

South Ayrshire Community Planning Partnership Board



Report by the Chair of the SDP Chairs Executive to
Community Planning Partnership Board Meeting of 31st March 2022

Subject: Strategic Delivery Partnership Chairs Executive Briefing Paper

1 Purpose of Report

- 1.1 The purpose of this briefing paper is to provide members of the Community Planning Board with an overview of the key discussion points and subsequent actions/decisions agreed at the Strategic Delivery Partnership (SDP) Chairs Executive Meeting since the last meeting of the CP Board in January 2022. Chairing of the meeting takes place on a rotational basis by each of the Chairs of the SDPs.

2 The Board is recommended to:

- 2.1 **note contents of the SDP Chairs Executive Briefing Paper; and**
- 2.2 **agree that wider discussion on funding/shared budget and locality-based models takes place at the CP Executive Annual Review on the 15th June 2022 (paragraphs 3.4 and 3.6).**

3 Update from the SDP Chairs Executive

- 3.1 Since the update at the last CP Board on the 20th January 2022, the SDP Chairs Executive has met once on the 14th March (chaired by the Joint-Chair of the Wallacetown SDP). The main area of focus for the meeting was continued discussion on Best Value Assurance Report (BVAR) in reference to actions to be taken forward (specifically around strategic action plans and performance management), further discussion the opportunity of a joint CPP budget, a review of the CP Board meeting structure following the introduction of workshop sessions and finally the format for the CP Executive Annual Review. An outline of the key summary discussions/decisions are highlighted in the sections below.
- 3.2 In relation to the strategic action plans, an action had been taken back from the SDP Chairs Executive specifically for three of the SDPs – Financial Inclusion, Communities and Population Health and Wallacetown – regarding finalising action plans to support the strategic development and priority areas within these SDPs. Substantial work has taken place by each of these SDPs to finalise these actions plans with the following comments noted by the SDPs Chairs Executive:
- 3.2.1 The **Financial Inclusion SDP** action plan will now require a further update to take into account increases in cost of living and the impact that this will have

on poverty – food insecurity has been added to the action plan as a priority area, however an additional action will be included for fuel poverty (this is already a standing agenda item with regular updates given at SDP meetings).

3.2.2 A refresh has been carried out of the **Communities and Population Health SDP** action. Still aligned to the national public health priorities, the new plan takes cognisance of population health needs and now has four priority areas. Further information on the new priority areas is detailed in the separate SDP update report (agenda item 6b(4)). Following the SDP meeting on the 9th March, the plan is now in the process of being finalised.

3.2.3 Substantial work has taken place by members of the **Wallacetown SDP**. A Wallacetown Improvement Strategy 2022-2024 has been developed providing the vision for Wallacetown, the importance of community voice and the priorities/next steps. A Wallacetown Operation Delivery Plan has been developed to ensure appropriate governance and leadership and an action plan will be developed to support the implementation of local outcomes. Further information can be found in the separate SDP update report (agenda item 6b(5)).

3.3 Performance management was threaded throughout the discussion on the strategic action plans principally around key performance indicators, contribution analysis and outcomes. What available data can be used and what sources are available to the SDPs? It was agreed that the following data sources should also be considered when developing performance management frameworks - the new Wellbeing Survey, which is being led by South Ayrshire Health and Social Care Partnership (HSCP) – this survey will allow the HSCP to develop a baseline to gather trend information of the wellbeing of residents in South Ayrshire, and the Place and Wellbeing Framework. Qualitative information and use of case studies are also crucial to evidence and demonstrate the difference the CPP is making to people's lives – the Local Outcomes Improvement Plan annual progress report is a good example of how we do this.

3.4 As highlighted in the previous update report to the CP Board (20th January), consideration continues to be given to a shared community planning budget particularly in light of the Community Empowerment (Scotland) Act 2015, recent requests for the funding of projects and the current lack of a CP budget to support CPP initiatives. A request for information has been made to determine if there are CPPs who manage a shared budget, however initial findings suggest that more work needs to be done at a national strategic level to provide more structured guidance to CPPs and statutory partners on how this should be implemented. Despite this, the SDP Chairs Executive is keen to continue to explore funding within the wider local community planning landscape to ensure that there is a serious commitment to develop and respond to our strategic priority areas. Three areas have been identified for further consideration that the SDP Chairs Executive would like to be considered as part of the CP Executive Annual Review on the 15th June – quantifying inputs, collaborative approach to commissioning and creating a project budget fund:

3.4.1 Be better at **quantifying inputs** throughout year – what is being spent by partners to contribute towards specific CPP priorities

