2,298,061          | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 5,700,000                          | 11,500,000                         |
| <i>Advance Works / Fees / ICT</i>                                           | 250,000                         | 250,000                                  | 70,320             | See<br>Expanded<br>Section | For detailed breakdown, see expanded<br>tab below. | 230,000                            | 230,000                            |
|                                                                             | <b>27,258,425</b>               | <b>18,104,126</b>                        | <b>4,787,081</b>   |                            |                                                    | <b>12,680,302</b>                  | <b>18,480,302</b>                  |

| Other Capital Expenditure                                         | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
|                                                                   |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                    |                                    |
| <b>Sheltered Housing Common Areas</b>                             |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                    |                                    |
| Sheltered Housing Common Areas -<br>Unallocated Budget 2025/26    | 0                               | 0                                        | 0                  | N/A                      | Budget available to be allocated to projects in 2025/26.<br>It was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025 that the budget in this line be reallocated to the Upgrading External Areas at Sheltered Housing Units line below and this be used to look at works both external and internal common areas.                                                                                                                                           | 0                                  | 0                                  |
| Upgrading External & Internal Areas at<br>Sheltered Housing Units | 136,698                         | 86,698                                   | 300                | Complete /<br>Concept    | Dementia friendly garden furniture has been installed at various Sheltered Housing Units in previous financial years. Key staff/residents views have been sought around options for use of budget, and appropriate works will be instructed after due consideration.<br>It is unlikely that full budget will be spent in the current year and a request is made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 to carry part of this budget forward to 2026/27. | 0                                  | 0                                  |

| Other Capital Expenditure                             | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone                   | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Analogue to Digital Upgrading Within SHU's            | 97,009                          | 97,009                                   | 11,381             | Design and<br>Tender                       | It has been identified that a number of SHU's require to be upgraded to allow for the forthcoming transfer from analogue to digital services.<br>Work is being planned for delivery via ICT project management colleagues to address these upgrade requirements to relevant housing support communications technology.<br>Purchase Order issued for the Supply, Install & Commission of IP Connectors to 20 Tunstall Control units in Sheltered Housing Units. | 0                                  | 0                                  |
|                                                       |                                 |                                          |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                    |                                    |
|                                                       | 233,707                         | 183,707                                  | 11,681             |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0                                  | 0                                  |
| <b>Footpaths</b>                                      |                                 |                                          |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                    |                                    |
| Footpaths Unallocated Budget 2025/26 and Future Years | 120,000                         | 120,000                                  | 0                  | Design<br>Tender /<br>Legally<br>Committed | Upgrades to HRA Footpaths/Carparks are undertaken upon notification of need from ARA or Property Maintenance colleagues.<br>Per ARA technical inspector recommendations, targeted upgrade works have been instructed (Oct 2025) for footpaths in Girvan.<br>Housing Services awaiting quotations for recommended upgrade areas in Ayr.                                                                                                                         | 50,000                             | 50,000                             |
|                                                       |                                 |                                          |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                    |                                    |
|                                                       | 120,000                         | 120,000                                  | 0                  |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 50,000                             | 50,000                             |
| <b>Buy Back Properties</b>                            |                                 |                                          |                    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                    |                                    |

| Other Capital Expenditure                                                 | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                  | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|---------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Buy Back Properties                                                       | 2,717,208                       | 2,717,208                                | 1,295,400          | Ongoing                  | Budget to fund the buy back of properties.<br>During the financial year 2025/26 to date, 25 properties have been purchased. This included 22 in Ayr, 1 in Girvan and 2 in Prestwick.                                                            | 2,400,000                          | 2,400,000                          |
|                                                                           |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                 |                                    |                                    |
|                                                                           | 2,717,208                       | 2,717,208                                | 1,295,400          |                          |                                                                                                                                                                                                                                                 | 2,400,000                          | 2,400,000                          |
| <b>Housing Asset Management System</b>                                    |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                 |                                    |                                    |
| Housing Asset Management System                                           | 300,000                         | 150,000                                  | 0                  | Design and Tender        | Budget to fund the purchase of a Housing Asset Management System. Updated costs and system requirements are currently being prepared.                                                                                                           | 0                                  | 0                                  |
|                                                                           |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                 |                                    |                                    |
|                                                                           | 300,000                         | 150,000                                  | 0                  |                          |                                                                                                                                                                                                                                                 | 0                                  | 0                                  |
| <b>Window Replacement Programme</b>                                       |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                 |                                    |                                    |
| Unallocated Window Replacement Budget 2025/26 & Future Years              | 99,961                          | 99,961                                   | 0                  | N/A                      | Budget available for allocation to projects in 2025/26, 2026/27 & 2027/28.<br>Request to allocate budget in 2025/26 to projects below approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025/26.                     | 3,439,333                          | 3,439,333                          |
| <b>2025/26 Programme</b>                                                  |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                 |                                    |                                    |
| Window Replacement Programme 2025/26 - Batch 7A - 306 Addresses - Various | 1,361,700                       | 1,361,700                                | 434,392            | On Site                  | New window contract to be undertaken by Property Maintenance in 2025/26.<br>Surveys started in April and works are now progressing on site.<br>In total, works to 107 properties have been completed in the six months to 30th September, 2025. | 0                                  | 0                                  |



| Other Capital Expenditure                                                                                               | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                            | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Window Replacement Programme 2025/26 -<br>Batch 7B - 296 Addresses - Various                                            | 1,672,157                       | 1,172,157                                | 11,483             | Design and<br>Tender     | Tenders are currently being prepared and it is anticipated they will be issued on the 17th October.<br>Full budget will not be spent given time for tender process to be concluded and workforce mobilised thereafter and it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0                                  | 0                                  |
| Ad-hoc Window and Door Replacements                                                                                     | 500,000                         | 500,000                                  | 258,233            | Complete                 | Funding allocated to undertake capital element of works carried out in properties through the voids process.<br>Works are demand led throughout the course of the year and may be in any ward.<br>To date, a total of 141 addresses have been completed for window and door replacements.                                 | 500,000                            | 500,000                            |
| <b><u>2024/25 Programme</u></b>                                                                                         |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                           |                                    |                                    |
| Window Replacement Programme 2024/25 -<br>Batch 5 - 318 Addresses in Ayr, Coylton, Girvan, Monkton, Prestwick and Troon | 254,169                         | 254,169                                  | 0                  | On Site                  | All works are now complete apart from properties where there have been access issues.<br>From the previously highlighted 30 properties where there were issues, access has now been gained to 14.<br>Housing and Property Maintenance are engaging to resolve access the remaining 16 properties.                         | 0                                  | 0                                  |

| Other Capital Expenditure                                                                                                                | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Window Replacement Programme 2024/25 - Batch 6 - 415 Addresses in Ayr, Dundonald, Girvan, Loans, Maybole, Mossblown, Prestwick and Troon | 2,104,069                       | 2,104,069                                | 411,202            | On site                  | The contractor started measured surveys on the 20th May, 2025 and works commenced on site on the 7th July. A number of properties have been omitted from the contract as works have been completed through the voids process. As a result of this, it was approved through the P3 Capital Monitoring Report that part of the budget be re-allocated back to the Unallocated Window Replacement budget above. To date, 140 properties have been completed. | 0                                  | 0                                  |
|                                                                                                                                          |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                    |                                    |
|                                                                                                                                          | 5,992,056                       | 5,492,056                                | 1,115,310          |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 3,939,333                          | 3,939,333                          |

| Environmental Improvements                                                  |           |           |         |         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |         |         |
|-----------------------------------------------------------------------------|-----------|-----------|---------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|
| Environmental Improvements - Uncommitted Funding 2025/26, 2026/27 & 2027/28 | 1,945,839 | 1,093,198 | (5,672) | Concept | Funding allocated for works in 2025/26, 2026/27 and 2027/28. Internal common close area upgrading and redecoration works instructed (Oct 2025) to 8 Council owned flatted blocks in Ayr - see below. Awaiting further quotations from Property Maintenance Service for upgrade and redecoration to a further 11 blocks (Ayr - 3, and Maybole 8). Upon confirmation of remaining budget, consideration will be given to further targeted environmental improvements options for HRA assets. Request to (a) allocate part of budget to project below; and (b) carry part of budget forward to 2026/27 made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025. | 360,969 | 360,969 |



| Other Capital Expenditure                                           | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                        | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|---------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| Upgrade and Redecoration of Communal Closes - Wallacetown Area, Ayr | 0                               | 152,641                                  | 0                  | Legally Committed        | Works have been agreed with Property Maintenance.<br>Request made to allocate budget from the Environmental Improvements - Uncommitted Funding 2025/26, 2026/27 & 2027/28 budget made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025. | 0                                  | 0                                  |
| Alterations to Doune / Mill Burn, Girvan (H20111)                   | 31,988                          | 31,988                                   | 1,980              | Complete                 | Works are now complete on site with final account to be agreed and final charges anticipated from the contractor thereafter.                                                                                                                                          | 0                                  | 0                                  |
| North Park Court - Upgrade of External Ramps                        | 97,000                          | 97,000                                   | 0                  | Design and Tender        | Design proposals have now been agreed. Engineers design information has now been provided and revised drawings are required to be provided by the architect. Once received, a tender document will be issued.                                                         | 0                                  | 0                                  |
| Supply/Installation of Eurobin Corrals - Various Locations          | 0                               | 0                                        | 0                  | Complete                 | Final certificate has now been processed. It was approved through the P3 Capital Monitoring Report to Cabinet of the 26th August that the balance of budget remaining on this project be returned to the Unallocated Balance above.                                   | 0                                  | 0                                  |
|                                                                     |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                       |                                    |                                    |
|                                                                     | 2,074,827                       | 1,374,827                                | (3,692)            |                          |                                                                                                                                                                                                                                                                       | 360,969                            | 360,969                            |
| <b><u>New Builds</u></b>                                            |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                       |                                    |                                    |
| <b><u>Projects Under Construction</u></b>                           |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                       |                                    |                                    |
| New Housing Development - Site of Former Riverside Flats, Ayr       | 2,729,070                       | 2,729,070                                | 1,969,640          | On Site                  | Delay in handovers is expected due to the ongoing demolition of remaining high rise. Handovers are due to take place January 2026.                                                                                                                                    | 0                                  | 0                                  |

| Other Capital Expenditure                                    | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|--------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| 4 Gorse Park, Kincaidston, Ayr - Rebuild of Council Dwelling | 362,149                         | 362,149                                  | 155,932            | On Site                  | Works to rebuild a Council owned property which was damaged in an explosion.<br>Works are on site and progressing well. Works are being funded from (a) a draw on the unallocated new builds b budget; and (b) an insurance claim for the property,                                                                                                                                                                                                                                                    | 0                                  | 0                                  |
| <b><u>Projects Under Development</u></b>                     |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                    |                                    |
| Riverside Block 1 - New Build                                | 5,875,000                       | 2,875,000                                | 0                  | Design and Tender        | Budget allocated to works through the Housing Business Plan as approved by Council on the 17th January, 2024. Request made through the P6 Capital Monitoring Report to Cabinet of 25th November, 2025 to carry part of budget forward to 2026/27.                                                                                                                                                                                                                                                      | 0                                  | 0                                  |
| Affordable Housing Manse Road, Coylton                       | 2,990,000                       | 0                                        | 0                  | Concept                  | The developer is not on any frameworks (SPA/EXCEL etc) so SAC is unable to contract with the developer. The developer owns the land and is unwilling to sell the land to allow SAC to procure another developer to build the affordable housing element of the site.<br>Therefore, it is requested through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025 that the budget allocated to this project be returned to the New Builds - LDP2 Sites Unallocated 2025/26 line below. | 0                                  | 0                                  |
| New Build Housing - McConnell Square, Girvan                 | 45,000                          | 45,000                                   | 2,500              | Design and Tender        | LMA carrying out feasibility and Clancy carrying out high level drainage surveys. A site investigation has been instructed and began 2nd October 2025.                                                                                                                                                                                                                                                                                                                                                 | 4,600,000                          | 0                                  |

| Other Capital Expenditure                                          | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                  | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|--------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| New Build Housing - Fenwickland Avenue, Ayr                        | 50,000                          | 50,000                                   | 3,864              | Design and Tender        | Budget has been added into financial year 2026/27 through the Revenue Budget and Capital Budget 2025/26 to 2029/30 paper approved by Council on the 6th March, 2025, with £50,000 approved to be advanced to 2025/26 through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025. Design works are currently being undertaken. | 1,100,000                          | 0                                  |
| Re-instatement Following Fire Damage at 23 St Catherines Road, Ayr | 50,000                          | 50,000                                   | 4,191              | Design and Tender        | Works will be required to a property following recent fire damage. Reports are being commissioned to assess the required works. Design Team have been appointed and initial design works are currently being undertaken. Demolitions are currently being programmed.                                                                            | 0                                  | 0                                  |
| Feasibility Study - New Build Housing, Arran Mall, Ayr             | 0                               | 15,000                                   | 13,626             | Design and Tender        | Costs incurred are in relation to a drainage work assessment that was carried out at the Arran Mall site in relation to the possible development of Housing. Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November, 2025, to allocate budget to this line from the New Builds - LDP2 Sites Unallocated 2025/26  | 0                                  | 0                                  |
| <b><u>Completed Projects</u></b>                                   |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                                                                                                 |                                    |                                    |

| Other Capital Expenditure                                  | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                                                                                                                                                                  | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| New Build - Mainholm                                       | 1,669,410                       | 1,169,410                                | 42,604             | Complete                 | All 160 units at Mainholm were handed over to Housing Management as of 29th January 2025. Ongoing end of years defects will be carried out throughout 2025 with the final sign off expected January 2026.<br>Final account will be agreed and final payments made thereafter.<br>Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November 2025 to carry budget forward to 2026/27. | 0                                  | 0                                  |
| St Ninians Primary School Site - Affordable Housing        | 671,325                         | 171,325                                  | 106,565            | Complete                 | All phased handovers were on programme with the site completed 9th April 2025.<br>Final account will now be agreed and final payments made in 2025/26.<br>Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November 2025 to carry budget forward to 2026/27.                                                                                                                        | 0                                  | 0                                  |
| Waggon Road, Ayr                                           | 936,575                         | 186,575                                  | 3,438              | Complete                 | Works are now complete and handed over. Final account to be agreed and payments made.<br>Awaiting collateral warranties be provided before this can be concluded.<br>Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November 2025 to carry budget forward to 2026/27.                                                                                                             | 0                                  | 0                                  |
| North Park Court, Girvan - Accessibility Feasibility Study | 0                               | 0                                        | 0                  | Concept                  | Budget should not be included under New Builds and is accounted for in the Environmental Improvements Section above.<br>Request to release budget back to Programme approved through the P3 Capital Monitoring Report to Cabinet of 26th August, 2025.                                                                                                                                                          | 0                                  | 0                                  |

| Other Capital Expenditure                                             | Approved Budget<br>2025/26<br>£ | Projected to<br>31st March,<br>2026<br>£ | Actuals at P6<br>£ | Key Project<br>Milestone | Project Update                                                                                                                                                                                                                                                         | 2026/27<br>Approved<br>Budget<br>£ | 2027/28<br>Approved<br>Budget<br>£ |
|-----------------------------------------------------------------------|---------------------------------|------------------------------------------|--------------------|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| H16122-4134 Supported Accommodation Adults With Learning Difficulties | 0                               | (4,299)                                  | (4,299)            | Complete                 | Credit relates to release of retention no longer required.<br>Request made through the P6 capital Monitoring Report to Cabinet of the 25th November, 2025 to create budget and release monies back to the programme.                                                   | 0                                  | 0                                  |
| <b>Unallocated New Build Budgets</b>                                  |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                        |                                    |                                    |
| New Builds - Unallocated 2027/28 & Future Years - SHIP Projects       | 0                               | 0                                        | 0                  | Concept                  | Budget allocated to future projects to be identified through the SHIP in 2027.28 and Future Years.                                                                                                                                                                     | 0                                  | 11,500,000                         |
| New Builds - LDP2 Sites Unallocated 2025/26                           | 192,098                         | 167,098                                  | 0                  | Concept                  | Unallocated budgets for LDP2 in 2025/26.<br>Request made through the P6 Capital Monitoring Report to Cabinet of the 25th November 2025 to (a) allocate budgets from / to other projects within this section of the programme; and (b) carry budget forward to 2026/27. | 0                                  | 0                                  |
|                                                                       |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                        |                                    |                                    |
|                                                                       | 15,570,627                      | 7,816,328                                | 2,298,061          |                          |                                                                                                                                                                                                                                                                        | 5,700,000                          | 11,500,000                         |
| <b>Advance Works / Fees / ICT</b>                                     |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                        |                                    |                                    |
| Initial Work for Future Years Projects                                | 20,000                          | 20,000                                   | 5,730              | N/A                      | Budget to allow for feasibility works in relation to possible future years projects. Request to allocate budget from the Contingencies line approved through the P3 Capital Monitoring Report to Cabinet of the 26th August, 2025.                                     | 0                                  | 0                                  |
| Central and Departmental Overheads                                    | 230,000                         | 230,000                                  | 64,590             | N/A                      | Charges made in relation to Central and Departmental Overheads charged throughout the course of the financial year.                                                                                                                                                    | 230,000                            | 230,000                            |
|                                                                       |                                 |                                          |                    |                          |                                                                                                                                                                                                                                                                        |                                    |                                    |
|                                                                       | 250,000                         | 250,000                                  | 70,320             |                          |                                                                                                                                                                                                                                                                        | 230,000                            | 230,000                            |

| Income |
|--------|
|        |

| Approved Budget<br>2025/26 | Projected to<br>31st March,<br>2026 | Actuals at P6 | Key Project<br>Milestone |
|----------------------------|-------------------------------------|---------------|--------------------------|
| £                          | £                                   | £             |                          |

| 2026/27<br>Approved<br>Budget | 2027/28<br>Approved<br>Budget |
|-------------------------------|-------------------------------|
| £                             | £                             |

|                                                                             |
|-----------------------------------------------------------------------------|
| <b>Project Budgets Approved 2025/26: -<br/>Cabinet of 26th August, 2025</b> |
| <b>Funding Type</b>                                                         |
| CFCR                                                                        |
| <i>Draw on Accumulated Surplus</i>                                          |
| <i>Borrowing</i>                                                            |
| <i>Reserves</i>                                                             |
| <i>Scottish Government Funding</i>                                          |
| <i>2nd Homes Council Tax</i>                                                |
| <i>Commuted Sums</i>                                                        |
| <i>Other Income</i>                                                         |
| <b>TOTAL FUNDING</b>                                                        |

|                   |                   |                   |        |
|-------------------|-------------------|-------------------|--------|
|                   |                   |                   |        |
| 3,226,000         | 3,226,000         | 3,226,000         | Income |
| 0                 | 0                 | 0                 | Income |
| 48,399,910        | 38,085,620        | 6,304,973         | Income |
| 0                 | 0                 | 0                 | Income |
| 7,259,600         | 1,200,000         | 1,041,000         | Income |
| 0                 | 0                 | 0                 | Income |
| 0                 | 0                 | 0                 | Income |
| 641,179           | 641,179           | 621,927           | Income |
| <b>59,526,685</b> | <b>43,152,799</b> | <b>11,193,899</b> |        |

|                   |                   |
|-------------------|-------------------|
|                   |                   |
| 3,273,000         | 3,550,000         |
| 0                 | 0                 |
| 23,661,621        | 31,793,954        |
| 0                 | 0                 |
| 3,916,000         | 1,200,000         |
| 0                 | 0                 |
| 0                 | 0                 |
| 0                 | 0                 |
| <b>30,850,621</b> | <b>36,543,954</b> |



| Request For Budget Adjustments                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Advanced/<br>(Carry<br>Forward)<br>from/to<br>2025-26<br>£                                                                                                                                                                                                                                                | Release<br>Back<br>2025-26<br>£ | In Year<br>Budget<br>Amendment<br>s 2025-26<br>£ | Additional<br>Budget<br>2025-26<br>£ | Projected<br>2025-26<br>Budget<br>£                                                                                                                                                                                                                                                                       | Proposed<br>Revised<br>2026-27<br>Budget<br>£                                                                                                                                                                                                                           | Proposed<br>Revised<br>2027-28<br>Budget<br>£                                                                                                   |
|-------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------------------------------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Revised Total Budgets as approved by Cabinet of 26th August 2025</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                           |                                 |                                                  |                                      | 59,526,690                                                                                                                                                                                                                                                                                                | 30,850,621                                                                                                                                                                                                                                                              | 36,543,954                                                                                                                                      |
| 1                                                                       | <p>South Ayrshire Council of 6th March, 2025 approved the paper 'Housing Revenue Account (HRA) - Revenue Budget 2025/26 and Capital Budget 2025/26 to 2029/30' which set the capital budget for financial years 2025/26 to 2029/30.</p> <p>Budget adjustments to the programme have been approved through: -</p> <ul style="list-style-type: none"> <li>- P12 Capital Monitoring Report approved by Cabinet of the 17th June, 2025; and</li> <li>- P3 Capital Monitoring Report approved by Cabinet of the 26th August, 2025.</li> </ul> <p>All of the above adjustments have been incorporated to the P6 Capital Monitoring Report presented to Cabinet of the 25th November, 2025.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                           |                                 |                                                  |                                      |                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                         |                                                                                                                                                 |
| 2                                                                       | <p>A number of adjustments to the Programme are requested to reflect the profiling of projects between 2025/26 and 2026/27, with carry forward of budget to 2026/27 being requested as detailed below: -</p> <ul style="list-style-type: none"> <li>- 172Nr Partial Modernisations - Ayr, Prestwick. Maybole &amp; Girvan 2025/26 Programme (H26113);</li> <li>- Partial Internal Modernisation Works - 50 Nr Properties in Girvan (H20127);</li> <li>- Replacement Screens in Flats;</li> <li>- Upgrading of Lock Up Garages;</li> <li>- Full Internal Refurbishment Works - 64 Properties Within Ayr - 2024/25 Programme;</li> <li>- Demolition of Lockups;</li> <li>- External Fabric Upgrades to 237 Properties - Various Locations (inc. Ayr, Barr, Coylton, Girvan, Kirkmichael, Minishant, Monkton, Prestwick &amp; Troon);</li> <li>- External Fabric Upgrades to 110 Nr. Properties in Various Locations (inc. Ayr, Coylton, Craigie, Maybole, Prestwick &amp; Troon);</li> <li>- Social Housing Net Zero Heat Fund 2026/26;</li> <li>- Unallocated Structural and Environmental Works 2025/26 &amp; Future Years;</li> <li>- Upgrading External &amp; Internal Areas at Sheltered Housing Units;</li> <li>- Housing Asset Management System;</li> <li>- Window Replacement Programme 2025/26 - Batch 7B - 296 Addresses - Various;</li> <li>- Environmental Improvements - Uncommitted Funding 2025/26, 2026/27 &amp; 2027/28;</li> <li>- Riverside Block 1 - New Build;</li> <li>- New Build - Mainholm;</li> <li>- St Ninians Primary School Site - Affordable Housing;</li> </ul> | <p>(300,000)</p> <p>(1,634,111)</p> <p>(200,000)</p> <p>(135,005)</p> <p>(150,000)</p> <p>(150,000)</p> <p>(1,000,000)</p> <p>(1,600,000)</p> <p>(1,500,000)</p> <p>(550,000)</p> <p>(50,000)</p> <p>(150,000)</p> <p>(500,000)</p> <p>(700,000)</p> <p>(3,000,000)</p> <p>(500,000)</p> <p>(500,000)</p> |                                 |                                                  |                                      | <p>(300,000)</p> <p>(1,634,111)</p> <p>(200,000)</p> <p>(135,005)</p> <p>(150,000)</p> <p>(150,000)</p> <p>(1,000,000)</p> <p>(1,600,000)</p> <p>(1,500,000)</p> <p>(550,000)</p> <p>(50,000)</p> <p>(150,000)</p> <p>(500,000)</p> <p>(700,000)</p> <p>(3,000,000)</p> <p>(500,000)</p> <p>(500,000)</p> | <p>300,000</p> <p>1,634,111</p> <p>200,000</p> <p>135,005</p> <p>150,000</p> <p>150,000</p> <p>1,000,000</p> <p>1,600,000</p> <p>1,500,000</p> <p>550,000</p> <p>50,000</p> <p>150,000</p> <p>500,000</p> <p>700,000</p> <p>3,000,000</p> <p>500,000</p> <p>500,000</p> | <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> <p>0</p> |

|                             |                                                                                                                                                                                                                                                                                                                                                                        |              |         |             |   |                   |                   |                   |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------|-------------|---|-------------------|-------------------|-------------------|
|                             | - Waggon Road, Ayr; and                                                                                                                                                                                                                                                                                                                                                | (750,000)    |         |             |   | (750,000)         | 750,000           | 0                 |
|                             | - New Builds - LDP2 Sites Unallocated 2025/26.                                                                                                                                                                                                                                                                                                                         | (3,000,000)  |         |             |   | (3,000,000)       | 3,000,000         | 0                 |
| <b>3</b>                    | Adjustments are requested as (a) there are projects where budgets are no longer required as final accounts have been settled and projects completed; (b) other projects where additional funds are required to complete works; and (c) where budgets are required to be advanced from a future year of the Programme.<br>Adjustments requested are as detailed below:- |              |         |             |   |                   |                   |                   |
|                             | - Partial Internal Mods - 35Nr SHUs Millrock, Panrock and Sundrum Park                                                                                                                                                                                                                                                                                                 |              |         | (95,280)    |   | (95,280)          | 0                 | 0                 |
|                             | - 262Nr Full Modernisations - Various Locations 2025/26 Programme (H26112);                                                                                                                                                                                                                                                                                            |              |         | (100,000)   |   | (100,000)         | 0                 | 0                 |
|                             | - Upgrade Works - 16, Main Street, Ballantrae;                                                                                                                                                                                                                                                                                                                         |              |         | 75,000      |   | 75,000            | 0                 | 0                 |
|                             | - Upgrading of Lift at Viewfield Gate, Ayr;                                                                                                                                                                                                                                                                                                                            |              |         | 50,000      |   | 50,000            | 0                 | 0                 |
|                             | - Internal Refurbishment Works 2024/25 - 195 Partial & 2 Full (H24133);                                                                                                                                                                                                                                                                                                |              |         | 150,000     |   | 150,000           | 0                 | 0                 |
|                             | - 221 Nr Kitchen and Heating Replacements: Ayr, Crosshill, Dundonald, Mossblown, Prestwick, Symington & Troon (H24112);                                                                                                                                                                                                                                                |              |         | 15,000      |   | 15,000            | 0                 | 0                 |
|                             | - Major Component Replacements - Unallocated 2025/26 & Future Years;                                                                                                                                                                                                                                                                                                   |              |         | (94,720)    |   | (94,720)          | 0                 | 0                 |
|                             | - Disabled Adaptations to Property, Ayr East;                                                                                                                                                                                                                                                                                                                          |              |         | 23,000      |   | 23,000            | 0                 | 0                 |
|                             | - 34-36 Dalmilling Crescent - Rear Elevation Repairs;                                                                                                                                                                                                                                                                                                                  |              |         | 7,967       |   | 7,967             | 0                 | 0                 |
|                             | - Unallocated Structural and Environmental Works 2025/26 & Future Years;                                                                                                                                                                                                                                                                                               |              |         | (30,967)    |   | (30,967)          | 0                 | 0                 |
|                             | - Environmental Improvements - Uncommitted Funding 2025/26, 2026/27 & 2027/28;                                                                                                                                                                                                                                                                                         |              |         | (152,641)   |   | (152,641)         | 0                 | 0                 |
|                             | - Upgrade and Redecoration of Communal Closes - Wallacetown Area, Ayr (H6122);                                                                                                                                                                                                                                                                                         |              |         | 152,641     |   | 152,641           | 0                 | 0                 |
|                             | - Affordable Housing Manse Road, Coylton;                                                                                                                                                                                                                                                                                                                              |              |         | (2,990,000) |   | (2,990,000)       | 0                 | 0                 |
|                             | - Feasibility Study - New Build Housing, Arran Mall, Ayr;                                                                                                                                                                                                                                                                                                              |              |         | 15,000      |   | 15,000            | 0                 | 0                 |
|                             | - New Builds - LDP2 Sites Unallocated 2025/26.                                                                                                                                                                                                                                                                                                                         |              |         | 2,975,000   |   | 2,975,000         | 0                 | 0                 |
| <b>4</b>                    | Credits have been received in relation to retention's released no longer required and it is requested that these be released back to the programme as below: -                                                                                                                                                                                                         |              |         |             |   |                   |                   |                   |
|                             | - External Fabric Upgrades to 167 Properties - Dailly, Prestwick, Troon, Symington & Ayr; and                                                                                                                                                                                                                                                                          |              | (475)   |             |   | (475)             | 0                 | 0                 |
|                             | - H16122-4134 Supported Accommodation Adults With Learning Difficulties.                                                                                                                                                                                                                                                                                               |              | (4,299) |             |   | (4,299)           | 0                 | 0                 |
|                             |                                                                                                                                                                                                                                                                                                                                                                        | (16,369,116) | (4,774) | 0           | 0 | (16,373,890)      | 16,369,116        | 0                 |
| <b>TOTAL REVISED BUDGET</b> |                                                                                                                                                                                                                                                                                                                                                                        |              |         |             |   | <b>43,152,800</b> | <b>47,219,737</b> | <b>36,543,954</b> |



**South Ayrshire Council**

**Report by Chief Executive  
to Cabinet  
of 25 November 2025**

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**Subject: South Ayrshire Council Public Bodies Climate Change  
Duties Annual Report 2024-2025**

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**1. Purpose**

- 1.1 The purpose of this report is to present for approval the Council's statutorily required Public Bodies Climate Change Duties Annual Reporting for 2024-2025.

**2. Recommendation**

**2.1 It is recommended that the Cabinet:**

**2.1.1 approves the annual report for national submission; and**

**2.1.2 recognises as highlighted in the analysis of the report both the positive results and the challenges the Council faces to increase the pace of change to fulfil the Council's duties and targets.**

**3. Background**

- 3.1 In 2009, the Scottish Parliament passed the Climate Change (Scotland) Act. Part 4 of the Act states that a 'public body must, in exercising its functions, act: in the way best calculated to contribute to the delivery of (Scotland's climate change) targets; in the way best calculated to help delivery any (Scottish adaptation programme); and in a way that is considers most sustainable'.
- 3.2 The Council and many of its Community Planning Partners have had a responsibility to take forward these duties from 1 January 2011 (further information can be found in Scottish Government [guidance](#) for taking forward these duties available).
- 3.3 In the intervening period climate change has continued to climb up the national and international agenda. It is the accepted consensus, scientific and political, that the Council now only has a small window for decisive action to prevent the worst effects of climate change and that the Council must also now prepare for those already locked into the climate system. There are also recognised opportunities and benefits in responding to climate change and the evolving future resilient, low carbon economy now.
- 3.4 In June 2019 South Ayrshire Council adopted its first [Sustainable Development and Climate Change Strategy](#). The second iteration of this strategy is now being

prepared to reflect developments both local, national and international which have taken place since the adoption of the first strategy. It should be noted that in October 2020 the Council approved a strengthened policy position agreeing organisational targets of a 75% reduction in emissions by 2030 and net zero by 2045 [Climate Change Policy \(south-ayrshire.gov.uk\)](https://www.south-ayrshire.gov.uk/Climate-Change-Policy). It is important to note that these targets are based on a baseline of 2014/15 which was when a consistent organisational boundary was set, and they relate to emissions within that boundary.

