

South Ayrshire Community Planning Partnership Board



Report by the Chair of the SDP Chairs Executive to
Community Planning Partnership Board Meeting of 20th January 2022

Subject: Strategic Delivery Partnership Chairs Executive Briefing Paper

1 Purpose of Report

- 1.1 The purpose of this briefing paper is to provide members of the Community Planning Board with an overview of the key discussion points and subsequent actions/decisions agreed at the Strategic Delivery Partnership (SDP) Chairs Executive Meeting since the last meeting of the CP Board in October 2021. Chairing of the meeting takes place on a rotational basis by each of the Chairs of the SDPs.

2 The Board is recommended to note the:

- 2.1 contents of the SDP Chairs Executive Briefing Paper; and**
- 2.2 agreed actions for improvement in relation to the Best Value Assurance Report and further recommendations for South Ayrshire Community Planning Partnership summarised in section 3.11.**

3 Update from the SDP Chairs Executive

- 3.1 Since the update at the last CP Board on the 28th October 2021, the SDP Chairs Executive has met once on the 8th December (chaired by the Chair of the Financial Inclusion SDP). The main area of focus for the meeting was the recent Best Value Assurance Report (BVAR) and an outline of the key summary discussions/decisions are highlighted in the sections below.
- 3.2 The BVAR recognised the recent changes and improvements that have been made to the community planning structure however there were some areas that were identified where the CPP can do better – these are: performance management, Community Planning Outcomes Profile (CPOP) and place planning.
- 3.3 In terms of performance management, it was acknowledged by members that each of the SDPs operate differently and are at varying stages – the Children’s Services SDP contain a suite of comprehensive data across five priorities which will be monitored annually, and the Community Safety SDP has also identified performance indicators that will be tracked annually. The Wallacetown, Communities and Population Health, and Financial Inclusion SDPs are at early stages with action plans, some of which are in draft form – the next stage will be to finalise these action plans and agree a process for annual monitoring – this will be

led by the relevant SDP Chair. Once finalised, a system of reporting on SDP performance progress will be agreed (this will be in addition to the update reports already provided to the CP Board).

- 3.4 The performance of the CPP in relation to the Improvement Service's Community Planning Outcomes Profile (CPOP - [The Measures | Improvement Service](#)) was noted – the report highlighted that the CPP's performance against the CPOP indicators is mixed. The profile has measures in relation to Early Years, Older People, Employment and Economic Growth, Safer and Stronger Communities, Health and Wellbeing and Environment. Further discussion will take place by the SDP Chairs Executive to examine the CPOP in more detail.
- 3.5 With regards to Place Planning, conversations are now underway to look at the wider ambition around place planning and incorporating within CPP structures with the potential integration/alignment within locality planning partnerships. This is being led by the Communities and Population Health SDP. It was acknowledged that some partners are already considering a move to locality-based working therefore this was agreed by all as a way forward for the CPP.
- 3.6 It was noted that the current Council Plan finishes at the end of March 2022 however the plan will be extended for a further 12 months to allow work to take place to develop a new plan. There is an opportunity for consideration to be given to a wider 'Community Plan' as part of the new Council Plan development and refresh of the Local Outcomes Improvement Plan. A 'Community Plan' could concentrate on key priorities with a focus on locality-based working, community owned approach and potential redistribution of resources to meet locality needs.
- 3.7 Consideration was also given to a shared community planning budget (as remitted to the group following discussion at the last CP Board). Two scoping papers were highlighted to SDP Executive members on social isolation and loneliness, and dementia – both key priority areas within the Local Outcomes Improvement Plan (LOIP). CPP funding is required for work to progress within these priority areas. There have been a number of previous funding requests to community planning to proceed in particular areas of work including both the Wallacetown and Communities and Population Health SDPs – both of these requests have been allocated funding via South Ayrshire Council (with one project match-funded by NatureScot), however these instances, along with the request for funding to support LOIP priorities has highlighted the need for a joint CPP fund which makes funding available to support future CPP initiatives.
- 3.8 Community planning guidance, issued as part of the Community Empowerment (Scotland) Act 2015, has several key principles for effective community planning – one of which is **resourcing improvement**. In more detail, the guidance¹ states that for resourcing improvement then the:
- The CPP and its partners understand how their collective resources are supporting shared local priorities, and whether together these are sufficient and the right resources to enable the CPP to meet its improvement targets;

¹ Community Empowerment (Scotland) Act 2015 – Part 2 Community Planning Guidance (page 8)

- Partners demonstrate strong shared leadership by working with other bodies to use collective resources in more effective and efficient ways to improve outcomes and reduce inequalities;
- Partners deploy sufficient resource to meet agreed ambitions for the CPP's local priorities;
- Partners align their collective resources in ways which support its local priorities effectively and efficiently; and
- The CPP and its partners keep under review whether partners' deployment of resources remains appropriate for meeting its ambitions and take corrective action where necessary.