- 3.4.2 A **collaborative approach to commissioning**: when considering what inputs are taking place that contribute towards specific CPP priorities and the range of partners involved, there is an opportunity for a co-ordinated approach to commissioning services where they contribute towards a CPP priority. SDP Chairs will contact the relevant Procurement and Commissioning Service to explore this further.
- 3.4.2 The creation of a joint **project budget fund**: by creating a modest budget with a contribution from partners, this would allow the CPP to respond timeously and flexibly when opportunities arise. This budget could also be used to support local outcomes linked to CPP priorities (for example contributing towards local decision day events).
- 3.5 It was agreed the introduction of the workshop sessions has been extremely beneficial and has allowed an opportunity for wider discussion and collaboration across the CP Board.
- 3.6 The Council Plan refresh was again referenced at the meeting with the opportunity to review the Local Outcomes Improvement Plan strategic themes/priority areas at the same time. It is recognised that key outcomes can't be achieved by any single agency with consideration to be given by CPP Senior Officers to a wider Community Plan providing a **collective vision** for South Ayrshire. Discussion again highlighted the proposition of a move to a locality-based model (as updated in the previous report), and some work was highlighted that is being developed by HSCP to create locality-based Wellbeing Teams and Networks. The SDP Chairs Executive would be keen for further discussion on this to take place as part of the CP Executive Annual Review previously referenced.
- 3.7 Work will now begin to develop the format of the CP Executive Annual Review meeting on the 15th June, however as highlighted in the previous sections (3.4 and 3.6) the SDP Chairs Executive is keen that wider discussion on funding/shared budget, community plan and locality-based models.
- 3.8 At the time of writing this report, approved minutes from the meeting on the 14th March 2022 aren't yet available and will therefore be circulated with the update report at the next Community Planning Board in August 2022. Minutes from the meeting held on 8th December and are attached as appendix 1. The next meeting of the SDP Chairs Executive is scheduled for 3rd May 2022.



Strategic Delivery Partnership Chairs Executive Meeting

Minutes: 8th December 2021: 2pm

In Attendance	
<p>Claire Monaghan – Service Lead, Children’s Services and Child Poverty (Chair) Elaine Young – Head of Health Improvement/Assistant Director of Public Health, NHS Kevin Anderson – Service Lead - Policy, Performance and Community Planning, South Ayrshire Council Council Douglas Hutchison – Depute Chief Executive and Director – People, South Ayrshire Council Phil White – Partnership Facilitator, HSCP Fiona McAvoy – Head Teacher, Newton Primary School Chief Inspector Kevin Lammie – Police Scotland Neil Shearer – Scottish Fire and Rescue Service Linda West – Strategic Lead for Representation, VASA Susan McCardie – Community Planning Lead Officer, South Ayrshire Council</p>	
1	<p>Welcome and Apologies Claire welcomed all to the meeting and apologies were received from Paul Blackwood (Neil Shearer was attending in his place).</p>
2	<p>Minutes of previous meeting (4th October) These were agreed as a true record.</p>
3	<p>Best Value Assurance Report (BVAR): CPP Improvement Actions</p> <ul style="list-style-type: none"> • Link to Community Planning Outcomes profiles CPOP (shinyapps.io) • Place Planning • Performance Management <p>As noted at the previous SDP Chairs Executive and discussed at the CP Board on 28th October where it was agreed to remit the BVAR back to the SDP Chairs Executive to discuss and agree improvement actions the following points were noted:</p> <ul style="list-style-type: none"> • The reflection of community planning within the BVAR was mixed however the report did recognise the positive changes and improvements that have been made however Audit Scotland identified areas where the CPP could do better – namely the Community Planning Outcomes Profile (CPOP), Place Planning and Performance Management. • The CPOP compares performance on a range of indicators with our CPP areas – the report highlighted that the CPP’s performance against the indicators was mixed. It was agreed that further discussion will take place to examine the CPOP in more detail however it is noted that some of the measurements (for are outwith the control of the CPP as they are based on national measures to improve. • It is a good time to refresh the LOIP and review Council plan and look forward to a potential community plan. • Conversations are now underway to look at the wider ambition around place planning involving more community planning partners. • In terms of performance management, it was acknowledged by members that each of the SDPs

operate differently and are at varying stages. Children's Services SDP and Community Safety Partnership both have good indicators in place. Each of the SDPs need to have some measure of performance to monitor progress. Communities and Population Health SDP and Financial Inclusion SDP have plans in place and the Wallacetown SDP is at the early stages of developing one. The next stage is to finalise these action plans and agree a process of annual monitoring (and a system for reporting) – this will be led by the relevant SDP chair.