- 3.5 It should also be highlighted that the Council's duties in relation to climate change reach far beyond the goal of achieving net zero – the net zero target is only a small part of what it must do and shouldn't on its own guide actions. The Council also has duties relating to adaptation and sustainability which require it to act in terms of climate justice and just transition, nature resilience and recovery and other key areas which cannot be separated if they are to be achieved successfully. It is important that it is recognised that delivering against its duties is about the way the Council delivers all services as opposed to a small number of stand-alone projects with specific environmental aims. While there may be a place for such projects, especially in a time of budget constriction as well as climate emergency, the focus should be on delivering every day services with a climate lens. The Council has a requirement to ensure that this daily business is done in a way which is sustainable for both the short and long term, and that the Council uses its influence as a local authority to support the changes it requires to see in the wider local area and with partners to delivery on Scotland's targets and vision for a low carbon, climate just and climate resilient future.
- 3.6 Further increased requirements are now being introduced for public bodies reporting, particularly local authorities, in order to increase the pace of change in relation to adaptation and mitigation, both organisational and area wide. More areas will soon require to be covered in the reporting include commuting, all modes of business travel and scope 3 emissions, and a requirement to report the organisations set targets in relation to these as well as overall and sectoral targets. It should be noted that South Ayrshire Council, in common with all Local Authorities, is supported in this work through the Sustainable Scotland Network and the Scottish Climate Intelligence Service. This offers great value, saves inhouse officer time, informs and supports the Council's approach, allowing the Council to share best practice, align collective effort in key areas and avoid duplication through working together with partners for best results such as COSLA, SoLACE, the Improvement Service, Scottish Government and other national public bodies.

#### **4. Detail**

- 4.1 It is proposed that the report (Appendix 1) is approved by Cabinet and submitted by 30 November 2025 to the Sustainable Scotland Network who are collating and analysing the reports on behalf of Scottish Government.
- 4.2 Members are asked to note the analysis of the report findings as set out in appendix 2, and this will be considered by the Corporate Leadership Team as they progress the work of the Council to increase the pace and depth of change on climate change and sustainability duties, including emissions reduction, climate resilience and just transition.

Key highlights from the analysis are as follows:

- Within boundary measured emissions as a Council have dropped by 6.5% since 2024/25 (the previous financial year), 32.7% since 2019/20 (the pre pandemic year), and 50.6% since 2014/15 (our baseline year from which our target is measured);
- A reduction in organisational emissions by over half since we began monitoring the current in boundary basket of emissions we have within our control a decade ago;
- Significantly our buildings emissions have dropped by 9% over the past year due to council interventions (as opposed to grid transition);
- Fleet emissions have also reduced, halting and reversing the trend of the previous year which had been going in the wrong direction; and
- Emissions from business mileage, i.e. mileage staff drive in their own cars for work purposes during the course of the working day, known also as '*grey fleet miles*', have increase significantly to such an extent that our overall transport emissions have unfortunately increased by over 41 tonnes CO<sub>2</sub>e. Further enforcement of the council's adopted hierarchy of travel can be used to combat this rise going forward.

## **5. Legal and Procurement Implications**

- 5.1 There are no legal implications arising from this report. The requirement for the Council to complete, approve and submit a version of the appended report template is, however, a legal requirement.
- 5.2 There are no procurement implications arising from this report.

## **6. Financial Implications**

- 6.1 There are no financial implications arising directly from this report. However, compliance with national legislative requirements and delivery of the pace and depth of change required to meet our targets will have resource requirements, both in terms of how resources are deployed to deliver services, as well as in relation to the balance of the upfront costs in relation to whole life costs where more stringent standards are implemented. Financial implications arising from this will be considered as part of future capital and revenue budgets as well as within future Cabinet reports. As the Council makes savings going forward it will be increasingly important that the choices made set the Council on a low carbon, climate resilient trajectory.

## **7. Human Resources Implications**

- 7.1 There are no human resource implications arising directly from this report. Our commitments will be delivered within existing resources with awareness and contribution from all staff.

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

- 8.1.1 There are no risks associated with adopting the recommendations.

### **8.2 *Risk Implications of Rejecting the Recommendations***

- 8.2.1 The risks associated with rejecting the recommendations are that the Council will fail to submit a report that is legislatively required to be made public by the Climate Change (Scotland) Act 2009 and the Climate

**9. Integrated Impact Assessment (incorporating Equalities)**

- 9.1 The proposals in this report allow scrutiny of performance. The report does not involve proposals for policies, strategies, procedures, processes, financial decisions and activities (including service delivery), both new and at review, that affect the Council's communities and employees, therefore an Integrated Impact Assessment is not required.

**10. Sustainable Development Implications**

- 10.1 ***Considering Strategic Environmental Assessment (SEA)*** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

**11. Options Appraisal**

- 11.1 An options appraisal has not been carried out in relation to the subject matter of this report as it is a report on the council's performance, however many of the areas which contribute to the Council's efforts to tackle climate change have been the subject of option consideration and appraisal.

**12. Link to Council Plan**

- 12.1 The matters referred to in this report contribute to all the priorities and outcomes of the Council Plan.

**13. Link to Shaping Our Future Council** Yes ☐ No ☒

- 13.1 Not applicable.

**14. Results of Consultation**

- 14.1 There has been no public consultation on the contents of this report as the report is for public information.
- 14.2 Consultation has taken place with Councillor Martin Kilbride, Policy Lead for Housing and Property Services, and the contents of this report reflect any feedback provided.

**15. Next Steps for Decision Tracking Purposes**

- 15.1 If the recommendations above are approved by Members, the Chief Executive will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>                                                                                       | <b><i>Due date</i></b> | <b><i>Managed by</i></b>                                          |
|--------------------------------------------------------------------------------------------------------------------|------------------------|-------------------------------------------------------------------|
| Completed reporting template nationally to be made publicly available alongside reports of all other public bodies | 30 November 2025       | Service Lead – Performance, Community Planning and Sustainability |
| Prepare annual report for 2025/26                                                                                  | 31 October 2026        | Service Lead – Performance, Community Planning and Sustainability |

**Background Papers**    Annual Climate Change Reports and national analysis 2014-15 to 2023-24, [Reports](#)

Report to South Ayrshire Council of 1 October 2020 – [Climate Change Policy](#)

Report to Cabinet of 26 November 2024 – [South Ayrshire Public Bodies Climate Change Duties Annual Report 2023-2024](#)

**Person to Contact**    Kevin Anderson, Assistant Director (Corporate Policy, Strategy and Performance)  
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Performance, Community Planning and Sustainability  
County Buildings, Ayr  
E-mail [lorna.jarvie@south-ayrshire.gov.uk](mailto:lorna.jarvie@south-ayrshire.gov.uk)

**Date:**    23 October 2025

## Public Bodies Climate Change Duties Compliance Reporting Template 2025

### 1. Overview

This template is provided for public bodies required to report annually in accordance with the Climate Change (Duties of Public Bodies Reporting Requirements) (Scotland) Order 2015, as amended by the Climate Change (Duties of Public Bodies: Reporting Requirements) (Scotland) Amendment Order 2020 which took effect for reporting periods commencing on or after 1 April 2021.

Reports must be submitted to [ccreporting@ed.ac.uk](mailto:ccreporting@ed.ac.uk) by 30th November. Late submissions will not be accepted for analysis and may be deemed non-compliant with Public Bodies Duties reporting requirements.



### 2. Guidance

1. Please **do not delete any cells, rows or columns**. This may corrupt the template/data and compromise analysis. If you need more rows in any table please email the file to [ccreporting@ed.ac.uk](mailto:ccreporting@ed.ac.uk).

2. You can hide any extra rows within tables and freeze panes to keep the header/column rows visible when scrolling in a long or wide table.

3. Double-click on a text cell that you want to paste in to, single-clicking may bring up an error message.

4. Please complete the "Boundary info" tab. This will enable improved assessment of data coverage and inform SSN analysis.

5. The "Profile of Body" tab must be completed before proceeding to add any other data.

6. To ensure that the correct emission factors are applied please ensure that you are using the correct template for the reporting year type under Q1f. If your organisation reports according to the academic year, usually August to July, you must use the Academic Year template.

7. In Q3b emissions sources can be filtered by type in Column C. The list of available factors is visible on the Emission Factors tab. Please do not edit this list, use "other" if an EF is not available.

8. Only use the "other" rows when there is no relevant emission source available in the dropdown list or if you have bespoke data/emission factors. Please provide a brief explanation in the comment.

9. Water supply and treatment (sewage) emission factors are based on Scottish Water's carbon intensities for service supply. If you wish to use UK factors you need to enter manually in an "Other" row.

[10. More detailed guidance is available on the SSN website](#)

### 3. Colour Coding used in the template

|  |                                            |
|--|--------------------------------------------|
|  | Dropdown box - select from list of options |
|  | Uneditable/fixed entry cell                |
|  | Editable cell                              |

## Public Bodies Climate Change Duties Compliance Reporting Template 2025

Please answer all questions below with respect to the public body's reporting boundary for the reporting period.

The information is intended to improve data coverage and inform analysis, in particular, to help identify data gaps.

There are 3 response options:

YES - data is available and is reported

NO - there is no emission source or activity

? - the source/activity occurs, but it is not monitored, or no data is currently available

Any points of clarification can be added in the comments field for the corresponding emissions source(s) in Table 3b on the Emissions tab.

| Emissions source/activity |                                                                                                                         | Select from dropdown list |
|---------------------------|-------------------------------------------------------------------------------------------------------------------------|---------------------------|
| Owned estate              | Are any buildings owned by the public body?                                                                             | Yes                       |
| Natural gas               | Is natural gas used to heat any of the owned estate                                                                     | Yes                       |
| Other heating & fuels     | Are other heating fuels used on any of the owned estate                                                                 | Yes                       |
| Managed services          | Are building services managed on behalf of another public body that shares or leases space?                             | No                        |
| Leased premises -public   | Are building services managed and provided by another public body?                                                      | No                        |
| Leased premises - private | Are building services managed and provided by a private landlord?                                                       | Yes                       |
| Purchased heat and steam  | Is heat or steam purchased to supply any of the owned estate                                                            | No                        |
| Fleet and equipment       | Are any vehicles or fossil-fueled machinery or equipment owned or leased, excludes short-term or infrequent hires?      | Yes                       |
| Refrigerants/F-gases      | Are there any air conditioning or refrigeration systems that require refrigerant gas top-ups?                           | No                        |
| Medical gases             | Are medical gases used?                                                                                                 | No                        |
| Business travel - private | Do staff undertake business travel by private car?                                                                      | Yes                       |
| Business travel - flights | Do staff undertake any business travel by plane?                                                                        | Yes                       |
| Homeworking               | Do any staff work from home - including hybrid?                                                                         | Yes                       |
| Supply chain              | Are any goods or services purchased?                                                                                    | Yes                       |
| Land use                  | Are more than 10 hectares of land owned or managed for public services provision, including for research or recreation? | Yes                       |

PART 1 Profile of Reporting Body

1a Name of reporting body  
Provide the name of the listed body (the "body") which prepared this report.

South Ayrshire Council

1b Type of body  
Select from the options below

Local Authorities

1c Highest number of full-time equivalent staff in the body during the report year

4971.74

1d Metrics used by the body  
Specify the metrics that the body uses to assess its performance in relation to climate change and sustainability.

| Metric                             | Units      | Value    | Comments                                                                                                                             |
|------------------------------------|------------|----------|--------------------------------------------------------------------------------------------------------------------------------------|
| Population size served             | population | 112,799  | 2011 census                                                                                                                          |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Please select from drop down box   |            |          |                                                                                                                                      |
| Other (please specify in comments) | Households | 57319.00 | from Ayrshire Valuation Board Council Tax Register at 1/10/2025. Excludes commercial premises, garages and domestic storage premises |
| Other (please specify in comments) |            |          |                                                                                                                                      |
| Other (please specify in comments) |            |          |                                                                                                                                      |
| Other (please specify in comments) |            |          |                                                                                                                                      |
| Other (please specify in comments) |            |          |                                                                                                                                      |
| Other (please specify in comments) |            |          |                                                                                                                                      |

1e Overall budget of the body  
Specify approximate £/annum for the report year.

| Budget       | Budget Comments                         |
|--------------|-----------------------------------------|
| £364,599,000 | Includes health and social care funding |

1f Report type  
Please select the appropriate reporting period to ensure that the correct set of emissions factors is auto-populated in Q3b.

| Reporting type           | Report year comments |
|--------------------------|----------------------|
| Financial/Calendar/Other | Financial            |

1g Context  
Provide a summary of the body's role and functions that are relevant to climate change reporting.

South Ayrshire Council is a Scottish Local Authority with wide ranging functions all of which have an impact on and are impacted by climate change. South Ayrshire Council's operational area covers 476 square miles with a population of 112,799 (2011 census). The main population centres are Ayr, Prestwick, Troon, Girvan and Maybole, representing approximately 79% of the total. The remaining population is spread across a variety of rural areas ranging from Ballantrae in the south, to Dundonald in the north. Functions include education authority, planning authority, roads authority, social care and housing provider, environmental health, building standards, community development and leading the South Ayrshire Community Planning Partnership. Internal services such as fleet, ICT, procurement and HR are also in place to facilitate the external facing services.



|                           |  |
|---------------------------|--|
| Governance and management |  |
|---------------------------|--|

|    |                                             |
|----|---------------------------------------------|
| 2a | How is climate change governed in the body? |
|----|---------------------------------------------|

Provide a summary of the roles performed by the body's governance bodies and members in relation to climate change. If any of the body's activities in relation to climate change sit outside its own governance arrangements (in relation to, for example, land use, adaptation, transport, business travel, waste, information and communication technology, procurement or behaviour change), identify these activities and the governance arrangements. Provide a diagram / chart to outline the governance structure within the body.

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>The Council's first Sustainable Development and Climate Change Strategy was approved in June 2019 with a formal launch in climate week in October 2019. It introduced new governance structures for sustainable development and climate change for South Ayrshire Council as shown on page 28 of the strategy and appended to this report. This includes a Member Officer Working Group chaired by a nominated Councillor with membership including at least 2 further elected members and other senior officers. Our progress on climate change is being reported annually to Cabinet, with other supporting papers or policies taken to Cabinet or Council, such as the Climate Change Policy Paper taken in October 2020 or the decision to introduce the Integrated Impact Assessment taken in September 2024. During the report year the council has also supported the South Ayrshire Sustainability Partnership which has met four times annually and is a Strategic Delivery Partnership within the Community Planning Structure, as such reporting to Community Planning Board. The Sustainability team sits within Performance, Policy and Community Planning, showing the strategic importance of this area and ensuring it is woven through all the business of the council, and this service area has now been moved into the Chief Executive's group of services. The most recent Council Plan was adopted in March 2023 which sets out how sustainability, climate change and biodiversity will be taken forward as a cross cutting theme along with other cross cutting themes in the new impact assessment for all council decisions. This has now been formally adopted by the council. Work towards the new Sustainable Development and Climate Change Strategy is now continuing following the draft national recommended template for local authority climate change strategies which was released late last year and was produced by Scottish Government following the ESS report recommendations.</p> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

|    |                                                                |
|----|----------------------------------------------------------------|
| 2b | How is climate change action managed and embedded in the body? |
|----|----------------------------------------------------------------|

Provide a summary of how decision-making in relation to climate change action by the body is managed and how responsibility is allocated to the body's senior staff, departmental heads etc. If any such decision-making sits outside the body's own governance arrangements (in relation to, for example, land use, adaptation, transport, business travel, waste, information and communication technology, procurement or behaviour change), identify how this is managed and how responsibility is allocated outside the body. Provide a diagram to show how responsibility is allocated to the body's senior staff, departmental heads etc.

The Assistant Director - Corporate Policy, Strategy and Performance, is the management lead on Climate Change and Sustainable Development with the Coordinator - Sustainability, Climate Change and Nature sitting within his group of services. Through this function steps have been taken to mainstream sustainable development, climate change and nature action into Service Plans and Team Plans across the organisation. The Sustainability Team also provides the Rangers Service which has a climate and biodiversity remit, engaging with policy and planning as well as connecting people practically and tangibly with the climate and nature loss emergencies we are experiencing. As well as a Member Officer Working Group, the council's climate change and sustainable development strategy also introduced an officer led coordination group chaired by the service lead and a number of sub groups to take on specific challenges, all designed to support the member officer working group. The structure is shown on p28 of the strategy which is appended to the report. This is being reviewed as part of the forthcoming strategy renewal. The development of the Community Planning structure for delivery in this area was the first focus of this activity and is now bedding in. The Sustainability Partnership is now a Strategic Delivery Partnership with the Community Planning Partnership with four priority areas, Energy, Travel, Food and Nature, set out in the LOIP. The recently introduced Integrated Impact Assessment also places a requirement on all officers proposing a decision, be that in relation to policy, plan, project or strategy to consider climate change alongside other considerations throughout the development process and to be transparent about implications and mitigations when putting these decisions before cabinet, council or any other council panels.

|          |  |
|----------|--|
| Strategy |  |
|----------|--|

|    |                                                                                                                            |
|----|----------------------------------------------------------------------------------------------------------------------------|
| 2c | Does the body have specific climate change mitigation and adaptation objectives in its corporate plan or similar document? |
|----|----------------------------------------------------------------------------------------------------------------------------|

Provide a brief summary of objectives if they exist.

[illegible]

[illegible]

**2d Does the body have a climate change plan or strategy?**

If yes, provide the name of any such document and details of where a copy of the document may be obtained or accessed.

Yes - the council approved its first Sustainable Development and Climate Change Strategy in June 2019. The document is available on the council website. A further climate change policy paper was approved in October 2020 which can also be found on the council website. The next strategy is currently being prepared and will be subject to an Integrated Impact Assessment and further consultation as part of this process. Initial consultation has already been undertaken showing clear public support for climate action. This strategy will now be prepared in accordance with the new draft template issued by the Scottish Government for local authority climate change plans and will be updated on in the next annual report.

**2e Does the body have any plans or strategies covering the following areas that include climate change?**

Provide the name of any such document and the timeframe covered.

[illegible]



PART 3 Corporate Emissions, Targets and Project Data

Emissions

3a

Emissions from the start of the year which the body uses as a baseline (for its carbon footprint) to the end of the report year

Complete the following table using the greenhouse gas emissions total for the body calculated on the same basis as for its annual carbon footprint / management reporting or, where applicable, its sustainability reporting. Include greenhouse gas emissions from the body's estate and operations (a) (measured and reported in accordance with Scopes 1 & 2 and, to the extent applicable, selected Scope 3 of the Greenhouse Gas Protocol (b). If data is not available for any year from the start of the baseline year to the end of the report year, provide an explanation in the comments column.

(a) No information is required on the effect of the body on emissions which are not from its estate and operations.

(b) This refers to "The greenhouse gas protocol. A corporate accounting and reporting standard (revised edition)", World Business Council for Sustainable Development, Geneva, Switzerland / World Resources Institute, Washington DC, USA (2004), ISBN: 1-56973-568-9.

Select appropriate baseline year. Total emissions for the latest year should equal total emissions in Q3b.

| Reference year           | Year    | Year type                | Scope 1  | Scope 2  | Scope 3  | Total     | Units              | Comments                                                                                                                                                                                                                                                    |
|--------------------------|---------|--------------------------|----------|----------|----------|-----------|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Baseline Year            | 2005/06 | Financial/Calendar/Other | 15,990   | 13,044   | 2,464    | 31,498.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 1 carbon footprint  | 2006/07 | Financial/Calendar/Other | 14,948   | 12,446   | 2,387    | 29,781.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 2 carbon footprint  | 2007/08 | Financial/Calendar/Other | 14,438   | 13,288   | 2,239    | 29,965.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 3 carbon footprint  | 2008/09 | Financial/Calendar/Other | 14,091   | 13,833   | 2,323    | 30,247.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 4 carbon footprint  | 2009/10 | Financial/Calendar/Other | 14,272   | 13,662   | 2,286    | 30,220.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 5 carbon footprint  | 2010/11 | Financial/Calendar/Other | 13,450   | 13,513   | 2,172    | 29,135.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 6 carbon footprint  | 2011/12 | Financial/Calendar/Other | 12,622   | 12,232   | 1,974    | 26,828.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 7 carbon footprint  | 2012/13 | Financial/Calendar/Other | 13,182   | 12,339   | 1,842    | 27,363.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 8 carbon footprint  | 2013/14 | Financial/Calendar/Other | 11,529   | 11,511   | 1,810    | 24,850.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 9 carbon footprint  | 2014/15 | Financial/Calendar/Other | 12,270   | 13,023   | 2,350    | 27,643.00 | tCO <sub>2</sub> e | Consistent organisational boundary applied from this FY onwards                                                                                                                                                                                             |
| Year 10 carbon footprint | 2015/16 | Financial/Calendar/Other | 12,630   | 12,005   | 1,955    | 26,590.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 11 carbon footprint | 2016/17 | Financial/Calendar/Other | 13,588   | 9,869    | 2,398    | 25,855.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 12 carbon footprint | 2017/18 | Financial/Calendar/Other | 10,915   | 9,060    | 2,439    | 22,414.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 13 carbon footprint | 2018/19 | Financial/Calendar/Other | 11,221   | 7,105    | 1,956    | 20,282.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 14 carbon footprint | 2019/20 | Financial/Calendar/Other | 11,568   | 6,070    | 1,784    | 19,422.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 15 carbon footprint | 2020/21 | Financial/Calendar/Other | 11,008   | 4,117    | 715      | 15,840.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 16 carbon footprint | 2021/22 | Financial/Calendar/Other | 10,203   | 4,612    | 2,998    | 17,813.00 | tCO <sub>2</sub> e |                                                                                                                                                                                                                                                             |
| Year 17 carbon footprint | 2022/23 | Financial/Calendar/Other | 9,286.28 | 4,192.25 | 2,139.26 | 15,617.79 | tCO <sub>2</sub> e | This figure is consistent with our agreed organisational boundary since 2014/15. It should be noted that this does not include commuting or homeworking.                                                                                                    |
| Year 18 carbon footprint | 2023/24 | Financial/Calendar/Other | 8,953.77 | 4,934.42 | 712.18   | 14,600.37 | tCO <sub>2</sub> e | This figure is consistent with our agreed organisational boundary since 2014/15. It should be noted that this does not include commuting or home working.                                                                                                   |
| Year 19 carbon footprint | 2024/25 | Financial/Calendar/Other | 8490.975 | 4416.927 | 744.3172 | 13,652.22 | tCO <sub>2</sub> e | This figure is consistent with our agreed organisational boundary since 2014/15. It should be noted that this does not include commuting, homeworking or air show emissions, although homeworking and air show emissions are calculated and included in 3b. |

3b

Breakdown of emissions sources

Please do not delete rows or columns anywhere in this template. It is password protected to prevent corruption. Empty rows in tables can be hidden and panes can be frozen to enable scrolling in larger tables.

Complete the following table with the breakdown of emission sources from the body's most recent carbon footprint (greenhouse gas inventory); this should correspond to the last entry in the table in 3(a) above. Use the 'Comments' column to explain what is included within each category of emission source entered in the first column. If there is no data consumption available for an emission source enter the emissions in kgCO<sub>2</sub>e in the 'Consumption' column of one of the "Other" rows and assign the scope and an emission factor of 1.

(a) Emissions factors are published annually by the UK Department for Energy Security & Net Zero

Emission Factor Year

2024

You can filter emission sources by "type" in column C to enable quicker selection of emission source in column D. See the list in the Emissions Tab.

Please only use "Other" (row 131) if there is no relevant emission source in the dropdown list or consumption emissions have been derived from e.g. a survey or non-standard methodology. Extra rows can be added by sending the template to ccreporting@ed.ac.uk.

| Emission Type   | Emission source                        | Scope                            | Consumption data | Units            | Emission factor | Units                                 | Emissions (tCO <sub>2</sub> e) | Comments                                 |
|-----------------|----------------------------------------|----------------------------------|------------------|------------------|-----------------|---------------------------------------|--------------------------------|------------------------------------------|
| Electricity     | Electricity: UK                        | Scope 2                          | 18,096,059       | kWh              | 0.20705         | kg CO <sub>2</sub> e/kWh              | 3746.78902                     | Grid electricity in buildings, including |
| Electricity     | Transmission and distribution - Electr | Scope 3                          | 18,096,059       | kWh              | 0.01830         | kg CO <sub>2</sub> e/kWh              | 331.15788                      | Grid electricity in buildings, including |
| Electricity     | Electricity: UK                        | Scope 2                          | 3,236,598        | kWh              | 0.20705         | kg CO <sub>2</sub> e/kWh              | 670.13762                      | Street and traffic lighting              |
| Electricity     | Transmission and distribution - Electr | Scope 3                          | 3,236,598        | kWh              | 0.01830         | kg CO <sub>2</sub> e/kWh              | 59.22974                       | Street and traffic lighting              |
| Fuels           | Natural gas                            | Scope 1                          | 29,189,172       | kWh              | 0.18290         | kg CO <sub>2</sub> e/kWh              | 5338.69956                     | Natural gas in buildings, including PPF  |
| Bioenergy       | Wood pellets                           | Scope 1                          | 118              | tonnes           | 54.33654        | kg CO <sub>2</sub> e/tonnes           | 6.41171                        | Estimate of biomass based on pellet      |
| Fuels           | Burning oil (Kerosene)                 | Scope 1                          | 900              | litres           | 2.54015         | kg CO <sub>2</sub> e/litres           | 2.28614                        | Building heating                         |
| Fuels           | Gas oil                                | Scope 1                          | 76,954           | litres           | 2.75541         | kg CO <sub>2</sub> e/litres           | 212.03982                      | Gas oil procured for building heating    |
| Fuels           | LPG                                    | Scope 1                          | 3,017            | litres           | 1.55713         | kg CO <sub>2</sub> e/litres           | 4.69786                        | Building heating/use                     |
| Water           | Water supply                           | Scope 3                          | 206,928          | cubic metres     | 0.08000         | kg CO <sub>2</sub> e/cubic metres     | 16.55424                       | Clean water supply in buildings includ   |
| Water           | Water treatment                        | Scope 3                          | 196,582          | cubic metres     | 0.17000         | kg CO <sub>2</sub> e/cubic metres     | 33.41894                       | Waste water sent for treatment includ    |
| Fuels           | Diesel (average biofuel blend)         | Scope 1                          | 1,018,897        | litres           | 2.51279         | kg CO <sub>2</sub> e/litres           | 2560.27316                     | Diesel used in fleet from depots         |
| Fuels           | Diesel (average biofuel blend)         | Scope 1                          | 11,359.83        | litres           | 2.51279         | kg CO <sub>2</sub> e/litres           | 28.54487                       | Diesel used from outside garages         |
| Fuels           | Petrol (average biofuel blend)         | Scope 1                          | 91,083           | litres           | 2.08440         | kg CO <sub>2</sub> e/litres           | 189.85320                      | Petrol used from outside garages         |
| Waste           | Metal: mixed cans - Recycled           | Scope 3                          | 1.56             | tonnes           | 6.41061         | kg CO <sub>2</sub> e/tonnes           | 0.01000                        | Council Waste Recycling                  |
| Waste           | Plastics: average plastics - Recycled  | Scope 3                          | 6.24             | tonnes           | 6.41061         | kg CO <sub>2</sub> e/tonnes           | 0.04000                        | Council Waste Recycling                  |
| Waste           | Commercial and industrial waste - Co   | Scope 3                          | 358.2            | tonnes           | 6.41061         | kg CO <sub>2</sub> e/tonnes           | 2.29628                        | Council General Waste Incineration Et    |
| Waste           | Organic: food and drink waste - Anaer  | Scope 3                          | 14.03            | tonnes           | 8.88386         | kg CO <sub>2</sub> e/tonnes           | 0.12464                        | Council Waste - AD                       |
| Waste           | Paper and board: mixed - Recycled      | Scope 3                          | 15.79            | tonnes           | 6.41061         | kg CO <sub>2</sub> e/tonnes           | 0.10122                        | Council Waste Recycling                  |
| Homeworking     | Homeworking (office equipment + he     | Scope 3                          | 800,450          | FTE Working Hour | 0.33378         | kg CO <sub>2</sub> e/FTE Working Hour | 267.17416                      | Based on 11.5% of work being homew       |
| Fuels           | Gas oil                                | Scope 1                          | 35,072           | litres           | 2.75541         | kg CO <sub>2</sub> e/litres           | 96.63774                       | Gas oil procured for golf machinery      |
| Transport - car | Large car - Diesel                     | Please select from drop down box | 87683.6          | miles            | 0.33362         | kg CO <sub>2</sub> e/miles            | 29.25300                       | Diesel and Hybrid Diesel above 2011cc    |
| Transport - car | Medium car - Diesel                    | Please select from drop down box | 129213.2         | miles            | 0.27050         | kg CO <sub>2</sub> e/miles            | 34.95217                       | Diesel and Hybrid Diesel between 160     |
| Transport - car | Small car - Diesel                     | Please select from drop down box | 59814.95         | miles            | 0.22522         | kg CO <sub>2</sub> e/miles            | 13.47152                       | Diesel and Hybrid Diesel up to 1600cc    |
| Transport - car | Large car - Petrol                     | Please select from drop down box | 109983.7         | miles            | 0.43267         | kg CO <sub>2</sub> e/miles            | 47.58665                       | Petrol and Hybrid Petrol above 2001cc    |
| Transport - car | Medium car - Petrol                    | Please select from drop down box | 326620           | miles            | 0.28526         | kg CO <sub>2</sub> e/miles            | 93.17162                       | Petrol and Hybrid Petrol between 140     |
| Transport - car | Small car - Petrol                     | Please select from drop down box | 236240.5         | miles            | 0.23126         | kg CO <sub>2</sub> e/miles            | 54.63298                       | Petrol and Hybrid Petrol up to 1400cc    |

333

[illegible]



[illegible]

## Targets

## 3d

## Organisational targets

List all of the body's targets of relevance to its climate change duties. Where applicable, targets for reducing indirect emissions of greenhouse gases, overall carbon targets and any separate land use, energy efficiency, waste, water, information and communication technology, transport, travel and heat targets should be included. Where applicable, you should also provide the body's target date for achieving zero direct emissions of greenhouse gases, or such other targets that demonstrate how the body is contributing to Scotland achieving its emissions reduction targets.