3.9 The Act² also places specific duties on community planning partners, all linked to improving outcomes. These include:

- co-operating with other partners in carrying out community planning;
- taking account of LOIPs in carrying out its functions; and
- contributing such funds, staff and other resources as the CPP considers appropriate to improve local outcomes in the LOIP and secure participation of community bodies throughout community planning.

3.10 It was agreed that this needs to be explored further and that consideration will be given as to how other CPPs in Scotland manage this process. It was also noted that as improvement actions are developed/implemented in light of the best value review process, this may highlight funding requirements as part of a move to a locality model.

3.11 In summary it was agreed that:

- The Wallacetown, Communities and Population Health, and Financial Inclusion SDPs finalise actions plans and agree a system of performance monitoring;
- Further discussion will take place by the SDP Chairs Executive to examine the CPOP in more detail;
- Continue to develop the place planning process within the CPP structure and a recommendation that the CPP should move to a locality-based model;
- Consideration be given to the development of a 'Community Plan'; and
- Explore how other CPPs in Scotland resource improvement through shared community planning budgets.

3.12 Further information on progress of each of the SDPs can be found in the individual update reports which will be discussed as part of agenda item 5b.

3.13 At the time of writing this report, approved minutes from the meeting on the 8th December 2021 aren't yet available and will therefore be circulated with the update report at the next Community Planning Board in March 2022. Minutes from the meeting held on the 4th October are attached as appendix 1. The next meeting of the SDP Chairs Executive is scheduled for 14th March 2022.

Report by:
Community Planning Lead Officer
South Ayrshire Council
January 2022

² Community Empowerment (Scotland) Act 2015 – Part 2 Community Planning Guidance (page 9)



Strategic Delivery Partnership Chairs Executive Meeting

Minutes: 4th October 2021: 2pm (Online Meeting)

In Attendance:

Elaine Young – Head of Health Improvement/Assistant Director of Public Health, NHS (**Chair**)

Kevin Anderson – Service Lead - Policy, Performance and Community Planning, South Ayrshire Council Council

Douglas Hutchison – Depute Chief Executive and Director – People, South Ayrshire Council

Phil White – Partnership Facilitator, HSCP

Claire Monaghan – Service Lead, Children’s Services and Child Poverty

Fiona McAvoy – Head Teacher, Newton Primary School

Paul Blackwood – Group Manager, Scottish Fire and Rescue Service

Linda West – Strategic Lead for Representation, VASA

Susan McCardie – Community Planning Lead Officer, South Ayrshire Council

1 Welcome and Apologies

Elaine welcome all to the meeting and apologies were received from Chief Inspector Derek Johnstone.

2 Place and Wellbeing:

Irene Beautyman, Improvement Service (IS)/Public Health Scotland (PHS), attended provide information on the Place and Wellbeing Collaborative/Shaping Places. A key area of focus for the collaborative is improving the wellbeing of the people of Scotland through reducing inequality, social determinants of health, improving public health, and improving place. A national collaborative group has been established comprising Directors of Public Health, Public Health Scotland, Planning and COSLA to consider what can be done to shape a place through consideration of data and identifying improvements required. The Shaping Places programme in South Ayrshire will be a 3-year programme and PHS/IS will work with South Ayrshire Council and partners to meet some of the national ambitions that have been set within the Wallacetown/Ayr area. There will be 1^{1/5} posts assigned to the project – these posts will connect with partners working in the area (team around the community model) and engaging with local communities to establish their thoughts and needs. Support will also be provided by LIST analysts who will collate/examine data. Links will also be made with the 3rd and Private Sectors. The programme will end in March 2024, with an exit strategy, however it is intended that implementation of the programme will have influenced different ways of working, system change, greater understanding of health and wellbeing with this reflected in council policy and strategies including council reports and job descriptions. The following comments were noted:

- The programme should link with SDP Chairs, place plans/locality planning groups.
- Will be of benefit to the longer-term planning for Wallacetown and for the future relationship between planning and wellbeing. An understanding by SAC and partners can change the way we operate.
- Inclusion of outcomes for children as part of the wider wellbeing outcome indicators (PHS has an evaluation framework in place with measures and indicators).