- The Council plan runs out at the end of March however this will be extended for a period of 12 months to allow work on the development of a new plan. Discussion took place around localities/locality-based working and the potential for allocating resources for different localities. If, when looking at a refresh and a Community Plan concentrating on key priorities, there would be an opportunity for partners to align/adapt to this wider plan.
- Locality planning is the direction that the HSCP is going (local commissioning, identifying local needs and priorities, reference was made to the Wigan Deal and development of HSCP plan (relationships with public to co-produce, articulate value-based).
- A community plan would be welcomed within the third sector (it has been asked why there isn't one). The recent Mental Health and Wellbeing Fund and application process for this has very much highlighted the need for locality work and this is coming through in the bids. The third sector were very heavily involved in the development of the HSCP Strategic Plan and therefore feel very much part of that plan. Consider for community plan – third sector working in communities can feed back to community representatives. Communities Reference Group can also have a role.
- It was felt that working in localities would be so much simpler when thinking of 20 minute neighbourhoods, place and wellbeing, wider determinants of health and caring for people closer to home. This is going to be the direction of the NHS over the next 10 years.
- It was agreed that further discussion needs to take place regarding how Caring for Ayrshire would fit into the development of a community plan (engagement has been impacted by COVID). A new Chief Executive is starting in January. There are propositions in place for a local level, teams around the school and teams around the GP Practice/Cluster.
- Reference was made to carrying out needs assessments for localities with data to underpin. What do we know and then co-produce with communities recognising that sometimes what communities want doesn't match the data. HSCP locality profiles have been produced but more information would be required to identify local priorities – public health profiles, service data (GPs), local intelligence. Acknowledgement given to issues around where you place boundaries.
- ***It was agreed to recommend to the CP Board continue to develop the place planning process within the CPP structure and a recommendation that the CPP should move to a locality-based model with consideration given to the development of a community planning and that SDP Chairs to finalise action plans, performance measures and agree a system for performance reporting.***

Action: SDP Chairs (Communities & Population Health, Financial Inclusion and Wallacetown) to finalise action plans, performance measures and agree a system for performance reporting.

4 Scoping discussion – shared CPP budget:

- Dementia and Social Isolation Position Statements

Consideration was also given to a shared community planning budget (as remitted to the group following discussion at the last CP Board). Two scoping papers were highlighted to SDP Executive members on social isolation and loneliness, and dementia. These are both key priority areas within the Local Outcomes Improvement Plan (LOIP). The papers reflect on progress made over the last five years and identifies where value has been added. The papers also recognise limitation of what has been done (due to no dedicated budget). In order to progress these priority areas further then CPP funding would be required to support, for example, a dedicated post. There have been also been a number of previous funding requests to community planning to proceed in particular areas of work including both the Wallacetown and Communities and Population Health SDPs – both of these requests have been

	<p>allocated funding via South Ayrshire Council (with one project match-funded by NatureScot), however these instances, along with the request for funding to support LOIP priorities has highlighted the need for a joint CPP fund which makes funding available to support future CPP initiatives. Members were provided with information extracted from the community planning guidance of the Community Empowerment (Scotland) Act 2015 which has several key principles including one for resourcing improvement:</p> <ul style="list-style-type: none"> • The CPP and its partners understand how their collective resources are supporting shared local priorities, and whether together these are sufficient and the right resources to enable the CPP to meet its improvement targets; • Partners demonstrate strong shared leadership by working with other bodies to use collective resources in more effective and efficient ways to improve outcomes and reduce inequalities; • Partners deploy sufficient resource to meet agreed ambitions for the CPP's local priorities; • Partners align their collective resources in ways which support its local priorities effectively and efficiently; and • The CPP and its partners keep under review whether partners' deployment of resources remains appropriate for meeting its ambitions and take corrective action where necessary. <p>The guidance also places specific duties on partners linked to improving outcomes, this includes taking into account the LOIP and carry out its functions and a requirement to contribute such funds, staff and other resources the CPP considers appropriate. It was agreed that this will be challenging and that we should explore how other CPPs resource improvement through shared budget.</p> <p>Action: Explore how other CPPs resource improvement (Susan)</p>
5	<p>South Ayrshire CPP Week of Webinars – Feedback</p> <p>The Webinar Series Event was very well received – 101 people attended and there were approximately 400 individual registrations for the webinars across the week. An evaluation survey has been circulated and the survey results will be included within the CP Board report.</p>
6	<p>A.O.C.B</p> <p>There was no other business.</p> <p>A vote of thanks was extended to Douglas for his ongoing support and commitment to community planning in his time as Deputy Chief Executive and Director – People, and chair of the Children's Services SDP. Members wished him well in his new role as Director of Education for Glasgow City Council. Mark Inglis, Head of Children's Health, Care and Justice Services (HSCP) will take over as chair of the Children's Services SDP.</p>
7	<p>Meeting Schedule 2022 (All meetings with take place via Microsoft Teams until further notice)</p> <ul style="list-style-type: none"> • 14th March: 10am to 12pm • May meeting – tbc – beginning May • 15th June: 10am to 12pm (annual review) • 18th October: 2pm to 4pm • 13th December: 2pm to 4pm