[illegible]

## 3da

**How will the body align its spending plans and use of resources to contribute to reducing emissions and delivering its emission reduction targets?**

**Provide any relevant supporting information.**

South Ayrshire Council introduced carbon budgeting at the Service Level several years ago. Service Leads make day to day decisions about how they spend their

## 3db

**How will the body publish, or otherwise make available, its progress towards achieving its emissions reduction targets?**

Provide any other relevant supporting information, including links to published reports.

Referencing this report is unnecessary and an inadequate response.

Prior to submitting our annual reporting nationally to be made available via the SSN website the report is presented to cabinet and as such made available to the

## Projects and changes

## 3e

Estimated total annual carbon savings from all projects implemented by the body in the report year

If no projects were implemented for an emissions source, enter "0".

If there is body does not have any information for an emissions source, enter "Unknown".

If the body does not include the emissions source in its carbon footprint, enter "N/A".

| Emissions source                   | Total estimated annual carbon savings (tCO <sub>2</sub> e) | Comments                    |
|------------------------------------|------------------------------------------------------------|-----------------------------|
| Electricity                        | 12                                                         | As per projects noted in 3f |
| Natural gas                        | 492                                                        | As per projects noted in 3f |
| Other heating fuels                |                                                            |                             |
| Waste                              |                                                            |                             |
| Water and sewerage                 |                                                            |                             |
| Travel                             |                                                            |                             |
| Fleet transport                    |                                                            |                             |
| Other (please specify in comments) |                                                            |                             |
| Please select from drop down box   |                                                            |                             |
| Please select from drop down box   |                                                            |                             |



|  |                                  |   |                                  |  |
|--|----------------------------------|---|----------------------------------|--|
|  | Please select from drop down box |   | Please select from drop down box |  |
|  | Please select from drop down box |   | Please select from drop down box |  |
|  | Please select from drop down box |   | Please select from drop down box |  |
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|  | Please select from drop down box |   | Please select from drop down box |  |
|  | Please select from drop down box |   | Please select from drop down box |  |
|  | Total                            | - | 1                                |  |

3j

Total carbon reduction project savings since the start of the year which the body used as a baseline for its carbon footprint

If the body has data available, estimate the total emissions savings made from projects since the start of that year ("the baseline year").

| Total savings                             | Total estimated emissions savings (tCO <sub>2</sub> e) | Comments |
|-------------------------------------------|--------------------------------------------------------|----------|
| Total project savings since baseline year |                                                        |          |

Further information

3k

Supporting information and best practice

Provide any other relevant supporting information and any examples of best practice by the body in relation to corporate emissions, targets and projects.

South Ayrshire Council was an early adopter of Carbon Management with a very early initial baseline year being established of 2005/6 and a Carbon Management Plan in place by 2008. A lot has been done in the interim period with many projects taking place but also much change in the organisation and in the international development of carbon reporting techniques. In June 2019 the council approved its first Sustainable Development and Climate Change Strategy and with an associated delivery structure. The requirement for all council buildings and transport to become net zero GHG emissions in line with national policy and the climate emergency was progressed through these structures and went before council for decision in October 2020. Carbon budgeting by service area was also been put in place to support delivery. South Ayrshire Council sustainability team supports communications and initiatives such as the Provost's School Footprint Challenge. The challenge sees all 9 secondary schools come together to share and learn from each other's best practice. In 2022 the council established a Net Zero Board group to drive forward activity to reduce our building emissions. Pilot projects were identified and feasibility reports completed for projects including energy centres and EnerPHit building retrofit. A new Building Energy Management System, IQ Vision, has also been installed which has improved the remote access to building heating controls and generated energy reductions for the council. We now have 116 remote access building connections encompassing the majority of our medium/large consuming sites and all Education buildings. The Council has also been successfully awarded funding from Scotland's Public Sector Heat Decarbonisation Fund to support the decarbonisation of Prestwick Swimming Pool. The refurbishment of Prestwick Pool during 2024-25 includes building fabric upgrades, installation of new air handling plant, installation of solar PV and a BMS upgrade. The Council has now finalised new Sustainable Design Guidance which as it is implemented will see an improvement in the sustainability of new build and refurbishment projects taken forward by the council, reducing their footprint as well as creating better environments for their end users. All proposed budget savings or resource demands require to state their impact on carbon emissions when submitted by services for consideration. The Council has also introduced an Integrated Impact Assessment for all decisions which requires consideration and transparency of the impacts all decisions, including decisions to progress with plans and projects, will have on carbon emissions as well as a range of other variables including climate, nature and other considerations, in a holistic way. This should inform better decision making and support the delivery of the organisations carbon reduction targets. In 2022 the council established a Net Zero Board group to drive forward activity to reduce our building emissions. Pilot projects were identified and feasibility reports completed for projects including energy centres and EnerPHit building retrofit. A new Building Energy Management System, IQ Vision, has also been installed which has improved the remote access to building heating controls and generated energy reductions for the council. We now have 116 remote access building connections encompassing the majority of our medium/large consuming sites and all Education buildings. The Council has also been successfully awarded funding from Scotland's Public Sector Heat Decarbonisation Fund to support the decarbonisation of Prestwick Swimming Pool. The refurbishment of Prestwick Pool during 2024-25 includes building fabric upgrades, installation of new air handling plant, installation of solar PV and a BMS upgrade.



**PART 4**     **Adaptation - please do not include information in this part on measures that solely reduce emissions with no implications for climate adaptation. These are climate mitigation measures which should be reported in the Emissions tab.**

**Assessing and managing risk**

**4a**     **Has the body assessed current and future climate-related risks?**  
If yes, provide a reference or link to any such risk assessment(s). **Please report assessments of current risk separate from future risk assessments, where feasible.**

Yes. The potential risk that the Council may fail to deliver its commitments under the public sector climate change duty has been identified. Full information explaining cause, potential effect, risk rating, current mitigations, proposed mitigations (and status on their progress) is contained within the Council's Directorate Risk Registers in 2024/25 and has also been elevated to the Council's Strategic Risk Register since 2021. More detailed assessment of adaptation and resilience related risks to different areas of service are still required although in some areas the work has begun, for example in relation to Coastal Change Adaptation Planning.

**4b**     **What arrangements does the body have in place to manage climate-related risks?**  
Provide details of any climate change adaptation strategies, action plans and risk management procedures, and any climate change adaptation policies which apply across the body.

Full details of the risk mitigations and the associated procedures, strategies and action plans are contained within Directorate Risk Registers in 2024/25 and the Strategic Risk Register. The Council also maintains Civil Contingency Plans and tests scenarios including severe weather, loss of utilities and pandemic illness. These are routinely reviewed with senior management teams to ensure plans are up to date and staff are familiar with the processes. Council plans and strategies play a role in increasing awareness of the need to adapt. The Local Development Plan 2 has provisions to help adapt to the effects of climate change through the protection of peat land, implementation of SUDS, support for and improvement of green networks. Our Open Space Strategy commits to incorporate adaptation measures where appropriate. The Council's online training and the Provost's School Footprint Challenge also all play a part in raising wider awareness of the need for climate change adaptation. Work has also now begun to develop Coastal Change Adaptation Plans for our coastline and Nature Networks using the AECOM tool which will support resilience for nature.

**Taking action**

**4c**     **What action has the body taken to adapt to climate change?**  
Include details of work to increase awareness of the need to adapt to climate change and build the capacity of staff and stakeholders to assess risk and implement action. The body may wish to make reference to the Scottish Climate Change Adaptation Programme ("the Programme").

Risk procedures outlined above play an important role in managing and responding to climate related risks for the organisation. Council plans and strategies play a role in increasing awareness of the need to adapt. The Local Development Plan 2 has provisions to help adapt to the effects of climate change through policies such as the protection of peat land, implementation of SUDS, support for and improvement of green networks. Our Open Space Strategy commits to incorporate adaptation measures where appropriate. The Council's online training offer, communications with staff and the Provost's School Footprint Challenge also all play a part in raising wider awareness of the need for climate change adaptation. In the report year the council has continued to harness natural sand dune succession processes to allow natural coastal defences to develop in some shore front locations. The use of local planting in shorefront areas with sand dune species has also been used to reduce erosion, reduce maintenance requirement, and protect assets. The Council has also undertaken focused studies in certain communities with identified challenges, for example Ballantrae coastal adaptation planning case study and Troon flood study.

**4d**     **Where applicable, what contribution has the body made to helping deliver the Programme?**  
Provide any other relevant supporting information

Implementation of the South Ayrshire Council, SEPA, and Scottish Water actions detailed in the 2nd cycle Ayrshire Flood Risk Management Plan are ongoing and providing improved understanding of flood risk from river, coastal and surface water flooding which will allow development of solutions to mitigate that flood risk. Development of the 3rd cycle Ayrshire Flood Risk Management Plan is in the early stages. The Prestwick Strategic Drainage Project which we are working in partnership with Scottish Water to implement. That includes the St Ninians Park work and street works to remove surface water from the combined sewer system and installation of storm water tanks to improve the ability of the sewer system to deal with severe weather events. Public consultation has been carried out with positive feedback. South Ayrshire Council are in the process of procuring a ground investigation contract which will allow detailed design to progress.

The Troon Coastal Flood Study considers climate change scenarios when developing the coastal model. An options report and Coastal Change Adaptation Plan have now been developed for Troon. The Pow Burn flood study considers climate change scenarios when developing the river model and will consider possible actions that may be required to mitigate river flood risks identified.

The planning process in SAC considers climate change in terms of flood risk and all new developments must comply with the flood risk requirements of National Planning Framework 4 and Local Development Plan 2.

SAC also have an inspection regime for their coastal protection assets and carry out maintenance works on a priority basis.

The Ayrshire Shoreline Management Plan is a strategic document for managing the Ayrshire Coastline and climate change is considered as part of this management process. In line with the strategic policy objectives for Ballantrae detailed in the Ayrshire Shoreline Management Plan, South Ayrshire Council has an ongoing project following on from the findings of Dynamic Coast 2 which aims to improve understanding of coastal change in the area, identify the impacts that future sea level rise and climate change may have and develop adaptation measures to help manage this change. This project includes community engagement to raise awareness of the risks of future coastal change and gain community input to the development of adaptation pathways. It has now been agreed that this approach will be extended with a Coastal Change Adaptation Plan to be developed for the full Ayrshire coastline including studies and engagement with coastal communities and stakeholders. A Decision Makers Toolkit and Education Pack will be prepared as part of that.

Sand dune restoration work along with other biodiversity and nature projects such as wildflower meadows help to make the council more resilient to a changing climate including different types of extreme weather events, flooding, dry periods etc. South Ayrshire Council work with the Energy Agency who manage the HEPS: ABS programme within the local area. The focus is on areas of fuel poverty. An LHEES has been developed led by Estates. Work continues to improve compliance levels with EESH and SHQS and provision is made for abeyances and exceptions within the Councils Local Housing Strategy 2017-22.

Review, monitoring and evaluation

4e What arrangements does the body have in place to review current and future climate risks?

Provide details of arrangements to review current and future climate risks, for example, what timescales are in place to review the climate change risk assessments referred to in Question 4(a) and adaptation strategies, action plans, procedures and policies in Question 4(b).

In 2024-25 Climate Change Risk was managed within both the Directorate Risk Registers which are reviewed, updated, and approved at the Directorate Management Team on a six-monthly basis and the Council's Strategic Risk Register which was scrutinised and approved at both the Audit and Governance Panel and Cabinet on a 6 monthly basis. In 2024/25 the risk was owned and managed by the Directors of Communities and Transformation and Housing Development and Operations, as well as the Service Leads for Policy, Performance and Community Planning, Neighbourhood Services and Asset Management.

4f What arrangements does the body have in place to monitor and evaluate the impact of the adaptation actions?

Please provide details of monitoring and evaluation criteria and adaptation indicators used to assess the effectiveness of actions detailed under Question 4(c) and Question 4(d).

All Risk Registers are regularly reviewed and updated on a six monthly basis. The level of risk is assessed and amended as appropriate when mitigation measures have been put in place and the level of risk reduced. It should be noted that the individual plans and projects which make a contribution in relation to adaptation as set out above have a varying monitoring and review processes set out within them, however particularly for wider ranging strategies these are not always focused on their adaptation outcomes. The Council's recently implemented Integrated Impact Assessment includes 10 environmental questions picking up both directly and indirectly on adaptation and climate resilience. It is hoped that implementation and monitoring of the IIA reporting and associated mitigation actions will help to deliver both an improvement in awareness and mainstreamed action on adaptation across the organisation as well as a bank of data to support monitoring and evaluation of progress.

Future priorities for adaptation

4g What are the body's top 5 climate change adaptation priorities for the year ahead?

Provide a summary of the areas and activities of focus for the year ahead.

In June 2019 the Council adopted its new Sustainable Development and Climate Change Strategy. The impact of climate change for Scotland and South Ayrshire are discussed in the introduction and relevant actions are contained within the document. Many actions have a part to play in adaptation. These actions, which are for delivery over 5 years, include: - Develop a Food Strategy which will cover food growing as well as wider issues about food sustainability - Risks associated with climate change are given appropriate consideration on corporate and services risk registers - Ensure the Council's climate change risks are assessed and covered appropriately through the service planning process - Use our natural environment and green infrastructure to help adapt to and mitigate the impacts of climate change - Raise awareness and understanding of climate change in primary and secondary schools and the wider community through Earth Hour and the Provost's School Footprint Challenge. - Work in partnership with businesses and communities to ensure infrastructure is resilient to the impacts of climate change - Embed a proactive approach to climate change adaptation in relevant council strategies and partnerships. In taking the strategy forward a key aspect will be considering 'Scotland Adapts: A Capability Framework for a Climate Ready Public Sector', which has been released since the development of the strategy. In early 2023 we carried out benchmarking of our progress against the framework and set out steps to progress across all four capabilities in a more targeted way. This will now be used to track our adaptation progress as opposed to the previous five steps approach. The development of the next iteration of the strategy is now underway and will incorporate this action plan to progress against the adaptation framework and SCAP3. We will also be developing a Coastal Change Adaptation Plan for all of the Ayrshire coastline along with North Ayrshire Council and this will include a Decision Makers Toolkit and an Education Pack.

**Further information**

**4h**

**Supporting information and best practice**

Provide any other relevant supporting information and any examples of best practice by the body in relation to adaption.

The Council was involved in the development of 'Climate Ready Biosphere' vision and action plan which increased both awareness and action being taken locally in relation to climate change adaptation. South Ayrshire Council continues to work with the South West Scotland Environmental Information Centre following the conclusion of the 'Where's Wildlife in Ayrshire' project. The council has participated in the benchmarking working group in relation to Scotland Adapts. In response to Dynamic Coast 2 the council is currently delivering an ongoing project looking at coastal erosion in Ballantrae and is now beginning the development of an Ayrshire Coastal Change Adaptation Plan together with North Ayrshire Council supported by NatureScot and Scottish Government. The Council has finalised new Sustainable Design Guidance which when implemented will see improvement in the sustainability of new build and refurbishment projects taken forward by the council, not only reducing their footprint and readying them to function in a low carbon future, but also increasing their resilience to a changing climate in South Ayrshire. The Council has also introduced an Integrated Impact Assessment procedure for all council decisions which includes 10 environmental questions which address adaptation directly and indirectly, supporting better consideration and decision making in this area.

Public Sector Report on Compliance with Climate Change Duties 2025 Template

PART 5 Procurement

5a

How have procurement policies contributed to compliance with climate change duties?

Provide information relating to how the procurement policies of the body have contributed to its compliance with climate changes duties.

South Ayrshire Council’s Sustainable Development and Climate Change Strategy sets out a coherent framework for Council projects, policies and initiatives which mitigates climate changing emissions, plans for adapting to the impacts of climate change and promotes sustainable development, including sustainability in procurement. Going forward, the Council's new Integrated Impact Assessment will also support this in relation to all decisions made by the Council. South Ayrshire Council is committed to achieving improved standards of sustainable procurement throughout the Council, in accordance with the duties set out within the Procurement Reform (Scotland Act) 2014.

Minmising the impact on the environment is a consideration for all tender excercises for procuring goods, services and works. In line with the Scottish Government’s purpose of increasing sustainable economic growth, EU and UK ‘green’ procurement legislation, the Council initiates savings in materials, energy and waste, where possible and promotes a sustainable approach to the way we conduct our business.

This approach is in line with the Council’s Procurement Strategy Key Objective 4; Development of Collaborative Opportunities and Fulfilment of Sustainable Procurement Duties and ensures that the Council complies with its Sustainable Procurement Duties, which is a mandatory requirement under the Reform Act. South Ayrshire Council continue to follow the Scottish Government’s Sustainable Procurement Action Plan, in conjunction with statutory guidance, while updating our progress against sustainability targets using the Flexible Framework self-assessment tool (FFSAT).

5b

How has procurement activity contributed to compliance with climate change duties?

At the Procurement strategy stage of every procurement exercise Procurement work with Service Leads from any particular area to identify what sustainability outcomes could be delivered via the contract in question. All tendered Procurement projects include SAC’s standard clause on Sustainability, see below and all are considered for every tender exercise:

Sustainability Clause  
South Ayrshire Council’s Sustainable Development and Climate Change Strategy sets out a coherent framework for Council projects, policies and initiatives which mitigates climate changing emissions, plans for adapting to the impacts of climate change and promotes sustainable development, including sustainability in procurement.

Aligned to the objectives of the Scottish Government’s Climate Change Plan (2018-2032) and National Performance Framework Sustainable Development goals, the Council aims to ensure delivery and compliance with this policy and practice to the highest level and is pro-actively encouraging organisations it contracts with to adopt similar commitments.

The Council requests that Tenderers detail, within their tender submission, how they will commit to Sustainable Pledges and ensure that, throughout the duration of the contract, sustainable benefits can be delivered through the products and services provided.  
Examples of which could be:

• Sustainable products and services. Details of the steps the organisation will take to provide products and services that are designed for sustainability, as well as safety, minimising the environmental impacts arising from their delivery or use.

• Energy savings. The organisation’s targets on reducing greenhouse gas emissions throughout the duration of the contract. Can energy use be reduced or will more renewable energy be used? Are there any efforts within the organisation to meet the Scottish Government’s target of net zero greenhouse gas emissions by 2045, with a 75% reduction by 2030?

• Monitoring and recording emissions. The monitoring methods that will be employed by their organisation, throughout the duration of the contract, to record energy consumption and greenhouse gas emissions, including any baseline data to track improvements against.

• Waste reduction. Measures the organisation will take throughout the duration of the contract to generate less waste or increase the amount of waste that is reused and recycled.

• Transport solutions. Details of the organisation’s use of more sustainable transport methods throughout the duration of the contract. Can more efficient methods of delivery be employed or are there any efforts within the organisation to adopt a more sustainable fleet?

• Recycle, reduce or re-use initiatives. Will the organisation employ any examples of the circular economy in the delivery of the contract?

• Climate change adaption. What action will be taken to increase the organisation’s resilience to climate change risks, throughout the duration of the contract? This could include the development of business continuity plans in the event of threats to the natural environment, buildings, infrastructure networks and society such as flooding, storms, fires and food security.

• Climate change awareness. What organisational sustainability activities or training will be conducted throughout the duration of the contract? Will there be efforts to increase climate literacy and green job skills through training and the understanding of sustainable objectives among staff and members of the supply chain?

• Any other initiatives that will be implemented to reduce the organisation's impact upon the environment throughout the duration of the contract.

Under question [xx] of the Technical Envelope, Tenderers are required to provide details of any Sustainable Pledges that can be made in relation to this Contract.

Further information

5c

Supporting information and best practice

Provide any other relevant supporting information and any examples of best practice by the body in relation to procurement.

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During 2023/24 the Council carried out multiple procurment exercises with sustainable pledges/submissions from suppliers. Some examples from our Minor Works Framework are below:

South Ayrshire's commitment to Sustainability is underlined via our supply chain by the development and maintenance of an Environmental Management System (EMS) which is accredited to ISO 14001:2015. Whilst delivering the Minor Frameworks works for South Ayrshire Council in order to minimise the impact on climate change and reduce carbon footprint, suppliers conduct business in accordance with their Environmental Management System (EMS)

Reuse of the following materials within our Minor Works Framework:

- Cardboard
- Paper
- Plastics
- Untreated wood
- Concrete
- Glass
- Metal
- Flooring (Carpeting / Vinyl / Laminate)
- Plasterboard
- Brick

Commitment from suppliers to acheive Net Zero by 2030.

Introduction of Hybrid and Electric vehicles for suppliers carying out property maintenance work for the Council.

The council has prepared a Sustainable Design Guide which will soon be finalised and implemented for design of new council buildings as well as refurbishments. This guide will support sustainable procurement including consideration of circularity and whole life costing.

PART 6 Validation and Declaration

6a

Internal validation process

Briefly describe the body’s internal validation process, if any, of the data or information contained within this report.

Internal validation of gas and electricity data has been undertaken since the ending of CRC validation and this has involved continuous monthly and annual bill checking. This report is submitted for scrutiny and sign off by the Cabinet.

6b

Peer validation process

Briefly describe the body’s peer validation process, if any, of the data or information contained within this report.

Information is confirmed and collated from officers across the council by the sustainability team and is cross checked by the Service Lead - Performance, Policy and Community Planning before submission to Cabinet for further scrutiny and approval. The Council's Internal Audit team are also sighted on the work of the Sustainability Team.

6c

External validation process

Briefly describe the body’s external validation process, if any, of the data or information contained within this report.

A waste data flow audit is undertaken by SEPA. No other external validation is undertaken on this report.

6d

No Validation Process

If any information provided in this report has not been validated, identify the information in question and explain why it has not been validated.

n/a

6e

Declaration

I confirm that the information in this report is accurate and provides a fair representation of the body’s performance in relation to climate change.

|                   |                                                                 |
|-------------------|-----------------------------------------------------------------|
| Name:             | Susan McCardie                                                  |
| Role in the body: | Service Lead Performance, Community Planning and Sustainability |
| Date:             | 31/10/2025                                                      |

Date in format (dd/mm/yyyy)



Wider Impact and Influence on GHG Emissions

Q1) Historic Emissions (Local Authorities Only)

Please indicate emissions and unit of measurement (e.g. tCO<sub>2</sub>e) and years. Please populate data by selecting from the drop-down lists. Use (1) as the default unless targets and actions relate to (2).

Please note : territorial emissions of carbon dioxide (CO<sub>2</sub>), methane (CH<sub>4</sub>) and nitrous oxide (N<sub>2</sub>O) are provided, but not fluorinated gases, which are included in the UK territorial greenhouse gas emissions statistics. Statistics were provided only for carbon dioxide emissions, prior to publication of the 2005 to 2020 dataset in 2022.

(1) UK local and regional CO<sub>2</sub>e emissions: **subset dataset** (emissions within the scope of influence of local authorities):

(2) UK local and regional CO<sub>2</sub>e emissions: **full dataset**:

<https://data.gov.uk/dataset/723c243d-2f1a-4d27-8b61-cdb93e5b10ff/emissions-of-carbon-dioxide-for-local-authority-areas>

|                                 |                                  |       |       |       |       |       |       |       |       |       |       |       |       |                         |          |
|---------------------------------|----------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------------------------|----------|
| Local Authority:(Please State)  | South Ayrshire                   |       |       |       |       |       |       |       |       |       |       |       |       |                         |          |
| DESNZ Dataset:(full or sub-set) | Subset                           |       |       |       |       |       |       |       |       |       |       |       |       |                         |          |
| Source                          | Sector                           | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  | Units                   | Comments |
| DESNZ Sectors                   | Total Emissions                  | 742.1 | 747.6 | 668.3 | 658.7 | 621.5 | 599.1 | 576.2 | 570.4 | 502.1 | 564.8 | 521.4 | 508.3 | ktCO2e                  |          |
|                                 | Industry and Commercial          | 239.8 | 256.8 | 217.9 | 212.5 | 187.8 | 167.3 | 154.0 | 159.6 | 143.2 | 172.9 | 161.7 | 151.6 | ktCO2e                  |          |
|                                 | Domestic                         | 283.1 | 276.4 | 232.8 | 228.2 | 208.0 | 202.0 | 197.3 | 193.5 | 184.2 | 186.8 | 153.7 | 151.2 | ktCO2e                  |          |
|                                 | Transport total                  | 219.2 | 214.3 | 217.5 | 218.0 | 225.7 | 229.8 | 224.9 | 217.3 | 174.7 | 205.1 | 206.0 | 205.5 | ktCO2e                  |          |
|                                 | Per Capita                       | 7.2   | 7.2   | 6.4   | 6.4   | 6.0   | 5.8   | 5.5   | 5.5   | 4.8   | 5.4   | 5.0   | 4.9   | ktCO2e                  |          |
| Other Sectors                   | Please select from drop down box |       |       |       |       |       |       |       |       |       |       |       |       | Please select from drop |          |
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|                                 | Please select from drop down box |       |       |       |       |       |       |       |       |       |       |       |       | Please select from drop |          |

2a) Targets

Please detail any wider influence targets

|                                  |                              |                        |                |            |        |                 |                                |                      |          |
|----------------------------------|------------------------------|------------------------|----------------|------------|--------|-----------------|--------------------------------|----------------------|----------|
| Sector                           | Description                  | Type of Target (units) | Baseline value | Start year | Target | Target/End year | Saving in latest year measured | Latest Year Measured | Comments |
| Please select from drop down box | Domestic waste and recycling | Please                 |                | Please     |        | Please          |                                | Please select        |          |
| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
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| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
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| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |
| Please select from drop down box |                              | Please                 |                | Please     |        | Please          |                                | Please select        |          |

2b) Does the body have an overall mission statement, strategies, plans or policies outlining ambition to influence emissions beyond its corporate boundary?

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| <p>South Ayrshire Council is the lead partner in the South Ayrshire Community Planning Partnership and through this Partnership has developed a structure and a Local Outcome Improvement Plan which focuses on Sustainability as one of 5 key Strategic Delivery Partnerships and includes priorities of Energy, Travel, Food and Nature each with actions associated. This can be found here: <a href="https://www.south-ayrshire.gov.uk/article/61343/Local-Outcomes-Improvement-Plan-2024-2029">https://www.south-ayrshire.gov.uk/article/61343/Local-Outcomes-Improvement-Plan-2024-2029</a> along with evidence of progress to date and consultation. South Ayrshire Council is also a key partner in the Regional Economic Strategy and Ayrshire Growth Deal which have include a priority on enhancing natural capital and a Clean Growth Workstream respectively.</p> |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|



Through this work the Ayrshire Energy Masterplan has been produced and strategy and delivery in a number of areas influencing climate change beyond corporate emissions boundaries has been taken forward and continue to be developed. It is hoped that this work will all be captured in ClimateView with the support of the Scottish Climate Intelligence Service, allowing South Ayrshire Council and other partners to understand better the actions being taken forward which will drive area wide and regional emissions reductions and as a result how to improve our performance in relation to this.