The Memorandum of Understanding will be signed off shortly followed by recruitment of staff. Staff will be employed by Improvement Service but embedded in SAC/NHS. **Action: It was agreed that Irene attends a future SDP Chairs Executive to provide an update.**

3 Minutes of previous meeting (28th June 2021)

Minutes of the previous meeting were approved with the following matters arising:

	<p><u>Green Health Subgroup</u>: update was provided on the scoping meeting, development of terms of reference and redefined action plan to reflect more concise actions particularly around the development of a central resource to capture all information related to green activity and natural space. Girvan has been agreed as the area to pilot this resource in terms of community cohesiveness. Match funding required for this (funding can be committed by NatureScot). Paul advised that SFRS might have funding to support. This latest request for funding has highlighted the need for a joint community planning fund to share budgets more effectively and allow funding available to support the development of strategic priorities. Action: Funding request to be circulated to SDP Chairs Executive.</p> <p><u>Physical Activity and Sport Implementation Group</u>: terms of reference have been circulated to the SDP and first meeting will be arranged soon.</p> <p><u>Elaine to discuss with Kevin Carr regarding Health and Wellbeing Collaborate</u>: Kevin Carr attended the Communities and Population Health SDP and gave an update on place planning. Next stage is how to integrate the process within CPP and links to Locality Planning Partnerships.</p>
4	<p>National Care Service Consultation An update was provided by Phil on the Scottish Government consultation: A National Care Service for Scotland: consultation - gov.scot (www.gov.scot) setting out their proposals to improve the way they deliver social care in Scotland following the recommendations of the Independent Review of Adult Social Care. Given the significance of the reform members were asked to raise awareness of the consultation within their own networks. Linda provided information on a joint HSCP/VASA event taking place on 5th October to provide further information on the consultation which the Scottish Government will be attending.</p>
5	<p>South Ayrshire CPP Week of Webinars (w/b 15th November) Susan provided an update on the planned week of webinars taking place week beginning 15th November. There will be 18 webinars taking place over the week focusing on the key strategic themes of the LOIP and showcasing wider CPP working. The theme of the week is ‘working together to make lives better’. Full details and accompanying booking form would be sent out shortly.</p>
6	<p>CPP Refreshed Vision with supporting strapline Following on from the last meeting, discussion continued to finalise a supporting strapline for the CPP – it was agreed that more time would be required to work on a refreshed vision. It was agreed that the following strapline encompasses the work of the CPP: <i>‘All together – growing, caring and living a better life’.</i></p>
7	<p>A.O.C.B Wallacetown Fiona provided an update on the recent Service Leads information session held to raise awareness of the work taking place in Wallacetown – ten were in attendance. Discussion took place on operational staff having the power to make decisions (and in some cases unable to do so). Work is taking place (which will be supported by the new Co-ordinator) to develop a detailed plan providing information on what operational staff are being asked to do and identifying any barriers stopping work taking place/decisions being made. Paul provided an update on the SFRS reverse mentoring session with Chief Officers and Directors – another of which will be planned as a follow. Paul will also raise this at the next Community Safety Partnership meeting on 20th October. It was agreed that this will be monitored by the SDP Chairs Executive with regular updates to be provided. Action: Briefing paper highlighting barriers to be submitted to future SDP Chairs Executive.</p> <p>Best Value Audit The SDP Chair’s Executive noted the recent Best Value Audit of South Ayrshire Council including the Community Planning Partnership. The SDP Chairs Executive agreed to consider the final report at their next meeting on the 8th December. Areas highlighted were around place planning and the community planning outcome profiles. Action: Discuss Best Value Audit report at next meeting and identify improvement actions.</p>
	<p>Meeting Schedule 2021:</p> <ul style="list-style-type: none"> • 2pm: 8th December