### Q3) Policies and Actions to Reduce Emissions

**Please detail specific policies and actions underway to achieve emission reduction targets**

[illegible]

**Please provide any detail on data sources or limitations relating to the information provided in Table 3**





| Key Action Type                  | Key Action Description | Organisation's Project Role      | Impacts | Comments |
|----------------------------------|------------------------|----------------------------------|---------|----------|
| Please select from drop down box |                        | Please select from drop down box |         |          |
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| Please select from drop down box |                        | Please select from drop down box |         |          |
| Please select from drop down box |                        | Please select from drop down box |         |          |

Q6) Please provide information on any other climate change-related activity that is not noted elsewhere in the template

Factors by Category

| Category |                       |                |                                |        |                                          |                                          |                   |
|----------|-----------------------|----------------|--------------------------------|--------|------------------------------------------|------------------------------------------|-------------------|
| Scope    | Level 1               | Level 2        | Level 3                        | UOM    | GHG Conversion Factor 2025 (kgCO2e/unit) | GHG Conversion Factor 2024 (kgCO2e/unit) | Change since 2024 |
| Scope 1  | Bioenergy             | Biogas         | Biogas                         | kWh    | 0.00022                                  | 0.00023                                  | -4%               |
| Scope 1  | Bioenergy             | Biogas         | Biogas                         | tonnes | 1.24314                                  | 1.26431                                  | -2%               |
| Scope 1  | Bioenergy             | Biogas         | Landfill gas                   | kWh    | 0.0002                                   | 0.0002                                   | 0%                |
| Scope 1  | Bioenergy             | Biomass        | Wood chips                     | kWh    | 0.01150                                  | 0.01132                                  | 2%                |
| Scope 1  | Bioenergy             | Biomass        | Wood chips                     | tonnes | 43.43964                                 | 42.76487                                 | 2%                |
| Scope 1  | Bioenergy             | Biomass        | Wood pellets                   | kWh    | 0.01150                                  | 0.01132                                  | 2%                |
| Scope 1  | Bioenergy             | Biomass        | Wood pellets                   | tonnes | 55.19389                                 | 54.33654                                 | 2%                |
| Scope 1  | Fuels                 | Liquid fuels   | Aviation spirit                | kWh    | 0.24382                                  | 0.24382                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Aviation spirit                | litres | 2.33116                                  | 2.33116                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Aviation turbine fuel          | kWh    | 0.24758                                  | 0.24758                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Aviation turbine fuel          | litres | 2.54269                                  | 2.54269                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Burning oil (Kerosene)         | kWh    | 0.24677                                  | 0.24677                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Burning oil (Kerosene)         | litres | 2.54016                                  | 2.54015                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Burning oil (Kerosene)         | tonnes | 3165.04181                               | 3165.04181                               | 0%                |
| Scope 1  | Fuels                 | Solid fuels    | Coal (industrial)              | tonnes | 2395.28994                               | 2399.43994                               | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Diesel (100% mineral diesel)   | litres | 2.66155                                  | 2.66155                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Diesel (average biofuel blend) | litres | 2.57082                                  | 2.51279                                  | 2%                |
| Scope 1  | Fuels                 | Liquid fuels   | Fuel oil                       | kWh    | 0.26813                                  | 0.26814                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Fuel oil                       | litres | 3.17492                                  | 3.17493                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Fuel oil                       | tonnes | 3228.89019                               | 3228.89019                               | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Gas oil                        | kWh    | 0.2565                                   | 0.2565                                   | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Gas oil                        | litres | 2.75541                                  | 2.75541                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Gas oil                        | tonnes | 3226.57859                               | 3226.57859                               | 0%                |
| Scope 1  | Fuels                 | Gaseous fuels  | LPG                            | kWh    | 0.21450                                  | 0.21450                                  | 0%                |
| Scope 1  | Fuels                 | Gaseous fuels  | LPG                            | litres | 1.55713                                  | 1.55713                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Marine fuel oil                | litres | 3.10202                                  | 3.10202                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Marine gas oil                 | litres | 2.77139                                  | 2.77139                                  | 0%                |
| Scope 1  | Fuels                 | Gaseous fuels  | Natural gas                    | kWh    | 0.18296                                  | 0.18290                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Petrol (100% mineral petrol)   | litres | 2.33984                                  | 2.35372                                  | -1%               |
| Scope 1  | Fuels                 | Liquid fuels   | Petrol (average biofuel blend) | litres | 2.06916                                  | 2.08440                                  | -1%               |
| Scope 1  | Fuels                 | Gaseous fuels  | Propane                        | kWh    | 0.2141                                   | 0.2141                                   | 0%                |
| Scope 1  | Fuels                 | Gaseous fuels  | Propane                        | litres | 1.54358                                  | 1.54357                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Waste oils                     | kWh    | 0.25641                                  | 0.25641                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Waste oils                     | litres | 2.74924                                  | 2.74923                                  | 0%                |
| Scope 1  | Fuels                 | Liquid fuels   | Waste oils                     | tonnes | 3219.37916                               | 3219.37916                               | 0%                |
| Scope 1  | Medical gas (Process) | Other products | Desflurane                     | kg     | 2540                                     | 2540                                     | 0%                |
| Scope 1  | Medical gas (Process) | Other products | Sevoflurane                    | kg     | 130                                      | 130                                      | 0%                |
| Scope 1  | Medical gas (Process) | Other products | Isoflurane                     | kg     | 510                                      | 510                                      | 0%                |
| Scope 1  | Medical gas (Process) | Other products | Anaesthetic Nitrous Oxide      | kg     | 265                                      | 298                                      | -11%              |
| Scope 1  | Refrigerants          | Other products | HFC-134a                       | kg     | 1300                                     | 1300                                     | 0%                |
| Scope 1  | Refrigerants          | Other products | HFC-32                         | kg     | 677                                      | 677                                      | 0%                |
| Scope 1  | Refrigerants          | Blends         | R404A                          | kg     | 3943                                     | 3943                                     | 0%                |
| Scope 1  | Refrigerants          | Blends         | R407C                          | kg     | 1624                                     | 1624                                     | 0%                |
| Scope 1  | Refrigerants          | Blends         | R410A                          | kg     | 1924                                     | 1924                                     | 0%                |
| Scope 1  | Refrigerants          | Blends         | R422D                          | kg     | 2473                                     | 2473                                     | 0%                |



|           |                 |                                       |                                                               |       |         |         |      |
|-----------|-----------------|---------------------------------------|---------------------------------------------------------------|-------|---------|---------|------|
| Scope 1   | Refrigerants    | Blends                                | R422E                                                         | kg    | 2350    | 2350    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R423A                                                         | kg    | 2274    | 2274    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R424A                                                         | kg    | 2212    | 2212    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R425A                                                         | kg    | 1431    | 1431    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R426A                                                         | kg    | 1371    | 1371    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R427A                                                         | kg    | 2024    | 2024    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R428A                                                         | kg    | 3417    | 3417    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R429A                                                         | kg    | 15.3    | 15.3    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R430A                                                         | kg    | 106     | 106     | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R431A                                                         | kg    | 40      | 40      | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R432A                                                         | kg    | 1.8     | 1.8     | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R433A                                                         | kg    | 0.64    | 0.64    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R433B                                                         | kg    | 0.16    | 0.16    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R433C                                                         | kg    | 0.55    | 0.55    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R434A                                                         | kg    | 3075    | 3076    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R435A                                                         | kg    | 28.4    | 28.4    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R436A                                                         | kg    | 1.35    | 1.35    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R436B                                                         | kg    | 1.47    | 1.47    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R437A                                                         | kg    | 1639    | 1639    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R438A                                                         | kg    | 2059    | 2059    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R439A                                                         | kg    | 1828    | 1828    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R440A                                                         | kg    | 156     | 156     | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R441A                                                         | kg    | 0       | 0       | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R442A                                                         | kg    | 1754    | 1754    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R443A                                                         | kg    | 1       | 1       | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R444A                                                         | kg    | 89      | 89      | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R445A                                                         | kg    | 118     | 118     | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R500                                                          | kg    | 7564    | 7564    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R501                                                          | kg    | 3870    | 3870    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R502                                                          | kg    | 4786    | 4786    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R503                                                          | kg    | 13299   | 13299   | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R504                                                          | kg    | 4299    | 4299    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R505                                                          | kg    | 7956    | 7956    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R506                                                          | kg    | 3857    | 3857    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R507A                                                         | kg    | 3985    | 3985    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R508A                                                         | kg    | 11607   | 11607   | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R508B                                                         | kg    | 11698   | 11698   | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R509A                                                         | kg    | 5758    | 5758    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R510A                                                         | kg    | 1.24    | 1.24    | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R511A                                                         | kg    | 7       | 7       | 0%   |
| Scope 1   | Refrigerants    | Blends                                | R512A                                                         | kg    | 196     | 196     | 0%   |
| Scope 1   | Refrigerants    | Other products                        | R600 = butane                                                 | kg    | 0.006   | 0.006   | 0%   |
| Scope 1   | Refrigerants    | Other products                        | R600A = isobutane                                             | kg    | 3       | 3       | 0%   |
| Scope 1   | Refrigerants    | Other products                        | R601 = pentane                                                | kg    | 5       | 5       | 0%   |
| Scope 1   | Refrigerants    | Other products                        | R601A = isopentane                                            | kg    | 5       | 5       | 0%   |
| Scope 2   | Heat and steam  | Heat and steam                        | District heat and steam                                       | kWh   | 0.17529 | 0.17965 | -2%  |
| Scope 2   | Heat and steam  | Heat and steam                        | Onsite heat and steam                                         | kWh   | 0.17529 | 0.17965 | -2%  |
| Scope 2   | Electricity     | Electricity generated                 | Electricity: UK                                               | kWh   | 0.17700 | 0.20705 | -15% |
| Scope 2   | Renewables      | Renewable Elec Purchase Direct Supply | Renewable Elec Purchase Direct Supply                         | kWh   | 0       | 0       |      |
| Scope 2   | Renewables      | Renewable Heat Purchase Direct Supply | Renewable Heat Purchase Direct Supply                         | kWh   | 0       | 0       |      |
| Scope 2&3 | Transport - car | Cars (by size)                        | Average business travel car - Battery Electric Vehicle        | km    | 0.04047 | 0.04745 | -15% |
| Scope 2&3 | Transport - car | Cars (by size)                        | Average business travel car - Battery Electric Vehicle        | miles | 0.06512 | 0.07636 | -15% |
| Scope 2&3 | Transport - car | Cars (by size)                        | Average business travel car - Plug-in Hybrid Electric Vehicle | km    | 0.10461 | 0.10853 | -4%  |

|           |                 |                                          |                                                                              |                  |             |             |     |
|-----------|-----------------|------------------------------------------|------------------------------------------------------------------------------|------------------|-------------|-------------|-----|
| Scope 2&3 | Transport - car | Cars (by size)                           | Average business travel car - Plug-in Hybrid Electric Vehicle                | miles            | 0.16834     | 0.17465     | -4% |
| Scope 3   | Electricity     | T&D- UK electricity                      | Transmission and distribution - Electricity: UK                              | kWh              | 0.01853     | 0.01830     | 1%  |
| Scope 3   | Heat and steam  | Heat and steam                           | Transmission and distribution - district heat & steam, 5% loss               | kWh              | 0.00945     | 0.00946     | 0%  |
| Scope 3   | Homeworking     | Homeworking (office equipment + heating) | Homeworking (office equipment + heating)                                     | FTE Working Hour | 0.33378     | 0.33378     | 0%  |
| Scope 3   | Hotel stay      | Hotel stay                               | Hotel stay - UK                                                              | Room per night   | 10.4        | 10.4        | 0%  |
| Scope 3   | Hotel stay      | Hotel stay                               | Hotel stay - UK (London)                                                     | Room per night   | 11.5        | 11.5        | 0%  |
| Scope 3   | Material use    | Construction                             | Aggregates - Primary material production                                     | tonnes           | 7.79306     | 7.75127     | 1%  |
| Scope 3   | Material use    | Construction                             | Aggregates - Recycled source                                                 | tonnes           | 3.21835     | 3.19485     | 1%  |
| Scope 3   | Material use    | Construction                             | Aggregates - Re-used                                                         | tonnes           | 2.21        | 2.21        | 0%  |
| Scope 3   | Material use    | Construction                             | Asphalt - Primary material production                                        | tonnes           | 39.21249    | 39.21249    | 0%  |
| Scope 3   | Material use    | Construction                             | Asphalt - Recycled source                                                    | tonnes           | 28.67835    | 28.65485    | 0%  |
| Scope 3   | Material use    | Construction                             | Asphalt - Re-used                                                            | tonnes           | 1.73826     | 1.73826     | 0%  |
| Scope 3   | Material use    | Construction                             | Average construction - Primary material production                           | tonnes           | 75.00675    | 74.88652    | 0%  |
| Scope 3   | Material use    | Electrical items                         | Batteries - Alkaline - Primary material production                           | tonnes           | 4633.47826  | 4633.47826  | 0%  |
| Scope 3   | Material use    | Electrical items                         | Batteries - Li ion - Primary material production                             | tonnes           | 6308        | 6308        | 0%  |
| Scope 3   | Material use    | Electrical items                         | Batteries - NiMh - Primary material production                               | tonnes           | 28380       | 28380       | 0%  |
| Scope 3   | Material use    | Construction                             | Bricks - Primary material production                                         | tonnes           | 241.79306   | 241.75127   | 0%  |
| Scope 3   | Material use    | Other                                    | Clothing - Primary material production                                       | tonnes           | 22310       | 22310       | 0%  |
| Scope 3   | Material use    | Other                                    | Clothing - Re-used                                                           | tonnes           | 152.25      | 152.25      | 0%  |
| Scope 3   | Material use    | Organic                                  | Compost derived from food and garden waste - Primary material production     | tonnes           | 114.90473   | 114.83347   | 0%  |
| Scope 3   | Material use    | Organic                                  | Compost derived from garden waste - Primary material production              | tonnes           | 112.08811   | 112.01684   | 0%  |
| Scope 3   | Material use    | Construction                             | Concrete - Primary material production                                       | tonnes           | 118.79306   | 118.75127   | 0%  |
| Scope 3   | Material use    | Construction                             | Concrete - Recycled source                                                   | tonnes           | 3.21835     | 3.19485     | 1%  |
| Scope 3   | Material use    | Electrical items                         | Electrical items - fridges and freezers - Primary material production        | tonnes           | 4363.33333  | 4363.33333  | 0%  |
| Scope 3   | Material use    | Electrical items                         | Electrical items - IT - Primary material production                          | tonnes           | 24865.47556 | 24865.47556 | 0%  |
| Scope 3   | Material use    | Electrical items                         | Electrical items - large - Primary material production                       | tonnes           | 3267        | 3267        | 0%  |
| Scope 3   | Material use    | Electrical items                         | Electrical items - small - Primary material production                       | tonnes           | 5647.94563  | 5647.94563  | 0%  |
| Scope 3   | Material use    | Other                                    | Food and drink - Primary material production                                 | tonnes           | 3701.40359  | 3701.40359  | 0%  |
| Scope 3   | Material use    | Other                                    | Glass - Primary material production                                          | tonnes           | 1402.76667  | 1402.76667  | 0%  |
| Scope 3   | Material use    | Other                                    | Glass - Recycled source                                                      | tonnes           | 823.18954   | 823.18954   | 0%  |
| Scope 3   | Material use    | Construction                             | Insulation - Primary material production                                     | tonnes           | 1861.79306  | 1861.75127  | 0%  |
| Scope 3   | Material use    | Construction                             | Insulation - Recycled source                                                 | tonnes           | 1852.12293  | 1852.08114  | 0%  |
| Scope 3   | Material use    | Metal                                    | Metal: aluminium cans and foil (excl. forming) - Primary material production | tonnes           | 9115.90131  | 9106.91851  | 0%  |
| Scope 3   | Material use    | Metal                                    | Metal: aluminium cans and foil (excl. forming) - Recycled source             | tonnes           | 995.0779    | 990.4781    | 0%  |
| Scope 3   | Material use    | Metal                                    | Metal: mixed cans - Primary material production                              | tonnes           | 5114.62131  | 5105.63851  | 0%  |
| Scope 3   | Material use    | Metal                                    | Metal: mixed cans - Recycled source                                          | tonnes           | 1525.52488  | 1461.67759  | 4%  |
| Scope 3   | Material use    | Metal                                    | Metal: scrap metal - Primary material production                             | tonnes           | 3473.11953  | 3464.56448  | 0%  |
| Scope 3   | Material use    | Metal                                    | Metal: scrap metal - Recycled source                                         | tonnes           | 1706.42359  | 1620.27606  | 5%  |
| Scope 3   | Material use    | Metal                                    | Metal: steel cans - Primary material production                              | tonnes           | 2863.90131  | 2854.91851  | 0%  |
| Scope 3   | Material use    | Metal                                    | Metal: steel cans - Recycled source                                          | tonnes           | 1823.90131  | 1726.72731  | 6%  |
| Scope 3   | Material use    | Construction                             | Metals - Primary material production                                         | tonnes           | 3824.09335  | 3815.78473  | 0%  |
| Scope 3   | Material use    | Construction                             | Metals - Recycled source                                                     | tonnes           | 1638.74406  | 1630.78661  | 0%  |
| Scope 3   | Material use    | Construction                             | Mineral oil - Primary material production                                    | tonnes           | 1401        | 1401        | 0%  |
| Scope 3   | Material use    | Construction                             | Mineral oil - Recycled source                                                | tonnes           | 676         | 676         | 0%  |
| Scope 3   | Material use    | Paper                                    | Paper and board: board - Primary material production                         | tonnes           | 1199.72542  | 1193.96586  | 0%  |
| Scope 3   | Material use    | Paper                                    | Paper and board: board - Recycled source                                     | tonnes           | 1098.11442  | 1092.35486  | 1%  |
| Scope 3   | Material use    | Paper                                    | Paper and board: mixed - Primary material production                         | tonnes           | 1288.50358  | 1282.74402  | 0%  |
| Scope 3   | Material use    | Paper                                    | Paper and board: mixed - Recycled source                                     | tonnes           | 1068.77475  | 1063.01519  | 1%  |
| Scope 3   | Material use    | Paper                                    | Paper and board: paper - Primary material production                         | tonnes           | 1345.0779   | 1339.3183   | 0%  |
| Scope 3   | Material use    | Paper                                    | Paper and board: paper - Recycled source                                     | tonnes           | 1050.0779   | 1044.3183   | 1%  |
| Scope 3   | Material use    | Construction                             | Plasterboard - Primary material production                                   | tonnes           | 120.05      | 120.05      | 0%  |
| Scope 3   | Material use    | Construction                             | Plasterboard - Recycled source                                               | tonnes           | 32.17       | 32.17       | 0%  |
| Scope 3   | Material use    | Plastic                                  | Plastics: average plastic film - Primary material production                 | tonnes           | 2916.50513  | 2910.46529  | 0%  |



|           |                 |                |                                                                        |        |                     |                     |      |
|-----------|-----------------|----------------|------------------------------------------------------------------------|--------|---------------------|---------------------|------|
| Scope 3   | Material use    | Plastic        | Plastics: average plastic film - Recycled source                       | tonnes | 1103.56537          | 1094.58257          | 1%   |
| Scope 3   | Material use    | Plastic        | Plastics: average plastic rigid - Primary material production          | tonnes | 3354.28062          | 3345.30837          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: average plastic rigid - Recycled source                      | tonnes | 1915.72549          | 1906.70384          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: average plastics - Primary material production               | tonnes | 3172.49932          | 3164.78049          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: average plastics - Recycled source                           | tonnes | 1575.39106          | 1566.38638          | 1%   |
| Scope 3   | Material use    | Plastic        | Plastics: HDPE (incl. forming) - Primary material production           | tonnes | 3095.1552           | 3086.3904           | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: HDPE (incl. forming) - Recycled source                       | tonnes | 1770.79099          | 1761.80819          | 1%   |
| Scope 3   | Material use    | Plastic        | Plastics: LDPE and LLDPE (incl. forming) - Primary material production | tonnes | 2965.07790          | 2959.31834          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: LDPE and LLDPE (incl. forming) - Recycled source             | tonnes | 1097.90131          | 1088.91851          | 1%   |
| Scope 3   | Material use    | Plastic        | Plastics: PET (incl. forming) - Primary material production            | tonnes | 3863.90131          | 3854.91851          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: PET (incl. forming) - Recycled source                        | tonnes | 2213.90131          | 2204.91851          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: PP (incl. forming) - Primary material production             | tonnes | 2577.5717           | 2568.5889           | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: PP (incl. forming) - Recycled source                         | tonnes | 1312.572            | 1303.589            | 1%   |
| Scope 3   | Material use    | Plastic        | Plastics: PS (incl. forming) - Primary material production             | tonnes | 4376.80391          | 4367.44048          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: PS (incl. forming) - Recycled source                         | tonnes | 2669.76255          | 2660.39912          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: PVC (incl. forming) - Primary material production            | tonnes | 2944.75615          | 2935.77335          | 0%   |
| Scope 3   | Material use    | Plastic        | Plastics: PVC (incl. forming) - Recycled source                        | tonnes | 1847.82267          | 1838.83987          | 0%   |
| Scope 3   | Material use    | Construction   | Soils - Recycled source                                                | tonnes | 1.00835             | 0.98485             | 2%   |
| Scope 3   | Material use    | Construction   | Tyres - Primary material production                                    | tonnes | 3335.5719           | 3335.5719           | 0%   |
| Scope 3   | Material use    | Construction   | Tyres - Re-used                                                        | tonnes | 731.21789           | 731.21789           | 0%   |
| Scope 3   | Material use    | Construction   | Wood - Primary material production                                     | tonnes | 269.50416           | 269.50416           | 0%   |
| Scope 3   | Material use    | Construction   | Wood - Recycled source                                                 | tonnes | no factor this year | no factor this year |      |
| Scope 3   | Material use    | Construction   | Wood - Re-used                                                         | tonnes | 38.54288            | 38.54288            | 0%   |
| Scope 3   | Transport - car | Cars (by size) | Average car - Diesel                                                   | km     | 0.17304             | 0.16984             | 2%   |
| Scope 3   | Transport - car | Cars (by size) | Average car - Diesel                                                   | miles  | 0.27849             | 0.27334             | 2%   |
| Scope 3   | Transport - car | Cars (by size) | Average car - Hybrid                                                   | km     | 0.12825             | 0.12607             | 2%   |
| Scope 3   | Transport - car | Cars (by size) | Average car - Hybrid                                                   | miles  | 0.20639             | 0.20288             | 2%   |
| Scope 3   | Transport - car | Cars (by size) | Average car - Petrol                                                   | km     | 0.16272             | 0.16450             | -1%  |
| Scope 3   | Transport - car | Cars (by size) | Average car - Petrol                                                   | miles  | 0.26187             | 0.26473             | -1%  |
| Scope 3   | Transport - car | Cars (by size) | Average car - Unknown                                                  | km     | 0.16725             | 0.16691             | 0%   |
| Scope 3   | Transport - car | Cars (by size) | Average car - Unknown                                                  | miles  | 0.26915             | 0.26860             | 0%   |
| Scope 1   | Transport - car | Cars (by size) | Average fleet car - Battery Electric Vehicle                           | km     | 0                   | 0                   |      |
| Scope 1   | Transport - car | Cars (by size) | Average fleet car - Battery Electric Vehicle                           | miles  | 0                   | 0                   |      |
| Scope 1   | Transport - car | Cars (by size) | Average fleet car - Plug-in Hybrid Electric Vehicle                    | km     | 0.09167             | 0.09360             | -2%  |
| Scope 1   | Transport - car | Cars (by size) | Average fleet car - Plug-in Hybrid Electric Vehicle                    | miles  | 0.14751             | 0.15062             | -2%  |
| Scope 2&3 | Transport - car | Cars (by size) | Large business travel car - Battery Electric Vehicle                   | km     | 0.04205             | 0.04925             | -15% |
| Scope 2&3 | Transport - car | Cars (by size) | Large business travel car - Battery Electric Vehicle                   | miles  | 0.06767             | 0.07925             | -15% |
| Scope 2&3 | Transport - car | Cars (by size) | Large business travel car - Plug-in Hybrid Electric Vehicle            | km     | 0.11430             | 0.11923             | -4%  |
| Scope 2&3 | Transport - car | Cars (by size) | Large business travel car - Plug-in Hybrid Electric Vehicle            | miles  | 0.18396             | 0.19190             | -4%  |
| Scope 3   | Transport - car | Cars (by size) | Large car - Diesel                                                     | km     | 0.21007             | 0.20729             | 1%   |
| Scope 3   | Transport - car | Cars (by size) | Large car - Diesel                                                     | miles  | 0.33808             | 0.33362             | 1%   |
| Scope 3   | Transport - car | Cars (by size) | Large car - Hybrid                                                     | km     | 0.15650             | 0.15486             | 1%   |
| Scope 3   | Transport - car | Cars (by size) | Large car - Hybrid                                                     | miles  | 0.25184             | 0.24921             | 1%   |
| Scope 3   | Transport - car | Cars (by size) | Large car - Petrol                                                     | km     | 0.26828             | 0.26885             | 0%   |
| Scope 3   | Transport - car | Cars (by size) | Large car - Petrol                                                     | miles  | 0.43175             | 0.43267             | 0%   |
| Scope 3   | Transport - car | Cars (by size) | Large car - Unknown                                                    | km     | 0.22678             | 0.22472             | 1%   |
| Scope 3   | Transport - car | Cars (by size) | Large car - Unknown                                                    | miles  | 0.36495             | 0.36164             | 1%   |
| Scope 1   | Transport - car | Cars (by size) | Large fleet car - Battery Electric Vehicle                             | km     | 0                   | 0                   |      |
| Scope 1   | Transport - car | Cars (by size) | Large fleet car - Battery Electric Vehicle                             | miles  | 0                   | 0                   |      |
| Scope 1   | Transport - car | Cars (by size) | Large fleet car - Plug-in Hybrid Electric Vehicle                      | km     | 0.10033             | 0.10306             | -3%  |
| Scope 1   | Transport - car | Cars (by size) | Large fleet car - Plug-in Hybrid Electric Vehicle                      | miles  | 0.16146             | 0.16587             | -3%  |
| Scope 2&3 | Transport - car | Cars (by size) | Medium business travel car - Battery Electric Vehicle                  | km     | 0.03882             | 0.04625             | -16% |
| Scope 2&3 | Transport - car | Cars (by size) | Medium business travel car - Battery Electric Vehicle                  | miles  | 0.06246             | 0.07443             | -16% |

|           |                    |                |                                                                 |              |         |         |      |
|-----------|--------------------|----------------|-----------------------------------------------------------------|--------------|---------|---------|------|
| Scope 2&3 | Transport - car    | Cars (by size) | Medium business travel car - Plug-in Hybrid Electric Vehicle    | km           | 0.08820 | 0.09312 | -5%  |
| Scope 2&3 | Transport - car    | Cars (by size) | Medium business travel car - Plug-in Hybrid Electric Vehicle    | miles        | 0.14193 | 0.14985 | -5%  |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Diesel                                             | km           | 0.17174 | 0.16807 | 2%   |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Diesel                                             | miles        | 0.27639 | 0.27050 | 2%   |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Hybrid                                             | km           | 0.11724 | 0.11490 | 2%   |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Hybrid                                             | miles        | 0.18869 | 0.18492 | 2%   |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Petrol                                             | km           | 0.17474 | 0.17726 | -1%  |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Petrol                                             | miles        | 0.28121 | 0.28526 | -1%  |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Unknown                                            | km           | 0.17322 | 0.17256 | 0%   |
| Scope 3   | Transport - car    | Cars (by size) | Medium car - Unknown                                            | miles        | 0.27877 | 0.27771 | 0%   |
| Scope 1   | Transport - car    | Cars (by size) | Medium fleet car - Battery Electric Vehicle                     | km           | 0.00000 | 0.00000 |      |
| Scope 1   | Transport - car    | Cars (by size) | Medium fleet car - Battery Electric Vehicle                     | miles        | 0.00000 | 0.00000 |      |
| Scope 1   | Transport - car    | Cars (by size) | Medium fleet car - Plug-in Hybrid Electric Vehicle              | km           | 0.07789 | 0.08120 | -4%  |
| Scope 1   | Transport - car    | Cars (by size) | Medium fleet car - Plug-in Hybrid Electric Vehicle              | miles        | 0.12536 | 0.13066 | -4%  |
| Scope 3   | Transport - car    | Motorbike      | Motorbike - Average                                             | km           | 0.11367 | 0.11367 | 0%   |
| Scope 3   | Transport - car    | Motorbike      | Motorbike - Average                                             | miles        | 0.18294 | 0.18293 | 0%   |
| Scope 2&3 | Transport - car    | Cars (by size) | Small business travel car - Battery Electric Vehicle            | km           | 0.03688 | 0.04284 | -14% |
| Scope 2&3 | Transport - car    | Cars (by size) | Small business travel car - Battery Electric Vehicle            | miles        | 0.05936 | 0.06895 | -14% |
| Scope 2&3 | Transport - car    | Cars (by size) | Small business travel car - Plug-in Hybrid Electric Vehicle     | km           | 0.05669 | 0.06078 | -7%  |
| Scope 2&3 | Transport - car    | Cars (by size) | Small business travel car - Plug-in Hybrid Electric Vehicle     | miles        | 0.09123 | 0.09782 | -7%  |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Diesel                                              | km           | 0.14340 | 0.13994 | 2%   |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Diesel                                              | miles        | 0.23078 | 0.22522 | 2%   |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Hybrid                                              | km           | 0.11413 | 0.11274 | 1%   |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Hybrid                                              | miles        | 0.18368 | 0.18143 | 1%   |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Petrol                                              | km           | 0.14308 | 0.14370 | 0%   |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Petrol                                              | miles        | 0.23027 | 0.23126 | 0%   |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Unknown                                             | km           | 0.14322 | 0.14262 | 0%   |
| Scope 3   | Transport - car    | Cars (by size) | Small car - Unknown                                             | miles        | 0.23049 | 0.22953 | 0%   |
| Scope 1   | Transport - car    | Cars (by size) | Small fleet car - Battery Electric Vehicle                      | km           | 0.00000 | 0.00000 |      |
| Scope 1   | Transport - car    | Cars (by size) | Small fleet car - Battery Electric Vehicle                      | miles        | 0.00000 | 0.00000 |      |
| Scope 1   | Transport - car    | Cars (by size) | Small fleet car - Plug-in Hybrid Electric Vehicle               | km           | 0.03008 | 0.03012 | 0%   |
| Scope 1   | Transport - car    | Cars (by size) | Small fleet car - Plug-in Hybrid Electric Vehicle               | miles        | 0.04841 | 0.04848 | 0%   |
| Scope 3   | Transport - public | Bus            | Average local bus                                               | passenger.km | 0.10385 | 0.10846 | -4%  |
| Scope 3   | Transport - public | Taxis          | Black cab                                                       | km           | 0.30604 | 0.30603 | 0%   |
| Scope 3   | Transport - public | Taxis          | Black cab                                                       | passenger.km | 0.20402 | 0.20402 | 0%   |
| Scope 3   | Transport - public | Bus            | Coach                                                           | passenger.km | 0.02776 | 0.02717 | 2%   |
| Scope 3   | Transport - public | Ferry          | Ferry - Average (all passenger)                                 | passenger.km | 0.11270 | 0.11270 | 0%   |
| Scope 3   | Transport - public | Ferry          | Ferry - Car passenger                                           | passenger.km | 0.12933 | 0.12933 | 0%   |
| Scope 3   | Transport - public | Ferry          | Ferry - Foot passenger                                          | passenger.km | 0.01871 | 0.01871 | 0%   |
| Scope 3   | Transport - public | Flights        | Flights - Domestic, to/from UK - Average passenger              | passenger.km | 0.22928 | 0.27257 | -16% |
| Scope 3   | Transport - public | Flights        | Flights - International, to/from non-UK - Average passenger     | passenger.km | 0.14253 | 0.17580 | -19% |
| Scope 3   | Transport - public | Flights        | Flights - International, to/from non-UK - Business class        | passenger.km | 0.31656 | 0.39044 | -19% |
| Scope 3   | Transport - public | Flights        | Flights - International, to/from non-UK - Economy class         | passenger.km | 0.10916 | 0.13465 | -19% |
| Scope 3   | Transport - public | Flights        | Flights - International, to/from non-UK - First class           | passenger.km | 0.43663 | 0.53854 | -19% |
| Scope 3   | Transport - public | Flights        | Flights - International, to/from non-UK - Premium economy class | passenger.km | 0.17465 | 0.21542 | -19% |
| Scope 3   | Transport - public | Flights        | Flights - Long-haul, to/from UK - Average passenger             | passenger.km | 0.15282 | 0.26128 | -42% |
| Scope 3   | Transport - public | Flights        | Flights - Long-haul, to/from UK - Business class                | passenger.km | 0.33940 | 0.58028 | -42% |
| Scope 3   | Transport - public | Flights        | Flights - Long-haul, to/from UK - Economy class                 | passenger.km | 0.11704 | 0.20011 | -42% |
| Scope 3   | Transport - public | Flights        | Flights - Long-haul, to/from UK - First class                   | passenger.km | 0.46814 | 0.80040 | -42% |
| Scope 3   | Transport - public | Flights        | Flights - Long-haul, to/from UK - Premium economy class         | passenger.km | 0.18726 | 0.32015 | -42% |
| Scope 3   | Transport - public | Flights        | Flights - Short-haul, to/from UK - Average passenger            | passenger.km | 0.12786 | 0.18592 | -31% |
| Scope 3   | Transport - public | Flights        | Flights - Short-haul, to/from UK - Business class               | passenger.km | 0.18863 | 0.27430 | -31% |

|           |                     |                                |                                                                                  |              |         |         |      |
|-----------|---------------------|--------------------------------|----------------------------------------------------------------------------------|--------------|---------|---------|------|
| Scope 3   | Transport - public  | Flights                        | Flights - Short-haul, to/from UK - Economy class                                 | passenger.km | 0.12576 | 0.18287 | -31% |
| Scope 3   | Transport - public  | Rail                           | International rail                                                               | passenger.km | 0.00446 | 0.00446 | 0%   |
| Scope 3   | Transport - public  | Rail                           | Light rail and tram                                                              | passenger.km | 0.02860 | 0.02860 | 0%   |
| Scope 3   | Transport - public  | Bus                            | Local bus (not London)                                                           | passenger.km | 0.12525 | 0.12999 | -4%  |
| Scope 3   | Transport - public  | Bus                            | Local London bus                                                                 | passenger.km | 0.06875 | 0.07447 | -8%  |
| Scope 3   | Transport - public  | Rail                           | London Underground                                                               | passenger.km | 0.02780 | 0.02780 | 0%   |
| Scope 3   | Transport - public  | Rail                           | National rail                                                                    | passenger.km | 0.03546 | 0.03546 | 0%   |
| Scope 3   | Transport - public  | Taxis                          | Regular taxi                                                                     | km           | 0.20806 | 0.20805 | 0%   |
| Scope 3   | Transport - public  | Taxis                          | Regular taxi                                                                     | passenger.km | 0.14861 | 0.14861 | 0%   |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Average (up to 3.5 tonnes) - Battery Electric Vehicle      | km           | 0.06976 | 0.07922 | -12% |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Average (up to 3.5 tonnes) - Battery Electric Vehicle      | miles        | 0.11228 | 0.12752 | -12% |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Class I (up to 1.305 tonnes) - Battery Electric Vehicle    | km           | 0.03798 | 0.04254 | -11% |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Class I (up to 1.305 tonnes) - Battery Electric Vehicle    | miles        | 0.06113 | 0.06847 | -11% |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Class II (1.305 to 1.74 tonnes) - Battery Electric Vehicle | km           | 0.05777 | 0.06556 | -12% |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Class II (1.305 to 1.74 tonnes) - Battery Electric Vehicle | miles        | 0.09298 | 0.10553 | -12% |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Class III (1.74 to 3.5 tonnes) - Battery Electric Vehicle  | km           | 0.07609 | 0.08929 | -15% |
| Scope 2&3 | Transport - van/HGV | Vans                           | Business Travel Van - Class III (1.74 to 3.5 tonnes) - Battery Electric Vehicle  | miles        | 0.12246 | 0.14369 | -15% |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Average (up to 3.5 tonnes) - Battery Electric Vehicle                | km           | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Average (up to 3.5 tonnes) - Battery Electric Vehicle                | miles        | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Class I (up to 1.305 tonnes) - Battery Electric Vehicle              | km           | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Class I (up to 1.305 tonnes) - Battery Electric Vehicle              | miles        | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Class II (1.305 to 1.74 tonnes) - Battery Electric Vehicle           | km           | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Class II (1.305 to 1.74 tonnes) - Battery Electric Vehicle           | miles        | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Class III (1.74 to 3.5 tonnes) - Battery Electric Vehicle            | km           | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | Vans                           | Fleet Van - Class III (1.74 to 3.5 tonnes) - Battery Electric Vehicle            | miles        | 0       | 0       |      |
| Scope 1   | Transport - van/HGV | HGV (all diesel)               | HGV (all diesel) - All artics - Average laden                                    | km           | 0.92854 | 0.90581 | 3%   |
| Scope 1   | Transport - van/HGV | HGV (all diesel)               | HGV (all diesel) - All artics - Average laden                                    | miles        | 1.49432 | 1.45775 | 3%   |
| Scope 1   | Transport - van/HGV | HGV (all diesel)               | HGV (all diesel) - All HGVs - Average laden                                      | km           | 0.89121 | 0.87296 | 2%   |
| Scope 1   | Transport - van/HGV | HGV (all diesel)               | HGV (all diesel) - All HGVs - Average laden                                      | miles        | 1.43425 | 1.40489 | 2%   |
| Scope 1   | Transport - van/HGV | HGV (all diesel)               | HGV (all diesel) - All rigids - Average laden                                    | km           | 0.83751 | 0.82657 | 1%   |
| Scope 1   | Transport - van/HGV | HGV (all diesel)               | HGV (all diesel) - All rigids - Average laden                                    | miles        | 1.34783 | 1.33023 | 1%   |
| Scope 1   | Transport - van/HGV | HGVs refrigerated (all diesel) | HGVs refrigerated (all diesel) - All artics - Average laden                      | km           | 1.07395 | 1.04817 | 2%   |
| Scope 1   | Transport - van/HGV | HGVs refrigerated (all diesel) | HGVs refrigerated (all diesel) - All artics - Average laden                      | miles        | 1.72834 | 1.68685 | 2%   |
| Scope 1   | Transport - van/HGV | HGVs refrigerated (all diesel) | HGVs refrigerated (all diesel) - All HGVs - Average laden                        | km           | 1.04323 | 1.02228 | 2%   |
| Scope 1   | Transport - van/HGV | HGVs refrigerated (all diesel) | HGVs refrigerated (all diesel) - All HGVs - Average laden                        | miles        | 1.67891 | 1.64520 | 2%   |
| Scope 1   | Transport - van/HGV | HGVs refrigerated (all diesel) | HGVs refrigerated (all diesel) - All rigids - Average laden                      | km           | 0.99739 | 0.98435 | 1%   |
| Scope 1   | Transport - van/HGV | HGVs refrigerated (all diesel) | HGVs refrigerated (all diesel) - All rigids - Average laden                      | miles        | 1.60513 | 1.58414 | 1%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Average (up to 3.5 tonnes) - Diesel                                       | km           | 0.25561 | 0.25023 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Average (up to 3.5 tonnes) - Diesel                                       | miles        | 0.41138 | 0.40273 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Average (up to 3.5 tonnes) - Petrol                                       | km           | 0.21335 | 0.22095 | -3%  |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Average (up to 3.5 tonnes) - Petrol                                       | miles        | 0.34336 | 0.35558 | -3%  |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Average (up to 3.5 tonnes) - Unknown                                      | km           | 0.25430 | 0.24934 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Average (up to 3.5 tonnes) - Unknown                                      | miles        | 0.40926 | 0.40127 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class I (up to 1.305 tonnes) - Diesel                                     | km           | 0.15738 | 0.15356 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class I (up to 1.305 tonnes) - Diesel                                     | miles        | 0.25329 | 0.24716 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class I (up to 1.305 tonnes) - Petrol                                     | km           | 0.20188 | 0.20071 | 1%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class I (up to 1.305 tonnes) - Petrol                                     | miles        | 0.32490 | 0.32299 | 1%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class II (1.305 to 1.74 tonnes) - Diesel                                  | km           | 0.19260 | 0.18832 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class II (1.305 to 1.74 tonnes) - Diesel                                  | miles        | 0.30996 | 0.30309 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class II (1.305 to 1.74 tonnes) - Petrol                                  | km           | 0.20874 | 0.21709 | -4%  |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class II (1.305 to 1.74 tonnes) - Petrol                                  | miles        | 0.33594 | 0.34936 | -4%  |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class III (1.74 to 3.5 tonnes) - Diesel                                   | km           | 0.27878 | 0.27365 | 2%   |
| Scope 1   | Transport - van/HGV | Vans                           | Vans - Class III (1.74 to 3.5 tonnes) - Diesel                                   | miles        | 0.44866 | 0.44042 | 2%   |

|         |                     |                  |                                                             |        |            |            |      |
|---------|---------------------|------------------|-------------------------------------------------------------|--------|------------|------------|------|
| Scope 1 | Transport - van/HGV | Vans             | Vans - Class III (1.74 to 3.5 tonnes) - Petrol              | km     | 0.33845    | 0.34923    | -3%  |
| Scope 1 | Transport - van/HGV | Vans             | Vans - Class III (1.74 to 3.5 tonnes) - Petrol              | miles  | 0.54468    | 0.56201    | -3%  |
| Scope 3 | Waste               | Construction     | Aggregates - Landfill                                       | tonnes | 1.26338    | 1.23393    | 2%   |
| Scope 3 | Waste               | Construction     | Aggregates - Recycled                                       | tonnes | 1.00835    | 0.98485    | 2%   |
| Scope 3 | Waste               | Construction     | Asbestos - Landfill                                         | tonnes | 5.94160    | 5.91325    | 0%   |
| Scope 3 | Waste               | Construction     | Asphalt - Landfill                                          | tonnes | 1.26338    | 1.23393    | 2%   |
| Scope 3 | Waste               | Construction     | Asphalt - Recycled                                          | tonnes | 1.00835    | 0.98485    | 2%   |
| Scope 3 | Waste               | Construction     | Average construction - Combustion                           | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Construction     | Average construction - Recycled                             | tonnes | 1.00835    | 0.98485    | 2%   |
| Scope 3 | Waste               | Electrical items | Batteries - Landfill                                        | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste               | Electrical items | Batteries - Recycled                                        | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Other            | Books - Combustion                                          | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Other            | Books - Landfill                                            | tonnes | 1164.48940 | 1164.39015 | 0%   |
| Scope 3 | Waste               | Other            | Books - Recycled                                            | tonnes | 4.6857     | 6.4106     | -27% |
| Scope 3 | Waste               | Construction     | Bricks - Landfill                                           | tonnes | 1.26338    | 1.23393    | 2%   |
| Scope 3 | Waste               | Clinical         | Clinical Waste - Orange Stream                              | tonnes | 273        | 273        | 0%   |
| Scope 3 | Waste               | Clinical         | Clinical Waste - Other                                      | tonnes | 1000       | 1000       | 0%   |
| Scope 3 | Waste               | Clinical         | Clinical Waste - Red Stream                                 | tonnes | 1000       | 1000       | 0%   |
| Scope 3 | Waste               | Clinical         | Clinical Waste - Yellow Stream                              | tonnes | 297        | 297        | 0%   |
| Scope 3 | Waste               | Other            | Clothing - Combustion                                       | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Other            | Clothing - Landfill                                         | tonnes | 496.78228  | 496.68303  | 0%   |
| Scope 3 | Waste               | Other            | Clothing - Recycled                                         | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Refuse           | Commercial and industrial waste - Combustion                | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Refuse           | Commercial and industrial waste - Landfill                  | tonnes | 520.53270  | 520.33420  | 0%   |
| Scope 3 | Waste               | Construction     | Concrete - Landfill                                         | tonnes | 1.26338    | 1.23393    | 2%   |
| Scope 3 | Waste               | Construction     | Concrete - Recycled                                         | tonnes | 1.00835    | 0.98485    | 2%   |
| Scope 3 | Waste               | Other            | Glass - Combustion                                          | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Other            | Glass - Landfill                                            | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste               | Other            | Glass - Recycled                                            | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Refuse           | Household/Municipal/Domestic waste - Combustion             | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Refuse           | Household/Municipal/Domestic waste - Landfill               | tonnes | 497.24244  | 497.04416  | 0%   |
| Scope 3 | Waste               | Refuse           | Mixed dry recyclates - Recycled                             | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Construction     | Insulation - Landfill                                       | tonnes | 1.26338    | 1.23393    | 2%   |
| Scope 3 | Waste               | Construction     | Insulation - Recycled                                       | tonnes | 1.00835    | 0.98485    | 2%   |
| Scope 3 | Waste               | Metal            | Metal: aluminium cans and foil (excl. forming) - Combustion | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Metal            | Metal: aluminium cans and foil (excl. forming) - Landfill   | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste               | Metal            | Metal: aluminium cans and foil (excl. forming) - Recycled   | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Metal            | Metal: mixed cans - Combustion                              | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Metal            | Metal: mixed cans - Landfill                                | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste               | Metal            | Metal: mixed cans - Recycled                                | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Metal            | Metal: scrap metal - Combustion                             | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Metal            | Metal: scrap metal - Landfill                               | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste               | Metal            | Metal: scrap metal - Recycled                               | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Metal            | Metal: steel cans - Combustion                              | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Metal            | Metal: steel cans - Landfill                                | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste               | Metal            | Metal: steel cans - Recycled                                | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Construction     | Metals - Landfill                                           | tonnes | 1.26435    | 1.26435    | 0%   |
| Scope 3 | Waste               | Construction     | Metals - Recycled                                           | tonnes | 1.00835    | 0.98485    | 2%   |
| Scope 3 | Waste               | Construction     | Mineral oil - Combustion                                    | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Construction     | Mineral oil - Recycled                                      | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Refuse           | Organic: food and drink waste - Anaerobic digestion         | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste               | Refuse           | Organic: food and drink waste - Combustion                  | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste               | Refuse           | Organic: food and drink waste - Composting                  | tonnes | 8.98311    | 8.88386    | 1%   |

|         |       |              |                                                            |        |            |            |      |
|---------|-------|--------------|------------------------------------------------------------|--------|------------|------------|------|
| Scope 3 | Waste | Refuse       | Organic: food and drink waste - Landfill                   | tonnes | 700.30886  | 700.20961  | 0%   |
| Scope 3 | Waste | Refuse       | Organic: garden waste - Anaerobic digestion                | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Refuse       | Organic: garden waste - Combustion                         | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Refuse       | Organic: garden waste - Composting                         | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Refuse       | Organic: garden waste - Landfill                           | tonnes | 646.70557  | 646.60632  | 0%   |
| Scope 3 | Waste | Refuse       | Organic: mixed food and garden waste - Anaerobic digestion | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Refuse       | Organic: mixed food and garden waste - Combustion          | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Refuse       | Organic: mixed food and garden waste - Composting          | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Refuse       | Organic: mixed food and garden waste - Landfill            | tonnes | 656.08614  | 655.98690  | 0%   |
| Scope 3 | Waste | Paper        | Paper and board: board - Combustion                        | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Paper        | Paper and board: board - Composting                        | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Paper        | Paper and board: board - Landfill                          | tonnes | 1164.48940 | 1164.39015 | 0%   |
| Scope 3 | Waste | Paper        | Paper and board: board - Recycled                          | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Paper        | Paper and board: mixed - Combustion                        | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Paper        | Paper and board: mixed - Composting                        | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Paper        | Paper and board: mixed - Landfill                          | tonnes | 1164.48940 | 1164.39015 | 0%   |
| Scope 3 | Waste | Paper        | Paper and board: mixed - Recycled                          | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Paper        | Paper and board: paper - Combustion                        | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Paper        | Paper and board: paper - Composting                        | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Paper        | Paper and board: paper - Landfill                          | tonnes | 1164.48940 | 1164.39015 | 0%   |
| Scope 3 | Waste | Paper        | Paper and board: paper - Recycled                          | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Construction | Plasterboard - Landfill                                    | tonnes | 71.95000   | 71.95000   | 0%   |
| Scope 3 | Waste | Construction | Plasterboard - Recycled                                    | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: average plastic film - Combustion                | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: average plastic film - Landfill                  | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: average plastic film - Recycled                  | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: average plastic rigid - Combustion               | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: average plastic rigid - Landfill                 | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: average plastic rigid - Recycled                 | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: average plastics - Combustion                    | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: average plastics - Landfill                      | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: average plastics - Recycled                      | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: HDPE (incl. forming) - Combustion                | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: HDPE (incl. forming) - Landfill                  | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: HDPE (incl. forming) - Recycled                  | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: LDPE and LLDPE (incl. forming) - Combustion      | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: LDPE and LLDPE (incl. forming) - Landfill        | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: LDPE and LLDPE (incl. forming) - Recycled        | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PET (incl. forming) - Combustion                 | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PET (incl. forming) - Landfill                   | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: PET (incl. forming) - Recycled                   | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PP (incl. forming) - Combustion                  | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PP (incl. forming) - Landfill                    | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: PP (incl. forming) - Recycled                    | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PS (incl. forming) - Combustion                  | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PS (incl. forming) - Landfill                    | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: PS (incl. forming) - Recycled                    | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PVC (incl. forming) - Combustion                 | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Plastic      | Plastics: PVC (incl. forming) - Landfill                   | tonnes | 8.98311    | 8.88386    | 1%   |
| Scope 3 | Waste | Plastic      | Plastics: PVC (incl. forming) - Recycled                   | tonnes | 4.68568    | 6.41061    | -27% |
| Scope 3 | Waste | Construction | Soils - Landfill                                           | tonnes | 19.54671   | 19.51726   | 0%   |
| Scope 3 | Waste | Construction | Soils - Recycled                                           | tonnes | 1.00835    | 0.98485    | 2%   |
| Scope 3 | Waste | Construction | Tyres - Recycled                                           | tonnes | 4.68568    | 6.41061    | -27% |

|         |                    |                    |                                        |                |          |          |      |
|---------|--------------------|--------------------|----------------------------------------|----------------|----------|----------|------|
| Scope 3 | Waste              | Electrical items   | WEEE - fridges and freezers - Landfill | tonnes         | 8.98311  | 8.88386  | 1%   |
| Scope 3 | Waste              | Electrical items   | WEEE - large - Combustion              | tonnes         | 4.68568  | 6.41061  | -27% |
| Scope 3 | Waste              | Electrical items   | WEEE - large - Landfill                | tonnes         | 8.98311  | 8.88386  | 1%   |
| Scope 3 | Waste              | Electrical items   | WEEE - mixed - Combustion              | tonnes         | 4.68568  | 6.41061  | -27% |
| Scope 3 | Waste              | Electrical items   | WEEE - mixed - Recycled                | tonnes         | 4.68568  | 6.41061  | -27% |
| Scope 3 | Waste              | Electrical items   | WEEE - mixed - Landfill                | tonnes         | 8.98311  | 8.88386  | 1%   |
| Scope 3 | Waste              | Electrical items   | WEEE - small - Combustion              | tonnes         | 4.68568  | 6.41061  | -27% |
| Scope 3 | Waste              | Electrical items   | WEEE - small - Landfill                | tonnes         | 8.98311  | 8.88386  | 1%   |
| Scope 3 | Waste              | Construction       | Wood - Combustion                      | tonnes         | 4.68568  | 6.41061  | -27% |
| Scope 3 | Waste              | Construction       | Wood - Composting                      | tonnes         | 8.98311  | 8.88386  | 1%   |
| Scope 3 | Waste              | Construction       | Wood - Landfill                        | tonnes         | 925.3435 | 925.2442 | 0%   |
| Scope 3 | Waste              | Construction       | Wood - Recycled                        | tonnes         | 4.68568  | 6.41061  | -27% |
| Scope 3 | Water              | Water supply       | Water supply                           | cubic metres   | 0.08     | 0.08     | 0%   |
| Scope 3 | Water              | Water supply       | Water supply                           | million litres | 80.00    | 80.00    | 0%   |
| Scope 3 | Water              | Water supply       | Water treatment                        | cubic metres   | 0.17     | 0.17     | 0%   |
| Scope 3 | Water              | Water supply       | Water treatment                        | million litres | 170.00   | 170.00   | 0%   |
| Scope 3 | Inhaler Propellant | Inhaler Propellant | Inhaler Propellant - R-134a            | kg             | 1300.00  | 1300.00  | 0%   |
| Scope 3 | Inhaler Propellant | Inhaler Propellant | Inhaler Propellant - R-227a            | kg             | 3350     | 3350     | 0%   |
|         | END                |                    |                                        |                |          |          |      |



## ANALYSIS

### BUILT ENVIRONMENT

- 1 Our calculated emissions provide the clearest and most comparable findings of our annual reporting. Our within boundary measured emissions within our control as a council have dropped by:
  - o **6.5% since 2024/25 (the previous financial year),**
  - o **32.7% since 2019/20 (the pre pandemic year), and**
  - o **50.6% since 2014/15 (our baseline year from which our target is measured).**

It is noteworthy that these emissions have reduced by over half since we began monitoring them over a decade ago.

- 2 These measured within boundary emissions are those under our full control as a council and have been consistently measured and reported nationally for the past decade. All our annual reports over that period are available to the public alongside all others from Scottish public bodies on the Sustainable Scotland Network (SSN) website, as are annual analysis reports prepared by SSN which provide a commentary to help with collective national understanding of the results. South Ayrshire Council was referenced as an example of good practice in last year's report on a number of fronts.
- 3 The emissions are made up predominantly from the running of our operational buildings and transport used in delivery of our services (over 98% of measured emissions this year, with three quarters of those related to the running of buildings). Other emissions include those related to waste collected by the council in our operational premises or through our commercial waste service, emissions related to the council's operational water and wastewater use and gas oil used in golf machinery.
- 4 The Council is committed to making a 75% reduction of these in boundary emissions by 2030. If the reductions achieved in the past calendar year, or indeed since the original baseline year, are sustained in percentage terms over the coming years, the council will achieve this target. There are however a number of potential risks that need to be addressed if this is to be achieved.

- 5 Our buildings emissions have dropped over the past year, and we should be proud of our progress in this area:

5.1 **The council used 11% less electricity in buildings in 2024/25 than the previous year.** This equated to a similar reduction in emissions from electricity used in buildings as the carbon intensity of the grid remained similar for the 2024/25 emissions factors. We now once again consume approximately the same amount of electricity in our buildings as we did in the pre pandemic year. Future reductions in the carbon intensity of the grid will continue to allow our electricity emissions to reduce at a faster pace than other fossil fuel alternatives including gas and oil, so our switch in focus to electricity from burning other fossil fuels in our buildings is helping us and will in the future continue to help us to decarbonise at a faster rate than otherwise possible.

5.2 While natural gas remains the biggest single emissions source in our emissions inventory by a long way (accounting for 39% of our recorded emissions, the next nearest category being 27% for electricity used in buildings), **gas used and gas emissions both reduced by almost 7% in 2024/25** in comparison to the previous year, a very positive result.

5.3 **Electricity used and emissions from street lighting reduced by 11% in 2024/25** in comparison to the previous year. This followed a significant 15% reduction in electricity used two years ago due to the installation of new technologies and is part of an overall reduction in electricity used due to street lighting and traffic signs of 43% since 2019/20. This was achieved with no reduction in level of service, if anything an increase, and is also delivering an operational saving in the cost of ongoing electricity to power these installations.

5.4 It should be noted that much of our previous recorded progress is as a result of decarbonisation of the electricity grid and we have ensured we make the most of this in terms of working towards our emissions reduction targets by moving away from gas which cannot significantly be decarbonised in the same way as electricity and sits at a relatively constant emissions factor. In our baseline year the emissions factor for grid electricity was 0.5 kg CO<sub>2</sub>e/KWh, where are today this sits at 0.2 kg CO<sub>2</sub>e/KWh. That said, the strong reductions in the report year cannot be credited to the grid as the emissions factor has remained relatively constant this year in relation to the previous year. **Progress can be credited to the use of Building Energy Management Systems** for better overall control of energy use here at South Ayrshire Council, as was indeed highlighted by SSN in the national analysis of last years annual



reporting returns. We have also been increasingly meeting some of our own electricity needs where possible with **onsite renewable technologies**.

To sustain emissions reductions in this area, next steps involve reduction in the size of the council estate, investment in improvement in the energy efficiency of our building stock and the continued investment in the day to day management of our heat and power use in our buildings. To support these needs the Council has an internal Net Zero Board and is working on [Transforming the Estate](#), as well as their being potential for our buildings to be picked up through the recently adopted Local Heat and Energy Efficiency Strategy as potential anchor loads for schemes which would change the way we utilise our estate to deliver wider benefits. The implementation of the Council's own Sustainable Design Guidance developed by our Professional Design Services must also play a significant part in improving the sustainability of our buildings going forward across many outcome areas, including emissions reduction and as well as other aspects of our duties. Implementation of the design guidance for all future projects will be essential if the required pace of change is to be achieved to meet future emissions reduction targets. This guidance will also be shared with our partner organisations as an example of best practice through the [Community Planning Partnership](#) and there has already been interest in the guidance from other Scottish Local Authorities, showing South Ayrshire Council has a significant contribution to make in this area nationally.

## **TRAVEL AND TRANSPORTATION**

6 Over the past year our **fleet emissions have also reduced**, halting and reversing the trend of the previous year which had been going in the wrong direction. However, we have seen **grey fleet mileage increase significantly** to such an extent that our overall transport emissions have unfortunately increased by over 41 tonnes CO<sub>2</sub>e. The key points are as follows:

6.1 Comparing to the previous year, we have seen a decrease in the diesel and petrol consumed by fleet vehicles and indeed emissions from fleet vehicles by around 2%

6.2 The previous year we had seen the diesel used by our fleet increase by 10% and petrol bought through outside garages increased by 26%, so this year's drop of 2% is a great outcome when viewed in light of this.

- 6.3 Mileage claims however shows a very different picture. **268,008 more miles were driven in 2024-25 than in the previous year and emissions have increased by over 93 tonnes, more than cancelling out gains made in fleet emissions.**
- 6.4 This indicates that our road kms driven have continued to rise contrary to our council policy in this regard.
- 6.5 The drop in emissions gained through the current level of transition to electric small vehicles within the fleet is important to our reductions but is not enough to offset or reverse the rise in emissions from increasing miles driven in the delivery of council services.
- 6.6 Over the past year there has been an increase in miles driven in electric grey fleet (with miles in electric fleet now sitting at 320% of last year's miles), a change in how we account for the emissions of grey fleet and a change in the balance of mileages across grey fleet engine sizes, however **the increase in mileage is the key driver of the increase as set out above, and the only one of those variables under council control.**
- 6.7 Our combined carbon emissions from travel and transport have increased over the previous two financial years, and this year like last year remain **up on our pre pandemic figures** (from financial year 2019-20), showing that the increase is more than just a post pandemic return to business as usual and should urgently be addressed.
- 6.8 This demonstrates a clear need to ensure (1) our adopted hierarchy of travel is given due regard in all we do as an organisation, (2) that we take steps to reduce our road kms driven in the delivery of our services wherever practical and, in relation to fleet fuel usage (3) that we take forward our Ultra Low Emission Vehicle (ULEV) transition actions as a matter of urgency and ensure that each vehicle we use as an organisation has the lowest emissions possible for the tasks the vehicle is required for.
- 6.9 The fleet team continue to work on the transition to ULEV vehicles and as recorded in Council Plan reporting in October had transitioned 68 ULEV out of a target of 80 by March 2028. Services across the organisation have a key role to support the fleet team in delivery of this policy. It is noteworthy that the newer age of the fleet we have in South Ayrshire in comparison to most other fleets mean that vehicles are generally more efficient, safer and cheaper to run,

consuming less fuel mile for mile in comparison to similar older vehicles, however it should be noted that this in turn can also have carbon implications for embedded carbon and that further actions are needed to continue to meet our targets.

- 6.10 It must also be recognised that improving the carbon efficiency of our fleet can't solve increases in grey fleet mileage, so it is imperative that other management interventions are made to tackle this through implementation by all services of our adopted travel hierarchy and reduction of road kms need to deliver our services. It should also be noted that these management interventions can be delivered at a relatively low cost given the potential for impact on emissions and indeed reductions in cost of mileage claims.

In summary, **our overall buildings emissions have dropped by 9% as an organisation over the past year, but our transport emissions have increased, with grey fleet emissions now sitting at 144% of what they were the previous year and taking up an increasing share of our overall emissions.** This means travel and transport emissions become increasingly fundamental to our ability to deliver on our organisational carbon reduction target for 2030 and our subsequent organisational net zero target. Building energy and transport emissions are the critical areas where we require to make reductions in our emissions if we are to continue to achieve the pace of change required to meet our existing targets for 2030 and 2045.

## **WIDER IMPLICATIONS**

ESS (Environmental Standards Scotland) launched an investigation in May 2022 into the effectiveness of the systems in place to support local authorities in their climate change duties. Their final report was laid in Parliament on 6 December 2023 containing 5 recommendations to increase the pace of change which are now translating into new requirements for local authorities.

A Climate Change Strategy Template is now available in draft form (although still subject to the outcome of consultation) for local authorities which sets out what it is expected that local authorities will cover as a minimum in their strategy in complying with their duties. **Our next Sustainable Development and Climate Change Strategy is in development and will follow this template.** Among other things the template makes clear that there is an expectation on local authorities to have a range of staged and sectoral targets to ensure the pace of change towards net zero by 2045, climate resilience and sustainability. Our forthcoming strategy will work with services to establish these targets and set out associated actions for inclusion and delivery.

While our measurable targets to date have been focused on our organisational boundary emissions as defined in 2016 using the 2014/15 financial year data, and our reporting has been consistently published for this set of data since then, we are already also required to report on areas outwith this, for example Home Working emissions. **In future we will be required to account for more of our emissions** and to increase the pace of change in relation to these areas. This will initially involve an Amendment Order to mandate accounting for **commuting and business travel** in more detail than we currently report, and beyond that standard methodologies are also to be prepared for emissions related to **procurement, capital goods, leased assets and investments**. We have included in our annual reporting for the second time this year the emissions from the fuel used by planes during the Councils Air Show as provided by Air Show partner Sky Lab, which equated to 90 Tonnes CO<sub>2</sub>e or 0.66% of our in-boundary emissions total for the year. It is notable that this emissions figure is over 40% reduced in comparison to last year due to changes in the programme and working together with other events. In future we aspire to measure and account for more of the emissions generated by the annual air show event, for example those related to visitor travel and services provided on site, and work to reduce these.

Strategically, the implementation of the **Integrated Impact Assessment (IIA)** can help to highlight these areas and others which are necessary for achievement of our climate change duties and targets in the short and long term, both organisationally and area wide going forward. It is the case that to achieve the pace of change required all decisions being taken by the organisation require to take us in the right direction towards the fulfilment of our climate change duties and achievement of our climate change targets as well as taking forward the delivery of other outcomes and priorities. The IIA can help us to do this as it includes a wide range of topics relevant to the fulfilment and reporting of our climate change duties. It is hoped accordingly that the implementation of the impact assessment process and pursuit of associated mitigations will accelerate the pace of change, not only for emissions reduction but also for other aspects which we have to address in our legal duties and reporting. These areas are set out in the [Council Plan](#) and addressed in our work through the Community Planning Partnership's '[Local Outcome Improvement Plan](#)' and the Regional Economic Strategy. They include adaptation to a changing climate locally and nationally, tackling the nature emergency, delivery of a just transition to a low carbon economy, sustainable procurement, sustainable place making and our opportunities for leadership and influence in relation to our regional area wide emissions. The IIA process was highlighted as an example of best practice in the annual SSN analysis report last year and has the potential to drive continuous improvement in this area.

**South Ayrshire Council**

**Report by Chief Executive and Depute Chief Executive and  
Director of Housing, Operations and Development  
to Cabinet  
of 25 November 2025**

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**Subject: Strategic Housing Investment Plan (SHIP) – 2026/27 to  
2030/31**

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**1. Purpose**

- 1.1 The purpose of this report is to seek Cabinet approval for the content of the draft Strategic Housing Investment Plan (SHIP) for submission to the Scottish Government.

**2. Recommendation**

**2.1 It is recommended that the Cabinet:**

- 2.1.1 approves the Strategic Housing Investment Plan (SHIP) as detailed in Appendix 1 for onward submission to the Scottish Government;**
- 2.1.2 agrees that a draw of £100,000 be made available upon the completion of the Green Street Housing Development to Ayrshire Housing in our role as Strategic Housing Enabler;**
- 2.1.3 notes that additional funding of £0.243 million has been made available as part of the Scottish Governments response to the nationally declared Housing Emergency to be focused on the purchase of ex-la properties via the Councils buyback programme as part of the wider Resource Planning Assumption (Appendix 2); and**
- 2.1.4 delegates authority to the Assistant Director of Corporate Policy, Strategy and Performance and Director of Housing, Operations and Development to amend and finalise this document based on feedback received from the Scottish Government.**

**3. Background**

- 3.1 Each year, the Scottish Government requests that local authorities, in their strategic capacity, outline the new supply of affordable housing requirements for their area. The Strategic Housing Investment Plan (SHIP) sets out the Council's affordable housing investment priorities and outlines how the Government's affordable housing investment will be delivered locally. The current SHIP for South Ayrshire was approved by Cabinet on 26 November 2024.

- 3.2 In August 2023, Cabinet also approved the Council's Local Housing Strategy 2024-2029 (LHS). As part of developing the LHS, and in consultation with partners, a target of 135 new affordable homes per year was agreed. The Council exceeded this target with 227 homes completed, on site or bought back in 2024/25 and it is anticipated that this target will be exceeded again with 153 units to be completed or on site by the end of 2025-26.
- 3.3 In September 2025, The Scottish Government confirmed that the Resource Planning Assumption for South Ayrshire Council will equate to £73.848m from April 2025 – March 2031. The SHIP outlines a total of 1,002 units over the five-year period meaning that approximately 200 units will be either on site or completed each financial year meeting targets set in the Local Housing Strategy 2024-2029.
- 3.4 Along with the newly set housing supply target of 135 units per year, a wheelchair housing target was also set. The target for wheelchair accessible homes is a new requirement for the LHS. Based off data in the Housing Needs and Demand Assessment and along with consultation with relevant stakeholders, the Wheelchair Accessible Target has been set to 20 units per year. Since 2024/25, there has been 14 wheelchair accessible units delivered.
- 3.5 In September 2025, the Scottish Government allocated £8.730 million for 2025/26 to South Ayrshire to support additional affordable housing delivered both by the Council and Registered Social Landlords (RSLs). The Scottish Government has asked the Council to prepare our SHIP based on likely known commitments and assume future delivery at the 2026/27 investment levels.
- 3.6 Guidance from the Scottish Government indicates that the SHIP should overestimate the planned housing delivery over the life of the Plan. This is to ensure that resources can be redistributed within South Ayrshire should there be slippage in the local or national programme.
- 3.7 In September 2025, the Scottish Government confirmed the subsidy rates awarded under the Affordable Housing Supply Programme as £83,584/£88,260 per unit for local authorities and £91,182/£97,027 for RSL developments. Developments will receive further subsidy for meeting additional quality measures.
- 3.8 Officers have been undertaking an extensive study into the need and demand within our rural communities. The research was carried out by Arneil Johnston and a future member/officer working group will be convened to consider how these findings will be used to inform housing policy interventions within the LHS and the SHIP. The key findings from this study are outlined within the SHIP setting out the profile of housing estimates by rural housing area and housing tenure and a future paper will be presented to members on this theme.

#### **4. Detail**

- 4.1 Period 2026/27 to 30/31 will see a total of 839 affordable housing units on site. The current financial year 2025/26 is also shown below for context and further detail available in the SHIP yearly breakdown of sites located at the end of Appendix 1.

| <b>Year</b> | <b>Units on Site</b> |
|-------------|----------------------|
| 2025/26     | 153                  |
| 2026/27     | 193                  |
| 2027/28     | 243                  |
| 2028/29     | 200                  |
| 2029/30     | 140                  |
| 2030/31     | 63                   |

- 4.2 The Scottish Government requests that Local Authorities plan for unexpected delays or constraints that may emerge. Therefore, we have over-programmed and included a 'Shadow Programme' with a potential of 143 units. The Shadow Programme is shown within the SHIP document in Appendix 1.
- 4.3 As part of the Council's role as strategic housing enabler members are asked to approve a draw of £100 000 from the second home Council Tax fund which will be used to support affordable new build housing delivery at Green Street in Ayr led by Ayrshire Housing. This will be drawn down upon completion of the project when properties are ready to be let.
- 4.4 Cabinet is asked to note the increased allocation of £0.243 million which has been allocated to the Council to support the purchasing of ex-local authority housing back into use for social rent. Officers are currently discussing with Scottish Government colleagues on how this will be reflected in a revised target for buybacks.

## **5. Legal and Procurement Implications**

- 5.1 Delivering the SHIP will require the conclusion of Section 75 planning agreements and application of the Council's Affordable Housing Policy. This will be done in partnership by the Council's Planning, Legal and Housing teams..
- 5.2 There are no procurement implications as further reports will require approval from the Cabinet before work on individual sites proceeds.

## **6. Financial Implications**

- 6.1 This SHIP will determine the local allocation of the Affordable Housing Supply Programme (AHSP) for the period 2026/27 to 2030/31.
- 6.2 The SHIP projects overspends in South Ayrshire's Affordable Housing Supply Programme funding in, 2027/28, 2028/29, 2029/30. The Scottish Government have indicated that South Ayrshire will likely be able to attract additional grant funding from underspends in other local authority areas but this will not be confirmed until later in the financial year. In the event that not enough additional funding is available, the Council and its partners may be required to 'front fund' some projects from borrowing until grant becomes available. Cabinet will be kept informed through the Housing Capital Programme updates throughout the year.

6.3 The SHIP also outlines the Council's contribution to the affordable housing development programme from Second Homes Council Tax discount and Commuted Sums. The uncommitted funds in these 2 accounts are £1,392,756.53 and £0 respectively with a further breakdown available in Appendix 1 under the Investment Programme section. It is proposed that a draw of £100 000 be made to support the Green Street development delivered by Ayrshire Housing and further allocations will be made on a site by site basis.

6.4 The SHIP has no direct financial implications for the HRA Business Plan as it is a strategic document. Any proposed Council new build projects will be assessed against the HRA Business Plan to ensure viability prior to presentation to the Cabinet.

## **7. Human Resources Implications**

7.1 Not Applicable

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

8.1.1 New risk(s) has/ have been identified and assessed in line with the Council's risk management process as follows: an inability to achieve our target could see affordable housing grant being reallocated to other parts of Scotland. These will be managed within existing operational activities and reference to the status of mitigations will be available through the Risk Register.

### **8.2 *Risk Implications of Rejecting the Recommendations***

8.2.1 Rejecting the recommendations may have financial implications and impact on the reputation of the Council by failing to increase the supply of affordable housing and make best use of available Scottish Government subsidy. This subsidy would be diverted to other Local Authorities if South Ayrshire cannot commit to delivery of the SHIP.

8.2.2 Rejecting the recommendations may result in increased pressure on the availability of affordable housing in the local area.

8.2.3 Rejecting the recommendations may result in the Council failing to make best use of available land to meet local housing need.

## **9. Integrated Impact Assessment (incorporating Equalities)**

Our Integrated Impact Assessment (IIA) considers the following areas:

- Public Sector Equality Duty, Human Rights and Fairer Scotland Duty;
- United Nations Convention on the Rights of the Child (UNCRC);
- Sustainability, climate change and biodiversity;
- Potential impact on older people;
- Rural communities;



- Health and wellbeing;
- A trauma informed organisation; and
- The Promise.

9.1 An Integrated Impact Assessment has been carried out on the proposals contained in this report, which identifies potential positive and/ or negative impacts and/ or areas that require further consideration. The IIA Summary Report is attached as Appendix 3 which includes information on any mitigating or follow-up action required.

A copy of the fully completed IIA can be accessed [here](#).

## 10. Sustainable Development Implications

10.1 ***Considering Strategic Environmental Assessment (SEA)*** - The Scottish Government Gateway has been contacted regarding this plan, and it has been determined that an SEA will not be pursued and the implications for the environment will not continue to be monitored. This is because the South Ayrshire Local Development Plan has been subject to, and guided by, a substantial SEA process at each stage of its development.

## 11. Options Appraisal

11.1 An options appraisal has not been carried out in relation to the subject matter of this report. However, sites in preferred locations and those more likely to be developed within the next 5 years have been prioritised within the SHIP.

## 12. Link to Council Plan

12.1 The matters referred to in this report contribute to Priority 2 of the Council Plan: Live, Work, Learn (Housing – Everyone can find a good quality home that they can afford, that meets their needs and is an area where they feel safe and connected).

## 13. Link to Shaping Our Future Council Yes ☐ No ☒

13.1 Not applicable.

## 14. Results of Consultation

14.1 There has been no public consultation on the contents of this report however, public consultation as part of the Local Development Plan process has identified the majority of sites detailed within the SHIP.

14.2 Consultation has taken place with Councillor Kilbride, Policy Lead for Housing and Property Services, and the contents of this report reflect any feedback provided.

14.3 Consultation has taken place with the More Homes Division of the Scottish Government and Registered Social Landlords operating in South Ayrshire. Both the Scottish Government and RSLs are supportive of the SHIP with a view to maximising affordable housing delivery across South Ayrshire

## 15. Next Steps for Decision Tracking Purposes

- 15.1 If the recommendations above are approved by Members, the Chief Executive and Depute Chief Executive and Director of Housing, Operations and Development will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>                                                                                                       | <b><i>Due date</i></b> | <b><i>Managed by</i></b>                        |
|------------------------------------------------------------------------------------------------------------------------------------|------------------------|-------------------------------------------------|
| Submission of the Strategic Housing Investment Plan (SHIP) in draft format (subject to final clearance) to the Scottish Government | 31 December 2025       | Service Lead, Housing Strategy and Regeneration |

**Background Papers**    Local Housing Strategy 2024-2029 - [SAC LHS 2024-2029.pdf](#)

Housing Need and Demand Assessment 2021-2026 - [SAC HNDA 2021-2026](#)

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**Date:**    11 November 2025

# Strategic Housing Investment Plan

## 2026/27 – 30/31







**The Strategic Housing Investment Plan (SHIP)  
2025/26 – 2029/30 sets out the strategic  
investment priorities for affordable housing over  
the next five years**



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## Introduction

The Strategic Housing Investment Plan (SHIP) 2026/27 – 2030/31 sets out the strategic investment priorities for affordable housing over the next five years that will achieve outcomes set out in the Local Housing Strategy (LHS) and Housing Need and Demand Assessment (HNDA).

The SHIP is based on the Resource Planning Assumption (RPA) confirmed by the Scottish Government in September 2025 as part of the Affordable Housing Supply programme (AHSP) and subsidy rates outlined in October 2024.

The Council has forecast, in consultation with the Scottish Government, that funding for affordable housing development in South Ayrshire will equate to £73.848m between April 25– March 2031. Local Authorities are encouraged to carry-forward limits of guaranteed assumptions for 2025/26 – 2027/28 be set at 80%/60%/40% of the current year RPA.

The Affordable Housing Development projects identified for the RPA period 2026/27 to 2030/31 are detailed in Appendix 1. The nature of development means that unexpected delays or constraints may emerge, therefore we have over-programmed to include additional potential projects in our “shadow programme” to take forward in the event of project slippage.

This “shadow programme” of alternative sites is detailed in appendix 2. Further Council approval will be required before any of these projects are taken forward.

All Council led projects that meet the criteria outlined within the SHIP will be formally approved by the Council to determine housing mix and type.





## Strategic Priorities

South Ayrshire Council's LHS 2024 - 2029 makes special mention to housing supply and making sure that new build developments meet the local needs as far as possible and that the existing stock in the local authority area – whether public or private - is used as efficiently as possible. This is achieved by:

- Setting the housing supply targets
- Making best use of existing stock
- Rural Housing
- The Private Rented Sector (PRS)
- Build to Rent (BTR)
- Mid-Market Rent (MMR)
- Self-Build/Custom Build

The overarching priority of the Housing Supply theme in the LHS 2024 – 2029 is that “People across South Ayrshire can find a good quality home that they can afford, that meets their needs and is in an area where they feel safe and connected”. In order to achieve this priority, a target of 135 units of affordable housing are built or acquired per year to meet need. The LHS 2024 – 2029 supports the delivery of these 135 units per year with the following actions;

- Consider innovative ways to increase the housing stock and ensure any new approaches/sites are supported and incorporated within the LDP.
- Implementation and annual review of the SHIP in collaboration with key stakeholders.
- Promote South Ayrshire's assets to private housing developers to encourage the progression of new builds sites.
- Work with a range of partners to identify opportunities to progress housing developments on identified brownfield sites which are currently financially unviable.
- Lobby the Scottish Government for a greater level of subsidy to meet valuations in higher demand areas allowing us and to increase our housing stock within areas where we have a higher applicant to let ratio.

The SHIP tables in appendix 1 outline how this overarching priority is met by South Ayrshire

Council and its partners.

South Ayrshire Council has developed a Housing Need and Demand Assessment (HNDA) 2022-2027. The key findings within the HNDA informed the LHS of need for wheelchair accommodation, see below for further details. The LHS 2024 – 2029 identified a need for 20 units of affordable wheelchair accommodation per year to be developed along with stakeholder consultation.

The LHS acknowledges that many tenants in social housing are dependent on housing benefits and under pressure from the impact of welfare reform and rising living costs. Therefore, to ensure homes are affordable, rent levels for new build properties will be set on or below the Local Housing Allowance.

New build properties will aim to be cheaper to heat by investing in new heating systems as well as investigating innovative methods to keep homes warmer for longer. Some of these methods currently being explored by the council are outlined below. These methods will help the council meet outcomes set out within the Council's Climate Change and Sustainable Development Strategy.



## Partnership Working & Governance

The council is committed to supporting our partners to deliver affordable housing developments within South Ayrshire. The following key stakeholders have influenced the SHIP:



South Ayrshire Council Services (Planning, Asset Management, Housing Operations, Finance and the Health and Social Care Partnership)

Liaison meetings have taken place between South Ayrshire Council, RSL partners and the Scottish Government. These meetings discussed investment in the delivery of affordable housing in South Ayrshire over the next five years and agreed approaches for achieving the aims set out in our LHS.

Informal internal meetings are also regularly held with RSL partners to discuss current individual affordable housing developments and future development opportunities.

The Council adopts a collaborative approach in the preparation of the SHIP not only with its partner RSL's but also the Health and Social Care Partnership. Discussions have taken place to confirm housing demand and location preference to enable support requirements.

The Service Lead for Housing Strategy & Regeneration and Councillor Martin Kilbride, Policy Lead for Housing and Property Services have regular meetings in preparation of this SHIP. Consultations on developments have also been carried out with the community where they are to be delivered.

If any project becomes delayed or non-viable, the Council will work with RSL partners and the Scottish Government to ensure that new homes are delivered by accelerating other projects within the SHIP.

The Council also carried out extensive consultation on our LHS and HNDA, both of which have a heavy influence in the SHIP.

### LHS

Our LHS was developed through early consultation with an online survey promoted on our social media platforms as well as distributed to our partners. The

survey closed on October 2023 and received 177 responses with representation throughout South Ayrshire and from all tenures.

As well as the online survey, meetings were held with our partner organisations to concentrate on different areas split into theme groups that were; Placemaking, Prevention, Provision and Integration and Healthy Homes and Fuel Poverty. The theme group meetings then informed the LHS, and a final draft was made available for consultation on the Council's website and circulated to partners and publicised on social media platforms.

### HNDA consultation

The development of our recent HNDA took place during the COVID-19 pandemic therefore opportunity to contribute was limited. However South Ayrshire Council sought to take a collaborative approach to developing the HNDA and the following methods were used to seek views on key issues;

- The housing market partnership met regularly throughout the production of the HNDA with representation from relevant services.
- A joint Housing and HSCP workshop was held to provide an opportunity for staff to discuss how we can work together.
- Another joint Housing and HSCP workshop was held for young people with experience of homelessness and complex needs as well as professionals working with this group
- A workshop involving professionals delivering services to minority communities was held
- Wider public consultation took place in July and August 2021 on the consultative draft of the HNDA.



## Investment Programme

On the 20th May 2025, the Scottish Government published the Resource Planning Assumptions (RPA) to confirm that the RPA for South Ayrshire Council for 2026/27 was £73.848m

The national resources available for future RPAs will depend on future budget decisions by the Scottish Government. However, South Ayrshire Council have been advised to work on the assumption that the RPA's beyond 2026/27 will be at least<sup>1</sup>

| 2025-26 | 2026-27  | 2027-28  | 2028-29  | 2029-30  | 2030/31  | Total    |
|---------|----------|----------|----------|----------|----------|----------|
| £8.73m  | £13.218m | £12.975m | £12.975m | £12.975m | £12.975m | £73.848m |

This equates to £73.848m over the next five years and the current financial year.

This funding will be made available on the basis of subsidy rates set by the Scottish Government of £83,584/£88,260 per unit for local authorities and £91,182/£97,027 for RSL developments.

<sup>1</sup><https://www.gov.scot/publications/affordable-housing-resource-planning-assumptions-to-councils-2021-2022-to-2025-2026/>



## Deliverability

All sites are developed through partnership working and co-operation between the Special Property Projects Team, Housing Policy, Planning, Asset Management and lead officers of RSLs.

A Range of possible funding sources has been identified to help increase the supply of affordable housing. These sources are outlined below:

- Council Tax on empty and long-term vacant properties and 2nd homes
- Commuted sums
- Land transfer to RSLs
- Prudential borrowing
- Infrastructure fund

The Scottish Government's guidance suggests that a minimum slippage factor of 25% be applied on an annual basis to the programme and applied to the RPAs.

## 2nd Home Council Tax Fund

There is £1,392,756.53 currently uncommitted from the second homes council tax fund for 2024/2025. £100,000 of this fund has been committed to Ayrshire Housings development at Green Street in Ayr. The rest of the funds will be allocated to developments on a case by case basis.

There is also a balance of £329,906.18 for Affordable Housing CT 2nd Home premium.

# Developer Contributions

In terms of developer contributions, it is the Council’s stated preference within the affordable housing policy that affordable housing contributions should be made on-site, in whole or in part.

This preference meets identified affordable housing needs and supports the development of mixed, sustainable communities across South Ayrshire.

However, where an on-site contribution is not possible there are other flexible alternatives (in no priority order):

- The delivery of unsubsidised affordable housing units on-site;
- Payment of a commuted-sum in lieu of on-site affordable housing;
- Provision of a plot on off-site land.

Each site will be considered on it’s own merits in line with a range of priorities, including deliverability, housing mix, the needs of partners and priorities identified in the HNDA and LHS.

The balance of Commuted Sums as of 31st March 2025 is £0.



## Prudential Borrowing

The Council, in accordance with it’s Housing Revenue Account (HRA) Business Plan, is committed to specific prudential borrowing of:

| Financial Year | Borrowing (Millions) | New Build |
|----------------|----------------------|-----------|
| 2025/26        | £47,570              | £14,717   |
| 2026/27        | £23,721              | £5,750    |
| 2027/28        | £31,794              | £11,500   |
| 2028/29        | £33,880              | £18,400   |
| 2029/30        | £12,835              | £0        |

The table above details the amount of the prudential borrowing that is attributed to new builds. As projects reach design conclusion and are approved by elected members, borrowing levels may vary to support new housing delivery

In the previous financial year 2024-25, 227 units were completed. This current financial year will see 153 units either completed or on site by the end of 2025-26.

## Infrastructure Fund

The Scottish Government has introduced an Infrastructure Fund to support projects where the scale and nature of infrastructure costs would prevent it from being supported through the Affordable Housing Supply Programme. The Scottish Government is keen to see development of a number of pipeline sites that are capable of bringing forward housing within the next 5 years. Sites that are applicable have been detailed in Appendix 1 to support completion within the Scottish Government's timescales. The Council will work with developers and their agents to support any planned application to the Infrastructure Fund.

## Progress on Previous SHIP

| 2024-25 Completions                   |                           |           |                  |                      |                  |                                                                                                                                           |
|---------------------------------------|---------------------------|-----------|------------------|----------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| Project                               | Sub area                  | No. Units | Developer        | Specialist Provision | Subsidy Required | Progress                                                                                                                                  |
| Mainholm Phase 1                      | Ayr                       | 36        | Council          | General              | £5,767,296       | Site complete and handed over to Housing Operations                                                                                       |
| Mainholm Phase 2                      | Ayr                       | 91        | Council          | General              | £3,803,072       | Site complete and handed over to Housing Operations                                                                                       |
| Former St Ninians Primary School      | Prestwick                 | 42        | Council          | General              | £3,706,902       | Site complete and handed over to Housing Operations March 2025                                                                            |
| Croft Road                            | Tarbolton                 | 25        | Ayrshire Housing | General              | £2,279,550       | Site completed in November 2024                                                                                                           |
| Second Hand Market Purchases Phase 10 | Throughout South Ayrshire | 36        | Council          | General              | £1,665,000       | Buy back of ex local authority properties throughout South Ayrshire completed in early 2025                                               |
| 2025-26 Progress                      |                           |           |                  |                      |                  |                                                                                                                                           |
| Project                               | Sub area                  | No. Units | Developer        | Specialist Provision | Subsidy Required | Progress                                                                                                                                  |
| Second Hand Market Purchases Phase 11 | Throughout South Ayrshire | 30        | Council          |                      | £1,350,000       | Ex Local authority properties are sourced regularly on the open market and through private purchase. Phase 11 will complete in March 2026 |
| Green Street                          | Ayr                       | 32        | Ayrshire Housing | General              | £4,900,000       | Scheduled to break ground September 2025                                                                                                  |
| Riverside Place (Former High Rise)    | Ayr                       | 75        | Council          | Amenity Units        | £6,268,800       | Site due to be handed over Jan 2026                                                                                                       |

## Investment Priorities

The LHS emphasises the importance of establishing investment priorities that will align with the Scottish Governments Affordable Housing Target.

To synchronise the SHIP and LHS priorities we aim to achieve an increased supply of social rented housing in high priority areas that have been identified in the HNDA 2022-2027 which also makes note of plans to address rural developments. The HNDA 2022-2027 has identified a net existing need figure of 1,328 households. Additionally, an increase of the provision of easily adaptable and wheelchair accessible new build housing, and housing for specific needs on site-by-site basis in partnership with the Health and Social care partnership and RSL's.

The Scottish Government published its vision for Scotland's housing over the next 20 years. In this vision, it sets a target of 110,000 affordable homes promised by 2031/32 and makes specific support for development in rural and island communities, helping to stem rural depopulation by examining modern methods of construction and other building that involves new technology to assist challenges in rural areas.

The number of affordable homes delivered in South Ayrshire will be of the size and type to coordinate with the HNDA 2022-2027. Each development identified in the SHIP will be assessed on a case-by-case basis for size and type.

### Second Hand Market Purchases – Council Buy Backs

South Ayrshire Council operates a very successful “Buy Back” scheme where the council can purchase ex-local authority properties that meet strategic objectives.

Purchasing ex-local authority properties is an economical and carbon friendly way of increasing council housing stock and ensuring a warm energy efficient and affordable home with a Scottish Secure Tenancy for a household on our waiting list.

The Buy Back scheme also allows the council to progress with retrofitting blocks of flats with energy efficiency measures by increasing the ownership within the block.

The SHIP details the number of properties to be bought back in the next three phases of Second-Hand Market Purchases. Subsidy levels for these have recently changed to a tiered approach to subsidy shown below.

| Property Purchase Price | Scottish Government Grant |
|-------------------------|---------------------------|
| Up to £80,000           | £40,000                   |
| £80,001 - £99,999       | £45,000                   |
| £100,000 or >           | £50,000                   |

A breakdown of where properties have been purchased via the buyback scheme shows 141 properties have been brought back into Council ownership from 2020/21

|         | Ayr | Prestwick | Troon | Maybole | Girvan | Annbank | Dundonald | Tarbolton | Mossblown | Coylton | Total |
|---------|-----|-----------|-------|---------|--------|---------|-----------|-----------|-----------|---------|-------|
| 2020/21 | 15  | 2         | 0     | 0       | 0      | 0       | 0         | 0         | 0         | 0       | 17    |
| 2021/22 | 12  | 1         | 0     | 0       | 0      | 0       | 0         | 1         | 0         | 0       | 14    |
| 2022/23 | 17  | 1         | 2     | 1       | 2      | 1       | 0         | 0         | 1         | 1       | 26    |
| 2023/24 | 27  | 1         | 1     | 1       | 4      | 0       | 0         | 1         | 1         | 1       | 37    |
| 2024/25 | 18  | 1         | 1     | 0       | 2      | 0       | 1         | 1         | 1         | 0       | 26    |
| 2025/26 | 19  | 2         | 0     | 0       | 1      | 0       | 0         | 0         | 0         | 0       | 22    |
|         |     |           |       |         |        |         |           |           |           |         | 141   |



## Energy Efficiency and Fuel Poverty

The Scottish Government has set a target of 2045 for Scotland to reach net zero, with interim targets of 75% by 2030 and 90% by 2040. For buildings, this will include the introduction of a 'New Build Zero Emissions from Heat Standard' which will be introduced from 2024. This will require all new builds to have zero emissions heating systems. The new standard will lead to a ban on gas and oil boilers in new builds.

The net zero target requires all buildings across Scotland to reach net zero by 2045. This will include all buildings built before 2024.

In conjunction with the above objectives, the 'Housing to 2040' vision document recently issued by the Scottish Government encourages all social housing to be net zero by 2024.

All projects proposed in the SHIP will help to tackle fuel poverty and ensure that heat is affordable for residents by increasing energy efficiency and reducing the amount of energy required to heat the home and aims to meet outcomes set out within the Councils Climate Change and Sustainable Development Strategy, Outcome 3.1 Homes and Communities are energy efficient, environmentally sustainable and fuel poverty is minimized.

The below energy efficiency measures have been installed in our new build sites at Riverside Ayr, Mainholm Ayr and St Ninians Prestwick

- Enhanced floor and roof insulation
- Enhanced air tightness
- Mechanical Ventilation with Heat Recovery (MVHR)
- Enhanced rainwater goods
- Solar Panels in all new builds

Each of these measures will be taken under consideration and applied to new build sites where appropriate.

The Fuel Poverty (Targets, Definition and Strategy) (Scotland) Act 2019 Act establishes a new two-part definition whereby a household is considered fuel poor if:

- after housing costs have been deducted, more than 10% (20% for extreme fuel poverty) of their net income is required to pay for their reasonable fuel needs; and
- after further adjustments are made to deduct

childcare costs and any benefits received for a disability or care need, their remaining income is insufficient to maintain an acceptable standard of living, defined as being at least 90% of the UK Minimum Income Standard (MIS).

In 2019, it was estimated that 36% of households were experiencing fuel poverty. This is approximately 19,000 households. Of this figure, 13% of households were estimated to be in extreme fuel poverty. Fuel poverty in South Ayrshire is more prevalent in properties constructed pre 1945. 49% of households living in flats were estimated to be in fuel poverty. 52% of households living in social housing were estimated to be in fuel poverty (Data was unavailable for the private sector but alternative sources indicate that private rented properties are the least energy efficient across all tenures.) 36% of older households were estimated to be in fuel poverty compared with 20% of families. Households living in off-gas grid properties and in energy inefficient hard-to[1] treat homes are more likely to experience fuel poverty. Many of our smaller rural communities in the north and in the south of the district are located off the gas grid. Increases in energy prices from April 2022 are not reflected in the estimates above. It is likely that current fuel poverty figures are much higher than estimated in the 2019 data.



## Empty Homes

A long-term empty property can be detrimental to the environment and attract anti-social behaviour. South Ayrshire Council has a specific Empty Homes Strategy for tackling this issue and has a close working relationship with the Scottish Empty Homes Partnership in bringing empty properties back into use to alleviate homelessness and increase the number of affordable homes.

16 properties were brought back into use during 2024/25 with direct involvement from the Empty Homes Officer. The Empty Homes Strategy was approved in October 2025 by Cabinet setting a target of bringing back 19 long term empty homes per year. Since the Empty Homes initiative was established in 2014, there has been a total of 203 properties brought back into use. In April 2025, Council Tax records showed over 800 private sector properties were recorded as empty homes.

The length of time a property has been empty before being brought back into use varies. The majority of properties are empty between 1 and 5 years.

Length of time a property had been empty before being brought back into use 2024-25

| Duration as Empty | No. of Properties |
|-------------------|-------------------|
| Less than a year  | 5                 |
| 1-2 Years         | 6                 |
| 2-5 Years         | 4                 |
| 5-10 Years        | 1                 |
| 10+ Years         | 0                 |

The Empty Homes officer will implement several strategies to bring long term empty properties back into use. This can include; Advice about renting, advice about selling, providing an empty homes loan, issuing a VAT reduction letter, purchasing the property through the council's buy back scheme or using the matchmaker scheme to find a suitable buyer. Details of the number of properties brought back into use over the last five years and the methods used are shown in the table below

Properties brought back into use and methods used 2020 – 2025

| Financial Year | No. of properties brought back | Methods used         |                      |                  |                          |                            |                      |            |                        |
|----------------|--------------------------------|----------------------|----------------------|------------------|--------------------------|----------------------------|----------------------|------------|------------------------|
|                |                                | Advice about renting | Advice about selling | Empty Homes Loan | Sold via Buy Back Scheme | Sold via Matchmaker scheme | VAT reduction Letter | Motivation | Social Letting Service |
| 2020-21        | 6                              |                      | 1                    |                  | 5                        |                            |                      |            |                        |
| 2021-22        | 14                             | 2                    | 2                    |                  | 5                        | 1                          | 3                    | 1          |                        |
| 2022-23        | 16                             | 1                    |                      |                  | 11                       | 1                          | 2                    | 1          |                        |
| 2023-24        | 19                             | 4                    | 3                    |                  | 8                        | 1                          | 3                    | 2          | 1                      |
| 2024-25        | 16                             | 2                    | 6                    |                  | 6                        | 1                          |                      | 1          |                        |

The Empty Homes Strategy approved in October 2025 outlined proposals for new incentives to be explored over the course of the strategy such as;

- Compulsory Purchase Orders following updated guidance from Scottish Government
- Grant Funding
- Repair management Schemes
- Repair to rent schemes

For more information on the Empty Homes Strategy please email [emptyhomes@south-ayrshire.gov.uk](mailto:emptyhomes@south-ayrshire.gov.uk) The Empty Homes officer has also recently created strong links with the newly formed Social Letting Service. Moving forward, more properties will be brought back using this method.

## Older People and independent Living

South Ayrshire has an ageing population, and it is estimates that 20% of the population of South Ayrshire will be over the age of 75 by 2043. Therefore, we will work to address the housing and support need of older people by working in partnership with the Health and Social Care partnership.

Helping older people to remain independent in their own home for as long as possible is a key element in our approach to ‘independent living’. Aids and adaptations are offered to help older people and people with disabilities in South Ayrshire by supporting them to live safely, comfortably, and independently at home.

Provision of housing for older people is a main priority in our new build programme. Specifically built and designed properties are being developed and integrated within developments to provide balanced communities.

Housing Adaptations helping people to remain independent in their own home for as long as possible is a key element in our approach to ‘independent living’ identified in the LHS. This can involve the adaptation of people’s homes to meet their needs, reviewing people’s housing options and exploring specialist accommodation.



## Wheelchair/Specialist Provision

New social housing developments in South Ayrshire have been enhanced by adopting a “lifetime homes” approach to new build properties. Meaning houses are built to achieve Housing for Varying Need standard and incorporate accessibility features from the outset. These properties are designed to be adaptable over time to accommodate an individual or family’s changing needs (which could include the need for a wheelchair). Within our current new build properties at least 12% are suitable for wheelchair users.

In addition, South Ayrshire Council is keen to explore opportunities to develop new-build specialist accommodation that also allows the care needs of older people and people with disabilities to be met on site. One such ‘core and cluster’ development is currently operating in Fort Street

Ayr, and the authority will work with the Health and Social Care Partnership to identify opportunities for development in the years to come.

The current HNDA (2022 – 2027) has identified an estimated 1810 wheelchair users in South Ayrshire. The previous HNDA (2016 – 2020) estimated 1,850 wheelchair users in South Ayrshire, which proves a degree of continuity.

The HNDA (2022 – 2027) has provided an estimate of unmet housing need among wheelchair user households in South Ayrshire as 353 households. The table below, shows the unmet housing need of wheelchair user households as discussed in the HNDA.



| Household type                                                                          | Estimated households, 2018, as per Table 3.a | Calculation                                                                           | Unmet need     |
|-----------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|----------------|
| Number of households using a wheelchair all the time                                    | 314 households                               | Assume 19% (all of those in EHS requiring adaptations and accommodation unsuitable)   | 60 households  |
| Number of indoor only user households                                                   | 154 households                               | Assume 25.6% (all of those in SHS requiring adaptations and accommodation unsuitable) | 39 households  |
| Number of outdoor only user households                                                  | 1,342 households                             | Assume 19% (all of those in EHS requiring adaptations and accommodation unsuitable)   | 254 households |
| Estimated unmet housing need among wheelchair user households in South Ayrshire in 2018 |                                              |                                                                                       | 353 households |

Table 2. Estimate of unmet housing need among wheelchair user households in South Ayrshire, 2018

The LHS 2024-2029 set a target of 20 units of affordable wheelchair accessible housing per year. This number is to be annual reviewed through this SHIP as well as an annual review of the contribution that private developers will have in the delivery of wheelchair accessible housing.

In terms of demand for housing, we work closely with the Integrated Joint Board to identify specific needs and through Council and RSL new build seek to address the needs of wheelchair users through the AHSP. In addition, all social housing developed as part of the AHSP meets Housing for Varying Needs, and as such can be adapted to meet the needs of households with disabilities.

If wheelchair accessible housing targets cannot be met from public sector housing developments alone, the council will consider introducing a percentage wheelchair accessible housing policy for private market housing developments in LDP3, based on the findings of the HNDA and the deliberations informing the LHS.

The Council have proactively engaged with Health and Social Care Partners to deliver new build developments that help us achieve our strategic aims with respects to specialist provision and wheelchair accessible housing. Below are some examples of recent developments that have been delivered under the Affordable Housing Supply Programme.

| New Build Site       | Accessibility Description                                                                                                                                                                                                                                                                                                             |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Fort Street Ayr      | Fort Street Ayr was developed with the Health and Social Care Partnership to deliver 12 1 bedroom units with one unit being utilised by support provider Enable. This allows a staff member to be located in the development to provide support and assistance to residents living within the development with learning difficulties. |
| Mainholm Ayr         | <ul style="list-style-type: none"> <li>21 Amenity Bungalows</li> <li>Four – 3 Bed wheelchair accessible units</li> <li>One – 2 bed wheelchair units</li> </ul>                                                                                                                                                                        |
| Tarbolton            | <ul style="list-style-type: none"> <li>Two – 3 bed wheelchair accessible units</li> </ul>                                                                                                                                                                                                                                             |
| St Ninians Prestwick | <ul style="list-style-type: none"> <li>Two – 2 bed wheelchair accessible bungalows</li> <li>Four – 3 bed wheelchair accessible houses</li> <li>Two ground floor amenity flats</li> </ul>                                                                                                                                              |
| Riverside Place      | <ul style="list-style-type: none"> <li>Forty – 1 bed amenity flats</li> <li>Thirty – 2 bed amenity flats</li> <li>Five wheelchair accessible units</li> </ul>                                                                                                                                                                         |



## Rural Needs

28% of South Ayrshire population live in rural areas or remote small towns. Appropriate housing is key to ensuring our rural communities remain sustainable and residents can meet their current needs as well as their future aspirations.

South Ayrshire Council's Local Development Plan (LDP) notes that we will give support to "development in rural areas which supports prosperous and sustainable communities while protecting and improving the environment". Housing development outside existing developments should primarily involve:

- reusing existing buildings and replacement housing,
- infill development within existing clusters or groups of housing, and
- housing to meet rural business requirements.

In March 2024, Housing Strategy and Regeneration commissioned research to better understand the housing needs of South Ayrshire's rural communities. This research was carried out by Arneil Johnston, a leading housing consultancy. A member/officer working group is to be created to consider how these findings will be used to inform housing policy interventions within the LHS and the SHIP.

### The aims of the research project were:

- Understanding the housing needs, aspirations and expectations of rural households by engaging with rural communities
- Building a credible evidence on rural housing needs.
- Testing whether housing in rural areas is accessible and affordable.
- Estimating current and future need and demand for housing in rural areas.
- Assessing the extent to which existing housing supply can meet need.

### Key findings:

- 62% of dwellings in all rural areas are owner occupied, 24% is social housing and 9% is within the private rented sector.
- North Carrick offers the smallest percentage of social housing as a percentage of all dwellings. By contracts Maybole has the highest proportion of social housing stock.
- Income levels are lowest in Girvan followed closely by South Carrick with Monkton, Symington and Dundonald have the highest income levels.
- Monkton, Symington and Dundonald has the highest average house price per rural housing area and Girvan has the lowest average price.
- Housing market affordability (home ownership) pressures are most notable in North Carrick and South Carrick followed by Monkton, Symington and Dundonald
- Housing affordability in the private rented sector is most pressured in South Carrick, Girvan and Kyle
- Social housing pressure (ratio of housing applications to social housing turnover) is highest in Monkton, Symington and Dundonald followed by North Carrick and Kyle.
- In 2023/24 Kyle was the rural area with the highest proportion of homeless applications. South Carrick showed to have the least homelessness pressure.

The final report contains overall weighted pressures across our rural areas and housing estimates by tenure and rural housing area as well as a summary of the research findings.

The following tables set out the profile of housing estimates by rural housing area and housing tenure. This data will be used to inform the Minimum All Tenure Housing Land Requirement (MATHLR) within National Planning Framework 4 and future development plans through the SHIP:

|                                     | Girvan | Kyle | Maybole | North Carrick | Monk/Sym/Dum | South Carrick | All South Ayrshire Rural |
|-------------------------------------|--------|------|---------|---------------|--------------|---------------|--------------------------|
| % who need social housing           | 24%    | 18%  | 22%     | 14%           | 10%          | 21%           | 18%                      |
| % who can afford below market rents | 3%     | 8%   | 6%      | 22%           | 14%          | 10%           | 8%                       |
| % who can afford market rents       | 3%     | 8%   | 3%      | 12%           | 18%          | 14%           | 9%                       |
| % who can afford market housing     | 69%    | 66%  | 69%     | 52%           | 58%          | 55%           | 65%                      |
|                                     | 100%   | 100% | 100%    | 100%          | 100%         | 100%          | 100%                     |

|                                                 | All South Ayrshire Rural | Girvan | Kyle | Maybole | North Carrick | Monkton, Symington, Dundonald | South Carrick |
|-------------------------------------------------|--------------------------|--------|------|---------|---------------|-------------------------------|---------------|
| Social Housing Estimates Year 1 - 20            | 117                      | 32     | 32   | 38      | 5             | 7                             | 10            |
| Below Market Rent Housing Estimates Year 1 - 20 | 53                       | 4      | 14   | 10      | 9             | 9                             | 5             |
| Market Rent Housing Estimates Year 1 - 20       | 54                       | 4      | 15   | 5       | 5             | 11                            | 6             |
| Market Housing Estimates Year 1 - 20            | 410                      | 92     | 121  | 116     | 21            | 36                            | 25            |
| Housing Estimates Year 1-20                     | 634                      | 133    | 182  | 169     | 40            | 62                            | 46            |

The Council are also engaging with the Health and Social Care Partnership to utilise the Rural Housing Key worker's fund. This will allow us to fill vacancies that are difficult to fill due to the lack of accommodation in rural areas. The council will update on this fund through the SHIP in the coming years.

South Ayrshire does not have a key worker policy aligned to the current housing management policies however, key workers are identified as having Key Worker Status "Applicants whose employment warrants Key Worker status will be made one suitable offer of housing, and will be held for all house types, heating types and neighbourhoods in the chosen lettings districts. An applicant who refuses an offer will lose his/her KEY status and revert to a general application for selection under normal rotation."

## Housing to 2040

The Scottish Government have recently published their Housing to 2040 strategy that outlines the vision for housing over the next 20 years. The strategy's vision describes what stakeholders wanted their homes and communities to look like in 20 years' time and is deliberately ambitious. The principles outline a guide to policy decisions might be formed in the future to make the vision a reality. The vision and principles have informed the Housing to 2040 route map.

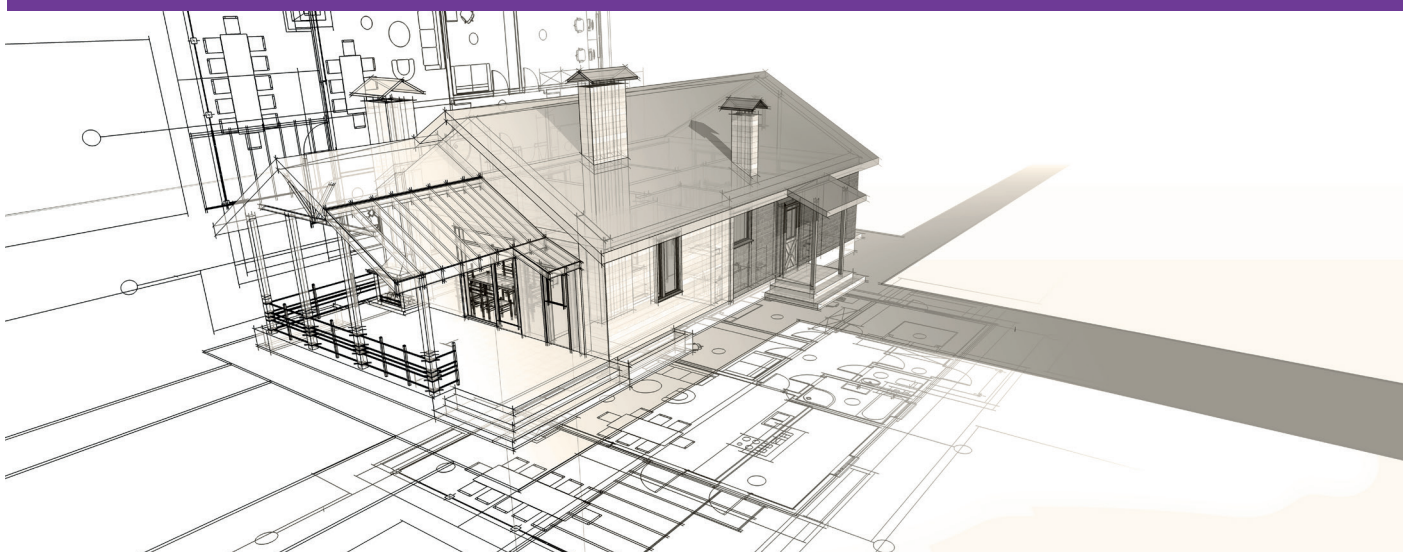
The route map is divided into four main areas:

- Building more homes
- Increasing affordability and choice
- Making homes warmer using greener energy
- Improving the quality of all housing

Within this strategy, there are several key features that may have a significant impact on the council's new build programme and as such have an impact on the SHIP. These include

- 110,000 more affordable homes by 2031/32, at least 70% of which will be for social rent.
- All new homes built by councils and registered social landlords to emit zero carbon by 2026.
- A housing standard to cover all new and existing homes, including agricultural properties and mobile homes.
- An accessible homes standard for new homes, giving disabled people more options and reducing the need for adaptations as people get older.
- Planning guidance that ensures amenities, including open space, are within easy reach of people's homes.

The council will continue to monitor guidance that comes from the Scottish Government in relation to this strategy and strive to achieve the outcomes set out in the vision, many of which are currently high priority in the current SHIP.





## Equalities and Integrated Impact Assessments.

South Ayrshire Council is fully committed to the general principles of fairness and equality and seeks to apply these principles in all that it does as a community leader, service provider, education authority and employer.

In taking these actions forward regarding affordable housing development, our SHIP has been subject to a Integrated Impact Assessment (IIA) to consider any potential issues with our programme and highlight areas where the SHIP provides major benefits to the community.

Our IIA did not identify any negative impacts in the delivery of our Affordable Housing Development Programme. There were a number of positive impacts that were identified when undertaking the IIA, mainly;

- Affordable housing for those in lower incomes
- More energy efficient properties reducing housing running costs.
- Improving the health and wellbeing of new tenants where particular health related housing needs are met within individual housing development projects.
- Meeting the housing needs of people wishing to live in rural areas within individual rural based housing development projects.
- The SHIP may impact positively on deprivation and issues relating to poverty and social exclusion as it will help to increase the supply of affordable housing across South Ayrshire and therefore help to meet housing need.



## Rapid Rehousing Transition Plan

South Ayrshire Council's Rapid Rehousing Transition Plan 2019-2024 (RRTP) recognises the important contribution new build development of affordable housing can play in meeting the needs of homeless households, either directly (being allocated accommodation in a new build property) or indirectly (new build accommodation freeing up other housing within existing stock through lets to transfer applicants). As part of its RRTP, South Ayrshire Council has set a target that 51% of all Council lets should be allocated to homeless households. Figures remain above the target of 51% set out by our RRTP, in 2024/25, 57% of lets were to homeless households. South Ayrshire Council has finalised a review of Section 5 and nomination arrangements with the largest RSL operating in the local authority area. A target of 27% of lets to homeless households has been set and will be subject to regular review. All other RSLs operating in South Ayrshire are working towards an agreed target of 25% of lets to homeless households. RSLs continue to develop new build social housing locally and work with partners continues to achieve the targets set. The majority of new build allocations made in 2024/25 were made to the Transfer List (42.5% of lets) with 23.7% of lets made to homeless households and 33.8% to those on the Housing List. As such, the aims of the SHIP are consistent with those of the RRTP.

# Child Poverty Action

In April 2024 the Community Planning Partnership Board approved a new [Child Poverty Strategy](#). The Child Poverty (Scotland) Act 2017 (the act) set out highly ambitious poverty mitigating actions to be achieved by Scottish Ministers by 2030. From a local perspective, the CPP platform is seen as the best way to collectively reduce inequalities and improve outcomes for those living in the most deprived areas of South Ayrshire.

Our [Annual Child Poverty Progress report 2024/2025](#) was approved in September 2025, it details our commitment in South Ayrshire to doing all we can to minimise the impact of poverty on communities, our families, and our children.

We have and will continue to focus on the six priority families as identified by Scottish Government:

1. Lone parent families
2. Minority ethnic families
3. Families with a disabled adult or child
4. Families with a younger mother (under 25)
5. Families with a child under one
6. Larger families (three or more children)

We have and will continue to listen to families who have experienced poverty at its worst. South Ayrshire has seven datazones which are in the 5% most deprived in Scotland.

- In 2023/24, South Ayrshire had the 10th lowest child poverty rate nationally and was the same as the Scottish average – 20.7%. This is an estimate of 4,005 children in South Ayrshire.
- Whilst overall South Ayrshire is on par with the national average, we also acknowledge that there are pockets of deep deprivation within some of our communities.



Year 1 Progress:

The table below provides summary information on the progress of actions supporting our Child Poverty Strategy. Further in-depth detail can be found in the accompanying Pentana progress updates that can be accessed [here](#).

| South Ayrshire Child Poverty Strategy (2024-2029) Year 1 Actions Priority Area                                                    |                    |
|-----------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Priority Area:                                                                                                                    | Number of Actions: |
| A child poverty system that delivers for families and the workforce in South Ayrshire                                             | 9                  |
| Families in South Ayshire recieve the support they need to ensure their money works best for them.                                | 4                  |
| All children and young people in South Ayrshire recieve high quality, flexible, accessible and affordable education and childcare | 4                  |
| <b>TOTAL</b>                                                                                                                      | <b>17</b>          |



## Strategic Environmental Assessment (SEA)

As the “Responsible Authority” in the terms of the Environmental Assessment (Scotland) Act 2005, the Council has a duty to determine whether policies will have significant environmental effects and therefore whether a full Strategic Environmental Assessment (SEA) is required.

To that end, applying the relevant criteria as set out in Schedule 2 of the Act, the Council carried out a pre-screening of the SHIP under Section 8(1) of the Act.

This pre-screening process found that the SHIP on its own is unlikely to have significant environmental impact. This assumes that decisions and options surrounding the environmental impact of housing development would be assessed through the Local Development Plan.

A pre-screening notification was submitted to the SEA Gateway on 7th October 2025 and no concerns were raised by the relevant Consultation Authorities.



## Shadow Programme

| Potential Future Sites          |           |                        |
|---------------------------------|-----------|------------------------|
| Project                         | No. Units | Developer              |
| Dalmilling Ayr                  | 25        | South Ayrshire Council |
| Dunlop Crescent Ayr             | 10        | South Ayrshire Council |
| Hole Road Coylton               | 6         | Ayrshire Housing       |
| Laurelbank Maybole              | 11        | Ayrshire Housing       |
| Mossblown                       | 24        | Ayrshire Housing       |
| East of Holmston Roundabout Ayr | 30        | Ayrshire Housing       |
| Cairn Primary                   | 25        | South Ayrshire Council |
| Dailly We Hae Meat              | 12        | TBC                    |

| Site Name                                          | Developer                                           | Approval Year | Estimated Site Start Date | Estimated Completion date | Total Units | Site Start 2025/26 | Site Start 2026/27 | Site Start 2027/28 | Site Start 2028/29 | Site Start 2029/30 | Site Start 2030/31 | Site Completions 2025/26 | Site Completions 2026/27 | Site Completions 2027/28 |
|----------------------------------------------------|-----------------------------------------------------|---------------|---------------------------|---------------------------|-------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------------|--------------------------|--------------------------|
| Riverside Place (Former High Rise)                 | SAC                                                 | 2024          | 1 Dec 2023                | 15 Jan 2026               | 75          | 75                 |                    |                    |                    |                    |                    | 75                       |                          |                          |
| Second Hand Market Purchases SAC - ASHP - Phase 11 | SAC                                                 | 2023          | 01 Apr 2025               | 31 Mar 2026               | 36          | 36                 |                    |                    |                    |                    |                    | 36                       |                          |                          |
| Green St                                           | AYRSHIRE HOUSNG                                     | 2023          | 01 Sep 2025               | 1 Aug 2026                | 32          | 32                 |                    |                    |                    |                    |                    | 32                       |                          |                          |
| Ayrshire Housing Open Market Purchases 2025/26     | AYRSHIRE HOUSNG                                     | 2023          | 01 Oct 2025               | 31 Mar 2026               | 10          | 10                 |                    |                    |                    |                    |                    | 10                       |                          |                          |
| Second Hand Market Purchases SAC - ASHP - Phase 12 | SAC                                                 | 2023          | 01 Apr 2026               | 31 Mar 2027               | 30          |                    | 30                 |                    |                    |                    |                    |                          | 30                       |                          |
| McConnell Square Girvan                            | SAC                                                 | 2027          | 1-Aug-26                  | 31-Mar-27                 | 25          |                    | 25                 |                    |                    |                    |                    |                          | 25                       |                          |
| Ayrshire Housing Open Market Purchases 2026/27     | AYRSHIRE HOUSNG                                     | 2023          | 01 Oct 2026               | 31 Mar 2027               | 10          |                    | 10                 |                    |                    |                    |                    |                          | 10                       |                          |
| Queens Terrace , Maybole                           | AYRSHIRE HOUSNG                                     | 2023          | 1 Jan 2027                | 1 Jan 2028                | 28          |                    | 28                 |                    |                    |                    |                    |                          |                          |                          |
| Aldersyde Avenue, Troon                            | SAC                                                 | 2025          | 20 Jan 2027               | 30 Jun 2028               | 20          |                    | 20                 |                    |                    |                    |                    |                          |                          |                          |
| Afton Avenue, Prestwick                            | SAC                                                 | 2023          | 20 Jan 2027               | 30 Jun 2028               | 25          |                    | 25                 |                    |                    |                    |                    |                          |                          |                          |
| Buchan Road, Troon                                 | SAC                                                 | 2025          | 20 Jan 2027               | 30 Jun 2028               | 30          |                    | 30                 |                    |                    |                    |                    |                          |                          |                          |
| Riverside Place (Former High Rise) Phase 2         | SAC                                                 | 2023          | 25 Jan 2027               | 31 Oct 2028               | 25          |                    | 25                 |                    |                    |                    |                    |                          |                          |                          |
| Second Hand Market Purchases SAC - ASHP - Phase 13 | SAC                                                 | 2023          | 01 Apr 2027               | 31 Mar 2028               | 30          |                    |                    | 30                 |                    |                    |                    |                          |                          |                          |
| Girvan North                                       | TBC                                                 | 2026          | 1 Apr 2027                | 1 Oct 2028                | 35          |                    |                    | 35                 |                    |                    |                    |                          |                          |                          |
| Holmston House refurbishment                       | TBC                                                 | 2025          | 1 Apr 2027                | 1 Oct 2028                | 36          |                    |                    | 36                 |                    |                    |                    |                          |                          |                          |
| Corton (Phase 1)                                   | TBC                                                 | 2024          | 30 Jun 2027               | 20 Dec 2028               | 50          |                    |                    | 50                 |                    |                    |                    |                          |                          |                          |
| Ayrshire Housing Open Market Purchases 2027/28     | AYRSHIRE HOUSNG                                     | 2023          | 01 Oct 2027               | 31 Mar 2028               | 10          |                    |                    | 10                 |                    |                    |                    |                          |                          |                          |
| Arran Mall Ayr                                     | SAC                                                 | 2026          | 20 Oct 2027               | 20 Oct 2028               | 95          |                    |                    | 50                 | 45                 |                    |                    |                          |                          |                          |
| Low St Meddans Troon                               | HANNOVER HOUSING                                    | 2025          | 31-Mar-28                 | 1-Oct-29                  | 32          |                    |                    | 32                 |                    |                    |                    |                          |                          |                          |
| Second Hand Market Purchases SAC - ASHP - Phase 14 | SAC                                                 | 2023          | 01 Apr 2028               | 31 Mar 2029               | 30          |                    |                    |                    | 30                 |                    |                    |                          |                          |                          |
| Gallowhill Coylton (                               | AYRSHIRE HOUSNG                                     | 2027          | 1-Apr-28                  | 1-Nov-29                  | 69          |                    |                    |                    | 69                 |                    |                    |                          |                          |                          |
| Troon Lock Ups                                     | SAC                                                 | 2027          | 1-Apr-28                  | 31-Mar-29                 | 6           |                    |                    |                    | 6                  |                    |                    |                          |                          |                          |
| Corton (Phase 2)                                   | TBC                                                 | 2025          | 30 Jun 2028               | 20 Dec 2029               | 50          |                    |                    |                    | 50                 |                    |                    |                          |                          |                          |
| Ayrshire Housing Open Market Purchases 2028/29     | AYRSHIRE HOUSNG                                     | 2023          | 01 Oct 2028               | 31 Mar 2029               | 10          |                    |                    |                    | 10                 |                    |                    |                          |                          |                          |
| Holmston House                                     | WEST OF SCOTLAND                                    | 2025          | 1 Apr 2029                | 1 Oct 2030                | 30          |                    |                    |                    |                    | 30                 |                    |                          |                          |                          |
| West Sanquhar Rd                                   | WEST OF SCOTLAND                                    | 2025          | 25 May 2029               | 23 Apr 2031               | 100         |                    |                    |                    |                    | 50                 | 50                 |                          |                          |                          |
| Corton (Phase 3)                                   | TBC                                                 | 2026          | 30 Jun 2029               | 20 Dec 2030               | 50          |                    |                    |                    |                    | 50                 |                    |                          |                          |                          |
| Ayrshire Housing Open Market Purchases 2029/30     | AYRSHIRE HOUSNG                                     | 2023          | 01 Oct 2029               | 31 Mar 2030               | 10          |                    |                    |                    |                    | 10                 |                    |                          |                          |                          |
| Kirkmichael Boylestone Road                        | AYRSHIRE HOUSNG                                     | 2024          | 1 Apr 2030                | 1 Apr 2031                | 13          |                    |                    |                    |                    |                    | 13                 |                          |                          |                          |
|                                                    |                                                     |               |                           |                           |             |                    |                    |                    |                    |                    |                    |                          |                          |                          |
|                                                    | *Wheelchair Target based on 15% planning assumption |               |                           |                           | Total Units | Total on Site      |                    |                    |                    |                    |                    | Total Site Completions   |                          |                          |
|                                                    |                                                     |               |                           |                           |             | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2024/25                  | 2025/26                  | 2026/27                  |
|                                                    |                                                     |               |                           |                           | 1002        | 153                | 193                | 243                | 200                | 140                | 63                 | 153                      | 65                       |                          |

| Site Completions 27/28 | Site Completions 2028/29 | Site Completions 2029/30 | Site Completions 2030/31 | General           | Amenity | Supported | Wheelchair | SG Funding                   | SG Funding Current Year 25/26 | SG Funding Year 1 (£) 26/27 | SG Funding Year 2 (£) 27/28 | SG Funding Year 3 (£) 28/29 | SG Funding Year 4 (£) 29/30 | SG Funding Year 5 (£) 30/31 |
|------------------------|--------------------------|--------------------------|--------------------------|-------------------|---------|-----------|------------|------------------------------|-------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|                        |                          |                          |                          | 64                |         |           | 11         | £6,736,426.00                |                               |                             |                             |                             |                             |                             |
|                        |                          |                          |                          | 36                |         |           |            | £1,620,000.00                | £1,350,000.00                 |                             |                             |                             |                             |                             |
|                        |                          |                          |                          | 30                | 9       |           | 2          | £4,900,000.00                | £4,900,000.00                 |                             |                             |                             |                             |                             |
|                        |                          |                          |                          | 10                |         |           |            | £200,000.00                  | £200,000.00                   |                             |                             |                             |                             |                             |
|                        |                          |                          |                          | 30                |         |           |            | £1,350,000.00                |                               | £1,350,000.00               |                             |                             |                             |                             |
|                        |                          |                          |                          | 21                |         |           | 4          | £2,206,500.00                |                               | £2,206,500.00               |                             |                             |                             |                             |
|                        |                          |                          |                          | 10                |         |           |            | £200,000.00                  |                               | £200,000.00                 |                             |                             |                             |                             |
| 22                     |                          |                          |                          | 26                | 10      |           | 2          | £2,716,756.00                |                               | £2,716,756.00               |                             |                             |                             |                             |
|                        | 20                       |                          |                          | 17                |         |           | 3          | £1,671,680.00                |                               | £1,671,680.00               |                             |                             |                             |                             |
|                        | 25                       |                          |                          | 21                |         |           | 4          | £2,089,600.00                |                               | £1,044,800.00               | £1,044,800.00               |                             |                             |                             |
|                        | 30                       |                          |                          | 25                |         |           | 5          | £2,507,520.00                |                               | £1,253,760.00               | £1,253,760.00               |                             |                             |                             |
|                        | 25                       |                          |                          | 21                |         |           | 4          | £2,250,000.00                |                               | £562,500.00                 | £1,687,500.00               |                             |                             |                             |
| 30                     |                          |                          |                          | 30                |         |           |            | £1,350,000.00                |                               |                             | £1,350,000.00               |                             |                             |                             |
|                        | 35                       |                          |                          | 30                |         |           | 5          | £3,089,100.00                |                               |                             | £3,089,100.00               |                             |                             |                             |
|                        | 36                       |                          |                          | 31                |         |           | 5          | £2,800,000.00                |                               |                             | £1,400,000.00               | £1,400,000.00               |                             |                             |
|                        | 50                       |                          |                          | 43                |         |           | 8          | £4,413,000.00                |                               |                             | £4,179,200.00               |                             |                             |                             |
|                        | 10                       |                          |                          | 10                |         |           |            | £200,000.00                  |                               |                             | £200,000.00                 |                             |                             |                             |
|                        | 95                       |                          |                          | 88                |         |           | 7          | £8,384,700.00                |                               |                             | £4,192,350.00               | £4,192,350.00               |                             |                             |
|                        |                          | 32                       |                          |                   |         | 32        |            | £5,150,000.00                |                               |                             |                             | £4,450,000.00               | £700,000                    |                             |
|                        | 30                       |                          |                          | 30                |         |           |            | £1,350,000.00                |                               |                             |                             | £1,350,000.00               |                             |                             |
|                        |                          | 25                       |                          | 59                |         |           | 10         | £11,600,000.00               |                               |                             |                             | £5,800,000.00               | £5,800,000.00               |                             |
|                        |                          |                          |                          | 6                 |         |           | 1          | £501,504.00                  |                               |                             |                             | £501,504.00                 |                             |                             |
|                        |                          | 50                       |                          | 43                |         |           | 8          | £4,179,200.00                |                               |                             |                             | £4,179,200.00               |                             |                             |
|                        | 10                       |                          |                          | 10                |         |           |            | £200,000.00                  |                               |                             |                             | £200,000.00                 |                             |                             |
|                        |                          |                          | 30                       | 26                |         |           | 5          | £2,735,460.00                |                               |                             |                             |                             | £1,367,730.00               | £1,367,730.00               |
|                        |                          |                          | 100                      | 85                |         |           | 15         | £10,702,150.00               |                               |                             |                             |                             | £6,000,000.00               | £4,702,150.00               |
|                        |                          |                          | 50                       | 43                |         |           | 8          | £4,179,200.00                |                               |                             |                             |                             | £4,179,200.00               |                             |
|                        |                          | 10                       |                          | 10                |         |           |            | £200,000.00                  |                               |                             |                             |                             | £200,000.00                 |                             |
|                        |                          |                          | 13                       | 11                |         |           | 2          | £837,137.80                  |                               |                             |                             |                             |                             | £837,137.80                 |
|                        |                          |                          |                          |                   |         |           |            |                              |                               |                             |                             |                             |                             |                             |
|                        |                          |                          |                          | Total House Types |         |           |            | Anticipated Spend            | £6,450,000.00                 | £11,005,996.00              | £18,396,710.00              | £22,073,054.00              | £18,246,930.00              | £6,907,017.80               |
| 27                     | 2027/28                  | 2028/29                  | 2029/30                  | General           | Amenity | Supported | Wheelchair | Resource Planning Assumption | £8,730,000.00                 | £13,218,000.00              | £12,975,000.00              | £12,975,000.00              | £12,975,000.00              | £12,975,000.00              |
| 52                     | 356                      | 107                      | 180                      | 800               | 19      | 32        | 67         |                              | £2,280,000                    | £2,212,004.00               | -£5,421,710.00              | -£9,098,054.00              | -£5,271,930.00              | £6,067,982.20               |

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*south*  
**AYRSHIRE**  
COUNCIL  
Comhairle Siorrachd Àir a Deas  
Making a Difference Every Day



E: [James.McGovern@gov.scot](mailto:James.McGovern@gov.scot)

Appendix 2

Christopher Carroll  
Coordinator - Housing Policy and Strategy  
South Ayrshire Council  
County Buildings  
Wellington Square  
Ayr  
KA7 1DR

01 October 2025

Dear Chris,

**AFFORDABLE HOUSING SUPPLY PROGRAMME (2025-26)  
SOUTH AYRSHIRE COUNCIL**

This letter contains details of your revised Resource Planning Assumption (RPA) for 2025-26, which includes your local authority area's share of the additional £40 million in funding specifically targeted at acquisitions. This funding was announced by the Cabinet Secretary for Housing, as part of the Housing Emergency Action Plan, in her statement to Parliament on 2 September. The allocation was subsequently noted by COSLA Leaders.

**Revised Resource Planning Assumptions for 2025-26**

A total of £700 million is being allocated to local authority areas across Scotland through revised RPAs. As previously noted, the allocation of £620m of this funding for 2025-26 between the 32 local authority areas has been determined by the needs-based SHIF model agreed with COSLA for the 30 non-TMDF local authority areas and with the TMDF authorities maintaining the same proportionate share of the overall RPA budget as in previous years.

While all local authorities are facing a range of housing and homelessness pressures, the enduring pressures experienced by a handful of local authorities over a number of years have informed the targeting of £80 million, with a focus on acquisitions, including larger family homes where appropriate. The allocation of the £80 million in 2025-26 has continued to use the agreed approach based on 80% of the £80 million being allocated to the five local

authority areas which have experienced the highest current and sustained temporary accommodation pressures for the last three years (Edinburgh, Fife, Glasgow, South Lanarkshire and West Lothian). For this element, the following distribution methodology has been used:

- 25% number of households in temporary accommodation
- 50% number of children in temporary accommodation
- 25% number of children in temporary accommodation for 1 year+

The remaining 20% of the £80 million has been allocated across the other 27 local authority areas, using the same distribution methodology to inform each local authority area's share. The indicators have been applied using the latest available data as agreed with COSLA.

For this most recently announced £40 million and using the latest published homelessness statistics, the five local authority areas with the highest sustained temporary accommodation have not changed, but individual shares of the 80% have altered slightly. This is also true for the 27 other local authority areas.

The total revised RPA for 2025-26 for your local authority area is **£13.218 million**. This RPA is intended to inform the planned programme of affordable homes which you will deliver from your Strategic Housing Investment Plan (SHIP) in 2025-26. Please note that the uplift in your RPA as part of the £80 million should be focused on acquisitions to help address temporary accommodation pressures. Acquisitions can be either existing properties or new build properties off the shelf, but they must be a permanent structure and available in perpetuity. You should discuss your plans for this additional allocation with the relevant More Homes Area Team.

| 2025-26                | Core RPA<br>£m | Share of<br>£40m<br>1st tranche<br>£m | Share of<br>£40m<br>2nd tranche<br>£m | Total<br>£m |
|------------------------|----------------|---------------------------------------|---------------------------------------|-------------|
| South Ayrshire Council | 12.715         | .260                                  | .243                                  | 13.218      |

We hope you find this information helpful. If you have any questions or wish to discuss please do not hesitate to give me a call.

Yours sincerely,



**AFFORDABLE HOUSING SUPPLY PROGRAMME 2025-26**  
**REVISED RESOURCE PLANNING ASSUMPTIONS**

| 2025-26             | Core RPA<br>(£ m) | Tranche 1              |                        | Tranche 2              |                        | Total RPA<br>£ (m) |
|---------------------|-------------------|------------------------|------------------------|------------------------|------------------------|--------------------|
|                     |                   | 80% of<br>£40m<br>(£m) | 20% of<br>£40m<br>(£m) | 80% of<br>£40m<br>(£m) | 20% of<br>£40m<br>(£m) |                    |
| Aberdeen City       | 15.981            |                        | 0.353                  |                        | 0.305                  | 16.639             |
| Aberdeenshire       | 27.596            |                        | 0.074                  |                        | 0.081                  | 27.751             |
| Angus               | 9.017             |                        | 0.096                  |                        | 0.088                  | 9.201              |
| Argyll & Bute       | 18.264            |                        | 0.117                  |                        | 0.124                  | 18.505             |
| City of Edinburgh   | 45.053            | 14.374                 |                        | 14.311                 |                        | 73.738             |
| Clackmannanshire    | 5.730             |                        | 0.150                  |                        | 0.152                  | 6.032              |
| Dumfries & Galloway | 20.453            |                        | 0.199                  |                        | 0.190                  | 20.842             |
| Dundee City         | 17.170            |                        | 0.551                  |                        | 0.582                  | 18.303             |
| East Ayrshire       | 12.815            |                        | 0.104                  |                        | 0.105                  | 13.024             |
| East Dunbartonshire | 8.665             |                        | 0.197                  |                        | 0.139                  | 9.001              |
| East Lothian        | 11.733            |                        | 0.439                  |                        | 0.307                  | 12.479             |
| East Renfrewshire   | 7.225             |                        | 0.452                  |                        | 0.414                  | 8.091              |
| Falkirk             | 12.550            |                        | 0.666                  |                        | 0.580                  | 13.796             |
| Fife                | 34.556            | 2.242                  |                        | 2.194                  |                        | 38.992             |
| Glasgow             | 103.638           | 11.927                 |                        | 12.192                 |                        | 127.757            |
| Inverclyde          | 9.595             |                        | 0.045                  |                        | 0.047                  | 9.687              |
| na Eilean Siar      | 8.343             |                        | 0.061                  |                        | 0.049                  | 8.453              |
| Midlothian          | 10.534            |                        | 1.062                  |                        | 1.339                  | 12.935             |
| Moray               | 8.902             |                        | 0.093                  |                        | 0.081                  | 9.076              |
| North Ayrshire      | 15.648            |                        | 0.230                  |                        | 0.247                  | 16.125             |
| North Lanarkshire   | 32.873            |                        | 0.783                  |                        | 0.755                  | 34.411             |
| Orkney Islands      | 3.421             |                        | 0.181                  |                        | 0.207                  | 3.809              |

|                      |                |           |          |           |          |                |
|----------------------|----------------|-----------|----------|-----------|----------|----------------|
| Perth & Kinross      | 16.587         |           | 0.047    |           | 0.058    | 16.692         |
| Renfrewshire         | 17.140         |           | 0.171    |           | 0.175    | 17.486         |
| Scottish Borders     | 15.954         |           | 0.111    |           | 0.127    | 16.192         |
| Shetland Islands     | 5.146          |           | 0.069    |           | 0.058    | 5.273          |
| South Ayrshire       | 12.715         |           | 0.260    |           | 0.243    | 13.218         |
| South Lanarkshire    | 30.074         | 1.767     |          | 1.650     |          | 33.491         |
| Stirling             | 10.287         |           | 0.553    |           | 0.533    | 11.373         |
| The Highland Council | 46.266         |           | 0.641    |           | 0.681    | 47.588         |
| West Dunbartonshire  | 10.757         |           | 0.296    |           | 0.333    | 11.386         |
| West Lothian         | 15.376         | 1.689     |          | 1.654     |          | 18.719         |
| <b>Total</b>         | <b>620.064</b> | <b>32</b> | <b>8</b> | <b>32</b> | <b>8</b> | <b>700.065</b> |

# Integrated Impact Assessment Summary Report

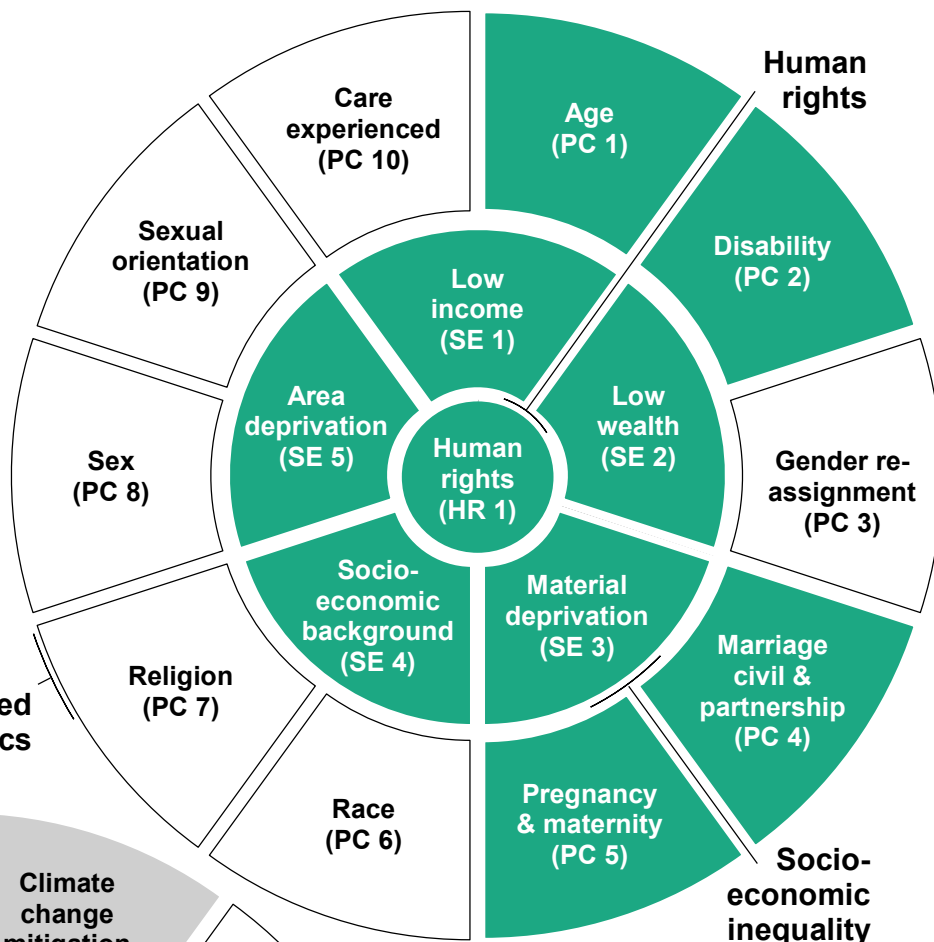
Strategic Housing Investment Plan  
2026.27 - 2030.31



Completed by:

Chris Carroll,  
Service Lead Housing Strategy  
& Regeneration ,  
Housing Strategy &  
Regeneration

Date started: 09/06/25



To be implemented on:

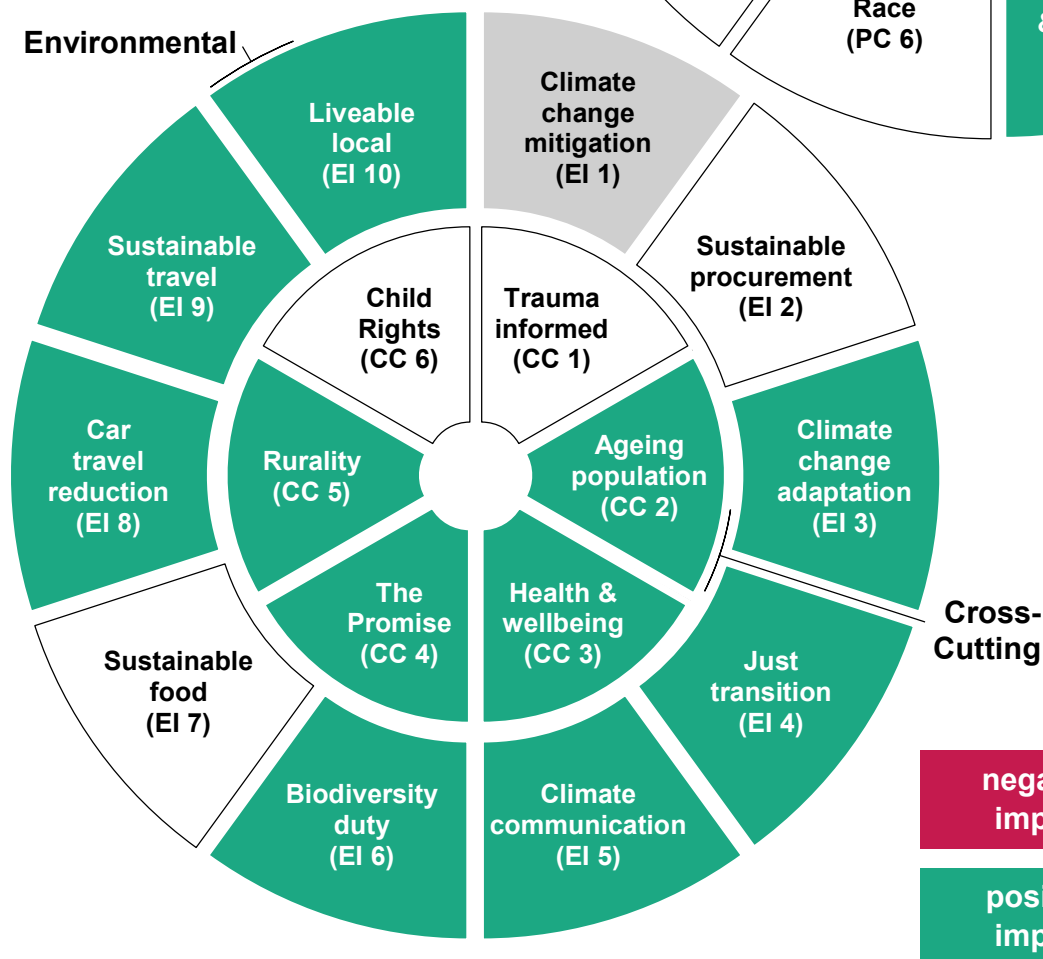
01/12/25

Review date:

01/12/26

Oversight Panel:

Cabinet



negative  
impact

uncertain / not  
clear

positive  
impact

no impact / not  
applicable

**Public sector equality duty**

Eliminating unlawful discrimination, harassment, and victimisation?  
Strategic Housing Investment Plan seeks to mainstream equalities in its overarching aims and outcomes, as well as ensuring that any subsequent action points do not disproportionately disadvantage one group or community over another. South Ayrshire Council is committed to eliminating discrimination and stigmatisation and the Strategic Housing Investment Plan will play a positive role in contributing towards this vision.

Advancing equality of opportunity?  
Strategic Housing Investment Plan is inclusive and ensures equality of opportunity to access housing services by all protected characteristics within the Council’s communities. The policies, practice and direction of travel within the Strategic Housing Investment Plan will support social inclusion and development of cohesive communities.

Fostering good relations?  
Strategic Housing Investment Plan seeks to take into account the issues facing the various communities living and working in South Ayrshire. By ensuring that communities’ voices are heard and taken into account, the Strategic Housing Investment Plan aims to foster good relations with the communities we serve.

**Consultation declaration**

We confirm consultation has been carried out as part of this process.

**Mitigating Actions Required (re **negative** / unclear impacts)**

**ENVIRONMENTAL IMPACTS**

|             |                           |                                                                                                                                                                        |
|-------------|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>EI 1</b> | Climate change mitigation | New builds will be fitted with appropriate energy saving measures detailed above and developments will make use of recycled materials where appropriate in open spaces |
|-------------|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**South Ayrshire Council**

**Report by Director of Communities and Transformation  
to Cabinet  
of 25 November 2025**

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**Subject: Place Based Investment Programme 2025/26**

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**1. Purpose**

- 1.1 The purpose of this report is to seek Cabinet approval for the allocation of Place Based Investment Programme (PBIP) monies from the Scottish Government allocation for 2025/26.

**2. Recommendation**

**2.1 It is recommended that the Cabinet:**

- 2.1.1 agrees an allocation of £376.6k from the Place Based Investment Programme to upgrade audio visual and production equipment in Ayr Town Hall and the Troon Walker and Concert Halls to enhance income generation opportunities and support town centre regeneration activities through increased footfall;**
- 2.2.2 agrees an allocation of £73,466 to be made available for community projects;**
- 2.2.3 agrees an allocation of £30,911 to dismantle, relocate and reassemble the 'Poet and Scholar' sculpture located outside the Grain Exchange on Ayr High Street, to become part of the Rozelle sculpture park; and**
- 2.2.4 agrees that the Director of Communities and Transformation be given delegated authority to reprofile any PBIP monies based on final costs and supporting deliverable projects.**

**3. Background**

***Place Based Investment Programme***

- 3.1 The Place Based Investment Programme (PBIP) is intended to link and align place-based initiatives and establish a coherent local framework designed to implement the Place Principle. The PBIP is an overall (Scotland wide) investment of £325m capital funding to support community led regeneration and town centre revitalisation and seeks to build on the work of the Regeneration Capital Grant Fund (RCGF) and Town Centre Action Plan initiatives.

3.2 The funding is for local authorities to allocate, collaborating with local communities, along with business and the third and public sectors, to support shared local plans and aspirations. Projects and proposals must demonstrate they meet the main objectives of the programme:

- to link and align place-based initiatives and establish a coherent local framework to implement the Place Principle;
- to support place policy ambitions such as town centre revitalisation, community led regeneration, 20-minute neighbourhoods and community wealth building;
- to ensure that all place-based investments are shaped by the needs and aspirations of local communities; and
- to accelerate ambitions for net zero, wellbeing and inclusive economic development, tackling inequality and disadvantage, community involvement and ownership.

3.3 South Ayrshire's allocation of the PBIP fund for financial year 2025-2026 is £481,000.

#### ***Ayr and Troon Town Hall Facilities***

3.4 Town Hall facilities at Troon and Ayr are flagship venues within South Ayrshire's cultural portfolio, hosting hundreds of events annually. These halls serve as vital hubs for community engagement, generating approximately £150k in hire income each year. The venues host a wide variety of community events, including concerts, fundraising events, weddings and civil ceremonies, markets and exhibitions, dances and dance shows, exercise classes, festivals, awards ceremonies and meetings of local groups and clubs.

3.5 The venues have operated as 'receiving' venues, taking bookings from promoters and community groups. Ambitions are to also become 'programming' venues, operating and promoting our own shows, booking artists and events to keep a wide range of activity coming to our town centres, as well as driving income to support the venues.

3.6 Recent venue assessments identified outdated audio-visual systems as a key barrier to modern event delivery. Issues include inconsistent sound quality and limited lighting capabilities, which have led to the venues being overlooked by professional promoters. The poor specification makes the venues difficult and expensive to use compared to many similar venues around Scotland. At present many event organisers and promoters wishing to use the venues need to hire in sound and light equipment to meet the artists' specifications, which is costly and time-consuming. Investment in equipment will enhance the technical capabilities of these key community venues, enabling them to host a broader range of events, from local community gatherings to professional performances, as well as creating opportunities for South Ayrshire Council to promote its own events to generate income.

3.7 Many South Ayrshire residents travel to Glasgow and beyond to attend concerts. A more comprehensive programme of events will make it more attractive to stay in the area and attend a local venue, with subsequent boosts to hospitality businesses



in the town centres and supply chain businesses like catering and transport. A strong line-up of events will also attract visitors into the area and encourage overnight stays, boosting tourism spend.

- 3.8 A wider programme of events, including South Ayrshire Council's own promoted events, will lead to job creation through expanded event staffing requirements.
- 3.9 The Troon improvements support the key themes of Vision Troon 2030 which, following extensive consultation, identified establishing and promoting new events, encouraging more visitors, improving facilities, and creating an arts and culture landscape as priorities.
- 3.10 Ayr's Town Centre Framework identifies developing the Evening Economy and cultural offer as a key opportunity, promoting leisure and entertainment activities in a town centre with broad appeal and these proposals support those objectives.

### ***Community Project Funding***

- 3.11 The South Ayrshire Council Plan 2023-2028 sets key areas of focus over the next 5 years. Plan priorities provide a common framework, aimed at promoting a shared understanding that encourages services and partners to work collaboratively to achieve improved outcomes and wellbeing for our communities. This funding will allow a number of projects to be undertaken to advance these key areas of focus. Projects presented for consideration will be assessed against PBIP objectives, risk, and deliverability.

### ***Statue Relocation***

- 3.12 The 'Poet and Scholar' sculpture by Scottish artist Doug Cocker is located on Ayr High Street, close to the Grain Exchange. Elected to the Royal Scottish Academy in 1984, Doug Cocker has been commissioned to make numerous public artworks, and regularly exhibits new work in major galleries. His most recent exhibition was 'Threads,' at Dovecot in Edinburgh in Summer 2025. In its current setting, Poet and Scholar is obscured by trees and bus shelters.
- 3.13 Rozelle Park has ambitions to become a sculpture park for all ages and interests, adding to the day out offer for all. With Ronald Rae's stones sculptures, the Story Stroll, and the Remembrance Woodland, Rozelle Park is a place to experience culture in both the house and grounds. Relocating Poet and Scholar to Rozelle offers an opportunity for exhibition programming with this well-respected artist and RSA Academician. Museums & Galleries have a strong relationship with the RSA, with Rozelle House having been the launch venue of the still touring William Gillies: Modernism and Nation exhibition (Spring 2024) and an upcoming exhibition in Summer 2026 at Rozelle House featuring the work of Frances Walker and Ade Adesina. In 2023, Rozelle House hosted a Ronald Rae exhibition, linking the sculptures in the park to the exhibition in the house.
- 3.14 Siting Poet and Scholar in Rozelle Park affords an opportunity to work with the RSA to develop a Doug Cocker exhibition, and further increase the cultural offer for residents and visitors to South Ayrshire.
- 3.15 Removal of the sculpture from Ayr High Street will improve public realm space in the town centre in the area around the Grain Exchange, a notable pinch-point on the corner of the High Street between the shops and buildings.

## 4. Detail

### ***Ayr and Troon Town Hall Facilities***

- 4.1 Equipment proposed includes line-array speakers for clear audio, digital mixing consoles, LED lighting rigs, upgrades to hanging points for technical equipment and a safety barrier to protect audiences during busy events.
- 4.2 Investment in suitable, industry-standard equipment would constitute:
- 4.2.1 £376.6k to upgrade the audio visual and production equipment in Ayr Town Hall and Troon Walker and Concert Halls. The budget will be split between the two venues, depending on the specific requirements of each, which are currently based on estimated costs, however the overall cost will sit within the funding allocation (see [Appendix 1](#)).
  - 4.2.2 On 18<sup>th</sup> September 2025 South Ayrshire Council approved a proposal for £1.65m from the Capital Investment Programme for Troon Regeneration. This proposal included £1m for works to the Municipal Buildings, which was recommended by officers following an options appraisal which considered a number of projects and themes. PBIP investment in production equipment at Troon will enhance the improvements being made under this proposal.
  - 4.2.3 It is worth noting that this investment will bring the council's two flagship venues into line with work done in Maybole. Maybole upgrades were delivered with a cocktail of funding from the Council, Historic Environment Scotland, and the Heritage Lottery Fund.

### ***Community Project Funding***

- 4.3 It is proposed that £73,466 of the PBIP allocation be made available to groups, organisations, and businesses with proposals for projects of between £20,000-£25,000. Officers will use the 'Your Area, Your Voice, Your Choice' online platform and a panel of officers would make recommendations to the Director of Communities for approval.
- 4.4 There will be a standard application process in place to administer the fund. The criteria will be in line with Place Based Principles to ensure that all place-based investments are shaped by the needs and aspirations of local communities and accelerate our ambitions for place, 20-minute neighbourhoods, town centre action, community led regeneration and community wealth building. It is worth noting that the 'Your Area, Your Voice, Your Choice' platform is also used to support the distribution of UKSPF and Coastal Communities funding to these groups as part of South Ayrshire Council's ongoing role within the community to drive investment into local priorities. A programme of Destination South Ayrshire Grants supports community groups with delivery of events and initiatives.

### ***Statue Relocation***

- 4.5 It is proposed that £30,911 of the PBIP allocation is used to dismantle, relocate, and reassemble the Poet and Scholar sculpture in the new location of Rozelle Park, together with restoration works. Common Good implications of installing the sculpture in Rozelle Park are being evaluated. In the event of any unforeseen

barriers to the movement of the sculpture, allocated spend will be moved to the Community Project funding.

## **5. Legal and Procurement Implications**

- 5.1 Relocating the sculpture to Rozelle may have some legal implications with regards to Common Good and Legal are currently exploring the options under Common Good legislation.
- 5.2 The recommendations in this report are consistent with procurement requirements and all works will be procured following procurement requirements.

## **6. Financial Implications**

- 6.1 PBIP funding will be allocated as per the proposals in this paper.

## **7. Human Resources Implications**

- 7.1 There are no Human Resources implications arising from this report.

## **8. Risk**

### **8.1 *Risk Implications of Adopting the Recommendations***

- 8.1.1 There are no risks associated with adopting the recommendations.

### **8.2 *Risk Implications of Rejecting the Recommendations***

- 8.2.1 The risks associated with rejecting the recommendations are that projects will not be delivered and that the South Ayrshire Council PBIP allocation must be returned to Government.
- 8.2.2 Rejecting the recommendations may impact on the reputation of the Council.

## **9. Integrated Impact Assessment (incorporating Equalities)**

- 9.1 The proposal is in relation to day-to-day operations or maintenance of existing assets therefore an Integrated Impact Assessment is not required.

## **10. Sustainable Development Implications**

- 10.1 ***Considering Strategic Environmental Assessment (SEA)*** - This report does not propose or seek approval for a plan, policy, programme, strategy, or document otherwise described which could be considered to constitute a plan, programme, policy, or strategy.

## **11. Options Appraisal**

- 11.1 An options appraisal has not been carried out in relation to the subject matter of this report.

## **12. Link to Council Plan**

- 12.1 The matters referred to in this report contribute to Priorities 1, 2 and 3 of the Council Plan: Spaces and Places/ Moving around and the environment (Outcome 1), Live, Work, Learn (Outcome 2) and Civic and Community Pride (Outcome 3).

**13. Link to Shaping Our Future Council** Yes ☒ No ☐

- 13.1 The matters referred to in this report contribute to the Council's transformation priority area(s): our assets and will deliver cashable/ qualitative/ quantitative benefits.

**14. Results of Consultation**

- 14.1 There has been no public consultation on the contents of this report. The improvements to the Troon Walker and Concert Halls and Ayr Town Hall have derived from user feedback provided direct to staff operating the facility.
- 14.2 Consultation has taken place with Councillor Alec Clark, Depute Council Leader and Policy Lead for Commercial/ Operational Services, and the contents of this report reflect any feedback provided.

**15. Next Steps for Decision Tracking Purposes**

- 15.1 If the recommendations above are approved by Members, the Director of Communities and Transformation will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Cabinet in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

| <b><i>Implementation</i></b>                    | <b><i>Due date</i></b> | <b><i>Managed by</i></b>         |
|-------------------------------------------------|------------------------|----------------------------------|
| Implementation of PBIP projects and initiatives | 31 March 2026          | Assistant Director - Communities |

**Background Papers** [Capital Investment Programme - Troon Regeneration](#)

**Person to Contact** George Hunter, Assistant Director, Communities  
County Buildings  
Phone 01292 612994  
E-mail [George.Hunter@south-ayrshire.gov.uk](mailto:George.Hunter@south-ayrshire.gov.uk)

**Date:** 12 November 2025

# Troon and Ayr Venue Proposals PBIP

## Objectives

- 1 – Increase income and usage
- 2 – Improve public and staff safety
- 3 – Make the venues more attractive to professional promoters and more flexible for community activities
- 4 – Greater efficiency
- 5 – Clearer information/specification for users and staff
- 6 – Enable SAC to run/promote its own events

South Ayrshire Council's mid-size venue properties could be developed to attract a wider range of events and generate income. Ayr Town Hall and Troon Concert Hall are already used occasionally by professional promoters but have issues that make them difficult and expensive to use compared to many similar venues around Scotland.

## SUMMARY SOLUTIONS TO CONSIDER

- 1 – Install professional sound systems in Troon and Ayr Town halls
- 2 – Install professional lighting systems in Troon and Ayr Town halls
- 3 – Provision of a footplate barrier at Troon & Ayr Town halls (note storage requirements)
- 4 – Detailed and accurate venue specifications and layout options for third parties
- 5 – Improvements to communication and control systems within the venues

## Outline Budget

Propose specification of the same equipment at both venues to make it easier for staff training and operation.

|                 |                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sound           | Professional specification that is attractive to concert and event promoters.<br>Line array systems for clear audio, digital mixing desks<br><br>£85k per venue                                                                                                                                                                                                         |
| Lighting        | LED and 'intelligent' lighting fixtures. This will mean lower power consumption, less working at height and more flexibility. Specification will augment what is already installed with new cabling, rigging improvements, new control equipment and excellent quality moving heads.<br><br>£40k per venue                                                              |
| Safety Barriers | Footplate barrier allows stewards access to the full length of the front of stage area and provides protection for the audience.<br><br>£10k per venue                                                                                                                                                                                                                  |
| Other           | <ul style="list-style-type: none"> <li>• Improving stage access for equipment</li> <li>• Certifying and repairing hanging points for truss</li> <li>• Improved venue security via communication and control systems to comply with requirements of the Terrorism (Protection of Premises) Act 2025 (Martyn's Law)</li> <li>• Contingency</li> </ul><br>£53.3k per venue |